



State of California
BUSINESS, CONSUMER SERVICES AND HOUSING AGENCY



CALIFORNIA

HOMELESS COORDINATING AND FINANCING COUNCIL

Special Council Meeting
February 23, 2021

Agenda for Today

- I. Call to Order and Roll Call
- II. Adoption of December 18, 2020 Meeting Summary
- III. HCFC Action Plan
- IV. HCFC Action Plan: Process for Approval
- V. HCFC Executive Officer Update
- VI. Governor's Budget Briefing & Legislative Bills Update
- VII. Future Meeting Agendas
- VIII. Public Comments on Items Not on the Agenda
- IX. Adjournment

Item II.

Adoption of December 18, 2020 Meeting Summary

Item III.

HCFC Action Plan for Preventing and Ending Homelessness in California

- Review vision for the Action Plan
- Priorities for implementation, including working groups and baseline measures

HCFC Action Planning: Vision

Pursuing a vision for the Council and the State's work to prevent and end homelessness that features:

- **Increased leadership** from the State for identifying and supporting short-term and long-term solutions
- **Purposeful, action-oriented coordination** and alignment across State agencies and programs
- **Stronger, collaborative partnerships** with public and private partners in communities

HCFC Action Planning: Process to Date

✓ **August to October 2020**

- Individualized discussions with all Council members

✓ **August 2020 to February 2021**

- Extensive stakeholder input discussions (see Appendix Exhibit B in draft Action Plan)

✓ **Special September 2020 HCFC Meeting**

- Focused on Action Planning process
- Discussion of themes and priorities emerging from Council member discussions and stakeholder input sessions
- Input on priorities and objectives

HCFC Action Planning: Process to Date

✓ **October 2020 HCFC Meeting**

- Presentation and discussion of draft Objectives for Action Plan
- Adoption of draft Objectives to structure further planning discussions and stakeholder conversations

✓ **December 2020 HCFC Meeting**

- Presentation of Vision for Action Plan and refined language for five Action Areas and planned approach to description of Activities and Measures
- Meeting materials describing current and planned activities, and emerging priorities for additional Activities, aligned with adopted Objectives
- Discussion of State actions in support of those Objectives

HCFC Action Planning: Process to Date

✓ **December 2020 to February 2021**

- Drafting of content and refinement of Activities
- Continued stakeholder input discussions
- Review of draft content by State agencies (pending completion)
- Public draft shared and posted February 16, 2021

✓ **Today's Meeting**

- Review of content in draft Action Plan
- Discussion of planned Working Groups
- Further discussion of planned Activities
- Discuss next steps and updates from State departments regarding status of finalizing content in Action Plan

HCFC Action Planning: Structure of Plan

- **Five (5) Action Areas and fifteen (15) Objectives**
- **80+ Activities** – Lead and Collaborating Departments, Timeframes, and Performance Measures
- **Five (5) planned Working Groups** focused on high-priority issues requiring interagency and cross-sector coordination and partnership, to be implemented over course of next 12 months
- Identification of **data that will be used to measure and assess progress** toward preventing and ending homelessness in California

HCFC Action Planning: Vision

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HCFC Action Planning: Vision

In pursuing this vision, HCFC recognizes:

- Response to homelessness in California **must address and reduce racial inequities** in risks and experiences of homelessness;
- Progress **will require multi-pronged, multi-year strategies** to enhance every element of responses to housing, services, and health and public health needs of people experiencing and at-risk of homelessness; and
- State agencies must act with **shared responsibility and mutual accountability, implement effective data analyses, performance measures and metrics**, to assess, refine, and revise strategies.

HCFC Action Planning: Key Principles and Practices

Underpinning the work across all Action Areas and Objectives:

- Pursuing Racial Equity and Justice
- Creating Solutions for the Full Diversity of People Experiencing Homelessness
- Seeking and Valuing the Expertise of People with Lived Experiences of Homelessness
- Aligning State Activities with Housing First Approaches
- Balancing Crisis Response and Permanent Housing Solutions
- Shared Responsibility, Accountability, and Efficiency

HCFC Action Planning: Five Planned Working Groups

Comprised of both State staff and external partners, and charged with addressing issues of equity and strategies tailored to different subpopulations:

1. Maximizing Impact of **State Funding and Programs** on Homelessness (State staff only on Working Group, but with external stakeholders advising)
2. **Racial Equity in Responses to Homelessness** and Housing Instability
3. Tailoring Strategies for Preventing and Ending Homelessness for **Youth and Young Adults**
4. Strengthening **Employment Opportunities and Outcomes** for People with Experiences of Homelessness
5. Preventing Homelessness Among **People Re-Entering Communities from Corrections Settings**

HCFC Action Planning: Defining and Measuring Progress

Data from:

- Homeless Data Integration System (HDIS)
- U.S. Department of Housing and Urban Development
- California Department of Education

Used to:

- Assess the impact of Federal, State, and local efforts
- Document and analyze racial inequities
- Refine the Action Plan's Objectives and Activities

See page 13 of draft Action Plan for list of measures.

HCFC Action Planning: Action Areas and Objectives

▶▶ ACTION AREA 1

Strengthening Our Systems to Better Prevent and End Homelessness in California

▶ Objective 1

Strengthen racial equity-focused responses, strategies, and activities of State agencies and of local agencies and organizations receiving State funding for any homelessness services and housing activities.

▶ Objective 2

Ensure that State and local planning and decision-making processes are deeply informed and guided by recommendations from people with lived expertise from experiences of homelessness.

▶ Objective 3

Incentivize interjurisdictional and regional planning, decision-making, and accountability, and support capacity for such coordination through “mapping” and local gaps analysis activities focused on needs, demographics and inequities, and service delivery capacities.

▶ Objective 4

Enhance partnerships between homelessness services systems and services and systems which can support asset building and wealth building, including improving access to employment services and employment for people experiencing and exiting homelessness.

▶ Objective 5

Support California communities to develop disaster preparedness plans that are more inclusive of the needs of people experiencing homelessness.

▶ Objective 6

Expand State communications efforts to create public awareness of the State’s homelessness strategies, successes, challenges, and the importance of Housing First approaches.

HCFC Action Planning: Action Areas and Objectives

▶▶ ACTION AREA 2

Equitably Addressing the Health, Safety, and Services Needs of Californians Experiencing Unsheltered Homelessness

▶ Objective 7

Continue to support California communities to implement multi-agency, multi-jurisdictional outreach and protective measures addressing the health and safety needs of people experiencing unsheltered homelessness, throughout the COVID-19 pandemic and beyond.

▶ Objective 8

Improve access, and address racial inequities within such access, to essential State-supported services appropriate for the needs of people experiencing unsheltered homelessness, including through Medi-Cal and behavioral health care reforms.

▶▶ ACTION AREA 3

Expanding Communities' Capacity to Provide Safe and Effective Sheltering and Interim Housing

▶ Objective 9

Partner with communities to implement innovative approaches and expand the supply of safe, housing-placement focused sheltering and interim housing models for Californians experiencing homelessness.

▶ Objective 10

Expand alignment and engagement of State resources, including Medi-Cal and behavioral health care resources, in efforts to address health disparities and services needs among Californians temporarily staying within sheltering and interim housing options.

HCFC Action Planning: Action Areas and Objectives

▶▶ ACTION AREA 4

Expanding and Ensuring Equitable Access to Permanent Housing in Our Communities

▶ Objective 11

Mobilize State resources, technical assistance, and guidance to strengthen implementation of Housing First approaches and other best practices in support of equitably and urgently rehousing people from Project Roomkey sites, from other temporary settings, and from unsheltered homelessness.

▶ Objective 12

Foster the creation of an expanded supply of affordable and supportive housing opportunities, paired with appropriate health and behavioral health care resources, and accessible and culturally responsive to people exiting homelessness, to people at lowest income levels, and to people from historically marginalized communities.

▶ Objective 13

Improve access to short- and longer-term forms of rental assistance to encourage innovations, to support racially equitable and successful exits from homelessness, and to support housing development activities.

▶▶ ACTION AREA 5

Preventing Californians from Experiencing the Crisis of Homelessness

▶ Objective 14

Reduce entries into homelessness as people exit and/or receive services from State-funded settings and systems, addressing racial inequities within risks of experiencing homelessness, with initial focus on people re-entering communities from jails and prisons, young adults connected to the child welfare and/or juvenile justice systems, and people exiting health care settings and programs.

▶ Objective 15

Enhance communities' capacity to provide targeted homelessness prevention interventions and to successfully divert people from entering shelter or experiencing unsheltered homelessness.

HCFC Action Planning: Examples of Activity Descriptions

- **Description of Activities**
 - Some language will be refined, some additional Activities might get added
- **Lead Departments**
 - Still being confirmed or determined for a few Activities
- **Collaborating Departments**
 - Still being confirmed or determined for a few Activities
- **Timeframes**
 - Still being confirmed or determined for some Activities
- **Performance Measures for each Activity**
 - Process Measures, Output Measures, and/or Outcome Measures
 - Still being confirmed or determined for some Activities

HCFC Action Planning: Discussion Questions

Is there **additional background information, explanatory content, or information about performance measurements** that should be included in the Action Plan?



What input do you have regarding the **proposed interagency Working Groups described within the Action Plan and priorities** for those Working Groups?

HCFC Action Planning: Discussion Questions



Any Activities need further **clarification or information** – or that could be **deprioritized**?

Are there **additional Activities you would recommend** being prioritized for inclusion?

Any **other feedback** you wish to provide?



**Questions & comments
from members of the
public?**

Item IV.

HCFC Action Plan: Process for Approval

- Council staff review process for preparing for March approval
- Council Members from State departments to provide status update on department activities to be included in the Action Plan

HCFC Action Planning: Finalizing and Adopting the Action Plan

- **Final Planning Meetings with State Departments**
 - Determining final list of, and language for, Activities
 - Confirming roles, timeframes, and performance measures
- **Final Revisions to Document**
 - Final edits, formatting, and layout
- **Distributed to Council and Publicly Posted**
 - On or around March 16, 2021
- **Council Acts on Recommendation to Adopt Action Plan**
 - March 23, 2021 Council meeting

HCFC Action Planning: Implementing the Action Plan

- **Launching Implementation**
 - Convening Secretaries of Agencies following Action Plan adoption
 - Educating stakeholders on Action Plan and Activities
- **On-Going Accountability**
 - Implementation of performance measurement systems, tracking, and reporting
 - Data analyses and reporting
 - Updates at Council meetings
- **Continuous Improvement**
 - Working Groups both driving identified Activities and identifying new strategies and actions
 - Revise and refine the Action Plan before start of Fiscal Year 22-23

HCFC Action Planning: Status Updates from Departments



Where teams are **process of completing review and information regarding Activities** in draft Action Plan.

Any **additional Activities being considered**, any thoughts on **priorities among Activities**.

Item V.

HCFC Executive Officer Update

- A.** California State Auditor findings for CoC Audit
- B.** HDIS
- C.** New HCFC Team Members
- D.** HEAP & HHAP Updates
- E.** HHAP TA Contracts

Item VI.

Governor's Budget Briefing & Legislative Bills Update

Budget Overview

- Governor's January Budget proposes \$2 billion in homelessness resources, including:
 - \$750 million to HCD for the expansion of Homekey
 - \$750 million to DHCS for the acquisition/rehabilitation of real estate assets to expand Medi-Cal behavioral health treatment/services to reduce homelessness, incarceration, and unnecessary hospitalizations
 - \$250 million to CDSS for acquisition or rehabilitation of Adult Residential Care Facilities to prevent homelessness

Homelessness Legislation

- Continuing to work with the legislature on ways to further the administration's homelessness agenda
- Strategic Action Plan, addressed in detail above, is addressing many of the 18 statutory goals of the Council.
- Over 50 bills have been introduced so far this legislative session that touch on homelessness, many that support the goals of the Council, including setting measurable goals and preventing youth homelessness.

AB 71 (Luz Rivas) Homelessness Funding: Bring California Home Act

- Would create a continuous source of homelessness funding by making certain changes in the corporate tax law (estimated to generate \$2.4 billion per year)
- Flexible funds for ending and preventing homelessness
- HCD would allocate \$400 million to developers
- Of remaining funds, HCFC would allocate 40% to large cities and 60% to jointly applying CoCs/Counties
- Bonus funding based on performance
- Requires a statewide needs and gaps analysis

AB 816 (Chiu)

State and Local Agencies: Homelessness Plan

- Goal for the state and locals to reduce homelessness by 90% by the end of the decade
- Requires a statewide needs and gaps analysis
- Requires HCD and locals to set benchmark goals to reduce homelessness and requires state and local entities to submit yearly progress reports
- Creates a Housing and Homelessness Inspector General who can audit, support with technical assistance, and pursue legal action against jurisdictions that don't meet their goals

SB 234 (Wiener) Transitional Aged Youth Housing Program

- This bill establishes the Transitional Aged Youth Housing Program for the purpose of creating housing units for youth between 16 and 26
- Focus is on youth who are currently or formerly in foster care, but also includes youth on probation, and youth currently experiencing homelessness
- \$100 million in forgivable loans
- Would require HCFC to develop, implement, and administer the program

Item VII.

Future Meeting Agendas




Discussion of matters not on the agenda for consideration at future meetings

Item VIII.

Public Comments and Final Remarks

- Next Council Meeting March 23, 2021

Contact Information

- HCFC Website: <https://www.bcsb.ca.gov/hcfc>
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- To request HCFC staff presentations:
<https://www.bcsb.ca.gov/hcfc/webapps/request.php>
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 -  <https://linkedin.com/company/california-homeless-coordinating-and-financing-council/>