

Modoc County Department of Social Services

Homeless Housing Assistance, Prevention Program (HHAP) Narrative

Summary of Homelessness in the NorCal Continuum of Care (NorCal CoC) HUD Longitudinal System Assessment (LDA) from June 2018-June 2019

Total number of households served in:

Emergency shelter	Safe Haven and Transitional housing	Rapid Re-housing and Permanent Supportive Housing
0	133	14

Total number of disabled households served across all interventions	66
Total number of households experiencing chronic homelessness served across all interventions	51
Total number of 55+ households served across all interventions	59
Total number of unaccompanied youth served across all interventions	0
Total number of veteran households served across all interventions	30

Number of individuals served across all interventions who were:

Female	Male	Transgender or Gender Non-Conforming
73	84	1

Total number of individuals served across all interventions who were:

White, Non-Hispanic/Non-Latino (only)	White, Hispanic/Latino (only)	Black or African American (only)	Asian (only)	American Indian or Alaska Native (only)	Native/Hawaiian/Other Pacific Islander	Multiple Races
121	5	9	0	8	1	3

Modoc County Demographic Area

Modoc County is a rural, frontier county in the north eastern corner of California. The 2017 U.S. Census Bureau estimates our population was 8,859 – the county encompasses 3,484 square miles. The U.S. Census Bureau estimates the median household income in 2017 was \$39,296, per capita income was \$22,052, average rental housing was estimated at \$739, per month. Approximately 10.5% of our population under age 65 are without insurance, and 19.2% of the population were in poverty. There are several areas within Modoc County that have high needs and significant socioeconomic, and health related challenges that need immediate attention.

Modoc County currently has no homeless shelter, temporary housing, or permanent housing options for our highly vulnerable homeless population. Modoc County is one of the coldest places in California. January average temperatures are a low of -8.6°F and a high of 41.6 °F. The record low was -34°F on December 9, 1972. There are an average of 203.8 days with lows of 32 °F or lower.

Temperatures begin to drop in late September to early October. This is when we find our long term local homeless migrating to warmer neighboring counties for the winter. Our homeless who remain here over the long, cold, winter, often resort to couch surfing, seek shelter in abandoned buildings, or live in vehicles to escape the cold weather. Often times are homeless unexpectedly find themselves in harmful and unhealthy situations trying to find a warm place to sleep. In May or June our local homeless migrate back to Modoc to escape the higher temperatures and seek unsheltered living close to home. Couch surfer's that found winter shelter are no longer welcome so they return to vehicles, tents or other unsheltered living places.

Demonstration of Regional Coordination and Coordinated Entry System (CES) Information

The NorCal CoC is currently recruiting County participation from all 7 counties in the CoC jurisdiction to develop policy and procedures for implementation designed specifically to each County services and needs for the CE system. In addition to the Current efforts underway to engage and designate County staff to support CE implementation to coordinate and address the unique needs of each County across the NorCal CoC jurisdiction. Policy and procedures are being finalized to implement CES

The Coordinated Entry (CE) system will prioritize services based on greatest need to assure no matter where or how people present they are quickly identified and referred to housing services based on their strengths and needs.

The biggest challenge for our County is lack of staff resources and time to dedicate to CES quarterly meetings. Geographically it is difficult to attend meetings due to the length of travel. Our hope is dedicated staff resources will be available soon to engage in CES/HMIS quarterly meetings/work groups.

Coordination of Regional Needs

Modoc County is committed to reducing homelessness in our local and regional efforts. Youth set aside exceeds the 8% requirement to serve our homeless youth (age 12-24), including youth aging out of Foster Care. Services will focus on prevention services to divert homelessness and promote permanent housing. Rapid Re-housing rental assistance will offer solutions to transition as quickly as possible to permanent housing solutions.

Creating Sustainable, Long Term Housing Solutions

Our sustainability planning incorporates our belief that by creating strong and supportive efforts with our local community partners as well as combining resources will support the philosophy that we can do more with less. These efforts will support cost savings to operations and service delivery while, increasing quantity and quality of services. Our enhanced collaborative approach prevents duplication of services as well creates opportunities to improve programs. This comprehensive layered approach supports the needs of our partnerships as well as our local community.

Our long term solution is further supported by our Modoc County CoC Advisory Board members, which include our City Planner, two (2) Modoc County Board of Supervisors as well as our Modoc County Administration office. This wealth of knowledge provides a realistic view of housing standards, as well and zoning and ordinances to consider viable housing inventory solutions to serve our homeless population needs.

Resources Addressing Homelessness

Modoc County Current Existing Programs and Resources

No Place Like Home	\$600,000
HDAP	\$75,000 (funding exhausted)

Modoc County's greatest need as well as gap in services is the lack of and non-existence of shelter, safe and affordable, as well as permanent housing inventory. Our Whole Person Care (WPC) funds (set for release March 2020) will focus on building housing stock to begin to address are gap in resources. By purchasing dilapidated or foreclosure properties we can reasonably obtain and invest in inventory, renovate, improve our community appearance while meeting the housing needs in our communities.

HHAP Funding Plans and Coordination Funding Solutions

Our first initiative will utilize the flexibility of WPC funding to purchase and renovate structures. This will address the gap in housing/shelter inventory that otherwise would not exist in Modoc County. Additional program improvements will provide and comprehensive approach to fundamental services through a multiple layers of funding (braided funding), as well as unduplicated expanded services to our eligible populations. The goal of this innovative approach is a streamlined delivery system for the greater good of our community. Our innovative solution based vision is to build upon our whole person system of care recognizing the complex needs of our most vulnerable populations. Whole person system of care is a vision of improved coordination of care, easy access to services, and improved health and wellness.

Modoc County plans to dedicate HHAP allocation to increase capacity, prevention/diversion services, expand and development of HMIS/CES system, and support administration services. HHAP allocation will expand prevention and diversion programs to promote permanent housing including rental assistance for Rapid Re-housing. In addition to prevention services, intensive case management and housing navigators will be utilized to access a multitude of services to quickly address wellness challenges. Engagement with landlord(s), including incentive services will be utilized to stabilize housing and solutions to prevent eviction. By addressing prevention and intervention strategies our goal is to maintain current housing and provide stabilization services as quickly as possible.

HHAP Target Population:

Youth aging out of Foster Care	Aging Population and Children
Unaccompanied Homeless Youth	Youth Homeless Parents

HHAP Services:

Prevention and Interventions of Homelessness	Intensive Case Management/Navigators
Prevention of Chronic Homelessness	Landlord Incentives

Partnerships

Key Implementation Agency or Department	Organization Name	Contact Name and Title	Key Implementation Project Partners Services/Roles

<p>Health Services Agency</p>	<p>Modoc County Mental Health Services</p> <p>Modoc County Alcohol & Drug</p> <p>Modoc County Public Health</p> <p>Modoc County Behavioral Health</p>	<p>Stacy Sphar Interim Director (530) 233-6312</p>	<ul style="list-style-type: none"> ● County Mental Health Provider ● County Alcohol & Drug Provider ● Stakeholder ● Direct service provider ● Referrals ● Modoc County Continuum of Care (CoC) ● Coordinated Patient care ● Data sharing ● Steering Committee ● Post criminal justice involved services ● Health screening ● Coordinated discharge planning ● Harm reduction outreach services for in custody inmates
<p>Hospital</p>	<p>Last Frontier Health Care District Db a Modoc Medical Center</p>	<p>Kevin Kramer Chief Executive Officer (530) 233-5883</p>	<ul style="list-style-type: none"> ● Coordinated Patient Care ● Coordinated discharge planning ● Hospital Authority ● Direct service provider ● Referrals ● Modoc County Continuum of Care (CoC) ● Coordinated Patient care ● Data sharing
<p>Modoc County Department of Social Services</p>	<p>Modoc County Department of Social Services Foster Youth Medical CalFresh Cash Assistance Programs APS CPS ILP</p>	<p>Kelly Crosby Director (530) 233-6501</p>	<ul style="list-style-type: none"> ● Lead Entity ● Whole Person Care Platform Management ● Stakeholder ● Direct service provider ● Data sharing ● Referrals ● Modoc County Continuum of Care (CoC) ● Steering Committee ● Post criminal justice involved services ● Program Design and Implementation
<p>Modoc County Probation Department</p>	<p>Modoc County Probation Department</p>	<p>Kim Wills Chief Probation Officer (530) 233-6324</p>	<ul style="list-style-type: none"> ● Stakeholder ● Direct service provider ● Referrals ● Modoc County Continuum of Care (CoC) ● Data sharing

			<ul style="list-style-type: none"> ● Steering Committee ● Post criminal justice involved services (warm handoff) ● Pre-trial release pilot program
Modoc County Sheriff's Office	Modoc County Sheriff Office	William "Tex" Dowdy Sheriff (530) 233-4416	<ul style="list-style-type: none"> ● Correctional facility ● Data sharing ● Steering Committee ● Post incarceration coordination ● Referring agency
Public Agency	City of Alturas	Jenn Anderson Planning Director (530) 233-2512	<ul style="list-style-type: none"> ● City housing element ● Modoc County Continuum of Care (CoC)
Community Based Organization Training Employment And Community Help, Inc. (T.E.A.C.H., INC.)	T.E.A.C.H., INC.	Carol Madison Executive Director (530) 233-3111	<ul style="list-style-type: none"> ● Community Based Organization ● Housing navigator ● Life Skills Workshops ● Community food bank ● Housing assistance ● Commodities ● Shelter ● Child care programs ● Data sharing ● Stakeholder ● Modoc County Continuum of Care (CoC) ● NorCal Continuum of Care ● Point-in-time count ● Steering Committee ● Disability Advocacy - SOAR ● Foster Family Agency ● In-Home Health Service Provider ● WPC Coordinator ● Adult Education ● Subsidized Child Care programs ● Transportation bus vouchers (medical appointments, dental appointments, and counseling appointments , only) ● Outreach for in custody inmates ● NA/AA Meetings ● Nurturing Parents Program ● Energy assistance ● Court Appointed Special Advocates (CASA) Program
Community Partner 1	Sunrays of Hope Inc.	Sarah Bonderer President	<ul style="list-style-type: none"> ● Drop-in wellness center

		(530) 233-9696	<ul style="list-style-type: none"> ● Modoc County Continuum of Care, ● Consumer support system, ● Peer support groups, ● Encouraging wellness and recovery, ● Socialization, ● Recreation room, ● Arts and crafts ● Resource library and ● Computer access ● Safe and warm access ● Point in Time Count Partner ● Service link to homeless, and enabling services
Consumer	Consumer Peer	Daisy	<ul style="list-style-type: none"> ● Community Member ● Modoc County Continuum of Care

Future Key Partnership Engagement Efforts

Surprise Valley Hospital Local Tribes Landlord(s) Local Real Estate Agent	Local Dentist – Alturas Dental Care County-Wide Rural Clinics Employment – Workforce Development	Modoc County Schools Law Enforcement Faith Based Community
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Solutions to Address Homelessness

Modoc County HHAP allocation (\$5,494.85) will provide prevention services targeted to prevent homelessness for the following targeted populations.

Population Served	Number to be served
Youth	1
Aging seniors	1

Anticipated Measurable Outcomes	Goal
Prevent at risk populations from becoming homeless	10%
Reduce Homelessness of Children	10%

Gaps in Housing and Homeless Services:

Emergency Shelter	Affordable Housing
Temporary Housing	Permanent Supportive Housing
Rental Assistance Programs	Prevention/Intervention/Diversion Services

By combining HHAP funds with Whole Person Care Pilot (WPC), CMSP (LINC Implementation Grant), Housing Disability Advocacy Program (HDAP), No Place Like Home (NPLC) we believe we have the best opportunity to address adverse effects of social determinants across our region.

Wraparound Services – Whole Person System of Care

Enhanced Case Management	System Navigator’s	Care Coordination
Substance Abuse	Disability Benefit Advocacy	Care Coordination

Mental Health	Safe Discharge Plans	Harm Reduction Services
Therapy	Re-entry Criminal Justice System	Rental Assistance
Move-in Assistance	Facility Upgrades - Remodeling	Landlord Incentives
Prevention/Diversion/Intervention	Transition Housing	Temporary Housing
Domestic Violence	Legal Services	Dental Services
Employment Services	Housing Retention for Permanent Housing	Volunteer and Mentoring

Modoc County will periodically conduct self-evaluations to identify any gaps with evidenced based practices such as Housing First to comply with HHAP, WPC, CMSP, HDAP, additional funding allocation(s) and/or grant opportunities requirements.



**HOMELESS HOUSING, ASSISTANCE AND PREVENTION PROGRAM (HHAP)
ANNUAL BUDGET TEMPLATE**

APPLICANT INFORMATION

CoC / Large City / County Name:	County of Modoc	Receiving Redirected Funds? Y/N	No
Administrative Entity Name:	Modoc County Department of Social Services	Total Redirected Funding	\$ -

HHAP FUNDING EXPENDITURE PLAN*

ELIGIBLE USE CATEGORY	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Rental Assistance and Rapid Rehousing	\$ 1,900.00	\$ -	\$ -	\$ -	\$ -	\$ 1,900.00
Operating Subsidies and Reserves	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Landlord Incentives		\$ -	\$ -	\$ -	\$ -	\$ -
Outreach and Coordination (including employment)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Systems Support to Create Regional Partnerships	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Delivery of Permanent Housing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Prevention and Shelter Diversion to Permanent Housing	\$ 2,901.90	\$ -	\$ -	\$ -	\$ -	\$ 2,901.90
New Navigation Centers and Emergency Shelters	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Strategic Homelessness Planning, Infrastructure Development, CES, and HMIS (up to 5%)	\$ 272.83	\$ -	\$ -	\$ -	\$ -	\$ 272.83
Administrative (up to 7%)	\$ 381.96	\$ -	\$ -	\$ -	\$ -	\$ 381.96
TOTAL FUNDING ALLOCATION						\$ 5,456.69
	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Youth Set-Aside (at least 8%)	\$ 634.05	\$ -	\$ -	\$ -	\$ -	\$ 634.05

*Narrative should reflect details of HHAP funding plan

COMMENTS:

2901.9

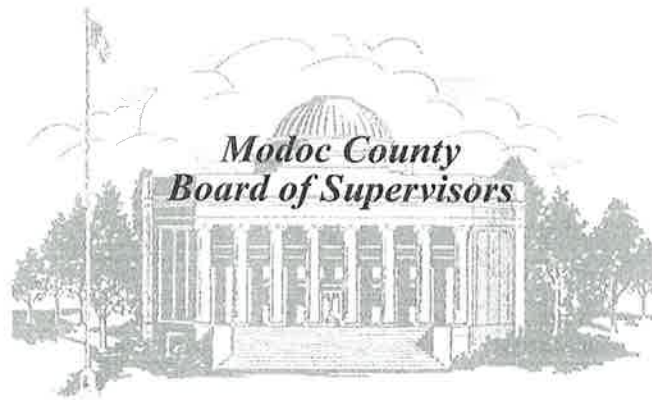
NED COE
1st District

PATRICIA CULLINS
2nd District

KATHIE RHOADS
3rd District

ELIZABETH CAVASSO
4th District

GERI BYRNE
5th District



TIFFANY MARTINEZ
CLERK OF THE
BOARD OF
SUPERVISORS

204 S. COURT STREET
ALTURAS, CALIFORNIA
96101

(530) 233-6201
FAX (530) 233-2434

February 11, 2020

Business, Consumer Services and Housing Agency
915 Capital Mall, Suite 350-A
Sacramento, CA 95814

Re: Letter of Support Modoc County Homeless Housing, Assistance, and Prevention Allocation

The Modoc County Board of Supervisors is writing this letter in support of the Modoc County Department of Social Services Homeless Housing, Assistance, and Prevention Program (HHAP) funding application. We understand that the HHAP funding allocation may fund the following uses:

- Rental assistance and rapid rehousing;
- Operating subsidies in new and existing affordable or supportive housing units, emergency shelters, and navigation centers. Operating subsidies may include operating reserves;
- Incentives to landlords, including, but not limited to, security deposits and holding fees;
- Outreach and coordination, which may include access to job programs, to assist vulnerable populations in accessing permanent housing and to promote housing stability in supportive housing;
- Systems support for activities necessary to create regional partnerships and maintain a homeless services and housing delivery system particularly for vulnerable populations including families and homeless youth;
- Delivery of permanent housing and innovative housing solutions such as hotel and motel conversions;
- Prevention and shelter diversion to permanent housing; and
- New navigation centers and emergency shelters based on demonstrated need.

As a stakeholder, we acknowledge and agree to local and regional coordination and partnership, per Health and Safety Code 50219(a)(1). In order to support local coordination and partnership, we will attend regular meetings with the Modoc CoC to jointly plan and evaluate HHAP spending and projects. These regularly scheduled meetings will take place on a monthly basis at the Modoc CoC meetings.

We have reviewed and agree with how the Modoc CoC intends to spend their HHAP funds. The Modoc CoC's spending plan accurately addresses their share of the regional need to address homelessness.

Understanding the importance of local and regional coordination, we are dedicated to ensuring this collaboration will supplement the services and efforts provided by the use of HHAP funds.

Sincerely,



Elizabeth Cavasso
Chair of the Board



**Last Frontier Healthcare
District**
A Public Entity

Chief Executive Officer
Kevin Kramer

Board Members

Jim Cavasso
Chair

Richard Steyer
Vice Chair

Stacey Todd
Secretary

Carol Madison
Treasurer

De Funk
Member

Contact Information

District

228 W. McDowell Avenue
Alturas, CA 96101
(530) 233-7022

Hospital

228 W. McDowell Avenue
Alturas, CA 96101
(530) 233-5131

Clinic

229 W. McDowell Avenue
Alturas, CA 96101
(530) 233-7052

Warnerview SNF

225 W. McDowell Avenue
Alturas CA 96101
(530) 233-7066

Physical Therapy

120 S. Main Street, Suite A
Alturas, CA 96101
(530) 233-7054

Medical Staff

228 W. McDowell Avenue
Alturas, CA 96101
(530) 233-5131 ext. 1412

Last Frontier Pharmacy

120 S. Main Street, Suite B
Alturas, CA 96101
(530) 233-4884

www.modocmedicalcenter.org

February 14, 2020

Diane Fogle
Program Manager
Community House
MODOC COUNTY DEPARTMENT OF SOCIAL SERVICES
120 North Main Street
Alturas, CA 96101

RE: Homeless, Housing, Assistance and Prevention Program
Grant Application

The Last Frontier Healthcare District dba Modoc Medical Center (MMC) is writing this letter in support of the Modoc County Continuum of Care Advisory Board (Modoc CoC) for the Homeless Housing, Assistance and Prevention Program (HHAP) funding allocation. We understand that the HHAP funding allocation may fund the following items:

- Rental assistance and rapid rehousing.
- Operating subsidies in new and existing affordable or supportive housing units, emergency shelters and navigation centers. Operating subsidies may include operating reserves.
- Incentives to landlords, including, but not limited to, security deposits and holding fees.
- Outreach and coordination, which may include access to job programs, to assist vulnerable populations in accessing permanent housing and to promote housing stability in supportive housing.
- Systems support for activities necessary to create regional partnerships and maintain a homeless services and housing delivery system particularly for vulnerable populations including families and homeless youth.
- Delivery of permanent housing and innovative housing solutions such as hotel and motel conversions.
- Prevention and shelter diversion to permanent housing.
- New navigation centers and emergency shelters based on demonstrated need.

As a partnering agency, we acknowledge and agree to support local and regional coordination and partnership, per Health and Safety Code 50219(a)(1). In order to support local coordination and partnership, we will attend regular meetings with the Modoc CoC to jointly plan and evaluate HHAP spending and projects. These regularly scheduled meetings will take place on a monthly basis at the Modoc CoC meetings.

We have reviewed and agree with how the Modoc CoC intends to spend their HHAP funds. The Modoc CoC's spending plan accurately addresses their share of the regional need to address homelessness.

Understanding the importance of local and regional coordination, we are dedicated to ensuring this collaboration will supplement the services and efforts provided by the use of HHAP funds.

Please do not hesitate to contact Edward Johnson, CNO at 530-233-7031 or via email at e.johnson@modocmedicalcenter.org if you have any questions or require additional information.

Sincerely,

Kevin Kramer, CEO
Modoc Medical Center

/dfb



112 East 2nd Street, Alturas, CA 96101 • (530) 233-3111 • FAX (530) 233-4744

February 10, 2020

Business, Consumer Services and Housing Agency
915 Capital Mall, Suite 350-A
Sacramento, CA 95814

Re: Letter of Support Modoc County Homeless Housing Assistance and Prevention Allocation

Training, Employment, and Community Help, Inc. (T.E.A.C.H., Inc.) is writing this letter in support of the Modoc County Continuum of Care Advisory Board (Modoc CoC) for the Homeless Housing, Assistance, and Prevention Program (HHAP) funding allocation. We understand that the HHAP funding allocation may fund the following uses:

- Rental assistance and rapid rehousing;
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- Delivery of permanent housing and innovative housing solutions such as hotel and motel conversions;
- Prevention and shelter diversion to permanent housing; and
- New navigation centers and emergency shelters based on demonstrated need.

As a partnering agency, we acknowledge and agree to local and regional coordination and partnership, per Health and Safety Code 50219(a)(1). In order to support local coordination and partnership, we will attend regular meetings with the Modoc CoC to jointly plan and evaluate HHAP spending and projects. These regularly scheduled meetings will take place on a monthly basis at the Modoc CoC meetings.

We have reviewed and agree with how the Modoc CoC intends to spend their HHAP funds. The Modoc CoC's spending plan accurately addresses their share of the regional need to address homelessness.

Understanding the importance of local and regional coordination, we are dedicated to ensuring this collaboration will supplement the services and efforts provided by the use of HHAP funds.

Sincerely,

Carol Madison
Executive Director

Youth & Family Services
112 East 2nd Street
Alturas, CA 96101
(530) 233-4929

Modoc Crisis Center
112 East 2nd Street
Alturas, CA 96101
(530) 233-4575

Modoc Child Care R&R
112 East 2nd Street
Alturas, CA 96101
(530) 233-5437

T.E.A.C.H. Senior Services
906 W. 4th Street
Alturas, CA 96101
(530) 233-5556

Tulelake/Newell Family Center
P.O. Box 790
Tulelake, CA 96134
(530) 667-2147

- **Public Health**
Phone (530) 233-6311
Fax (530) 233-5754
- **Environmental Health**
Phone (530) 233-6310
Fax (530) 233-6342
- **Behavioral Health**
Phone (530) 233-6312
or (530) 233-6319
Fax (530) 233-5754

Modoc County
Department of Health Services

Interim Director of Health Services
Stacy Sphar, RN, BSN, PHN

Public Health Officer
Edward P. Richert, MD

Branch Directors
Behavioral Health: Michael Traverso, MFT
Acting Public Health: Tanya Schulz, RN, PHN, BSN
Environmental Health: Warren Farnam, REHS

February 10, 2020

Business, Consumer Services and Housing Agency
915 Capital Mall, Suite 350-A
Sacramento, CA 95814

Re: Letter of Support Modoc County Homeless Housing Assistance and Prevention Allocation

Modoc County Department of Health Services is writing this letter in support of the Modoc County Continuum of Care Advisory Board (Modoc CoC) for the Homeless Housing, Assistance, and Prevention Program (HHAP) funding allocation. We understand that the HHAP funding allocation may fund the following uses:

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- Prevention and shelter diversion to permanent housing; and
- New navigation centers and emergency shelters based on demonstrated need.

As a partnering agency, we acknowledge and agree to local and regional coordination and partnership, per Health and Safety Code 50219(a)(1). In order to support local coordination and partnership, we will attend regular meetings with the Modoc CoC to jointly plan and evaluate HHAP spending and projects. These regularly scheduled meetings will take place on a monthly basis at the Modoc CoC meetings.

We have reviewed and agree with how the Modoc CoC intends to spend their HHAP funds. The Modoc CoC's spending plan accurately addresses their share of the regional need to address homelessness. Understanding the importance of local and regional coordination, we are dedicated to ensuring this collaboration will supplement the services and efforts provided by the use of HHAP funds.

Sincerely,


Stacy Sphar

Interim Director of Health Services



NorCal Continuum of Care™

February 11, 2020

To Whom It May Concern,

The NorCal Continuum of Care (NorCal CoC) is writing this letter in support of the County of Modoc (County) applying for the Homeless Housing, Assistance, and Prevention Program (HHAP) funding allocation. We understand that the HHAP funding allocation may fund the following uses:

- Rental assistance and rapid rehousing;
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- Delivery of permanent housing and innovative housing solutions such as hotel and motel conversions;
- Prevention and shelter diversion to permanent housing; and
- New navigation centers and emergency shelters based on demonstrated need.

As a partnering agency, we acknowledge and agree to regional coordination and partnership, per Health and Safety Code 50219(a)(1). In order to support regional coordination and partnership, we will attend regular meetings with County representatives at the NorCal CoC to jointly plan and evaluate HHAP spending and projects. These regularly scheduled meetings will take place on a quarterly basis at the NorCal CoC local Advisory Board meetings and Executive Committee meetings.

We support the efforts of the County and the intent to spend their HHAP funds based on the approved uses for the funding. The allowable uses of the funds addresses many of the regional need to address homelessness.

Understanding the importance of regional coordination, we are dedicated to ensuring this collaboration will supplement the services and efforts provided by the use of HHAP funds.

Sincerely,

Melissa Janulewicz
Executive Board Chair
NorCal Continuum of Care