



# California Interagency Council on Homelessness

## Homeless Housing, Assistance and Prevention Round 4 Application

### Application Information

**Application Due Date: 11/29/2022**

This Cognito platform is the submission portal for the Cal ICH HHAP-4 Application. You will be required to upload a full copy of the HHAP-4 Data Tables Template and enter information into the portal from specific parts of the HHAP-4 Local Homelessness Action Plan and Application Template as outlined below.

Please review the following HHAP-4 resources prior to beginning this application:

- [Homeless Housing, Assistance, and Prevention Program Statute](#)
- [HHAP-4 Local Homelessness Action Plan & Application Template](#) and
- [HHAP-4 Data Tables](#)

### Application Submission for HHAP-4 Funding

Using the [HHAP-4 Local Homelessness Action Plan & Application Template](#) as a guide, applicants must provide the following information in the applicable form section (see below) to submit a complete application for HHAP-4 funding:

1. **Part I: Landscape Analysis of Needs, Demographics, And Funding:** the information required in this section will be provided in Tables 1, 2, and 3 of the HHAP-4 Data Tables file uploaded in the *Document Upload* section.
2. **Part II: Outcome Goals and Strategies for Achieving Those Goals:** the information required in this section will be provided in Tables 4 and 5 of the HHAP-4 Data Tables file uploaded in the *Document Upload* section, **AND** copy and pasted into the fields in the *Outcome Goals and Strategies* section of this application form.
3. **Part III: Narrative Responses:** the information required in this section will be provided by entering the responses to the narrative questions within the *Narrative Responses* section of this application form. Applicants are **NOT** required to upload a separate document with the responses to these narrative questions, though applicants may do so if they wish. The responses entered into this

Cognito form will be considered the official responses to the required narrative questions.

4. **Part IV: HHAP-4 Funding Plans and Strategic Intent Narrative:** the information required in this section will be provided in Tables 6 and 7 (as applicable), of the HHAP-4 Data Tables file uploaded in the *Document Upload* section, **AND** copy and pasted into the fields in the *Funding Plan Strategic Intent* section of this application form.
5. **Evidence of meeting the requirement to agendize the application at a meeting of the governing board** will be provided as a file upload in the *Document Upload* section.

## **How to Navigate this Form**

This application form is divided into **seven sections**. The actions you must take within each section are described below.

- **Applicant Information:** In this section, indicate (1) whether you will be submitting an individual or joint application, (2) list the eligible applicant jurisdiction(s), and (3) provide information about the Administrative Entity.
- **Document Upload:** In this section, upload (1) the completed HHAP-4 Data Tables as an Excel file, (2) evidence of meeting the requirement to agendize the application at a regular meeting of the governing board where public comments may be received, and (3) any other supporting documentation you may wish to provide to support your application.
- **Part I. Landscape Analysis:** In this section, answer the questions confirming that Tables 1, 2, and 3 have been completed and included in the HHAP-4 Data Tables file uploaded in the previous section.
- **Part II. Outcome Goals and Strategies:** In this section, copy and paste your responses from Tables 4 and 5 of the completed HHAP-4 Data Tables.
- **Part III. Narrative:** In this section, enter your responses from Part III of the HHAP-4 Local Homelessness Action Plan & Application Template.
- **Part IV. HHAP-4 Funding Plan Strategic Intent Narrative:** In this section, enter your responses from Tables 6 and 7 of the completed HHAP-4 Data Tables file, and answer the narrative questions.
- **Certification:** In this section, certify that the information is accurate and submit the application.

Prior to the submission deadline, you can save your progress in this application and come back to it later by clicking the save button. This will provide you with a link to the saved application, and there will be an option to email that link to the email address(es) of your choosing.

After submitting the application, you will not be able to make changes to your responses unless directed by Cal ICH staff.

**I have reviewed the HHAP-4 statute, FAQs, and application template documents**

Yes

**I am a representative from an eligible CoC, Large City, and/or County**

Yes

## Applicant Information

List the eligible applicant(s) submitting this application for HHAP-4 funding below and check the corresponding box to indicate whether the applicant(s) is/are applying individually or jointly.

### Eligible Applicant(s) and Individual or Joint Designation

Joint

This application represents the joint application for HHAP-4 funding on behalf of the following eligible applicant jurisdictions:

## Joint Applicants Selection

### Eligible Jurisdiction 1

#### Eligible Applicant Name

CA-527 Tehama County CoC

### Eligible Jurisdiction 2

#### Eligible Applicant Name

Tehama County

*Click + Add Eligible Jurisdiction above to add additional joint applicants as needed.*

## Administrative Entity Information

Funds awarded based on this application will be administered by the following Administrative Entity:

### Administrative Entity

Empower Tehama

### Contact Person

Andrea Curry

### Title

CoC Coordinator

### Contact Person Phone Number

(530) 528-0300

### Contact Person Email

andrea@empowertehama.org

### \*Agreement to Participate in HDIS and HMIS

By submitting this application, we agree to participate in a statewide Homeless Data Integration System, and to enter individuals served by this funding into the local Homeless Management Information System, in accordance with local protocols.

## Document Upload

Upload the completed [HHAP-4 Data Tables](#) (in .xlsx format), evidence of meeting the requirement to agendize the application at a regular meeting of the governing body where public comments may be received (such as a Board agenda or meeting minutes), and any other supporting documentation.

### **HHAP-4 Data Tables**

CA-527 HHAP-4 Data Tables Revised 2-16-2023.xlsx

### **Governing Body Meeting Agenda or Minutes**

executive\_council\_agenda\_11-23-22\_packet.pdf

### **Optional Supporting Documents**

Tehama CoC 5-Year Budget FY2021-22 - FY2025-26.pdf

Homelessness-10-year-final-plan-8-2018.pdf

## **Part I. Landscape Analysis of Needs, Demographics, and Funding**

**Table 1 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.**

Yes

**Table 2 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.**

Yes

**Table 3 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.**

Yes

## Part II. Outcome Goals and Strategies for Achieving Those Goals

Copy and paste your responses to Tables 4 and 5 from the [HHAP-4 Data Tables](#) into the form below. All outcome goals are for the period between July 1, 2022 and June 30, 2025.

### Table 4: Outcome Goals

**Name of CoC**

CA-527 Tehama County CoC

#### 1a. Reducing the number of persons experiencing homelessness.

**Goal Statement**

By the end of the performance period, HDIS data for the Tehama CoC will show 350 total people accessing services who are experiencing homelessness annually, representing 146 more people and a 72% increase from the baseline.

**Goal Narrative**

Tehama CoC has projected that the number of people accessing services who are experiencing homelessness will increase in the coming years due to plans to increase access to services through use of HHAP and other available funding. We are certain that this will be the case, as our community does not currently have a year-round, overnight shelter in operation, other than a small DV shelter. We did have a seasonal shelter that operated from November through April each year and rotated locations among 6-7 area churches each season, but that shelter shut down in 2020 due to COVID-19 restrictions and has not re-opened. It moved temporarily to the local fairgrounds and actually expanded operations for about 6 months, but shut down for good in September 2020. This is why there is a significant difference in our baseline number from 2020 (434) and our baseline number for 2021 (204). We know that this number will increase once our community's planned navigation center is up and running, because there are many people who accessed Day Shelter services in 2021 that were not included in the total provided in the 2021 Baseline Data (the Baseline Data calculates this total based only on HMIS records for individuals accessing services at Emergency Shelter, Transitional Housing and Rapid Rehousing projects.) We not only expect that this number will increase, we hope that it will. Current Emergency Shelter services in our community are not adequate to meet the existing need, as we've demonstrated on Table 7 of our Data Tables upload.

<b>Baseline Data</b>	<b>Change in # of People</b>	<b>Change as % of Baseline</b>	<b>Target Annual Estimate of # of people accessing services who are experiencing homelessness</b>
204	146	72%	350

**Decrease/Increase in # of People**

Increase

**Optional Comments**

#### Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by

**data in your landscape assessment:**

Underserved groups: 1) People who are American Indian/Alaskan Native represent 6.0% of the homeless population (2021 PIT), but only constitute 3.4% of those who are accessing services while experiencing homelessness. 2) People who identify as male represent 65.5% of the homeless population (2021 PIT) but only constitute 50% of those who are accessing services while experiencing homelessness.

**Describe the trackable data goal(s) related to this Outcome Goal:**

Increase the number of people who identify as American Indian/Alaska Native and are accessing services by 7 people, or a 100% increase in this outcome goal. Review HMIS annually to analyze if year over year, underserved groups are accessing services at an increasing rate that correlates with their representation of the homeless population.

## **1b. Reducing the number of persons experiencing homelessness on a daily basis**

**Goal Statement**

By the end of the performance period, data for Tehama CoC will show 174 total people experiencing unsheltered homelessness daily, representing 44 fewer people and a 20% reduction from the baseline.

**Goal Narrative**

Tehama CoC anticipates that expanding access to services through opening the navigation center in Fall 2023 will result in a decrease in the number of persons experiencing unsheltered homelessness in Tehama County.

<b>Baseline Data</b>	<b>Change in # of People</b>	<b>Change as % of Baseline</b>	<b>Target Daily Estimate of # of people experiencing unsheltered homelessness</b>
218	-44	-20%	174

**Decrease/Increase in # of People**

Decrease

**Optional Comments**

## **Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness**

**Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:**

Disproportionately impacted groups: 1). People who are Hispanic/Latino represent 10.5% of the homeless population (2021 PIT), but account for 17.2% of people experiencing unsheltered homelessness. 2). People who are American Indian or Alaska Native represent 6.0% of the homeless population (2021 PIT), but account for 8.3% of people experiencing unsheltered homelessness. 3). Unaccompanied youth (18-24 years old) represent 3.7% of the homeless population (2021 PIT), but account for 8.0% of people experiencing unsheltered homelessness.

**Describe the trackable data goal(s) related to this Outcome Goal:**

Reduce the number of people experiencing unsheltered homelessness who identify as Hispanic/Latino by three persons, or 17.6% of this outcome goal. Review PIT annually to analyze if year over year, disproportionately impacted groups experience unsheltered homelessness at lower rates that correlates with their representation of the homeless population.

## 2. Reducing the number of persons who become newly homeless.

## 2. Reducing the number of persons who become newly homeless.

### Goal Statement

By the end of the performance period, HDIS data for the Tehama CoC will show 100 total people become newly homeless each year, representing 35 fewer people and a 26% reduction from the baseline.

### Goal Narrative

Tehama CoC anticipates that the number of persons who become newly homeless will decrease as a result of expanded efforts to support households experiencing housing insecurity through community partner programs and early intervention problem solving/resource navigation services to be offered at the navigation center.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people who become newly homeless each year
135	-35	-26%	100

**Decrease/Increase in # of People**  
Decrease

### Optional Comments

## Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

**Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:**

Disproportionately impacted groups: 1). Adults who are experiencing significant mental illness represent 6.0% of the homeless population (2021 PIT), but account for 10.4% of people who became homeless for the first time. 2). Households that have at least one adult and one child represent 3.7% of the homeless population (2021 PIT), but account for 68.9% of people who became homeless for the first time. 3). People who identify as female represent 34.5% of the homeless population (2021 PIT), but account for 52.6% of people who became homeless for the first time.

**Describe the trackable data goal(s) related to this Outcome Goal:**

Five fewer people, or 14.3%, of the total reduction goal will experience first time homelessness who have a mental illness disorder. Review HMIS annually to analyze if year over year, disproportionately impacted groups experience first time homelessness at lower rates that correlates with their representation of the homeless population, with the knowledge that outreach has increased to these populations and they may be engaging in services and being entered into HMIS for the first time.

## 3. Increasing the number of people exiting homelessness into permanent housing.



### 3. Increasing the number of people exiting homelessness into permanent housing.

#### Goal Statement

By the end of the performance period, HDIS data for the Tehama CoC will show 125 total people exiting homelessness into permanent housing annually, representing 97 more people and a 346% increase from the baseline.

#### Goal Narrative

Tehama CoC anticipates that significantly more people will exit homelessness into permanent housing in future years as a result of expansion of rapid rehousing services, coordinated exits to permanent housing to be provided at the navigation center, and planned increases in availability of both permanent supportive housing and low-income affordable housing in the county, many units of which will include project-based Housing Choice Vouchers.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people exiting homelessness into permanent housing
28	97	346%	125

#### Decrease/Increase in # of People

Increase

#### Optional Comments

There was a significant difference in the overall number of person exiting services in Tehama County in 2020 vs. 2021 due to closure of a temporary COVID-19 shelter. When the shelter closed in September 2020, all enrolled persons had to be exited, and all of those exiting individuals were counted in our 2020 baseline data that year. The detail of our 2020 baseline data showed that of 380 persons exiting services, 104 (27%) exited to permanent housing. The detail of our 2021 baseline data shows that of 90 people exiting services, 28 (31%) exited to permanent housing. So, while the actual number of people who exited permanent housing decreased considerably between 2020 and 2021, the overall success rate had actually increased. In addition to the Outcome Goal we have set above regarding increasing the number of persons exiting to permanent housing, the CoC has set an internal goal of increasing the its exits to permanent housing success rate to at least 55%.

### Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

**Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:**

Underserved groups: 1). Households without children represent 81.6% of the homeless population (2021 PIT), but only constitute 42.9% of people exiting homelessness into permanent housing. 2). People who identify as male represent 65.6% of the homeless population (2021 PIT), but only constitute no more than 35.7% of people exiting homelessness into permanent housing.

**Describe the trackable data goal(s) related to this Outcome Goal:**

Of the total increase of 97 people exiting homelessness into permanent housing, 30 people or 30% of the increase, will be households without children or people who identify as male. Review HMIS annually to analyze if year over year, underserved groups experience exits into permanent housing that correlates with their representation of the homeless population.

## 4. Reducing the length of time persons remain homeless.

### 4. Reducing the length of time persons remain homeless.

#### Goal Statement

By the end of the performance period, HDIS data for the Tehama CoC will show 90 days as the average length of time that persons are enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs annually, representing 49 fewer days and a 35% reduction from the baseline.

#### Goal Narrative

Tehama CoC anticipates that the length of time that persons remain homeless will decrease as a result of expansion of rapid rehousing services, coordinated exits to permanent housing to be provided at the navigation center, and planned increases in availability of both permanent supportive housing and low-income affordable housing in the county, many units of which will include project-based Housing Choice Vouchers.

<b>Baseline Data</b> 139	<b>Change in # of Days</b> -49	<b>Change as % of Baseline</b> -35%	<b>Target Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs</b> 90
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#### Decrease/Increase in # of Days

Decrease

#### Optional Comments

## Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

**Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:**

Disproportionately impacted groups: Parenting youth (18-24 years old), households with only children, households with at least one adult and one child, people who are Hispanic/Latino and unaccompanied youth (18-24 years old) are homeless for a significantly greater number of days than those from other demographic groups. In particular, unaccompanied homeless youth are homeless 59.7% longer than the average time experienced by all persons in the CoC.

**Describe the trackable data goal(s) related to this Outcome Goal:**

Parenting youth (18-24 years old) and households with only children will experience a decrease in days homeless of 30%. Those who are Hispanic/Latino and households with at least one adult and one child will experience a decrease in days homeless of 20%. These reductions will support the overall decrease of 35%. Review HMIS annually to analyze if year over year, disproportionately impacted groups have a reduction in the number of days homeless that better correlates with the average for all people experiencing homelessness.

## 5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.

## 5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.

### Goal Statement

By the end of the performance period, HDIS data for the Tehama CoC will show 3% of people return to homelessness within 2 years after having exited homelessness to permanent housing, representing a 25% reduction from the baseline.

### Goal Narrative

Tehama CoC anticipates that returns to homelessness will decrease due to a planned increase in availability of affordable housing through both permanent supportive housing units and low-income permanent housing units in Tehama County, many units of which will include project-based Housing Choice Vouchers. Additionally, early intervention services to be offered at the navigation center will allow people experiencing housing insecurity to access help with problem solving and resource navigation to avoid returning to homelessness.

Baseline Data	Change in % of People	Change as % of Baseline	Target % of people who return to homelessness within 2 years after having exited homelessness to permanent housing
4%	-25%	3%	3%

### Decrease/Increase in # of People

Decrease

### Optional Comments

## Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

Disproportionately impacted groups, including percentages of returning to homelessness after having exited homelessness to permanent housing: persons in households without children are 75% more likely to return to homelessness within 6 months after having exited homelessness to permanent housing than all persons.

### Describe the trackable data goal(s) related to this Outcome Goal:

For people in households without children, their decrease in this goal will be from 7% to 4%. Review HMIS annually to analyze if year over year, disproportionately impacted groups have a reduction in the percentage of returning to homelessness after exiting homelessness to permanent housing that better correlates with the average for all people experiencing homelessness.

## 6. Increasing successful placements from street outreach.

## 6. Increasing successful placements from street outreach.

### Goal Statement

By the end of the performance period, HDIS data for Tehama CoC will show 20 total people served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing 19 more people and a 1900% increase from the baseline.

### Goal Narrative

Tehama CoC anticipates that successful placements from street outreach will increase significantly in future years as a result of increased access to emergency shelter at the navigation center, expansion of rapid rehousing services and increased availability of affordable permanent housing in the county.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.
1	19	1,900%	20

### Decrease/Increase in # of People

Increase

### Optional Comments

## Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

**Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:**

Underserved groups: Since there is very little data of documented exits from street outreach into a shelter or housing situation, there is no specific data on underserved groups for this goal. However, based upon data for the other goals, it can be assumed that unaccompanied and parenting youth (18-24 years old) and people who are American Indian/Alaska Native and Hispanic/Latino are underserved in street outreach projects.

**Describe the trackable data goal(s) related to this Outcome Goal:**

3 of the 19 persons, or 15.7% of the increase, will be persons who are American Indian/Alaskan Native, Hispanic/Latino, unaccompanied and/or parenting youth (18-24 years old).

## Table 5: Strategies to Achieve Outcome Goals

### Strategy 1

#### Type of Strategy

Expanding and strengthening cross-system partnerships and/or collaborative planning

#### Description

Participate in collaborative and intentional community engagement activities to better understand unmet needs, barriers to accessing services, and potential solutions from people with lived experience. Special

focus will be on underserved and disproportionately impacted populations including people who identify as American Indian/Alaska Native or Hispanic Latino, people with substance use disorder and/or mental illness, people who are unsheltered, and parenting youth (ages 18-24). Activities may include community listening sessions, community surveys, focus groups, and interviews. After analyzing findings, the CoC will undertake efforts to increase participation in the Stakeholders' Collaborative from people with lived experience, particularly those who are also members of the communities and demographics identified as underserved.

### **Timeframe**

November 2022 - June 2025

### **Entities with Lead Responsibilities**

Continuum of Care (CoC) and Homeless Management Information System (HMIS) team, 2-1-1 NorCal/United Way of Northern California (Coordinated Entry), Poor and the Homeless Tehama County Coalition (PATH) (Street Outreach)

### **Measurable Targets**

Facilitate at least one group engagement activity and five individual engagement activities, reaching at least 10 people with lived experience. Use findings to complete 10-Year Plan to End Homelessness Amendment by July 2023 which will detail long-term goals and plans for the CoC, with a focus on both gaps and equity.

### **Performance Measure(s) to Be Impacted (Check all that apply)**

- 4. Reducing the length of time persons remain homeless.
- 7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

## **Strategy 2**

### **Type of Strategy**

Building the capacity of homelessness response system to utilize resources, implement best practices, and/or achieve outcomes

### **Description**

Fund programs that use existing housing stock to increase successful placements into housing and retention of housing. Depending on interest and availability, this may include landlord engagement and incentives for private rental housing, case management and rental/utility assistance for private rental housing, master leasing private rental housing for shared housing with wraparound supportive services, and/or purchase of private housing for shared housing with wraparound supportive service. Support efforts by the County of Tehama and cities within the county to apply for Permanent Local Housing Allocation (PLHA) funds to increase capacity for providing services connected to permanent supportive housing.

### **Timeframe**

November 2022 - June 2025

### **Entities with Lead Responsibilities**

CoC/HMIS team, Tehama County, City of Corning, City of Red Bluff, local nonprofit organizations including Poor and the Homeless Tehama County Coalition (PATH)

### **Measurable Targets**

Assist 15 households in housing placement and retention activities. Bring online 4 bedrooms in

permanent supportive housing units by June 2024.

**Performance Measure(s) to Be Impacted (Check all that apply)**

1. Reducing the number of persons experiencing homelessness.
2. Reducing the number of persons who become homeless for the first time.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
6. Increasing successful placements from street outreach
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

**Strategy 3**

**Type of Strategy**

Increasing investments into, or otherwise scaling up, specific interventions or program types

**Description**

Support the development of new multi-family housing and the operations/rehabilitation of existing multi-family housing that is permanent, affordable, and/or supportive. Depending on interest and availability, this may include coordination with and support to affordable housing developers and other partners, support to No Place Like Home/HOME projects, and engagement with the local housing authority, the Plumas County Community Development Commission, regarding project-based vouchers. Consider applying for and using Permanent Local Housing Allocation (PLHA) funds and other State programs to support eligible activities.

**Timeframe**

November 2022 - June 2025

**Entities with Lead Responsibilities**

CoC/HMIS team, Tehama County, City of Red Bluff, City of Corning, affordable housing developers

**Measurable Targets**

Support at least 24 units of multi-family affordable housing or permanent supportive housing (new construction, operations, or rehabilitation). This may include projects that are currently in pre-development or development stages.

**Performance Measure(s) to Be Impacted (Check all that apply)**

1. Reducing the number of persons experiencing homelessness.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
6. Increasing successful placements from street outreach
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

**Strategy 4**

**Type of Strategy**

Strengthening systemic efforts and processes, such

as coordinated entry and assessment processes, landlord engagement efforts, housing navigation strategies, and other systemic improvements

### **Description**

Provide systems support to the Coordinated Entry System (CES) to increase effectiveness through 1). Culturally competent outreach and engagement; 2). Service provider relationships; 3). Service and program referrals; and 4). Data reliability and monitoring.

### **Timeframe**

November 2022 - June 2025

### **Entities with Lead Responsibilities**

CoC/HMIS team, 2-1-1 NorCal/United Way, service providers

### **Measurable Targets**

Update the CoC Coordinated Entry Policies and Procedures based on participating agency feedback. Describe detailed methods and timelines of 1). Culturally competent outreach and engagement; 2). Determining ongoing eligibility for services; 3). Service and program referrals; 4). Service provider relationship; 5). HMIS/CES coordination meetings and case conferencing meetings; 6). Data reliability and monitoring; and 7). Overall organizational capacity. The goal of the update is to increase use of Coordinated Entry to prioritize and provide services to community members both effectively and efficiently, and in a way that serves previously underserved populations.

### **Performance Measure(s) to Be Impacted (Check all that apply)**

1. Reducing the number of persons experiencing homelessness.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

## **Strategy 5**

### **Type of Strategy**

Building the capacity of homelessness response system to utilize resources, implement best practices, and/or achieve outcomes

### **Description**

Maintain and expand case management and other supportive services to assist households with accessing and retaining permanent housing. Supportive services may include, but are not limited to, foster youth, justice involvement, health and wellness, housing navigation, legal services, life/career readiness, rental/utility assistance, substance use, and transportation. Pair with improving training/resources for direct services staff, and developing relationships and improving service coordination across organizations. Intentional focus on Housing First and low barrier approaches to meet people where they are.

### **Timeframe**

November 2022 - June 2025

### **Entities with Lead Responsibilities**

CoC/HMIS team, Tehama County, Poor and the Homeless Tehama County Coalition (PATH), service

providers

**Measurable Targets**

Reduce the number of returns to homelessness after successful placement from 4% to 3%.

**Performance Measure(s) to Be Impacted (Check all that apply)**

- 1. Reducing the number of persons experiencing homelessness.
- 3. Increasing the number of people exiting homelessness into permanent housing.
- 4. Reducing the length of time persons remain homeless.
- 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
- 6. Increasing successful placements from street outreach
- 7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

**Strategy 6**

**Type of Strategy**

Building the capacity of homelessness response system to utilize resources, implement best practices, and/or achieve outcomes

**Description**

Maintain and expand programs that serve people experiencing unsheltered homelessness including street outreach, day center, and navigation center programs. Address barriers to accessing programs by providing bicultural and bilingual services, peer support services, and accommodating pets, partners, and possessions where feasible.

**Timeframe**

November 2022 - June 2025

**Entities with Lead Responsibilities**

CoC/HMIS team, Poor and the Homeless Tehama County Coalition (PATH), service providers

**Measurable Targets**

Navigation center to open by October 2023. Connect with local partners and develop mobile outreach unit with a set traveling schedule by June 2024. Serve 150 people with street outreach, day center, and navigation center programs combined by June 2024.

**Performance Measure(s) to Be Impacted (Check all that apply)**

- 1. Reducing the number of persons experiencing homelessness.
- 3. Increasing the number of people exiting homelessness into permanent housing.
- 4. Reducing the length of time persons remain homeless.
- 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
- 6. Increasing successful placements from street outreach

**Strategy 7**

**Type of Strategy**

Reaching underserved and historically marginalized communities and populations



**Description**

Expand reach of programs from the population center of Red Bluff to also include Corning, Los Molinos, Rancho Tehama, and other rural areas by connecting with local partners and developing a multi-disciplinary mobile outreach unit.

**Timeframe**

November 2022 - June 2025

**Entities with Lead Responsibilities**

CoC/HMIS team, Poor and the Homeless Tehama County Coalition (PATH), service providers

**Measurable Targets**

Connect with local partners and develop mobile outreach unit with a set traveling schedule by June 2024. Serve 40 people with street outreach in outlying areas of Corning, Los Molinos, Rancho Tehama and other rural areas by 2024. Connect 8 persons engaged through street outreach to outlying areas to permanent housing interventions by 2024.

**Performance Measure(s) to Be Impacted (Check all that apply)**

1. Reducing the number of persons experiencing homelessness.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
6. Increasing successful placements from street outreach
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

*Click + Add Strategy above to add additional strategies as needed.*

## Part III. Narrative Responses

Copy and paste your responses to Part III. Narrative Responses from the [HHAP-4 Local Homelessness Action Plan & Application Template](#) into the form below.

### Question 1

**[50220.8(b)(3)(D)]** My jurisdiction (e.g., City, County, CoC) collaborated with other overlapping jurisdictions to develop the strategies and goals related to HHAP-4

**Q1**

Yes

### Question 2

**[50220.8(b)(3)(D)]** My jurisdiction (e.g., City, County, CoC) consulted with each of the following entities to determine how HHAP-4 funds would be used:

**Public agencies (governmental entities)**

Yes

**Private sector partners (philanthropy, local businesses, CBOs, etc.)**

Yes

**Service providers (direct service providers, outreach, shelter providers, etc.)**

Yes

**Local governing boards**

Yes

**People with lived experience**

Yes

**Other**

Yes

**Other response**

Victim Service Provider

**a. Please describe your most notable coordination and collaborative processes with these entities.**

Each of groups listed above, as well as many of those mentioned in the rest of this application section, are represented on the Tehama County Housing and Homelessness Stakeholders' Collaborative (HHSC). The HHSC was originally convened in 2017 to develop the Tehama County 10-Year Plan to End Homelessness, which was published in 2018. Development of the 10-Year Plan included a full-scope evaluation of the existing system for addressing homelessness in Tehama County, identifying gaps in services, establishing priority areas, and setting goals for further developing and improving the local system. In the time since, the HHSC has served as the driving force behind carrying out the activities included in the 10-Year Plan and continues to serve as the advisory group responsible for consulting on all plans developed for addressing homelessness in Tehama County, including those required by specific

funding programs. In Spring 2022, the HHSC embarked development of a 5-Year Update to the 10-Year Plan. Development of the Local Homeless Action Plan (LHAP) required for submission of the HHAP-3 application served as the “kick-off” activity for the 5-year Update process and involved assessing progress made towards the original 10-Year Plan goals, identifying remaining gaps and evaluating disparities in access to services using recent and longitudinal service data. Decisions regarding use of funds, including HHAP-4 funds, are guided by the plans and input provided by the HHSC. Tehama CoC is a small, rural CoC with relatively small formula allocations, making it necessary to strategically leverage funds from a variety of sources to support the activities prescribed in HHSC plans. The CoC maintains a collaborative budget through which use of all funds administered by the CoC and certain leveraged funds is coordinated (see attached PDF uploaded to “Additional Documents”).

### Question 3

**[50220.8(b)(3)(B) and 50220.8(b)(3)(E)]** My jurisdiction (e.g., City, County, CoC) is partnering or plans to use any round of HHAP funding to increase partnership with:

**People with lived experience**

Yes

**Is this partnership formal or informal?**

Formal partnering

**Is this partnership current or planned?**

Planned

**Do HHAP Funds Support This Partnership?**

Yes

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**Social services (CalFresh, Medi-cal, CalWORKs, SSI, VA Benefits, etc.)**

Yes

**Is this partnership formal or informal?**

Formal partnering

**Is this partnership current or planned?**

Current

**Do HHAP Funds Support This Partnership?**

Yes

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**Justice entities**

Yes

**Is this partnership formal or informal?**

Informal partnering

**Is this partnership current or planned?**

Current

**Do HHAP Funds Support This Partnership?**

Yes

---

**Workforce system**

Yes

**Is this partnership formal or informal?**

Informal partnering

**Is this partnership current or planned?**

Current

**Do HHAP Funds Support This Partnership?**

Yes

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**Services for older adults**

Yes

**Is this partnership formal or informal?**

Informal partnering

**Is this partnership current or planned?**

Current

**Do HHAP Funds Support This Partnership?**

Yes

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**Services for people with disabilities**

Yes

**Is this partnership formal or informal?**

Informal partnering

**Is this partnership current or planned?**

Planned

**Do HHAP Funds Support This Partnership?**

Yes

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**Child welfare system**

Yes

**Is this partnership formal or informal?**

Informal partnering

**Is this partnership current or planned?**

Current

**Do HHAP Funds Support This Partnership?**

Yes

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**Education system**

Yes

**Is this partnership formal or informal?**

Formal partnering

**Is this partnership current or planned?**

Current

**Do HHAP Funds Support This Partnership?**

Yes

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**Local Homeless Coordinated Entry System**

Yes

**Is this partnership formal or informal?**

Formal partnering

**Is this partnership current or planned?**

Current

**Do HHAP Funds Support This Partnership?**

Yes

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**Other (please specify)**

No

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**a. Please describe your most notable partnership with these groups (e.g. MOUs, shared funding, data sharing agreements, service coordination, etc.)**

Collaboration on plans and improvements to the local system for addressing homelessness through inclusion of representation from each of the above sectors on the Housing and Homelessness Stakeholders' Collaborative (HHSC) is the CoC's most notable partnership that includes all of the listed stakeholders. Additional partnerships between the CoC and one or more of the stakeholders listed above include Coordinated Entry System participation, cross-training on available services, relationship-building activities, and collaboration on local distribution of available funding.

## **Question 4**

**[50220.8(b)(3)(B) and 50220.8(b)(3)(E)]** My jurisdiction (e.g., City, County, CoC) is strengthening its **partnership, strategies, and resources** across:

**Managed care plans and resources (such as the Housing and Homelessness Incentive Program [HHIP])**

Yes

**Physical and behavioral health care systems and resources**

Yes

**Public health system and resources**

Yes

**a. Please describe your most notable coordination, planning, and/or sharing of data/information that is occurring within these partnerships.**

Collaboration on plans and improvements to the local system for addressing homelessness through inclusion of representation from each of the above sectors on the Housing and Homelessness Stakeholders' Collaborative (HHSC) is the CoC's most notable partnership that includes all of the listed stakeholders. Additional partnerships between the CoC and one or more of the stakeholders listed above include Coordinated Entry System participation, including data sharing agreements, cross-training on available services, relationship-building activities, and collaboration on local distribution of available funding. Collaboration with managed care plans on investments through the HHIP program are the newest of these activities and have included recent collaborative development of a HHIP investment plan that will ensure continued support for local street outreach activities, expand the CoCs capacity for using HMIS data to provide wraparound care and swiftly move individuals and households experiencing homelessness into permanent housing, and encourage participation of people with lived experience in system development and planning activities.

## Question 5

**[50220.8(b)(3)(F)]** Please select what actions your jurisdiction will take to ensure racial/ethnic/gender groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services:

**[50220.8(b)(3)(F)] Please select what actions your jurisdiction will take to ensure racial/ethnic/gender groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services:**

Disaggregating administrative data for use in decision making processes

Ensuring those with lived experience have a role in program design, strategy development, and oversight

Developing workgroups and hosting training related to advancing equity

**a. Please describe the most notable specific actions the jurisdiction will take regarding equity for racial/ethnic/gender groups.**

The CoC is currently engaged in developing an amendment to its 10-Year Plan to End Homelessness which was first completed in 2018. The amendment process will focus on equity efforts regarding race, ethnicity, gender, sexual orientation, disability, age, occupation, and place of residence, etc. The process will engage Migrant and Seasonal Head Start, Latino Outreach of Tehama County, and Paskenta Band of Nomlaki Indians, among other organizations, on how to better reach and serve the American Indian/Alaska Native, Hispanic/Latino, and farmworker populations in Tehama County. Throughout this process, the CoC will participate in collaborative and intentional community engagement activities to better understand unmet needs, barriers to accessing services, and potential solutions from people with lived experience.

## Question 6

**[50220.8(b)(3)(G)]** My jurisdiction (e.g., City, County, CoC) has specific strategies to prevent exits to homelessness from **institutional settings** in partnership with the following mainstream systems:

**Physical and behavioral health care systems and managed care plan organizations**

Yes, formal partnering

Yes, informal partnering

Yes, leveraging funding

**Public health system**

Yes, informal partnering

**Criminal legal system and system for supporting re-entry from incarceration**

Yes, informal partnering

**Child welfare system**

Yes, informal partnering

**Affordable housing funders and providers**

Yes, formal partnering

Yes, informal partnering

Yes, leveraging funding

**Income support programs**

Yes, informal partnering

Yes, leveraging funding

**Education system**

Yes, formal partnering

Yes, informal partnering

Yes, leveraging funding

**Workforce and employment systems**

Yes, informal partnering

**Other (please specify)**

No

**a. Please describe the most notable specific actions the jurisdiction will take to prevent exits to homelessness from institutional settings**

The CoC and local providers work closely with Probation to ensure that individuals subject to supervised release and formal probation who are housed at the Sportsman's Lodge, a transitional project operated by Probation and a faith-based partner, Church Without Walls, are connected to stabilization and housing services available through CoC-member organizations, including Rapid Rehousing services. Individuals re-entering the community can access CES assessments at resource fairs, the annual LIFT Event, and through 2-1-1. Law enforcement agencies receive CES-access guidance and outreach materials from the CoC for use in connecting the individuals they work with to CES, and law enforcement has long-standing relationships with providers such as Empower Tehama and PATH and frequently refer individuals to the services offered by these partners.

**Question 7**

**[50220.8(b)(3)(H)]** Specific and quantifiable **systems improvements** that the applicant will take to improve the delivery of housing and services to people experiencing homelessness or at risk of homelessness, including, but not limited to, the following:

**(I) Capacity building and workforce development for service providers within the jurisdiction, including removing barriers to contracting with culturally specific service providers and building the capacity of providers to administer culturally specific services.**

The CoC covers a large geographic county that is mainly rural and remote. Recruiting and retaining staff can be challenging in a rural area. Capacity building and workforce development for service providers is an ongoing need that has historically been underfunded due to lack of permanent funding.



The CoC acknowledges the importance of building the capacity of providers to administer culturally specific services and to contract with culturally specific service providers. Strategy 4 in Table 5 focuses on system support for the Coordinated Entry System including culturally competent outreach and engagement. Strategy 6 details the opportunity to provide bicultural and bilingual services to address barriers. The CoC would look to community engagement efforts undertaken with Strategy 1 as well as specific consultation with culturally specific service providers to plan and implement culturally competent outreach and engagement and bicultural and bilingual services.

**(II) Strengthening the data quality of the recipient's Homeless Management Information System.**

Methods of strengthening the data quality of the Homeless Management Information System (HMIS) became apparent when reviewing the baseline data for Table 4 Outcome Goals provided by Cal ICH. Outcome Goal #2 is "reducing the number of persons who became homeless for the first time." This is measured by enrollment in HMIS, however, the CoC Coordinator/HMIS Administrator noted that many individuals who are new to HMIS are not necessarily experiencing homelessness for the first time. Improvements in the HMIS system have resulted in individuals who have been homeless more than once recently being entered into the system for the first time. In addition, new day center and street outreach programs have been able to connect with underserved groups such as people with mental illness. These individuals are now being served for the first time, though they may not be homeless for the first time. Year-over-year the data that will be used to measure progress for Outcome Goal #2 is anticipated to become more accurate as the HMIS system continues to better reflect the individuals being served. The CoC will continue to manage the HMIS system, monitor data quality, and provide system-wide and individual user training upon hire and through annual refresher trainings and technical assistance upon request through the Tehama HMIS Help Desk and when data issues are identified through regular data quality monitoring.

**(III) Increasing capacity for pooling and aligning housing and services funding from existing, mainstream, and new funding.**

In addition, the Local Homelessness Action Plan (LHAP) required as part of the HHAP-3 application was established with stakeholder input process and guided by the CoC's consultant, Housing Tools. Housing Tools also guided the 10-Year Plan to End Homelessness process which was completed in 2018. The Stakeholders' Collaborative, made up of stakeholders from several sectors of the community that was initially formed as part of the 10-Year Plan to End Homelessness development process, met on May 4, 2022, to provide input on the LHAP, in particular strategies to achieve outcome goals. Their input, as well as input from partners and other community stakeholders was used to inform the LHAP that will be included with the joint HHAP-3 application as well as the more detailed update to the 10-Year Plan to End Homelessness.

The CoC's LHAP, as well as the more detailed work facilitated by Housing Tools to be conducted as part of the update to the 10-Year Plan to End Homelessness, will be used as a guide for coordinating funding from all sources, including HHAP-3. These will also be used to develop a comprehensive system for addressing homelessness in Tehama County. The amendment to the 10-Year Plan will be a comprehensive 12-month process with new community-based research and goal-setting items in collaboration with CoC members and community stakeholders.

**(IV) Improving homeless point-in-time counts.**

Overall, the CoC's point-in-time (PIT) counts have greatly improved and become more accurate starting in 2019. This is largely due to an increase in the number of volunteers and sectors in which volunteers are from. There were only seven volunteers for the 2018 count compared to 40 volunteers for the 2019 count. Moreover, new connections with providers have been key to identifying and counting people who identify as Hispanic/Latino. People who identify as Hispanic/Latino are also accessing services at higher rates year-over-year. Thus, though the number of people who identify as Hispanic/Latino has increased with recent PIT count so has the number of people accessing services. The CoC will explore more formal relationships with Migrant and Seasonal Head Start, Latino Outreach of Tehama County, and Paskenta

Band of Nomlaki Indians, among other organizations, to contract with to assist PIT planning and implementation efforts. This will help to continue improving upon the accuracy and reliability of the count, especially for populations previously undercounted in the PIT, such as people of color.

**(V) Improving coordinated entry systems to strengthen coordinated entry systems to eliminate racial bias, to create a youth-specific coordinated entry system or youth-specific coordinated entry access points, or to improve the coordinated entry assessment tool to ensure that it contemplates the specific needs of youth experiencing homelessness.**

As outlined in Strategy 4 in Table 5, the CoC will provide systems support to the Coordinated Entry System (CES) to increase effectiveness through 1). Culturally competent outreach and engagement; 2). Service provider relationships; 3). Service and program referrals; and 4). Data reliability and monitoring.

The CoC will update the Coordinated Entry Policies and Procedures based on participating agency feedback. The update will describe detailed methods and timelines of 1). Culturally competent outreach and engagement; 2). Determining ongoing eligibility for services; 3). Service and program referrals; 4). Service provider relationship; 5). HMIS/CES coordination meetings and case conferencing meetings; 6). Data reliability and monitoring; and 7). Overall organizational capacity. The goal of the update is to increase use of Coordinated Entry to prioritize and provide services to community members both effectively and efficiently, and in a way that serves previously underserved populations.

To ensure that the CES serves youth experiencing homelessness appropriately, the CoC will expand its CES Workgroup, which meets quarterly to review the effectiveness and usability of the CES, to include members of the CoC's Youth Homelessness Subcommittee and formerly homeless youth.

Previous to HEAP and HHAP, dedicated services for youth experiencing homelessness were limited only to those provided by the local Department of Education. In response to the youth set-asides in HEAP and HHAP-1, a Youth Homelessness Subcommittee was formed to identify gaps and needs specific to youth experiencing homelessness and later, to identify and recruit a youth-specific provider to implement services to meet those needs, initially through award of HEAP funding. The local foster family agency was recruited to expand programs the eligibility for which was previously limited to foster youth to also serve homeless youth without histories in the foster care system. This is still a relatively new program, but it has already shown promise. While youth set-aside funds will continue being allocated to this or other youth-specific programs, adult programs will also continue to serve youth as part of their larger target populations.

## **Question 8**

**\*Responses to these questions are for informational purposes only.**

What **information, guidance, technical assistance, training, and/or alignment of resources and programs** should Cal ICH and other State Agencies prioritize to support jurisdictions in progressing towards their Outcome Goals, Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness, and/or would otherwise help strengthen local partnerships, coordination, planning, and progress toward preventing and ending homelessness?

### **Information, Guidance, and Technical Assistance**

Facilitation of planning processes and collaborative approaches among cross-agency and community-level partners

Technical assistance related to achieving outcome goals

Trainings on topics of equity

### **Alignment of Resources and Programs**

In the space below, please describe what Cal ICH and other State Agencies should prioritize related to alignment of resources and programs, strengthening partnerships and collaborations, or any other ways that State can support communities' progress:

**Untitled**

1) Provide real, usable tools that we can adapt and use (i.e., subgrantee contract templates, data sharing agreements, project policies and procedures, forms, etc.) and/or facilitate peer support activities between applicant jurisdictions so that we can work together to develop these resources in an 'unofficial' capacity, share experiences around problem solving, share information on interventions and approaches that have been particularly effective, etc. This could be as simple as inviting attendees at Office Hours to put their email in the chat if they're open to being contacted by other applicants so that those who could use peer support know to who is open to such contact or as formal as facilitating and coordinating small group meetings.

2) Clarify allowable activities and/or provide assurance around limits to flexibility of allowable uses of funds. We are all accustomed to having to work within often narrow definitions of allowable activities imposed by funding programs. We want to innovate, but are often hesitant to do so because incurring costs that we might later find out are unallowable is not a situation we can afford to find ourselves in. Some of us do not have reserves of unrestricted funds to fall back on, so even a small expenditure that we can't expense to an existing grant can turn into a very big accounting problem. Perhaps consider developing an AAQ-like portal through which CoCs can submit allowability questions and receive feedback quickly. If a subgrantee wants to try something new, or even has a question about whether a cost is allowable, we tend to err on the side of caution if we can't get confirmation, quickly, that it is allowable. For instance, if a subgrantee providing rental assistance services asks us if they can use HHAP funds to buy a gas card to provide to an individual being served so they can get to work until they get their first paycheck, and we can't get confirmation quickly that it is allowable, we're likely to draw on the guidelines we know we have to adhere to under more restrictive funding and say no. This tends to set a local precedent that it's hard to reverse even if we find out later that such a cost would have been allowable because we don't want to provide inconsistent guidance to subgrantees. The example provided above may seem like a small expenditure, but it can be incredibly consequential to at least one individual or household and could even impact our overall ability to meet our goals. One missed day of work can cost a person a job, the loss of that income can prevent them from being able to stabilize and be successful in permanent housing, which can result in them returning to homelessness or at the very least, not achieving a positive exit outcome.

# Part IV. Funding Plan Strategic Intent Narrative

## Question 1

### Eligible Use 1

#### Eligible Use Category Intended to be Supported with HHAP-4

1. Rapid rehousing

**Approximate % of TOTAL HHAP-4 ALLOCATION to be used on this Eligible Use(%)**

13.00%

**Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)**

5.00%

#### Activities to be Supported with HHAP-4

13% of HHAP-4 funds will be utilized to support Rapid Rehousing services offered through local service providers as subgrantees of the CoC, with prioritization of projects that serve all people experiencing homelessness without subpopulation targeting, projects that demonstrate experience with and capacity for serving unaccompanied homeless youth, and projects that demonstrate capacity to engage and serve populations identified as underserved.

#### How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?

Historically, only approximately 10% of total funding coming into the county to support Rapid Rehousing or similar services have been available to providers serving all people experiencing homelessness without subpopulation targeting, with the remaining 90% being funds available only to certain types of providers for which eligibility was limited only to specific subpopulations (i.e., SSVF funding to serve veteran families, VOCA funding to serve victims of domestic violence, CalWORKs Housing Support funding to serve eligible families with children, etc.). As a result, individuals and families experiencing homelessness who did not fit in to these targeted subpopulations did not have adequate access to RRH/RRH-like services. HMIS data also reflected that people who are Hispanic/Latino were underrepresented in existing RRH/RRH-like services overall. Tehama CoC has also historically faced challenges identifying and/or recruiting a provider willing and able to offer targeted services beyond service coordination to unaccompanied homeless youth. To address these gaps in access to RRH services, funding recently made available to the CoC, including CESH, HHAP and ESG-CV, has been prioritized for projects that serve all people experiencing homelessness, without subpopulation targeting, and projects that demonstrate capacity to engage and serve people experiencing homelessness who are Hispanic/Latino, and RRH has been identified as the preferred use of HHAP Youth Set-Aside funds.

#### How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?

Tehama CoC maintains a 5-year budget that includes all known funds to be administered by the CoC and also takes into account certain funds available to the county where those funds will support the same projects/project types. Budget targets are developed by year and activity type through evaluation of need for each activity through analysis of recent PIT Count data, HMIS data, and analysis of assessments in CES for households not yet served, and support available through non-CoC sources for the same or similar project types. As funds become available, they are allocated as needed to annual sub-budgets based on allowable activities and performance periods to meet targets. The CoC's current 5-year budget covers FY2021-22 through FY2025-26. Funds currently allocated to the Rapid Rehousing/Rental Assistance activity type are made up of ESG-CV Balance of State (24% of total, allocated to FY2021-22), CESH 2018 (29% of total, allocated to FY2021-22 and FY2022-23), CESH 2019 (26% of total, allocated

to FY2023-24), HHAP-1 and HHAP-2, County of Tehama Allocations, (4% of total, allocated to RRH for youth, with years of use to be determined based on provider identification) and HHAP-4 (10% of total allocated to RRH for youth in with years of use to be determined based on provider identification, and 8% of total allocated to general population/underserved in FY 2024-25). Funding for this activity type is still under development for FY2025-26.

## Eligible Use 2

### Eligible Use Category Intended to be Supported with HHAP-4

4. Services coordination

**Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)**

5.00%

**Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)**

5.00%

### Activities to be Supported with HHAP-4

5% of HHAP-4 funds will be utilized to support services coordination for unaccompanied homeless youth.

### How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?

While unaccompanied homeless youth are eligible to receive resources coordination services available in Tehama County to all people experiencing homelessness, such services are not designed to meet the unique needs of this subpopulation.

### How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?

Similar services are supported by Education for Homeless Children and Youths (EHCY) funding contributed by the Tehama County Department of Education, however, Tehama CoC has encountered challenges with identifying a reliable, qualified provider to deliver services to this subpopulation. To address this, the CoC's Youth Homelessness Subcommittee will be working to identify potential partners working in nearby communities who may be interested in expanding to serve youth in Tehama County. The CoC understands that this may necessitate allocating more funding to youth services than the required 10% and is committed to doing so if needed to ensure that this subpopulation can be served appropriately.

## Eligible Use 3

### Eligible Use Category Intended to be Supported with HHAP-4

5. Systems support

**Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)**

6.00%

**Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)**

0.00%

### Activities to be Supported with HHAP-4

6% of HHAP-4 funds will be utilized to support activities necessary to create regional partnerships and maintain a homeless services and housing delivery system, particularly for vulnerable populations, including families and homeless youth.

**How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?**

Support for activities necessary to creating and maintaining regional partnerships has long been difficult to find. Historically, many of these activities had to be supported using limited Grant Administration allocations, which in turn, decreased the support available for true administrative services like fiscal and accounting activities. This allocation of HHAP-4 funds will allow both categories to be adequately supported.

**How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?**

In addition to HHAP-4 funding, these activities will be supported by annual HUD CoC Planning funds, a small local grant provided by the Tehama County Department of Social Services, and similar allocations through HHAP-1, HHAP-2, and HHAP-3 grants awarded to the CoC and/or the County of Tehama.

**Eligible Use 4**

**Eligible Use Category Intended to be Supported with HHAP-4**

8. Interim sheltering (new and existing)

**Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)**

69.00%

**Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)**

0.00%

**Activities to be Supported with HHAP-4**

69% of HHAP-4 funds will be utilized to support operations of a Navigation Center that includes 65 overnight shelter beds, day shelter and case management services and coordinated exits to permanent housing.

**How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?**

The PATH Plaza navigation center, construction of which is scheduled to complete in late 2023, will be the first-ever year-round overnight shelter in Tehama County. For over a decade, emergency shelter was available from 5:00 PM to 8:00 AM nightly from November through April each year through a seasonal shelter project that rotated locations among 6-7 area churches each winter season, but this shelter ceased operations in 2020 due to COVID-19 restrictions and has not re-opened. The county’s most recent unsheltered PIT Count (2021) results show that there are at least 218 unsheltered individuals in Tehama County, however, except for a small number of motel voucher beds and a small DV shelter, no overnight shelter has been available to people experiencing unsheltered homelessness in Tehama County since March 2020.

**How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?**

Access to year-round emergency shelter was initially identified as a gap in services through the process of developing the Tehama County 10-Year Plan to End Homelessness in 2018. This project has been a truly collaborative effort from the start. The Housing and Homelessness Stakeholders’ Collaborative (HHSC), a group of stakeholders from a variety of sectors in Tehama County was originally convened to provide stakeholder input on the development of the 10-Year Plan but has continued to meet and has led efforts to address the identified gaps, including the development of the navigation center. Many of these partners, including the CoC, the County of Tehama and the cities located within Tehama County, have

worked together to secure the needed funding to develop, construct and operate the project. Development and construction of the facility will be supported by CDBG funds, secured by the County of Tehama through HCD's competitive process; CDBG-CV funds, including all or part of the formula allocations available to the County of Tehama, the City of Red Bluff, the City of Tehama, and the City of Corning; a portion of HHAP-1 funds awarded to the County of Tehama, a portion of CESH 2018 and CESH 2019 administered by the CoC, a portion of the CoC's HHAP-1 and HHAP-2 allocations and a portion of the HHAP-3 funds awarded to the CoC through a joint application in which the county redirected it's funds to the CoC. Likewise, supporting the ongoing cost of operating of the navigation center will require use of funds from several sources, including portions of Permanent Local Housing Allocation (PLHA) funds allocated to the County of Tehama, the City of Red Bluff and the City of Tehama, HHAP-1 funds awarded to the CoC, HHAP-3 funds awarded to the CoC through a joint application in which the county redirected funds to the CoC, and a portion of the HHAP-4 funds applied for under this application.

## **Table 7. Demonstrated Need**

**# of available shelter  
beds**  
44

**# of people  
experiencing  
unsheltered  
homelessness in the  
homeless point-in-time  
count**  
218

**Shelter vacancy rate  
(%) in the summer  
months**  
18.00%

**Shelter vacancy rate  
(%) in the winter  
months**  
12.00%

**% of exits from  
emergency shelters to  
permanent housing  
solutions**  
82.00%

### **Describe plan to connect residents to permanent housing.**

Shelter beds listed above consist of 24 beds in a small DV shelter and an average of 20 motel voucher beds available through very small providers. High vacancy rates at DV shelter are due to beds in large family units. Family units in the DV shelter have between 4 and 8 beds but are considered "full" when occupied by one family with children, regardless of family size.

While the PATH Plaza Navigation Center will feature a wide menu of services, including those that address immediate needs, address practical needs and generally promote stabilization and access to health services, the primary goal of the comprehensive program is to guide participants on a path to

permanent housing. The facility operator, PATH, has a proven track record of facilitating successful exits to permanent housing through its longer-term interim housing programs and also operates the community's primary Rapid Rehousing program, which will be operated out of the same facility. PATH Plaza participants will be offered opportunities to access Housing Case Management from day one, including facilitating connections to the Coordinated Entry System and assisting with addressing screening barriers. Housing Case Management prioritizes participant choice and features opportunities for participants to develop custom case plans that incorporate both each participant's own preferences and goals and utilizes standardized assessment tools to ensure that participants are connected to housing opportunities that are consistent with their preferences and their ongoing service needs. In addition, the County's first No Place Like Home (NPLH) project is planned to come online during summer 2022, and two additional projects applied for NPLH funding in January 2022. This will greatly increase the number of permanent supportive housing and general affordable housing units in the County for residents who qualify.

## Eligible Use 5

### Eligible Use Category Intended to be Supported with HHAP-4

10. Administrative (up to 7%)

**Approximate % of TOTAL HHAP-4 ALLOCATION to be used on this Eligible Use(%)**

7.00%

**Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)**

0.00%

### Activities to be Supported with HHAP-4

7% of HHAP-4 funds will be used to support Administrative activities associated with administering and managing HHAP-4 funds.

### How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?

Supporting administrative activities necessary for administering HHAP-4 funds will allow HHAP-4 funds to be utilized to address the gaps described above.

### How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?

The CoC utilizes funds available for administrative activities in each grant to support the administrative activities associated with that grant.

## Question 2

Please describe how the planned investments of HHAP-4 resources and implementation of the activities to be supported will:

### Help drive progress toward achievement of the Outcome Goals and Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness (as identified in Part II above):

Investments of HHAP-4 resources are part of the CoC's 5-Year Budget, the purpose of which is to allocate all available funds strategically to ensure that all of CoC's established goals and strategies are supported by available resources. Specific activities and timeframes for use of each is based on activities allowable under each funding source and the performance period of each. HHAP-4 investments in Rapid Rehousing, Service Coordination and Interim Sheltering will directly drive progress towards achievement of



Goals 1a, 3, 4, and 5, and HHAP-4 investments in System Support will contribute to progress towards all goals through promoting collaborative planning and partnerships. Where HHAP-4 funds are not allocated as such that they directly support a particular project type, their availability contributes to the CoC's ability to support that project type through allowing greater flexibility within the budgeting/investment plan development.

**Help address racial inequities and other inequities in the jurisdiction's homelessness response system:**

Investments of HHAP-4 resources are part of the CoC's 5-Year Budget, the purpose of which is to allocate all available funds strategically to ensure that all of CoC's established goals and strategies are supported by available resources. Specific activities and timeframes for use of each is based on activities allowable under each funding source and the performance period of each. HHAP-4 investments in Rapid Rehousing, Service Coordination and Interim Sheltering will directly drive progress towards achievement of Goals 1a, 3, 4, and 5, and HHAP-4 investments in System Support will contribute to progress towards all goals through promoting collaborative planning and partnerships. Where HHAP-4 funds are not allocated as such that they directly support a particular project type, their availability contributes to the CoC's ability to support that project type through allowing greater flexibility within the budgeting/investment plan development.

**Be aligned with health and behavioral health care strategies and resources, including resources of local Medi-Cal managed care plans:**

Tehama County Health Services Agency (TCHSA), the department that oversees behavioral health, substance use recovery and public health for the County of Tehama is an active participant in the CoC and was key to the initial development of the 10-Year Plan to End Homelessness, recent developments of permanent supportive housing and the creation of the navigation center. TCHSA is committed to ensuring that people experiencing homelessness have access to health and behavioral health services in ways that work for them. TCHSA is the CoC's strongest capacity building partner and contributes significantly to collaborative and complementary project development and strategic planning. Both TCHSA and the CoC work collaboratively with the Medi-Cal managed healthcare plans, TCHSA through Cal AIM and the CoC through HHIP collaboration and investments. The Current HHIP Investment Plan for Tehama County includes support for Street Outreach, which is an integral part of the CoC's HHAP-4 strategies.

**Support increased exits to permanent housing among people experiencing homelessness:**

Investments of HHAP-4 resources are part of the CoC's 5-Year Budget, the purpose of which is to allocate all available funds strategically to ensure that all of CoC's established goals and strategies are supported by available resources. Specific activities and timeframes for use of each is based on activities allowable under each funding source and the performance period of each. HHAP-4 investments in Rapid Rehousing, Service Coordination and Interim Sheltering will directly drive progress towards achievement of Goals 1a, 3, 4, and 5, and HHAP-4 investments in System Support will contribute to progress towards all goals through promoting collaborative planning and partnerships. Where HHAP-4 funds are not allocated as such that they directly support a particular project type, their availability contributes to the CoC's ability to support that project type through allowing greater flexibility within the budgeting/investment plan development.

## **Certification**

**I certify that all information included in this Application is true and accurate to the best of my knowledge.**

Yes

**Table 1. Landscape Analysis of Needs and Demographics**

	People Experiencing Homelessness	Source and Date Timeframe of Data
<b>Population and Living Situations</b>		
<b>TOTAL # OF PEOPLE EXPERIENCING HOMELESSNESS</b>	267	2021 PIT Count
# of People Who are <b>Sheltered</b> (ES, TH, SH)	49	2021 PIT Count
# of People Who are <b>Unsheltered</b>	218	2021 PIT Count
<b>Household Composition</b>		
# of Households <b>without Children</b>	218	2021 PIT Count
# of Households with <b>At Least 1 Adult &amp; 1 Child</b>	10	2021 PIT Count
# of Households with <b>Only Children</b>	0	2021 PIT Count
<b>Sub Populations and Other Characteristics</b>		
# of Adults Who are Experiencing <b>Chronic Homelessness</b>	116	2021 PIT Count
# of Adults Who are Experiencing <b>Significant Mental Illness</b>	16	2021 PIT Count
# of Adults Who are Experiencing <b>Substance Abuse</b> Disorders	25	2021 PIT Count
# of Adults Who are <b>Veterans</b>	10	2021 PIT Count
# of Adults with <b>HIV/AIDS</b>	3	2021 PIT Count
# of Adults Who are <b>Survivors of Domestic Violence</b>	59	2021 PIT Count
# of <b>Unaccompanied Youth (under 25)</b>	10	2021 PIT Count
# of <b>Parenting Youth (under 25)</b>	1	2021 PIT Count
# of People Who are <b>Children of Parenting Youth</b>	1	2021 PIT Count
<b>Gender Demographics</b>		

# of <b>Women/Girls</b>	92	2021 PIT Count
# of <b>Men/Boys</b>	175	2021 PIT Count
# of People Who are <b>Transgender</b>	0	2021 PIT Count
# of People Who are <b>Gender Non-Conforming</b>	0	2021 PIT Count
<b>Ethnicity and Race Demographics</b>		
# of People Who are <b>Hispanic/Latino</b>	28	2021 PIT Count
# of People Who are <b>Non-Hispanic/Non-Latino</b>	239	2021 PIT Count
# of People Who are <b>Black or African American</b>	6	2021 PIT Count
# of People Who are <b>Asian</b>	3	2021 PIT Count
# of People Who are <b>American Indian or Alaska Native</b>	16	2021 PIT Count
# of People Who are <b>Native Hawaiian or Other Pacific Islander</b>	1	2021 PIT Count
# of People Who are <b>White</b>	240	2021 PIT Count
# of People Who are <b>Multiple Races</b>	1	2021 PIT Count

***\*If data is not available, please input N/A in the cell and explain why the data is not available below:***

**All data is available.**

Table 2. Landscape Analysis of People Being Served

	Permanent Supportive Housing (PSH)	Rapid Rehousing (RRH)	Transitional Housing (TH)	Interim Housing or Emergency Shelter (IH / ES)	Diversion Services and Assistance (DIV)	Homelessness Prevention Services & Assistance (HP)	Outreach and Engagement Services (O/R)	Other: Day Shelter	Source(s) and Timeframe of Data
<b>Household Composition</b>									
# of Households <b>without Children</b>	0	56	30	8	0	1	91	401	HMIS/DV HMIS Comparable July 1, 2022 - September 30, 2022
# of Households with <b>At Least 1 Adult &amp; 1 Child</b>	0	42	16	7	0	1	0	63	HMIS/DV HMIS Comparable July 1, 2022 - September 30, 2022
# of Households with <b>Only Children</b>	0	0	0	0	0	0	0	0	HMIS/DV HMIS Comparable July 1, 2022 - September 30, 2022
<b>Sub-Populations and Other Characteristics</b>									
# of Adults Who are Experiencing <b>Chronic Homelessness</b>	0	25	7	2	0	0	17	132	HMIS/DV HMIS Comparable July 1, 2022 - September 30, 2022
# of Adults Who are Experiencing <b>Significant Mental Illness</b>	0	15	4	1	0	0	2	254	HMIS/DV HMIS Comparable July 1, 2022 - September 30, 2022
# of Adults Who are Experiencing <b>Substance Abuse Disorders</b>	0	0	5	3	0	0	3	91	HMIS/DV HMIS Comparable July 1, 2022 - September 30, 2022
# of Adults Who are <b>Veterans</b>	0	13	0	1	0	0	2	15	HMIS/DV HMIS Comparable July 1, 2022 - September 30, 2022
# of Adults with <b>HIV/AIDS</b>	0	0	0	0	0	0	0	5	HMIS/DV HMIS Comparable July 1, 2022 - September 30, 2022
# of Adults Who are <b>Survivors of Domestic Violence</b>	0	23	19	7	0	0	13	168	HMIS/DV HMIS Comparable July 1, 2022 - September 30, 2022
# of <b>Unaccompanied Youth (under 25)</b>	0	8	2	0	0	0	2	24	HMIS/DV HMIS Comparable July 1, 2022 - September 30, 2022
# of <b>Parenting Youth (under 25)</b>	0	6	0	0	0	0	0	7	HMIS/DV HMIS Comparable July 1, 2022 - September 30, 2022
# of People Who are <b>Children of Parenting Youth</b>	0	8	0	0	0	0	0	16	HMIS/DV HMIS Comparable July 1, 2022 - September 30, 2022
<b>Gender Demographics</b>									
# of <b>Women/Girls</b>	0	132	38	21	0	2	35	241	HMIS/DV HMIS Comparable July 1, 2022 - September 30, 2022
# of <b>Men/Boys</b>	0	94	37	12	0	4	58	332	HMIS/DV HMIS Comparable July 1, 2022 - September 30, 2022
# of People Who are <b>Transgender</b>	0	2	0	0	0	0	0	4	HMIS/DV HMIS Comparable July 1, 2022 - September 30, 2022
# of People Who are <b>Gender Non-Conforming</b>	0	0	0	0	0	0	0	0	HMIS/DV HMIS Comparable July 1, 2022 - September 30, 2022
<b>Ethnicity and Race Demographics</b>									
# of People Who are <b>Hispanic/Latino</b>	0	41	17	3	0	4	11	79	HMIS/DV HMIS Comparable July 1, 2022 - September 30, 2022
# of People Who are <b>Non-Hispanic/Non-Latino</b>	0	189	58	30	0	0	82	498	HMIS/DV HMIS Comparable July 1, 2022 - September 30, 2022
# of People Who are <b>Black or African American</b>	0	6	2	2	0	0	2	13	HMIS/DV HMIS Comparable July 1, 2022 - September 30, 2022
# of People Who are <b>Asian</b>	0	0	0	0	0	0	1	1	HMIS/DV HMIS Comparable July 1, 2022 - September 30, 2022
# of People Who are <b>American Indian or Alaska Native</b>	0	7	2	1	0	0	6	33	HMIS/DV HMIS Comparable July 1, 2022 - September 30, 2022
# of People Who are <b>Native Hawaiian or Other Pacific Islander</b>	0	3	0	0	0	1	1	7	HMIS/DV HMIS Comparable July 1, 2022 - September 30, 2022
# of People Who are <b>White</b>	0	210	67	27	0	1	80	489	HMIS/DV HMIS Comparable July 1, 2022 - September 30, 2022
# of People Who are <b>Multiple Races</b>	0	4	4	3	0	0	3	34	HMIS/DV HMIS Comparable July 1, 2022 - September 30, 2022

*\*If data is not available, please input N/A in the cell and explain why the data is not available below:*

*Data for all projects operating in the July 1, 2022 - September 30, 2022 quarter is available and shown here. Data for Homelessness Prevention had been inadvertently omitted on original submission but has been added in this revision. There were no permanent supportive housing (PSH) or Diversion Services (DIV) in operation in the period covered by this data.*

Table 3. Landscape Analysis of State, Federal and Local Funding

Funding Program <i>(choose from drop down options)</i>	Fiscal Year <i>(see col. 10 if applicable)</i>	Total Amount Invested into Homelessness Interventions	# of Vouchers <i>(if applicable)</i>	Funding Source*	Intervention Types Supported with Funding <i>(select all that apply)</i>	Brief Description of Programming and Services Provided	Populations Served <i>(please x the appropriate population)</i>
Other (enter funding source under dotted line)	FY 2021-2022	\$ 32,473.00	n/a	State Agency	Interim Housing/Congregate/Non-Congregate Shelter	California Emergency Solutions and Housing (CESH) Program 2018 (\$526,869 remaining on 7/1/21) & 2019 (\$484,550 remaining on 7/1/21) Remaining funds to be used for Rental Assistance, Day Shelter, Navigation Center/Overnight Shelter, HMIS and Admin.	<b>ALL PEOPLE EXPERIENCING HOMELESSNESS</b> <b>TARGETED POPULATIONS (please "x" all that apply)</b> People Exp Chronic Homelessness Veterans Parenting Youth People Exp Severe Mental Illness People Exp HIV/ AIDS Children of Parenting Youth People Exp Substance Abuse Disorders Unaccompanied Youth Other (please enter here)
	FY 2022-2023	\$ 418,938.00	n/a		Rental Assistance/Rapid Rehousing		
	FY 2023-2024	\$ 560,008.00	n/a		Systems Support Activities		
California Emergency Solutions and Housing (CESH) Program		\$ -			Administrative Activities		
Emergency Solutions Grants - CV (ESG CV) - via HCD	FY 2021-2022	\$ 1,114,472.00	n/a	State Agency	Interim Housing/Congregate/Non-Congregate Shelter	Additional ESG funds allocated through the CARES Act for communities to prevent, prepare for and respond to coronavirus through providing standard ESG activities - Emergency Shelter, Rapid Rehousing, Street Outreach, and HMIS. Federal funds to the HCD. HCD subgrants to CoC, CoC administers locally.	<b>ALL PEOPLE EXPERIENCING HOMELESSNESS</b> <b>TARGETED POPULATIONS (please "x" all that apply)</b> People Exp Chronic Homelessness Veterans Parenting Youth People Exp Severe Mental Illness People Exp HIV/ AIDS Children of Parenting Youth People Exp Substance Abuse Disorders Unaccompanied Youth x Other (Victims of Domestic Violence Experiencing
	FY 2022-2023	\$ 856,299.00	n/a		Rental Assistance/Rapid Rehousing		
	FY 2023-2024	\$ 8,771.00	n/a		Diversion and Homelessness Prevention		
		\$ -			Outreach and Engagement		
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH	FY 2021-2022	\$ 24,383.00	n/a	State Agency	Interim Housing/Congregate/Non-Congregate Shelter	CoC HHAP-1 & HHAP-2. Development of new Navigation Center, Navigation Center/interim housing operations, Supportive Services for unaccompanied homeless youth, System Support (HMIS/CES), and Grant Administration	<b>ALL PEOPLE EXPERIENCING HOMELESSNESS</b> <b>TARGETED POPULATIONS (please "x" all that apply)</b> People Exp Chronic Homelessness Veterans Parenting Youth People Exp Severe Mental Illness People Exp HIV/ AIDS Children of Parenting Youth People Exp Substance Abuse Disorders Unaccompanied Youth Other (please enter here)
	FY 2022-2023	\$ 654,099.00	n/a		Outreach and Engagement		
	FY 2023-2024	\$ 36,735.00	n/a		Systems Support Activities		
HHAP-1 and HHAP-2 (CoC)	FY 2024-2025	\$ 34,783.00	n/a		Administrative Activities		
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH	FY 2021-2022	\$ -	n/a	State Agency	Interim Housing/Congregate/Non-Congregate Shelter	County HHAP-1 & HHAP-2: Development of new Navigation Center, Supportive Services for unaccompanied homeless youth	<b>ALL PEOPLE EXPERIENCING HOMELESSNESS</b> <b>TARGETED POPULATIONS (please "x" all that apply)</b> People Exp Chronic Homelessness Veterans Parenting Youth People Exp Severe Mental Illness People Exp HIV/ AIDS Children of Parenting Youth People Exp Substance Abuse Disorders Unaccompanied Youth Other (please enter here)
	FY 2022-2023	\$ 122,130.00	n/a		Rental Assistance/Rapid Rehousing		
	FY 2023-2024	\$ 129,219.00	n/a		Outreach and Engagement		
HHAP-1 and HHAP-2 (County)	FY 2024-2025	\$ 162,580.00	n/a		Systems Support Activities		
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH	FY 2021-2022	\$ 18,340.00	n/a	State Agency	Interim Housing/Congregate/Non-Congregate Shelter	The CoC's and County's joint HHAP-3 funds will support operations of the new Navigation Center, Supportive Services for unaccompanied homeless youth, systems support and regional coordination and grant administration.	<b>ALL PEOPLE EXPERIENCING HOMELESSNESS</b> <b>TARGETED POPULATIONS (please "x" all that apply)</b> People Exp Chronic Homelessness Veterans Parenting Youth People Exp Severe Mental Illness People Exp HIV/ AIDS Children of Parenting Youth People Exp Substance Abuse Disorders Unaccompanied Youth Other (please enter here)
	FY 2022-2023	\$ 522,611.00	n/a		Outreach and Engagement		
	FY 2023-2024	\$ 240,336.00	n/a		Systems Support Activities		
HHAP-3 (CoC + County)	FY 2024-2025	\$ 52,051.00	n/a		Administrative Activities		
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH	FY 2022-2023	\$ 61,011.00	n/a	State Agency	Interim Housing/Congregate/Non-Congregate Shelter	The CoC's and County's joint HHAP-3 funds will support operations of the new Navigation Center, Supportive Services for unaccompanied homeless youth, systems support and regional coordination and grant administration.	<b>ALL PEOPLE EXPERIENCING HOMELESSNESS</b> <b>TARGETED POPULATIONS (please "x" all that apply)</b> People Exp Chronic Homelessness Veterans Parenting Youth People Exp Severe Mental Illness People Exp HIV/ AIDS Children of Parenting Youth People Exp Substance Abuse Disorders Unaccompanied Youth Other (please enter here)
	FY 2023-2024	\$ 206,203.00	n/a		Rental Assistance/Rapid Rehousing		
	FY 2024-2025	\$ 169,521.00	n/a		Outreach and Engagement		
HHAP-4 (CoC + County)		\$ -			Systems Support Activities		
Emergency Solutions Grants (ESG) - via HCD	FY 2021-2022	\$ 116,578.00	n/a	State Agency	Rental Assistance/Rapid Rehousing	Non-competitive allocation through HCD's ESG Balance of State Program to provide Rapid Rehousing Services. CoC is responsible for selecting up to 2 local providers to conduct RRH activities with these funds. Provider then contracts directly with HCD. PATH has been the provider selected for 4+ years.	<b>ALL PEOPLE EXPERIENCING HOMELESSNESS</b> <b>TARGETED POPULATIONS (please "x" all that apply)</b> People Exp Chronic Homelessness Veterans Parenting Youth People Exp Severe Mental Illness People Exp HIV/ AIDS Children of Parenting Youth People Exp Substance Abuse Disorders Unaccompanied Youth Other (please enter here)
	FY 2022-2023	\$ 125,820.00	n/a		Diversion and Homelessness Prevention		
	FY 2023-2024	\$ 122,370.00	n/a		Systems Support Activities		
	FY 2024-2025	\$ 121,590.00	n/a				
Emergency Solutions Grants (ESG) - via HCD	FY 2021-2022	\$ 200,000.00	n/a	State Agency	Interim Housing/Congregate/Non-Congregate Shelter	Funds through HCD's ESG Balance of State program competitive component support Empower Tehama's Domestic Violence Emergency Shelter and funds through the non-competitive component support Rapid Rehousing projects.	<b>ALL PEOPLE EXPERIENCING HOMELESSNESS</b> <b>TARGETED POPULATIONS (please "x" all that apply)</b> People Exp Chronic Homelessness Veterans Parenting Youth People Exp Severe Mental Illness People Exp HIV/ AIDS Children of Parenting Youth People Exp Substance Abuse Disorders Unaccompanied Youth x Other (Victims of Domestic Violence Experiencing
	FY 2022-2023	\$ 200,000.00	n/a		Systems Support Activities		
	FY 2023-2024	\$ 200,000.00	n/a				
	FY 2024-2025	\$ 200,000.00	n/a				
CalWORKs Housing Support Program (HSP) - via CDSS	FY 2021-2022	\$ 538,844.00	n/a	State Agency	Rental Assistance/Rapid Rehousing	Funds allocated to the Tehama County Department of Social Services through California Department of Social Services to provide RRH-like services and/or homelessness prevention services to families with children who are eligible for Cash Aid and/or CalWORKs, includes the CalLearn Program for parenting youth.	<b>ALL PEOPLE EXPERIENCING HOMELESSNESS</b> <b>TARGETED POPULATIONS (please "x" all that apply)</b> People Exp Chronic Homelessness Veterans Parenting Youth People Exp Severe Mental Illness People Exp HIV/ AIDS Children of Parenting Youth People Exp Substance Abuse Disorders Unaccompanied Youth x Other (families with children)
	FY 2022-2023	\$ 538,844.00	n/a		Diversion and Homelessness Prevention		
	FY 2023-2024	\$ 538,844.00	n/a				
		\$ -					
	FY 2021-2022	\$ 166,333.00	n/a		Rental Assistance/Rapid Rehousing		<b>TARGETED POPULATIONS (please "x" all that apply)</b>

Home Safe - via CDSS	FY 2022-2023	\$ 166,333.00	n/a	State Agency	Diversion and Homelessness Prevention	Funds allocated to the Tehama County Department of Social Services through California Department of Social Services to provide HP, and RRH-like services to Adult Protective Services clients.	ALL PEOPLE EXPERIENCING HOMELESSNESS	People Exp Chronic Homelessness	Veterans	Parenting Youth
	FY 2023-2024	\$ 166,333.00	n/a		People Exp Severe Mental Illness			People Exp HIV/ AIDS	Children of Parenting Youth	
		\$ -			People Exp Substance Abuse Disorders			Unaccompanied Youth	Other (Adult protective services-eligible households)	
Other (enter funding source under dotted line)	FY 2021-2022	\$ 301,737.00	n/a	State Agency	Rental Assistance/Rapid Rehousing	Cal OES Domestic Violence Housing First (KD) Program; supports RRH-like rental assistance + case management for victims of intimate partner violence. (Federal VOCA funds administered by Cal OES)	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
	FY 2022-2023	\$ 301,737.00	n/a		People Exp Chronic Homelessness			Veterans	Parenting Youth	
	FY 2023-2024	\$ 300,000.00	n/a		People Exp Severe Mental Illness			People Exp HIV/ AIDS	Children of Parenting Youth	
Cal OES Domestic Violence Housing First (KD) Program	FY 2024-2025	\$ 300,000.00	n/a					People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (Victims of Domestic Violence)
Other (enter funding source under dotted line)	FY 2021-2022	\$ 234,245.00	n/a	State Agency	Interrim Housing/Congregate/Non-Congregate Shelter	Cal OES Transitional Housing (XH) Program; supports facility-based transitional housing and RRH-like rental assistance + case management for victims of intimate partner violence. (Federal VOCA funds administered by Cal OES)	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
	FY 2022-2023	\$ 234,245.00	n/a		People Exp Chronic Homelessness			Veterans	Parenting Youth	
	FY 2023-2024	\$ 234,245.00	n/a		People Exp Severe Mental Illness			People Exp HIV/ AIDS	Children of Parenting Youth	
Cal OES Transitional Housing for Victims (XH) Program	FY 2024-2025	\$ 234,245.00	n/a					People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (Victims of Domestic Violence)
Community Development Block Grant - CV (CDBG-CV) - via HCD	FY 2022-2023	\$ 3,516,854.00		State Agency	Interrim Housing/Congregate/Non-Congregate Shelter	Capital funds for construction of the PATH Plaza Navigation Center, slated to break ground in the fall of 2022. County is recipient of grant but is subcontracting to PATH who now owns the land that PATH Plaza will be built on.	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
					People Exp Chronic Homelessness			Veterans	Parenting Youth	
					People Exp Severe Mental Illness			People Exp HIV/ AIDS	Children of Parenting Youth	
								People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
Community Development Block Grant (CDBG) - via HCD	FY 2022-2023	\$ 1,096,000.00	n/a	State Agency	Interrim Housing/Congregate/Non-Congregate Shelter	Capital funds for construction of the PATH Plaza Navigation Center, slated to break ground in early summer 2022. This is made up partly of county CDBG allocation as well as partial funds from CDBG-CV allocations for City of Corning and City of Tehama County that were diverted to the county for use on this project. County	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
		\$ -	n/a		People Exp Chronic Homelessness			Veterans	Parenting Youth	
		\$ -			People Exp Severe Mental Illness			People Exp HIV/ AIDS	Children of Parenting Youth	
		\$ -						People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
Local General Fund	FY 2021-2022	\$ 9,000.00	n/a	Local Agency	Outreach and Engagement	\$9,000 competitive grant funding per fiscal year available to non-profits who serve people experiencing homelessness in the City of Red Bluff.	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
	FY 2022-2023	\$ 9,000.00	n/a		People Exp Chronic Homelessness			Veterans	Parenting Youth	
		\$ -			People Exp Severe Mental Illness			People Exp HIV/ AIDS	Children of Parenting Youth	
		\$ -						People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
Local General Fund	FY 2021-2022	\$ 205,820.63	n/a	Local Agency	Interrim Housing/Congregate/Non-Congregate Shelter	Waiver of building, engineering, and development impact fees for the PATH Plaza Navigation Center in the City of Red Bluff.	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
		\$ -			People Exp Chronic Homelessness			Veterans	Parenting Youth	
		\$ -			People Exp Severe Mental Illness			People Exp HIV/ AIDS	Children of Parenting Youth	
		\$ -						People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
Housing Choice Vouchers (HCVs) - via HUD	FY 2021-2022	\$ 2,000,907.00	332	Federal Agency	Rental Assistance/Rapid Rehousing	The Plumas CDC currently provides 332 Housing Choice Vouchers in Tehama County.	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
		\$ -			People Exp Chronic Homelessness			Veterans	Parenting Youth	
		\$ -			People Exp Severe Mental Illness			People Exp HIV/ AIDS	Children of Parenting Youth	
		\$ -						People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
Other (enter funding source under dotted line)	FY 2021-2022	\$ 142,000.00		Private Funder(s)	Interrim Housing/Congregate/Non-Congregate Shelter	Philanthropic award for operations as part of Round 1 Homekey award for Tehama County/PATH.	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
		\$ -			People Exp Chronic Homelessness			Veterans	Parenting Youth	
		\$ -			People Exp Severe Mental Illness			People Exp HIV/ AIDS	Children of Parenting Youth	
Philanthropic award as part of Round 2 Homekey - via HCD		\$ -						People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
No Place Like Home (NPLH) - via HCD	FY 2021-2022	\$ 4,568,665.00		State Agency	Permanent Supportive and Service-Enriched Housing	Noncompetitive and competitive funding to support the NPLH Round 2 new construction permanent supportive housing project in Corning. Competitive funds used for capital and CCSR costs. (Tehama County/Rural Communities Housing Development Corporation)	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
		\$ -			x People Exp Chronic Homelessness			Veterans	Parenting Youth	
		\$ -			x People Exp Severe Mental Illness			People Exp HIV/ AIDS	Children of Parenting Youth	
		\$ -						People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
Other (enter funding source under dotted line)	FY 2022-2023	\$ 294,317.30	n/a	Local Agency	Permanent Supportive and Service-Enriched Housing	Commitment of supportive services for the NPLH Round 2 new construction permanent supportive housing project	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
	FY 2023-2024	\$ 294,317.30	n/a		x People Exp Chronic Homelessness			Veterans	Parenting Youth	

	FY 2024-2025	\$ 294,317.30	n/a	Local Agency			in Corning. (Tehama County/Rural Communities Housing Development Corporation)	HOMELESSNESS	x	People Exp <b>Severe Mental Illness</b>	People Exp <b>HIV/ AIDS</b>	Children of Parenting Youth
Tehama County Behavioral Health supportive services commitment		\$ -								People Exp <b>Substance Abuse Disorders</b>	Unaccompanied Youth	Other (please enter here)
Other (enter funding source under dotted line)	FY 2021-2022	\$ 8,777,773.00	n/a	State Agency	Permanent Supportive and Service-Enriched Housing		CalHFA Special Needs Housing Program funding to support the NPLH Round 2 new construction permanent supportive housing project in Corning. (Tehama County/Rural Communities Housing Development Corporation)	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
		\$ -							x	People Exp <b>Chronic Homelessness</b>	Veterans	Parenting Youth
		\$ -							x	People Exp <b>Severe Mental Illness</b>	People Exp <b>HIV/ AIDS</b>	Children of Parenting Youth
Cal HFA Special Needs Housing Program		\$ -								People Exp <b>Substance Abuse Disorders</b>	Unaccompanied Youth	Other (please enter here)
Other (enter funding source under dotted line)	FY 2021-2022	\$ 310,000.00	n/a	Federal Agency	Permanent Supportive and Service-Enriched Housing		Federal Home Loan Bank, Affordable Housing Program funding to support the NPLH Round 2 new construction permanent supportive housing project in Corning. Tehama County/Rural Communities Housing Development Corporation)	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
		\$ -							x	People Exp <b>Chronic Homelessness</b>	Veterans	Parenting Youth
		\$ -							x	People Exp <b>Severe Mental Illness</b>	People Exp <b>HIV/ AIDS</b>	Children of Parenting Youth
Federal Home Loan Bank, Affordable Housing Program		\$ -								People Exp <b>Substance Abuse Disorders</b>	Unaccompanied Youth	Other (please enter here)
Other (enter funding source under dotted line)	FY 2021-2022	\$ 3,199,247.00	n/a	Federal Agency	Permanent Supportive and Service-Enriched Housing		Federal Tax Credits funding to support the NPLH Round 2 new construction permanent supportive housing project in Corning.	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
	FY 2022-2023	\$ 3,199,247.00	n/a						x	People Exp <b>Chronic Homelessness</b>	Veterans	Parenting Youth
	FY 2023-2024	\$ 3,199,247.00	n/a						x	People Exp <b>Severe Mental Illness</b>	People Exp <b>HIV/ AIDS</b>	Children of Parenting Youth
Federal Tax Credits		\$ -								People Exp <b>Substance Abuse Disorders</b>	Unaccompanied Youth	Other (please enter here)
No Place Like Home (NPLH) - via HCD	FY 2022-2023	\$ 907,333.00	n/a	State Agency	Permanent Supportive and Service-Enriched Housing		Competitive funding to support the NPLH Round 4 new construction permanent supportive housing project in Red Bluff. Funds to be used for capital costs. (Tehama County/Pacific West Communities)	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
	FY 2023-2024	\$ 907,333.00	n/a						x	People Exp <b>Chronic Homelessness</b>	Veterans	Parenting Youth
	FY 2024-2025	\$ 907,333.00	n/a						x	People Exp <b>Severe Mental Illness</b>	People Exp <b>HIV/ AIDS</b>	Children of Parenting Youth
		\$ -								People Exp <b>Substance Abuse Disorders</b>	Unaccompanied Youth	Other (please enter here)
No Place Like Home (NPLH) - via HCD	FY 2022-2023	\$ 771,550.00	n/a	State Agency	Permanent Supportive and Service-Enriched Housing		Competitive funding to support the NPLH Round 4 new construction permanent supportive housing project in Red Bluff. Funds to be used for capital costs. (Tehama County/Palm Communities)	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
	FY 2023-2024	\$ 771,555.00	n/a						x	People Exp <b>Chronic Homelessness</b>	Veterans	Parenting Youth
	FY 2024-2025	\$ 771,550.00	n/a						x	People Exp <b>Severe Mental Illness</b>	People Exp <b>HIV/ AIDS</b>	Children of Parenting Youth
		\$ -								People Exp <b>Substance Abuse Disorders</b>	Unaccompanied Youth	Other (please enter here)
Housing and Homelessness Incentives Program - via DHCS	FY 2022-2023	\$ 179,430.00	n/a	State Agency	Outreach and Engagement		Housing and Homelessness Incentive Program (HHIP) funding from the California Department of Health Care Services through managed Medi-Cal providers to the CoC.	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
	FY 2023-2024	\$ 17,858.00	n/a		Systems Support Activities				x	People Exp <b>Chronic Homelessness</b>	Veterans	Parenting Youth
		\$ -								People Exp <b>Severe Mental Illness</b>	People Exp <b>HIV/ AIDS</b>	Children of Parenting Youth
		\$ -								People Exp <b>Substance Abuse Disorders</b>	Unaccompanied Youth	Other (please enter here)
Other (enter funding source under dotted line)	FY 2023-2024	\$ 757,495.00	n/a	State Agency	Permanent Supportive and Service-Enriched Housing		Formula allocation that will support services connected with permanent supportive housing, operations of navigation centers/emergency shelters, and supportive services for individuals and households experiencing or at risk of homelessness.	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
	FY 2024-2025	\$ 1,250,000.00	n/a		Interim Housing/Congregate/Non-Congregate Shelters				x	People Exp <b>Chronic Homelessness</b>	Veterans	Parenting Youth
		\$ -			Outreach and Engagement					People Exp <b>Severe Mental Illness</b>	People Exp <b>HIV/ AIDS</b>	Children of Parenting Youth
Permanent Local Housing Allocation (PLHA)		\$ -								People Exp <b>Substance Abuse Disorders</b>	Unaccompanied Youth	Other (please enter here)

\* NOTE: Private funder(s) option here could include philanthropy, resources from managed care plans organizations, corporate funders, or other private sources of funding



**Table 4. Outcome Goals**

**Outcome Goal #1a: Reducing the number of persons experiencing homelessness.**

**Goal Statement:**

By the end of the performance period, HDIS data for the Tehama CoC will show **350** total people accessing services who are experiencing homelessness annually, representing **146 more** people and a **72% increase** from the baseline.

*\*Please be sure to copy and paste the goal statement from this application template to Cognito, and only update the fields in [brackets].*

**Goal Narrative:**

Tehama CoC has projected that the number of people accessing services who are experiencing homelessness will increase in the coming years due to plans to increase access to services through use of HHAP and other available funding. We are certain that this will be the case, as our community does not currently have a year-round, overnight shelter in operation, other than a small DV shelter. We did have a seasonal shelter that operated from November through April each year and rotated locations among 6-7 area churches each season, but that shelter shut down in 2020 due to COVID-19 restrictions and has not re-opened. It moved temporarily to the local fairgrounds and actually expanded operations for about 6 months, but shut down for good in September 2020. This is why there is a significant difference in our baseline number from 2020 (434) and our baseline number for 2021 (204). We know that this number will increase once our community's planned navigation center is up and running, because there are many people who accessed Day Shelter services in 2021 that were not included in the total provided in the 2021 Baseline Data (the Baseline Data calculates this total based only on HMIS records for individuals accessing services at Emergency Shelter, Transitional Housing and Rapid Rehousing projects.) We not only expect that this number will increase, we hope that it will. Current Emergency Shelter services in our community are not adequate to meet the existing need, as we've demonstrated on Table 7.

Baseline Data: Annual estimate of number of people accessing services who are experiencing homelessness	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people accessing services who are experiencing homelessness
204	146	72%	350

**Underserved Populations and Populations Disproportionately Impacted by Homelessness**

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>
Underserved groups: 1) People who are American Indian/Alaskan Native represent 6.0% of the homeless population (2021 PIT), but only constitute 3.4% of those who are accessing services while experiencing homelessness. 2) People who identify as male represent 65.5% of the homeless population (2021 PIT) but only constitute 50% of those who are accessing services while experiencing homelessness.	Increase the number of people who identify as American Indian/Alaska Native and are accessing services by 7 people, or a 100% increase in this outcome goal. Review HMIS annually to analyze if year over year, underserved groups are accessing services at an increasing rate that correlates with their representation of the homeless population.

**Outcome Goal #1b. Reducing the number of persons experiencing homelessness on a daily basis.**

**Goal Statement:**

By the end of the performance period, data for Tehama CoC will show 174 total people experiencing unsheltered homelessness daily, representing **44 fewer** people and a **20% reduction** from the baseline.

*\*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].*

<b>Goal Narrative:</b> Tehama CoC anticipates that expanding access to services through opening the navigation center in Fall 2023 will result in a decrease in the number of persons experiencing unsheltered homelessness in Tehama County.			
<b>Baseline Data:</b> Daily Estimate of # of people experiencing unsheltered homelessness	<b>Outcome Goals July 1, 2022 - June 30, 2025</b>		
	<b>Change in # of People</b>	<b>Change as % of Baseline</b>	<b>Target Daily Estimate of # of people experiencing unsheltered homelessness</b>
218	-44	-20%	174
<b>Underserved Populations and Populations Disproportionately Impacted by Homelessness</b>			
<b>Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:</b>		<b>Describe the trackable data goal(s) related to this Outcome Goal:</b> <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>	
Disproportionately impacted groups: 1). People who are Hispanic/Latino represent 10.5% of the homeless population (2021 PIT), but account for 17.2% of people experiencing unsheltered homelessness. 2). People who are American Indian or Alaska Native represent 6.0% of the homeless population (2021 PIT), but account for 8.3% of people experiencing unsheltered homelessness. 3). Unaccompanied youth (18-24 years old) represent 3.7% of the homeless population (2021 PIT), but account for 8.0% of people experiencing unsheltered homelessness.		Reduce the number of people experiencing unsheltered homelessness who identify as Hispanic/Latino by three persons, or 17.6% of this outcome goal. Review PIT annually to analyze if year over year, disproportionately impacted groups experience unsheltered homelessness at lower rates that correlates with their representation of the homeless population.	

<b>Outcome Goal #2. Reducing the number of persons who become newly homeless.</b>			
<b>Goal Statement:</b> By the end of the performance period, HDIS data for the <b>Tehama CoC</b> will show <b>100</b> total people become newly homeless each year, representing <b>35 fewer</b> people and a <b>26% reduction</b> from the baseline.  <i>*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].</i>			
<b>Goal Narrative:</b> Tehama CoC anticipates that the number of persons who become newly homeless will decrease as a result of expanded efforts to support households experiencing housing insecurity through community partner programs and early intervention problem solving/resource navigation services to be offered at the navigation center.			
<b>Baseline Data:</b> Annual Estimate of # of people who become newly homeless each year	<b>Outcome Goals July 1, 2022 - June 30, 2025</b>		
	<b>Change in # of People</b>	<b>Change as % of Baseline</b>	<b>Target Annual Estimate of # of people who become newly homeless each year</b>
135	-35	-26%	100
<b>Underserved Populations and Populations Disproportionately Impacted by Homelessness</b>			
<b>Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:</b>		<b>Describe the trackable data goal(s) related to this Outcome Goal:</b> <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>	
Disproportionately impacted groups: 1). Adults who are experiencing significant mental illness represent 6.0% of the homeless population (2021 PIT), but account for 10.4% of people who became homeless for the first time. 2). Households that have at least one adult and one child represent 3.7% of the homeless population (2021 PIT), but account for 68.9% of people who became homeless for the first time. 3). People who identify as female represent 34.5% of the homeless population (2021 PIT), but account for 52.6% of people who became homeless for the first time.		Five fewer people, or 14.3%, of the total reduction goal will experience first time homelessness who have a mental illness disorder. Review HMIS annually to analyze if year over year, disproportionately impacted groups experience first time homelessness at lower rates that correlates with their representation of the homeless population, with the knowledge that outreach has increased to these populations and they may be engaging in services and being entered into HMIS for the first time.	

**Outcome Goal #3. Increasing the number of people exiting homelessness into permanent housing.**

**Goal Statement:**

By the end of the performance period, HDIS data for the Tehama CoC will show 125 total people exiting homelessness into permanent housing annually, representing 97 more people and a **346% increase** from the baseline.

*\*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].*

**Goal Narrative:**

Tehama CoC anticipates that significantly more people will exit homelessness into permanent housing in future years as a result of expansion of rapid rehousing services, coordinated exits to permanent housing to be provided at the navigation center, and planned increases in availability of both permanent supportive housing and low-income affordable housing

Baseline Data: Annual Estimate of # of people exiting homelessness into permanent housing	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people exiting homelessness into permanent housing
28	97	346%	125

**Underserved Populations and Populations Disproportionately Impacted by Homelessness**

**Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:**

Underserved groups: 1). Households without children represent 81.6% of the homeless population (2021 PIT), but only constitute 42.9% of people exiting homelessness into permanent housing. 2). People who identify as male represent 65.6% of the homeless population (2021 PIT), but only constitute no more than 35.7% of people exiting homelessness into permanent housing.

**Describe the trackable data goal(s) related to this Outcome Goal:**

*Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*

Of the total increase of 97 people exiting homelessness into permanent housing, 30 people or 30% of the increase, will be households without children or people who identify as male. Review HMIS annually to analyze if year over year, underserved groups experience exits into permanent housing that correlates with their representation of the homeless population.

**Outcome Goal #4. Reducing the length of time persons remain homeless.**

**Goal Statement:**

By the end of the performance period, HDIS data for the Tehama CoC will show 90 days as the average length of time that persons are enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs annually, representing 49 fewer days and a **35% reduction** from the baseline.

*\*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].*

**Goal Narrative:**

Tehama CoC anticipates that the length of time that persons remain homeless will decrease as a result of expansion of rapid rehousing services, coordinated exits to permanent housing to be provided at the navigation center, and planned increases in availability of both permanent supportive housing and low-income affordable housing in the county, many units of which will include project-based Housing Choice Vouchers.

**Outcome Goals July 1, 2022 - June 30, 2025**

<b>Baseline Data:</b> Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs	<b>Change in Average # of Days</b>	<b>Change as % of Baseline</b>	<b>Target Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs</b>
139	-49	-35%	90
<b>Underserved Populations and Populations Disproportionately Impacted by Homelessness</b>			
<b>Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:</b>	<b>Describe the trackable data goal(s) related to this Outcome Goal:</b> <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>		
Disproportionately impacted groups: Parenting youth (18-24 years old), households with only children, households with at least one adult and one child, people who are Hispanic/Latino and unaccompanied youth (18-24 years old) are homeless for a significantly greater number of days than those from other demographic groups. In particular, unaccompanied homeless youth are homeless 59.7% longer than the average time experienced by all persons in the CoC.	Parenting youth (18-24 years old) and households with only children will experience a decrease in days homeless of 30%. Those who are Hispanic/Latino and households with at least one adult and one child will experience a decrease in days homeless of 20%. These reductions will support the overall decrease of 35%. Review HMIS annually to analyze if year over year, disproportionately impacted groups have a reduction in the number of days homeless that better correlates with the average for all people experiencing homelessness.		

<b>Outcome Goal #5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.</b>			
<b>Goal Statement:</b> By the end of the performance period, HDIS data for the <b>Tehama CoC</b> will show <b>3%</b> of people return to homelessness within 2 years after having exited homelessness to permanent housing, representing a 25% reduction from the baseline.  <i>*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].</i>			
<b>Goal Narrative:</b> Tehama CoC anticipates that returns to homelessness will decrease due to a planned increase in availability of affordable housing through both permanent supportive housing units and low-income permanent housing units in Tehama County, many units of which will include project-based Housing Choice Vouchers. Additionally, early intervention services to be offered at the navigation center will allow people experiencing housing insecurity to access help with problem solving and resource navigation to avoid returning to homelessness.			
<b>Baseline Data:</b> % of people who return to homelessness within 2 years after having exited homelessness to permanent housing	<b>Outcome Goals July 1, 2022 - June 30, 2025</b>		
	<b>Change in % of People</b>	<b>Change as % of Baseline</b>	<b>Target % of people who return to homelessness within 2 years after having exited homelessness to permanent housing</b>
4%	Decrease to 3%	-25%	3%
<b>Underserved Populations and Populations Disproportionately Impacted by Homelessness</b>			
<b>Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:</b>	<b>Describe the trackable data goal(s) related to this Outcome Goal:</b> <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>		

<p>Disproportionately impacted groups, including percentages of returning to homelessness after having exiting homelessness to permanent housing: persons in households without children are 75% more likely to return to homelessness within 6 months after having exited homelessness to permanent housing than all persons.</p>	<p>For people in households without children, their decrease in this goal will be from 7% to 4%. Review HMIS annually to analyze if year over year, disproportionately impacted groups have a reduction in the percentage of returning to homelessness after exiting homelessness to permanent housing that better correlates with the average for all people experiencing homelessness.</p>
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**Outcome Goal #6. Increasing successful placements from street outreach.**

**Goal Statement:**  
 By the end of the performance period, HDIS data for **Tehama CoC** will show 20 total people served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing 19 more people and a **1900% increase** from the baseline.

*\*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].*

**Goal Narrative:**  
 Tehama CoC anticipates that successful placements from street outreach will increase significantly in future years as a result of increased access to emergency shelter at the navigation center, expansion of rapid rehousing services and increased availability of affordable permanent housing in the county.

<b>Baseline Data:</b> <b>Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.</b>	<b>Outcome Goals July 1, 2022 - June 30, 2025</b>		
	<b>Change in # of People</b>	<b>Change as % of Baseline</b>	<b>Target Annual Estimate of # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.</b>
1	19	1900%	20

**Underserved Populations and Populations Disproportionately Impacted by Homelessness**

<p><b>Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:</b></p>	<p><b>Describe the trackable data goal(s) related to this Outcome Goal:</b>  <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i></p>
<p>Underserved groups: Since there is very little data of documented exits from street outreach into a shelter or housing situation, there is no specific data on underserved groups for this goal. However, based upon data for the other goals, it can be assumed that unaccompanied and parenting youth (18-24 years old) and people who are American Indian/Alaska Native and Hispanic/Latino are underserved in street outreach projects.</p>	<p>3 of the 19 persons, or 15.7% of the increase, will be persons who are American Indian/Alaskan Native, Hispanic/Latino, unaccompanied and/or parenting youth (18-24 years old).</p>

Table 5. Strategies to Achieve Outcome Goals

Strategy	Performance Measure to Be Impacted (Check all that apply)
<p><b>Expanding and strengthening cross-system partnerships and/or collaborative planning</b></p> <p><b>Description</b> Participate in collaborative and intentional community engagement activities to better understand unmet needs, barriers to accessing services, and potential solutions from people with lived experience. Special focus will be on underserved and disproportionately impacted populations including people who identify as American Indian/Alaska Native or Hispanic Latino, people with substance use disorder and/or mental illness, people who are unsheltered, and parenting youth (ages 18-24). Activities may include community listening sessions, community surveys, focus groups, and interviews. After analyzing findings, the CoC will undertake efforts to increase participation in the Stakeholders' Collaborative from people with lived experience, particularly those who are also members of the communities and demographics identified as underserved.</p> <p><b>Timeframe</b> November 2022 - June 2025</p> <p><b>Entities with Lead Responsibilities</b> Continuum of Care (CoC) and Homeless Management Information System (HMIS) team, 2-1-1 NorCal/United Way of Northern California (Coordinated Entry), Poor and the Homeless Tehama County Coalition (PATH) (Street Outreach)</p> <p><b>Measurable Targets</b> Facilitate at least one group engagement activity and five individual engagement activities, reaching at least 10 people with lived experience. Use findings to complete 10-Year Plan to End Homelessness Amendment by July 2023 which will detail long-term goals and plans for the CoC, with a focus on both gaps and equity.</p>	<p><input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.</p> <p><input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.</p> <p><input type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.</p> <p><input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless.</p> <p><input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.</p> <p><input type="checkbox"/> 6. Increasing successful placements from street outreach.</p> <p><input checked="" type="checkbox"/> focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.</p>

Strategy	Performance Measure to Be Impacted (Check all that apply)
<p><b>Building the capacity of homelessness response system to utilize resources, implement best practices, and/or achieve outcomes</b></p> <p><b>Description</b> Fund programs that use existing housing stock to increase successful placements into housing and retention of housing. Depending on interest and availability, this may include landlord engagement and incentives for private rental housing, case management and rental/utility assistance for private rental housing, master leasing private rental housing for shared housing with wraparound supportive services, and/or purchase of private housing for shared housing with wraparound supportive service. Model after locally successful programs in neighboring Butte County. Consider applying for and using Permanent Local Housing Allocation (PLHA).</p> <p><b>Timeframe</b> November 2022 - June 2025</p> <p><b>Entities with Lead Responsibilities</b> CoC/HMIS team, Tehama County, City of Corning, City of Red Bluff, local nonprofit organizations including Poor and the Homeless Tehama County Coalition (PATH)</p> <p><b>Measurable Targets</b></p>	<p><input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.</p> <p><input checked="" type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.</p> <p><input type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.</p> <p><input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless.</p> <p><input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.</p>

Assist 15 households in housing placement and retention activities. Bring online 4 bedrooms in permanent supportive housing units by June 2024.

Increasing successful placements from street outreach.

Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy	Performance Measure to Be Impacted (Check all that apply)
<b>Increasing investments into, or otherwise scaling up, specific interventions or program types</b>	
<b>Description</b>	
Support the development of new multi-family housing and the operations/rehabilitation of existing multi-family housing that is permanent, affordable, and/or supportive. Depending on interest and availability, this may include coordination with and support to affordable housing developers and other partners, support to No Place Like Home/HOME projects, and engagement with the local housing authority, the Plumas County Community Development Commission, regarding project-based vouchers. Consider applying for and using Permanent Local Housing Allocation (PLHA) funds and other State programs to support eligible activities.	<input checked="" type="checkbox"/> Reducing the number of persons experiencing homelessness.  <input type="checkbox"/> Reducing the number of persons who become homeless for the first time.  <input checked="" type="checkbox"/> Increasing the number of people exiting homelessness into permanent housing.  <input checked="" type="checkbox"/> Reducing the length of time persons remain homeless.  <input checked="" type="checkbox"/> Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.  <input checked="" type="checkbox"/> Increasing successful placements from street outreach.  <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
<b>Timeframe</b>	
November 2022 - June 2025	
<b>Entities with Lead Responsibilities</b>	
CoC/HMIS team, Tehama County, City of Red Bluff, City of Corning, affordable housing developers	
<b>Measurable Targets</b>	
Support at least 24 units of multi-family affordable housing or permanent supportive housing (new construction, operations, or rehabilitation). This may include projects that are currently in pre-development or development stages.	

Strategy	Performance Measure to Be Impacted (Check all that apply)
<b>Strengthening systemic efforts and processes, such as coordinated entry and assessment processes, landlord engagement efforts, housing navigation strategies, and other systemic improvements</b>	
<b>Description</b>	
Provide systems support to the Coordinated Entry System (CES) to increase effectiveness through 1). Culturally competent outreach and engagement; 2). Service provider relationships; 3). Service and program referrals; and 4). Data reliability and monitoring.	<input checked="" type="checkbox"/> Reducing the number of persons experiencing homelessness.  <input type="checkbox"/> Reducing the number of persons who become homeless for the first time.  <input checked="" type="checkbox"/> Increasing the number of people exiting homelessness into permanent housing.  <input checked="" type="checkbox"/> Reducing the length of time persons remain homeless.  <input type="checkbox"/> Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
<b>Timeframe</b>	
November 2022 - June 2025	
<b>Entities with Lead Responsibilities</b>	
CoC/HMIS team, 2-1-1 NorCal/United Way, service providers	
<b>Measurable Targets</b>	

Update the CoC Coordinated Entry Policies and Procedures based on participating agency feedback. Describe detailed methods and timelines of 1). Culturally competent outreach and engagement; 2). Determining ongoing eligibility for services; 3). Service and program referrals; 4). Service provider relationship; 5). HMIS/CES coordination meetings and case conferencing meetings; 6). Data reliability and monitoring; and 7). Overall organizational capacity. The goal of the update is to increase use of Coordinated Entry to prioritize and provide services to community members both effectively and efficiently, and in a way that serves previously underserved populations.

6. Increasing successful placements from street outreach.

Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy	Performance Measure to Be Impacted (Check all that apply)
<b>Building the capacity of homelessness response system to utilize resources, implement best practices, and/or achieve outcomes</b>	
<b>Description</b>	
Maintain and expand case management and other supportive services to assist households with accessing and retaining permanent housing. Supportive services may include, but are not limited to, foster youth, justice involvement, health and wellness, housing navigation, legal services, life/career readiness, rental/utility assistance, substance use, and transportation. Pair with improving training/resources for direct services staff, and developing relationships and improving service coordination across organizations. Intentional focus on Housing First and low barrier approaches to meet people where they are.	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.  <input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.  <input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.  <input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless.  <input checked="" type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.  <input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach.  <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
<b>Timeframe</b>	
November 2022 - June 2025	
<b>Entities with Lead Responsibilities</b>	
CoC/HMIS team, Tehama County, Poor and the Homeless Tehama County Coalition (PATH), service providers	
<b>Measurable Targets</b>	
Reduce the number of returns to homelessness after successful placement from 4% to 3%.	

Strategy	Performance Measure to Be Impacted (Check all that apply)
<b>Building the capacity of homelessness response system to utilize resources, implement best practices, and/or achieve outcomes</b>	
<b>Description</b>	
Maintain and expand programs that serve people experiencing unsheltered homelessness including street outreach, day center, and navigation center programs. Address barriers to accessing programs by providing bicultural and bilingual services, peer support services, and accommodating pets, partners, and possessions where feasible.	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.  <input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.  <input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.  <input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless.
<b>Timeframe</b>	
November 2022 - June 2025	
<b>Entities with Lead Responsibilities</b>	



CoC/HMIS team, Poor and the Homeless Tehama County Coalition (PATH), service providers
<b>Measurable Targets</b>
Navigation center to open by October 2023. Connect with local partners and develop mobile outreach unit with a set traveling schedule by June 2024. Serve 150 people with street outreach, day center, and navigation center programs combined by June 2024.

- 3. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
- 4. Increasing successful placements from street outreach.
- 5. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy	Performance Measure to Be Impacted (Check all that apply)
<b>Reaching underserved and historically marginalized communities and populations</b>	
<b>Description</b>	
Expand reach of programs from the population center of Red Bluff to also include Corning, Los Molinos, Rancho Tehama, and other rural areas by connecting with local partners and developing a multi-disciplinary mobile outreach unit.	<ul style="list-style-type: none"> <li><input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.</li> <li><input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.</li> <li><input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.</li> <li><input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless.</li> <li><input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.</li> <li><input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach.</li> <li><input checked="" type="checkbox"/> 7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.</li> </ul>
<b>Timeframe</b>	
November 2022 - June 2025	
<b>Entities with Lead Responsibilities</b>	
CoC/HMIS team, Poor and the Homeless Tehama County Coalition (PATH), service providers	
<b>Measurable Targets</b>	
Connect with local partners and develop mobile outreach unit with a set traveling schedule by June 2024. Serve 40 people with street outreach in outlying areas of Corning, Los Molinos, Rancho Tehama and other rural areas by 2024. Connect 8 persons engaged through street outreach to outlying areas to permanent housing interventions by 2024.	

Table 6 Funding Plan Strategic Plan

Eligible Category to be Supported with HHAP 4	Approximate % of TOTAL HHAP 4 ALLOCATION to be used on this Eligible Use (%)	Approximate % of TOTAL HHAP 4 ALLOCATION to be used on this Eligible Use as part of the Youth Set-Asides? (%)	Activities to be Supported with HHAP 4	How this strategic use of HHAP 4 resources will address needs and gaps within the homelessness response system?	How were these decisions on HHAP 4 uses of these activities determined by the Homeless Response System? (as documented in the Landscape Analysis Narrative)
1. Rapid rehousing	13%	5%	13% of HHAP-4 funds will be utilized to support Rapid Rehousing services offered through local service providers as subgrantees of the CoC, with prioritization of projects that serve all people experiencing homelessness without subpopulation targeting, projects that demonstrate experience with and capacity for serving unaccompanied homeless youth, and projects that demonstrate capacity to engage and serve populations identified as underserved.	Historically, only approximately 10% of total funding coming into the county to support Rapid Rehousing or similar services have been available to providers serving all people experiencing homelessness without subpopulation targeting, with the remaining 90% being funds available only to certain types of providers for which eligibility was limited only to specific subpopulations (i.e., SVF funding to serve veteran families, VOCA funding to serve victims of domestic violence, CAW/DIRKS Housing Support funding to serve eligible families with children, etc.). As a result, individuals and families experiencing homelessness who did not fit in to these targeted subpopulations did not have adequate access to RRH/RRH-like services. HMIS data also reflected that people who are Hispanic/Latino were underrepresented in existing RRH/RRH-like services overall. Tehama CoC has also historically faced challenges identifying and/or recruiting a provider willing and able to offer targeted services beyond service coordination to unaccompanied homeless youth. To address these gaps in access to RRH services, funding recently made available to the CoC including CESH, HHAP and ESG-CV, has been prioritized for projects that serve all people experiencing homelessness, without subpopulation targeting, and projects that demonstrate capacity to engage and serve people experiencing homelessness who are Hispanic/Latino, and RRH has been identified as the preferred use of HHAP Youth Set-Asides funds.	Tehama CoC maintains a 5-year budget that includes all known funds to be administered by the CoC and also takes into account certain funds available to the county where those funds will support the same project/project types. Budget targets are developed by year and activity type through evaluation of need for each activity through analysis of recent PIT Count data, HMIS data, and analysis of assessments in CES for households not yet served, and support available through non-CoC sources for the same or similar project types. As funds become available, they are allocated as needed to annual sub-budgets based on allowable activities and performance periods to meet targets. The CoC's current 5-year budget covers FY2021-22 through FY2025-26. Funds currently allocated to the Rapid Rehousing/Rental Assistance activity type are made up of ESG-CV Balance of State (24% of total, allocated to FY2021-22), CESH 2018 (20% of total, allocated to FY2021-22 and FY2022-23), CESH 2019 (24% of total, allocated to FY2023-24), HHAP-1 and HHAP-2, County of Tehama Allocations, (4% of total, allocated to RRH for youth, with years of use to be determined based on provider identification) and HHAP-4 (10% of total allocated to RRH for youth in with years of use to be determined based on provider identification, and 8% of total allocated to general population/underserved in FY 2024-25). Funding for this activity type is still under development for FY2025-26.
4. Services coordination	5%	5%	5% of HHAP-4 funds will be utilized to support services coordination for unaccompanied homeless youth.	While unaccompanied homeless youth are eligible to receive resources coordination services, such services are not designed to meet the unique needs of this subpopulation.	Similar services are supported by Education for Homeless Children and Youth (EHCY) funding contributed by the Tehama County Department of Education. However, Tehama CoC has encountered challenges with identifying a reliable, qualified provider to deliver services to this subpopulation. To address this, the CoC's Youth Homelessness Subcommittee will be working to identify potential partners working in nearby communities who may be interested in expanding to serve youth in Tehama County. The CoC understands that this may necessitate allocating more funding to youth services than the required 10% and is committed to doing so if needed to serve the most vulnerable populations.
5. Systems support	6%		6% of HHAP-4 funds will be utilized to support activities necessary to create regional partnerships and maintain a homeless services and housing delivery system, particularly for vulnerable populations, including families and homeless youth.	Support for activities necessary to creating and maintaining regional partnerships has long been difficult to fund. Historically, many of these activities had to be supported using limited Grant Administration allocations, which in turn, decreased the support available to core administrative services like fiscal and accounting activities. This allocation of HHAP-4 funds will allow both categories to be adequately supported.	In addition to HHAP-4 funding, these activities will be supported by annual HUD CoC Planning funds, a small local grant provided by the Tehama County Department of Social Services, and similar allocations through HHAP-1, HHAP-2, and HHAP-3 grants awarded to the CoC and/or the County of Tehama.
8. Interim sheltering (new and existing)	69%		69% of HHAP-4 funds will be utilized to support operations of a Navigation Center that includes 63 overnight shelter beds, day shelter and case management services and coordinated entry to permanent housing.	The PAH Plaza navigation center, construction of which is scheduled to complete in late 2023, will be the first-ever year-round overnight shelter in Tehama County. For over a decade, emergency shelter was available from 5:00 PM to 8:00 AM nightly from November through April each year through a seasonal shelter project that rotated locations among 6-7 area churches each winter season, but this shelter ceased operations in 2020 due to COVID-19 restrictions and has not re-opened. The county's most recent unsheltered PIT Count (2021) results show that there are at least 218 unsheltered individuals in Tehama County, however, except for a small number of motel voucher beds and a small DV shelter, no overnight shelter has been available to people experiencing unsheltered homelessness in Tehama County since March 2020.	Access to year-round emergency shelter was initially identified as a gap in services through the process of developing the Tehama County 10-Year Plan to End Homelessness in 2018. This project has been a truly collaborative effort from the start. The Housing and Homelessness Stakeholder Collaborative (HNSC), a group of stakeholders from a variety of sectors in Tehama County, was originally convened to provide stakeholder input on the development of the 10-Year Plan but has continued to meet and has led efforts to address the identified gaps, including the development of the navigation center. Many of these partners, including the CoC, the County of Tehama and the cities located within Tehama County, have worked together to secure the needed funding to develop, construct and operate the project. Development and construction of the facility will be supported by CDBG funds, secured by the County of Tehama through HUD's competitive process, ESG-CV funds, including all or part of the former allocations available to the County of Tehama, the City of Red Bluff, the City of Tehama, and the City of Corning. A portion of HHAP-1 funds awarded to the County of Tehama, a portion of CESH 2018 and CESH 2019 administered by the CoC, a portion of the CoC's HHAP-1 and HHAP-2 allocations and a portion of the HHAP-3 funds awarded to the CoC through a joint application in which the county redirected its funds to the CoC. Likewise, supporting the ongoing cost of operating of the navigation center will require use of funds from several sources, including portions of Permanent Local Housing Allocation (PLHA) funds allocated to the County of Tehama, the City of Red Bluff, and the City of Tehama. HHAP-1 funds awarded to the CoC, HHAP-3 funds awarded to the CoC through a joint application in which the county redirected funds to the CoC, and a portion of the HHAP-4 funds awarded to the CoC through a joint application in which the county redirected funds to the CoC, and a portion of the HHAP-4 funds awarded to the CoC through a joint application in which the county redirected funds to the CoC.
10. Administrative (up to 7%)	7%		7% of HHAP-4 funds will be used to support Administrative activities associated with administering and managing HHAP-4 funds.	Supporting administrative activities necessary for administering HHAP-4 funds will allow HHAP-4 funds to be utilized to address the gaps described above.	The CoC utilizes funds available for administrative activities in each grant to support the administrative activities associated with that grant.
<b>Total:</b>	<b>100%</b>	<b>10%</b>			

**Table 7. Demonstrated Need**

**Complete ONLY if you selected Interim Housing/Congregate/Non-Congregate Shelter as an activity on the Funding Plans tab.**

<b>Demonstrated Need</b>	
<b># of available shelter beds</b>	44
<b># of people experiencing unsheltered homelessness in the homeless point-in-time count</b>	218
<b>Shelter vacancy rate (%) in the summer months</b>	18%
<b>Shelter vacancy rate (%) in the winter months</b>	12%
<b>% of exits from emergency shelters to permanent housing solutions</b>	82%
<b>Describe plan to connect residents to permanent housing.</b>	
<p>Shelter beds listed above consist of 24 beds in a small DV shelter and an average of 20 motel voucher beds available through very small providers. High vacancy rates at DV shelter are due to beds in large family units. Family units in the DV shelter have between 4 and 8 beds but are considered "full" when occupied by one family with children, regardless of family size.</p> <p>While the PATH Plaza Navigation Center will feature a wide menu of services, including those that address immediate needs, address practical needs and generally promote stabilization and access to health services, the primary goal of the comprehensive program is to guide participants on a path to permanent housing. The facility operator, PATH, has a proven track record of facilitating successful exits to permanent housing through its longer-term interim housing programs and also operates the community's primary Rapid Rehousing program, which will be operated out of the same facility. PATH Plaza participants will be offered opportunities to access Housing Case Management from day one, including facilitating connections to the Coordinated Entry System and assisting with addressing screening barriers. Housing Case Management prioritizes participant choice and features opportunities for participants to develop custom case plans that incorporate both each participant's own preferences and goals and utilizes standardized assessment tools to ensure that participants are connected to housing opportunities that are consistent with their preferences and their ongoing service needs. In addition, the County's first No Place Like Home (NPLH) project is planned to come online during summer 2022, and two additional projects applied for NPLH funding in January 2022. This will greatly increase the number of permanent supportive housing and general affordable housing units in the County for residents who qualify.</p>	