

Application Narrative

1. SUMMARY OF HOMELESSNESS IN THE CoC, LARGE CITY, OR COUNTY

A. Submit their CoC's complete HUD Longitudinal System Assessment (LSA) from June 2018 – June 2019.

B. Use the LSA data to provide (as defined by HUD):

1. Total number of households served in:
 - (1) Emergency Shelter, Safe Haven and Transitional Housing **0**
 - (2) Rapid Rehousing **133**
 - (3) Permanent Supportive Housing **14**
2. Total number of disabled households served across all interventions **66**
3. Total number of households experiencing chronic homelessness served across all interventions **51**
4. Total number of 55+ households served across all interventions. **59**
5. Total number of unaccompanied youth served across all interventions **0**
6. Total number of veteran households served across all interventions. **30**
7. Number of individuals served across all interventions who were:
 - (1) Female **73**
 - (2) Male **84**
 - (3) Transgender, or (4) Gender Non-Conforming **1**
8. Total number individuals served across all interventions who were:
 - (1) White, Non-Hispanic/Non-Latino (only) **121**
 - (2) White, Hispanic/Latino (only) **5**
 - (3) Black or African American (only) **9**
 - (4) Asian (only) **0**
 - (5) American Indian or Alaska Native (only) **8**
 - (5) Native Hawaiian/Other Pacific Islander (only) **1**
 - (6) Multiple races **3**

2. DEMONSTRATION OF REGIONAL COORDINATION

A. Coordinated Entry System (CES) Information

For Large City and County applicants:

1. How do you coordinate with your CoC's CES?

Siskiyou County is a member of the NorCal CA 516 Continuum of Care (CoC) which is a collaboration of multiple community, government, and faith-based agencies that, collectively, provide services that range from prevention of homelessness to permanent housing placements. The CoC covers an expansive geography that includes seven (7) counties: Del Norte, Lassen, Modoc, Plumas, Shasta, Sierra and Siskiyou. The CoC Coordinated Entry System (CES) strives to cover this full geography by identifying access points, standard assessments, referral processes, and housing resources or lack thereof that are unique to each of those counties. Siskiyou County Health and Human Services Agency (SCHHSA) is also an active participant on the CES/Housing Management Information System (HMIS) workgroup.

2. What, if any, are your jurisdiction's current challenges related to CES, and how do you plan to address these challenges?

Due to the geographical size of the CoC, the standard concept of a CES does not operate effectively in a seven county CoC, therefore, each county has adapted the CES to meet their individual needs within the guidelines of the CoC's CES.

The CES is currently still in development in several of the seven (7) counties but the goal is that homeless individuals in the seven (7) counties would be able to access all available housing in the other counties based on the CoC standing.

Currently SCHHSA has been able to meet the needs of our homeless population that fall within the guidelines of specific programs, i.e., CalWORKs or Behavioral Health but gaps remain for individuals who are not determined eligible for CalWORKs or determined Severely Mentally Ill (SMI) for Behavioral Health Services; however, the biggest challenge we face is limited housing stock.

3. How do you promote the utilization of your CES?

We have designated the Homeless MultiDisciplinary Team (MDT) permitted under Assembly Bill (AB) 210 as a CES access point for

homeless referrals. SCHHSA utilizes the countywide Homeless MDT and the Siskiyou County Homelessness Advisory Board to promote the use of our CES. With a majority of the clients served being connected to SCHHSA programs, we rely on internal promotion of services.

B. Prioritization Criteria

1. What are the criteria used to prioritize assistance for people experiencing homelessness in your jurisdiction?

SCHHSA follows the prioritization guidelines set forth by the CoC; assessing individuals/families through use of the Vulnerability Index Service Prioritization Decision Assistance Tool (VI-SPDAT), matching them to an appropriate housing intervention, and within each category, prioritizing placement into housing. In most situations we are able to immediately meet the needs of clients participating in targeted programs, i.e., CalWORKs or Partnership Health of California (PHC) Rapid Re-Housing Program (RRH) or Behavioral Health/Mental Health Services Act (MH/SA) programs through bridge housing which also provides assistance with locating permanent housing.

The VI-SPDAT is used to assess individuals at the point of entry. The VI-SPDAT scores are used to prioritize individuals into the appropriate category of intervention.

The CoC has adopted Housing and Urban Development (HUD) guidance for the prioritization of chronically homeless individuals and families, which can be found at Notice CPD 16-11. As such, the CoC has established the following order of priority for individuals and families for HUD supported housing.

Permanent Supportive Housing (PSH):

When individuals score (8+) and families score (9+) on the VI-SPDAT, this signals the need for PSH. However, there is no PSH available in Siskiyou County at this time. Currently SCHHSA Behavioral Health Division is developing PSH through the No Place Like Home funds as well as a Partnership Healthplan of California (PHC) grant. Persons eligible for PSH are prioritized for other types of available housing based on the following criteria (applying the definition of chronically homeless set by HUD in its December 2015 Final Rule):

- **1st Priority**—Chronically homeless individuals and families with the longest history of homelessness **and** with the most severe service needs.
- **2nd Priority**—Chronically homeless individuals and families with the longest history of homelessness but **without** severe service needs.
- **3rd Priority**—Chronically homeless individuals and families **with** the most severe service needs.
- **4th Priority**—All other chronically homeless individuals and families not already included in priorities 1 through 3.
- **5th Priority**—Homeless individuals and families who are not chronically homeless but do have a disability and severe service needs.
- **6th Priority**—Homeless individuals and families who are not chronically homeless but do have a disability **and** a long period of continuous or episodic homelessness.
- **7th Priority**—Homeless individuals and families who are not chronically homeless but do have a disability **and** are coming from places not meant for human habitation, Safe Havens, or emergency shelters.
- **8th Priority**—Homeless individuals and families who are not chronically homeless but have a disability and are coming from transitional housing.
- **Tie Breaker**—When two households in the same priority are scored equally on the prioritized list, the following tie breakers will be used in this order:
 - Veteran household, longest length of homelessness, and lowest household income.

Transitional/Bridge Housing (T/BH):

The prioritization for persons who are determined eligible for T/BH is consistent with the CoC's scoring range for need and vulnerability associated with T/BH projects supported by HUD. The CoC prioritizes the following persons for T/BH:

1. Households fleeing or experiencing domestic violence as the primary cause of their current housing crisis.
2. Households consisting of unaccompanied youth.
3. Participants seeking treatment services for behavioral health conditions such as mental illness and/or substance use disorders.

In Siskiyou County there is significant funding available through the CalWORKs Housing Support Program (HSP) but this funding is available only to eligible homeless CalWORKs families who are placed in T/BH housing while permanent housing is located. Through the Partnership of California Rapid Re-Housing (RRH) grant, T/BH is also provided to homeless individuals who have urgent medical needs that require them to be housed while their medical needs are met.

Rapid Re-Housing (RRH):

For individuals that score 4-7+ and families scoring 4-8+, the VI-SPDAT signals the need for Rapid Re-Housing (RRH). The prioritization for persons who are determined to be eligible for RRH are consistent with the CoC's scoring range for need and vulnerability associated with RRH projects. Additionally, the CoC prioritizes the following persons for RRH:

1. Households with a single parent and 3 or more dependent children under the age of 6.
2. Households experiencing domestic violence.
3. Households consisting of unaccompanied youth.
4. Households with a previous episode of homelessness within the most recent 12 months.

CalWORKs HSP funding currently serves homeless families where there is a single parent household or a two-parent household where at least one parent includes an underemployed, unemployed or disabled parent in the household.

VI-SPDAT for Individuals

Intervention Recommendation	VI-SPDAT Prescreen Score for Individuals
Permanent Supportive Housing/Bridge Housing	8+
Rapid Re-Housing	4-7+
Diversion	0-3

VI-SPDAT for Families

Intervention Recommendation	VI-SPDAT Prescreen Score for Families
<i>Permanent Supportive Housing/Bridge Housing</i>	9+
<i>Rapid Re-Housing</i>	4-8+
<i>Diversion</i>	0-3

Clients are not required to disclose disabilities in order to access the CES; however, certain programs may require disclosure to ascertain program eligibility for a specified program.

Emergency Shelters/Services:

Emergency Shelters/Services are a critical crisis response resource and access to such services and shelter is prioritized by SCHSA if alternate (non-HUD) funding sources are available.

In Siskiyou County, available Emergency Shelters/Services are very limited:

- For individuals or families facing domestic violence or crisis situations, there is a shelter available (Siskiyou Domestic Violence & Crisis Center) with limited bed space. The shelter currently only houses women and children; men experiencing domestic violence or crisis are housed at local motels for a few days.*
- There are seasonal emergency shelter beds provided through local churches with oversight from a local non-profit.*
- The Siskiyou Community Resource Collaborative received a small Homeless Emergency Aid Program (HEAP) grant for temporary shelter in emergency situations.*

Currently Siskiyou County does not have a permanent Emergency Shelter although as mentioned above, a seasonal shelter is available. A local non-profit is working to develop a permanent Emergency Shelter. Property has been secured and Phase One of construction has begun.

2. How is CES, pursuant to 24 CFR 578.8(a)(8) used for this process?

CES access points must provide equal access to any individual or family escaping or attempting to flee domestic violence,

sexual assault, data violence, stalking, or human trafficking. Persons experiencing these circumstances are provided an opportunity to receive CES referrals for available services from victim service providers specializing in providing assistance to persons fleeing or attempting to flee domestic violence and/or sexual assault.

C. Coordination of Regional Needs

1. How have you coordinated with your partnering CoC, large city (if applicable), and/or county to identify your share of the regional need to address homelessness? 2. What is your identified share of this need, and how will the requested funds help your jurisdiction meet it?

We have formed partnerships with the NorCal Continuum of Care (CoC), the Shasta County Housing Authority (which serves Siskiyou County residents), the Siskiyou Domestic and Violence Crisis Center (which offers an emergency shelter for those fleeing a domestic violence situation), Beacon of Hope Gospel Rescue Mission (which operates a seasonal emergency shelter during winter months), and available subsidized housing units in the county (Boles Creek, Oregon Street Apartments, Shasta Courtyards, etc.), as well as landlords willing to work with homeless clients. SCHHSA staff have and will continue to work closely with Behavioral Health, which is a division within SCHHSA, to access all available housing programs and resources made available through the Mental Health Services Act (MHSA), California Emergency Solutions and Housing Program (CESH), and/or other funding/housing services which become available.

SCHHSA is an active member with the NorCal CoC. Trish Barbieri, Deputy Director for the Social Services Division, is a Board Member of the CoC Executive Board, a past member of the CoC Advisory Board, and actively participated in the recent Governance Committee for restructuring of the CoC. Dr. Sarah Collard, Director for SCHHSA served as a past member of the CoC Executive Board as well.

Through the seven (7) county NorCal CoC (Shasta, Siskiyou, Del Norte, Sierra, Plumas, Modoc, and Lassen County) meetings, we have actively participated in discussions aimed at the development of a unified or standardized CES process and

provided feedback on the development of policies and procedures for CES. There have been significant challenges with the implementation of processes that meet the needs of all seven (7) participating counties. CES is challenged with a unified, "one size fits all" approach for the seven (7) CoC counties for a number of reasons. Geographically, the distance from the most western county in the CoC (Del Norte County) to the most eastern county (Modoc County) is 267 miles; the travel time is estimated at 7 hours. The travel time from the most northern county in the CoC (Siskiyou County) to the most southern county in the CoC (Sierra County) is 268 miles; the travel time is over 6 hours. It is unreasonable to connect homeless families and individuals with services that are hours away from their home base. Another factor that adds to the complexity of this is the size of each county in the CoC as well as available services for the homeless population in each of these counties. As an example: Shasta County is the largest of all counties in the CoC and has a population size of 177,223. Shasta County operates multiple homeless programs, including HSP and has a wide range of services available including but not limited to, emergency shelters, Permanent Supportive Housing units and alcohol and drug treatment facilities just to name a few. As a comparison, Modoc County has a population size of 8,795, has limited services available, does not currently operate a HSP and due to their severe and harsh winters, their homeless population is minimal. In Siskiyou County, we understand the importance of operating CES but as a rural county, are challenged with this concept as almost all of the housing programs in Siskiyou County are administered directly through the SCHHSA. Each county in the NorCal CoC will need to address the decision of how to operate CES in a manner that is suited to their community.

SCHHSA has implemented a Homeless Multi-Disciplinary Team (MDT), permitted under Assembly Bill 210, which also acts as a Siskiyou County CES community access point for homeless referrals. Although the current process for identifying level of need for homeless participants meets the needs of our clients; we expect through the homeless MDT/CES, and through further conversation with the CoC, the County and the community, to further expand services which will require us to further develop and expand CES and procedures. As of today, we are pleased to report that training has been provided for key personnel required to participate in the MDT.

Utilizing the seven county COC 2019 Point in Time (PIT) count SCHHSA's identified share is 17% (229/1349,) based on the HUD criteria for homelessness.

Additionally, during the 2019 PIT count, the SCHHSA Social Services Division contacted clients identified as homeless in the California Statewide Automated Welfare System (C-IV). The Statewide Automated Welfare System identified 1,008 homeless cases in Siskiyou County public assistance records according to the records. Out of 1008 records, SCHHSA was able to make direct contact with 357 clients, and as a result, identified an additional 188 homeless individuals (unduplicated) who met the definition of homeless according to CalWORKs & CalFresh program definitions.

There are other homeless individuals in Siskiyou County that are not currently connected to assistance programs that offer housing. With the addition of a Housing Coordinator we will be able to:

- Locate additional funding resources;
- Engage more landlords and the Housing Authority, which is located in another county in the CoC;
- Write grant proposals;
- Locate additional housing resources;
- Make referrals to available resources either in our jurisdictions or other jurisdictions in the CoC; and
- Expand our homeless services and assist homeless individuals and families that are not eligible for specific funded programs (such as CalWORKs HSP).

D. Creating Sustainable, Long Term Housing Solutions

1. How is your jurisdiction involved in the efforts to create sustainable, long-term housing solutions for people experiencing homelessness across your region?

SCHHSA Behavioral Health Division (BHD) has received No Place Like Home (NPLH) funding to build Permanent Support Housing (PSH) for individuals who are chronically homeless, homeless, or at risk of being chronically homeless. A site feasibility study has been completed and the Requests For Proposal (RFP) will be issued soon. Several developers have expressed interest in the

project. Partnership Health of California is also providing funding for this project. The BHD has also applied for HHAP funds through the CoC to support the PSH project. The project will provide both PSH and low-cost housing.

SCHHSA Social Services Division (SSD) has received a CalWORKs Housing Structure allocation for the purchase of six (6) Park Model housing structures ("tiny" 400 square foot wood sided structures), or travel trailers to be used as bridge housing for CalWORKs HSP participants until permanent housing is available. SCHHSA SSD is seeking further funding for more "tiny home" units.

The Siskiyou County Advisory Board to the NorCal CoC is made up of staff and elected officials from local governments (cities and the county) in Siskiyou County, including but not limited to, the Health and Human Services Agency (Behavioral Health, Public Health and Social Services), law enforcement from various cities and the county, nonprofit service providers, local hospitals, faith-based groups and concerned citizens. This a collaborative group focused on finding long term solutions to end homelessness in Siskiyou County.

The SCHHSA SSD Deputy Director is a member on the CoC Executive Board and the BHD Administrative Services Manager currently sits on the CES/HMIS workgroup. This representation provides us the ability to share information and data across jurisdictions and ensures the needs of smaller counties are taken into consideration.

There are challenges coordinating with other jurisdictions due to the large geographical area of the seven (7) county CoC. The Housing Coordinator will be able to better coordinate with other jurisdictions for housing resources for our clients. Additionally, the Housing Coordinator will work with the Housing Authority, located in Shasta County, to coordinate informational meetings for landlords on Section 8 housing and voucher programs for local landlords to increase the housing stock available in Siskiyou County for low-income residents.

3. RESOURCES ADDRESSING HOMELESSNESS

A. Existing Programs and Resources

1. Provide an exhaustive list of all funds (including the program and dollar amount) that your jurisdiction currently uses to provide housing and homeless services for homeless populations.

Below is a chart of funds received by SCHHSA. This chart reflects federal, state, and other revenue for the provision of services and support for homeless individuals and families.

DESCRIPTION	HOMELESS POPULATION SERVED	FY OR CALENDAR YEAR	AMOUNT
CalWORKs Housing Support Program	Eligible CalWORKs Families	Fiscal Year 19/20	\$931,950.00 FY
CalWORKs Permanent Housing Assistance	Eligible CalWORKs Families	Calendar Year 2019	\$ 22,673.00* *approximate
CalWORKs Temporary Housing Assistance	Eligible CalWORKs Families	Calendar Year 2019	\$156,620.89 *approximate
CalWORKs Housing Structures	Eligible CalWORKs Families	Fiscal Year 19/20	\$149,994.00 One-time funding
Partnership Health of California – Rapid Rehousing Program	Eligible Medi-Cal/Partnership Families or individuals	Fiscal Year 18/19 and 19/20	\$219,949.00 2-year period
Behavioral Health – Mental Health Services Act (MHSA) Housing	Homeless who meet Full Service Partner Criteria	FY18/19	\$170,000.00* *approximate Per FY
Homeless Mentally Ill Outreach and Treatment Program (HMIOT)	Homeless with severe mental illness not accessing treatment services	FY19/20	\$100,000.00 One time funding
Homeless Emergency Aid Program (HEAP) – Awarded to Siskiyou Resource Collaborative	Homeless	Jan 2019- June 2021	\$43,000 One-time for 2 years

2. How are these resources integrated or coordinated with applicants from overlapping jurisdictions (i.e. CoC, large city, and/or county)?

A majority of the funds Siskiyou County receives to serve our homeless population are allocations each county is awarded. Grant funds such as the Homeless Emergency Aid Program (HEAP) are provided to the CoC and then competitively awarded through a Requests for Proposal (RFP) process. Each regional area is eligible to apply for funds.

Through the CES, individuals are able to access housing in other jurisdictions in the NorCal CoC, if they are willing to relocate.

3. What gaps currently exist in housing and homeless services for homeless populations in your jurisdiction?

Identified gaps in housing and homeless services for Siskiyou County are:

- *No permanent emergency shelter; only seasonal emergency shelter during the winter months which is available only in the Yreka area.*
- *No low barrier shelters, including the proposed permanent shelter.*
- *Lack of affordable housing, including Section 8 housing units.*
- *Lack of appropriate short-term housing options, such as motels that allow people to stay for extended periods of time, are more suitable for more than an individual, and/or have kitchen facilities*
- *No Homeless Youth Program and limited services for this population.*
- *Lack of housing assistance for specifically funded individuals that are not a part of targeted populations (general population) homeless.*

Many of these gaps were also identified in the Siskiyou County 10-year Plan to End Homelessness.

B. HHAP Funding Plans

1. Explain, in detail, how your jurisdiction plans to use the full amount of HHAP funds (including the youth set-aside) and how it will complement existing funds to close the identified gaps in housing and homeless services for the homeless population in your jurisdiction.

The 8% (approximately \$20,000.00) Youth Set-Aside will be used for direct housing expenses for homeless youth ages 12-24. The Youth Set-Aside amount is budgeted over the first two years, but if it is not fully expended over the two-year period, it will be utilized in subsequent years. Direct housing costs are defined as rental assistance costs (including diversion services) which may include but are not limited to:

- *Temporary shelter and bridge housing;*
- *Cost of housing applications;*
- *Credit report fees for housing applications;*
- *Monthly rental costs;*
- *Security deposits;*
- *Other move-in costs;*
- *Basic household goods and furniture items; and*
- *Utility costs, utility arrears and/or utility activation fees or deposit.*

The remaining \$229,000 will be used to fund a full-time Housing Coordinator position for a two-year period. These funds will cover approximately 80% of the costs for this position; the other 20% will be augmented with funding made available through the Whole Person Care Pilot program. SCHHSA was recently awarded \$431,935.00 through the Whole Person Care Pilot program. Together, these funding sources will advance the Agency's ability to develop and implement innovative programs to fully meet the needs of our homeless population. SCHHSA will leverage this funding with other funding sources to help expand ongoing and new programs, as appropriate and to continue this position.

There are staff that work directly with identified targeted populations covered by current funding sources, however, there are individuals who do not fit into any of the current programs in desperate need of housing services. The Housing Coordinator

position will enable us to serve both the target-populations and general homeless population by assessing need, making referrals to available resources, and expanding the housing resources available.

The Housing Coordinator will:

- Provide outreach and coordination to assist vulnerable populations in accessing temporary housing, and permanent housing utilizing a Housing First and RRH model. This will include engaging housing providers (motels/hotels) and landlords to increase the number of housing units available to the homeless in Siskiyou County.
- Assist in expanding regional partnerships by working with the Housing Authority, located in Shasta County, to coordinate informational meetings on Section 8 housing and voucher programs for local landlords to increase the housing stock available in Siskiyou County.
- Participate in the Siskiyou County Advisory Board and the Siskiyou County Homeless MDT.

2. How will you ensure that HHAP funded projects will align and comply with the core components of Housing First as defined in Welfare and Institutions Code § 8255(b)?

SCHHSA will operate all HHAP funded projects under a Housing First approach. We are skilled in the application of Housing First provisions as we currently operate a CalWORKs Housing Support program which is subject to a Housing First approach. SCHHSA is in full compliance with the Housing First philosophy as indicated in the self-assessment tool, which identifies the Housing First core components in WIC 8255, the United States Interagency Council on Homelessness (USICH) Housing First Checklist. Core components of the self-assessment tool are as follows:

- Low Barrier Entry,
- Intake process is expedited, client centered and flexible,
- Access to housing is without preconditions,
- Families are connected to permanent housing as early as possible in case planning,
- Temporary housing is offered,
- Participants are provided services that are evidence-based and client centered,

- Leases or contractual agreements are used and reflect the same rights and responsibilities as tenants,
- Every effort is made to prevent a return to homelessness.

SCHHSA provides intensive case management to our homeless clients regardless of barrier status (low/medium/high) for the duration of program enrollment, understanding the level of assistance varies family to family. SCHHSA works with the family or individual to identify available permanent housing in the area of their choice. If permanent housing is immediately available, the family does not enter into temporary housing, although due to the housing shortage in Siskiyou County this is extremely rare. The Housing Coordinator will collaborate with service and housing providers to ensure all services provided are in compliance with Housing First core components regardless of housing readiness.

4. PARTNERS ADDRESSING HOMELESSNESS

A. Collaborating Partner Efforts

1. Describe, in detail, the collaborative partners who will be working with you on identified HHAP projects and how you will be partnering with them.

The Housing Coordinator will work closely with the Siskiyou County Advisory Board to build regional partnerships and collaborative relationships with local service providers. Through these collaborative relationships, the Housing Coordinator will develop and maintain a housing delivery system for vulnerable homeless families, individuals and youth. Listed below is a chart which contains local services providers the Housing Coordinator will work with. This is not an exhaustive list and changes may occur to the chart as new services providers come into the county, or as other changes to service providers occur.

Collaborative Partners	Description of Partnership
County and City Officials	SCHHSA will continue to partner with county and city officials responsible for city and county planning and zoning in an effort to increase housing stock through new housing development opportunities.

	<p><i>SCHHSA will strengthen and build the capacity of community leaders on the topic of homelessness in an effort to reduce the rates of homelessness in the county.</i></p>
<p><i>Law Enforcement including but not limited to County Sheriff Department, Weed Police Department, Yreka Police Department and Siskiyou County Probation Department</i></p>	<p><i>SCHHSA will continue to partner with law enforcement agencies in a coordinated and comprehensive manner. Through this coordination, law enforcement will triage their response with local service providers to determine which agency is best equipped to respond.</i></p> <p><i>Currently, SCHHSA Behavioral Health Division provides a 24-hour crisis response service to law enforcement for situations that involve homeless individuals in crisis. Behavioral Health is trained to respond in these situations and when determined necessary, places homeless individuals in temporary housing units, such as in a motel or emergency shelter.</i></p>

<p><i>Siskiyou County Health and Human Services Agency (Behavioral Health, Public Health & Social Services Divisions)</i></p>	<p><i>The Siskiyou County Health and Human Services Agency provides a wide range of social services, mental health services, alcohol and drug treatment services, public health services, emergency preparedness and income assistance. The Agency was formed in 2013 in response to the Siskiyou County Board of Supervisors' vision to integrate and deliver comprehensive health services.</i></p> <p><i>SCHHSA is responsible for implementing a full complement of services for low-income households including families, children/youth, pregnant women, seniors, and persons with disabilities.</i></p> <p><i>SCHHSA currently offers multiple housing programs and services for homeless individuals and families including, but not limited to, the following:</i></p> <ul style="list-style-type: none"> <i>• CalWORKs Housing Support Program,</i> <i>• CalWORKs Permanent Housing Assistance/Temporary Housing Assistance program benefits,</i> <i>• Partnership of California Rapid Re-Housing Program,</i> <i>• CalWORKs Housing Support Structure funding for Temporary/Bridge Housing,</i> <i>• County Medical Services Program Indigent grant program,</i> <i>• Mental Health Service Act,</i> <i>• No Place Like Home,</i> <i>• Whole Person Care, and</i>
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	<ul style="list-style-type: none">• Homeless Mentally Ill Outreach and Treatment Program. <p><i>Due to the “super-agency” structure of SCHHSA, the Housing Coordinator will work closely with each respective division to ensure a “warm hand-off” is provided to the homeless family or individual, including homeless youth. This approach will ensure a stream-lined approach to service delivery is provided to all homeless individuals served. As mentioned above, SCHHSA Behavioral Health Division provides a 24-hour crisis response service for individuals in crisis.</i></p> <p><i>Further, the Social Services Division is comprised of two units; Adult and Children’s Services (Child Welfare Services and Adult Protective Services), and Employment and Temporary Assistance Services. The Housing Coordinator will work closely with each service area to ensure all available services are provided to homeless families and individuals, including youth in a timely manner.</i></p> <p><i>The Adult and Children’s Services unit, as well as Employment and Temporary Assistance Services units, will provide referrals to the Housing Coordinator when homeless youth are identified, so that services are provided in an expedited manner. Interventions by Child Welfare Services may include:</i></p> <ul style="list-style-type: none">• Development of a Service Coordination Plan for the
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	<p><i>identification of safe, stable living accommodations such as group homes, maternity group homes, host family homes, supervised apartments, motels, emergency shelter, and/or T/BH and/or permanent housing, including rental assistance utilizing a Housing First and RRH model,</i></p> <ul style="list-style-type: none"><i>• Basic life skills building, including consumer education, budgeting, housekeeping, and food purchase and preparation,</i><i>• Connecting homeless youth to educational opportunities, such as GED preparation, post-secondary training and vocational education,</i><i>• Job search services, such as career counseling, development of resume or master application and job placement,</i><i>• Mental health services including individual and group counseling,</i><i>• Medical care, such as physicals, immunizations, health assessments and emergency treatment.</i> <p><i>The Housing Coordinator will work closely with each Division to seek additional grant opportunities to support homeless programs as well as the SCHSA Mission Statement.</i></p>
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<p><i>Siskiyou County Office of Education-Foster Care Liaison</i></p>	<p><i>SCHHSA will continue to partner with the Siskiyou County Office of Education (SCOE) Foster Youth Services Coordinating Program (FYSCP). The FYSCP is an inter-service agency that supports the 28 public school districts in Siskiyou County. Through Child Welfare Services, SCHHSA works closely with the Foster Youth Liaison to ensure that foster youth have the support services needed that are unique to each student.</i></p> <p><i>Jointly, we will work together with other key agencies to develop workable strategies to eliminate barriers in the educational settings and assist foster youth students by providing stable placement and helping them know their educational rights.</i></p> <p><i>The FYSCP supports opportunities and assists in improving the quality of educational programming, placement, and service. Through this grant we will expand services to our homeless youth to include immediate access to:</i></p> <ul style="list-style-type: none"> <i>• Street based education and outreach,</i> <i>• Access to available safe shelter,</i> <i>• Treatment and counseling services,</i> <i>• Crisis intervention, and</i> <i>• Follow-up support.</i>
<p><i>Local Homeless Service Providers including but not limited to Siskiyou</i></p>	<p><i>SCHHSA will continue to partner with local homeless service providers in the community.</i></p>

<p>County Resource Center, Six Stones Wellness Center, First 5 Siskiyou</p>	<p>Local homeless service providers currently offer critical services to assist homeless individuals and families with addressing and resolving barriers they may be experiencing. Core programs offered currently are based on engaging families, partner organizations, and communities and are as follows:</p> <ul style="list-style-type: none"> • Parental Resilience, • Social Connections, • Knowledge of Parenting and Child Development, • Concrete Support in Times of Need, and • Social and Emotional Development.
<p>Health Care providers – Fairchild Medical Center and Mercy Mt. Shasta</p>	<p>SCHHSA will continue to partner with local hospitals to ensure service coordination for homeless individuals. Through the Partnership of California Rapid Re-Housing grant, SCHHSA works closely with local hospitals for short-term rental assistance for individuals who are in need of on-going medical respite.</p>
<p>Great Northern Services</p>	<p>SCHHSA will continue to partner with Great Northern Services for provision of the following services:</p> <ul style="list-style-type: none"> • Business Development programs for economic development, housing rehabilitation, and infrastructure development, • Senior Nutrition and Community Cafes, • Free Summer Lunch program, • "Tailgate Produce" offerings, • USDA Food Commodities, • Holiday baskets,

	<ul style="list-style-type: none"> • <i>Snack bags,</i> • <i>Cooking classes,</i> • <i>Food pantries and school mini-pantries,</i> • <i>HIV/Aids assistance,</i> • <i>Energy assistance,</i> • <i>Home weatherization, and</i> • <i>Support with Grant writing.</i>
<p><i>Community Member Homeless Advocate/ Previously Homeless Individual</i></p>	<p><i>SCHHSA will continue to partner with community members who have previously been homeless as well as partner with homeless advocates in the community.</i></p> <p><i>Service providers jointly with homeless advocacy groups have the opportunity to voice the opinion of constituents and advocate for change to public policy at the county, state and federal level. This advocacy can result in the development of new and increased resources.</i></p>
<p><i>Court Appointed Special Advocates (CASA) of Siskiyou County</i></p>	<p><i>SCHHSA will continue to partner with CASA to ensure all youth, including homeless youth, involved in the Juvenile Court System are provided a voice in the juvenile court process.</i></p> <p><i>CASA Goals include:</i></p> <ul style="list-style-type: none"> • <i>Monitoring the child's progress throughout the court proceedings, providing continuity and emotional support for the child,</i> • <i>Assessing and informing the court of the child's needs, desires, and progress,</i> • <i>Working towards permanent and safe placement of the child in a timely manner, and</i>

	<ul style="list-style-type: none"> • <i>Educating the public and helping to create awareness of the plight of children involved in the dependency process.</i>
<i>Shasta County Housing Authority</i>	<i>SCHHSA will continue to partner with the Housing Authority to ensure homeless families and individuals are provided the opportunity to apply for Section 8 Housing Choice Voucher program, and if eligible, obtain priority (based on their current situation) to move to the top of the waiting list.</i>
<i>Siskiyou County Public Defender</i>	<i>SCHHSA will continue to partner with the Public Defender when appropriate. The Public Defender provides legal counsel to indigent persons who have been charged with committing a felony or a misdemeanor if they cannot afford an attorney,</i>

2. Describe any barriers that you experience in partnering, and how you plan to address them.

Immediate barriers within our partnerships are as follows:

Agency	Challenge
<i>Shasta County Housing Authority</i>	<p><i>Clients in need of housing have expressed frustration in securing services from the Shasta County Housing Authority due to the fact that the Shasta County Housing Authority is located in Redding which is approximately 97 miles from the county-seat of Yreka.</i></p> <p><i>Through no fault of their own, the Shasta County Housing Authority currently serves</i></p>

	<p><i>Shasta, Modoc, Siskiyou, and Trinity counties. Driving distances from these counties ranges from approximately 65 miles (Modoc County) to 143 miles (Trinity County). Each of these counties experiences harsh and adverse winter weather which impacts travel during several months of each year.</i></p> <p><i>SCHHSA has expressed concerns with a lack of presence in the county and is currently in the process of scheduling Section 8 program presentations for local service providers and clients, as well as community workshops for landlords. SCHHSA will continue to strive to improve the presence of the Shasta County Housing Authority in the community and escalate this concern if necessary.</i></p>
<p><i>Differing agendas of Advisory Committee members on how best to serve our homeless population</i></p>	<p><i>As a matter of history, the Siskiyou Homelessness Coalition Group was formed out of "Team Shasta", a grass-roots group of concerned citizens in Mount Shasta. Due to the increased awareness of homelessness in Siskiyou County, the Siskiyou Homelessness Coalition Group expanded to include all cities in Siskiyou County; as a result, Team Shasta disbanded.</i></p> <p><i>Most recently in 2019, the NorCal CoC adopted a Governance Charter for the</i></p>

	<p>seven (7) county CoC and required the formation of a Homeless Advisory Group in each county. To date, we are still in the transition from the Siskiyou Homelessness Coalition to the Homeless Advisory Board because this requires formal approval by the Siskiyou County Board of Supervisors.</p> <p>The CoC has created additional confusion and frustration due to conflicting answers and guidance and continual staff turnover.</p> <p>When these changes are finalized, as a first-step, SCHSA will review the Siskiyou County Homelessness Strategic Plan with Advocacy Board members to ensure all are in agreement with the Strategic Plan and its' corresponding goals and required actions.</p> <p>Despite differences of opinion, all members of the Advisory Board are dedicated to developing programs that meet the complex needs of our homeless population, while advocating for housing-based solutions that will end this tragic crisis once and for all.</p>
<p>Combating the “Not in My Backyard” Mentality (NIMBY)</p>	<p>On July 20, 2017, Dr. Robert Marbot, a homelessness consultant and professor who was appointed by President Donald Trump as the Executive</p>

Director of the U.S. Interagency Council on Homelessness (which coordinates programs across 19 federal departments), led a presentation to Team Shasta titled, "Homelessness Needs Assessment and Action Steps for Team Shasta."

Dr. Marbot evaluated the current homelessness service operations within the cities of Etna, Mt. Shasta, Tulelake, Weed, Yreka and the County of Siskiyou. Dr. Marbot then conducted a needs assessment and gaps analysis between existing inventory and identified needs, including the types of services (qualitative) and capacity of services (quantitative) needed within the cities of Etna, Mt. Shasta, Tulelake, Weed, Yreka and the County of Siskiyou.

Dr. Marbot also provided the same presentation to the Yreka City Council. These presentations started the conversation in Siskiyou County but it is evident that more conversation needs to occur on the root causes of homelessness as well as solutions to homelessness.

As a lead agency at the Advisory Board meetings SCHSSA has led the conversation on homelessness in the community. SCHSSA has

	<p><i>gone before the Siskiyou County Board of Supervisors to present on homeless programs in SCHHSA and takes part in the conversation at every available opportunity.</i></p> <p><i>SCHHSA, through the Advisory Board, will strive to develop public education campaigns to spread awareness and help reduce the stigma of being homeless acting as agents of change. This public awareness campaign will be an integral part of every homeless program administered by SCHHSA.</i></p>
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3. *If no collaborative partners have been identified at time of application, describe the collaborative process of how you intend to include new and existing partners on HHAP projects.*

There are providers in the community who individually work with some of the homeless youth, i.e., the Foster Care Liaison for the Siskiyou County Office of Education, however, there are no homeless youth programs in Siskiyou County. The Housing Coordinator will develop partnerships with community agencies to create a supportive program which supports and houses youth in Siskiyou County, and focus on locating and securing additional funding resources to support the program.

5. **SOLUTIONS TO ADDRESS HOMELESSNESS**

- Identify clear, measurable goals that HHAP will be expected to achieve in your jurisdiction.

The estimated total # of individuals to be served is fifty-four (54).

The estimated total number of individuals to be placed in permanent housing is twenty-six (26).

Goal	Objective	Outcome
Help unaccompanied homeless youth (ages 12-24) obtain housing	Collaborate with agencies and community members to create a referral system and supportive program to assist homeless youth in Siskiyou County	<p>Provide T/BH and/or permanent housing to at least eight (8) youth per year while the Housing Coordinator position is funded.</p> <p>Of the eight (8) youth per year served, the goal is to obtain permanent housing for at least 50%.</p>
Increase available funding for housing and related services	Apply for and manage new grants and funding opportunities (such as CMSP Round II funding) as well as assist with current ongoing grants (such as Whole Person Care and CalWORKs HSP)	<p>Complete at least two (2) grants and/or allocation plans per year while the Housing Coordinator position is funded.</p> <p>We estimate twenty (20) individuals/families will be able to obtain temporary and/or permanent housing because of this objective.</p>
Increase Housing Stock	Assist with housing project management (such as CalWORKs HSP Housing Structures and No Place Like Home - Permanent Supported Housing project)	<p>The CalWORKs Housing Structures project would increase housing stock by six (6) units. We estimate sixty (60) individuals/families will be able to obtain temporary housing because of this objective.</p> <p>The number of units in the No Place Like Home project is currently undefined but will most likely enable at least 15 individuals to obtain permanent supportive housing.</p>

<p>Increase available short-term housing units for homeless individuals/families</p>	<p>Coordinate informational meetings with the Housing Authority to increase the number of Section 8 units available in Siskiyou County.</p>	<p>Collaborate with Housing Authority to offer quarterly meetings for landlords to increase number of available units available to Section 8 Voucher recipients.</p> <p>We estimate ten (10) individuals/families will be able to obtain permanent housing because of this objective</p>
<p>Help homeless individuals/families obtain temporary short-term shelter (T/BH)</p>	<p>Engage landlords regarding clients and support services provided to them.</p>	<p>Increase the number of new motels/hotels available to house homeless individuals/families on a short-term basis by two (2) each year.</p> <p>We estimate twenty (20) individuals/families will be able to obtain temporary housing because of this objective .</p>
<p>Assist Homeless individuals/families not currently connected to other funded programs obtain permanent housing</p>	<p>Utilize the MDT process to connect homeless individuals/families to available services and housing resources</p>	<p>Provide referrals to housing and services (may include acting as the HMIS/CES access point, assisting clients with obtaining Section 8 Housing vouchers) for four (4) individuals/families per year (which would enable them to achieve permanent housing) while the Housing Coordinator position is funded (two years).</p>

Please note: Per HSC § 50219(a)(6) all applicants' measurable goals must include the number of individuals they intend to serve, and the number of individuals they intend to successfully place in permanent housing with HHAP funding.



**HOMELESS HOUSING, ASSISTANCE AND PREVENTION PROGRAM (HHAP)
ANNUAL BUDGET TEMPLATE**

APPLICANT INFORMATION

CoC / Large City / County Name:	County of Siskiyou	Receiving Redirected Funds? Y/N	No
Administrative Entity Name:	Trish Barbieri	Total Redirected Funding	\$ -

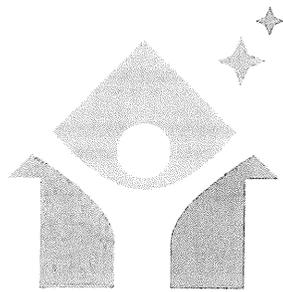
HHAP FUNDING EXPENDITURE PLAN*

ELIGIBLE USE CATEGORY	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Rental Assistance and Rapid Rehousing	\$ 10,000.00	\$ 10,000.00	\$ -	\$ -	\$ -	\$ 20,000.00
Operating Subsidies and Reserves	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Landlord Incentives	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Outreach and Coordination (including employment)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Systems Support to Create Regional Partnerships	\$ 106,258.15	\$ 106,258.15	\$ -	\$ -	\$ -	\$ 212,516.30
Delivery of Permanent Housing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Prevention and Shelter Diversion to Permanent Housing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
New Navigation Centers and Emergency Shelters	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Strategic Homelessness Planning, Infrastructure Development, CES, and HMIS (up to 5%)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Administrative (up to 7%)	\$ 8,700.00	\$ 8,700.00	\$ -	\$ -	\$ -	\$ 17,400.00
TOTAL FUNDING ALLOCATION						\$ 249,916.30
	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Youth Set-Aside (at least 8%)	\$ 10,000.00	\$ 10,000.00	\$ -	\$ -	\$ -	\$ 20,000.00

*Narrative should reflect details of HHAP funding plan

COMMENTS:

FINAL



NorCal Continuum of Care™

February 11, 2020

To Whom It May Concern,

The NorCal Continuum of Care (NorCal CoC) is writing this letter in support of the County of Siskiyou (County) applying for the Homeless Housing, Assistance, and Prevention Program (HHAP) funding allocation. We understand that the HHAP funding allocation may fund the following uses:

- Rental assistance and rapid rehousing;
- Operating subsidies in new and existing affordable or supportive housing units, emergency shelters, and navigation centers. Operating subsidies may include operating reserves;
- Incentives to landlords, including, but not limited to, security deposits and holding fees;
- Outreach and coordination, which may include access to job programs, to assist vulnerable populations in accessing permanent housing and to promote housing stability in supportive housing;
- Systems support for activities necessary to create regional partnerships and maintain a homeless services and housing delivery system particularly for vulnerable populations including families and homeless youth;
- Delivery of permanent housing and innovative housing solutions such as hotel and motel conversions;
- Prevention and shelter diversion to permanent housing; and
- New navigation centers and emergency shelters based on demonstrated need.

As a partnering agency, we acknowledge and agree to regional coordination and partnership, per Health and Safety Code 50219(a)(1). In order to support regional coordination and partnership, we will attend regular meetings with County representatives at the NorCal CoC to jointly plan and evaluate HHAP spending and projects. These regularly scheduled meetings will take place on a quarterly basis at the NorCal CoC local Advisory Board meetings and Executive Committee meetings. We have reviewed and agree with how the County intends to spend their HHAP funds. The County's spending plan accurately addresses their share of the regional need to address homelessness.

Understanding the importance of regional coordination, we are dedicated to ensuring this collaboration will supplement the services and efforts provided by the use of HHAP funds.

Sincerely,

Melissa Janulewicz
Executive Board Chair
NorCal Continuum of Care