



California Interagency Council on Homelessness

Homeless Housing, Assistance and Prevention Round 4 Application

Application Information

Application Due Date: 11/29/2022

This Cognito platform is the submission portal for the Cal ICH HHAP-4 Application. You will be required to upload a full copy of the HHAP-4 Data Tables Template and enter information into the portal from specific parts of the HHAP-4 Local Homelessness Action Plan and Application Template as outlined below.

Please review the following HHAP-4 resources prior to beginning this application:

- [Homeless Housing, Assistance, and Prevention Program Statute](#)
- [HHAP-4 Local Homelessness Action Plan & Application Template](#) and
- [HHAP-4 Data Tables](#)

Application Submission for HHAP-4 Funding

Using the [HHAP-4 Local Homelessness Action Plan & Application Template](#) as a guide, applicants must provide the following information in the applicable form section (see below) to submit a complete application for HHAP-4 funding:

1. **Part I: Landscape Analysis of Needs, Demographics, And Funding:** the information required in this section will be provided in Tables 1, 2, and 3 of the HHAP-4 Data Tables file uploaded in the *Document Upload* section.
2. **Part II: Outcome Goals and Strategies for Achieving Those Goals:** the information required in this section will be provided in Tables 4 and 5 of the HHAP-4 Data Tables file uploaded in the *Document Upload* section, **AND** copy and pasted into the fields in the *Outcome Goals and Strategies* section of this application form.
3. **Part III: Narrative Responses:** the information required in this section will be provided by entering the responses to the narrative questions within the *Narrative Responses* section of this application form. Applicants are **NOT** required to upload a separate document with the responses to these narrative questions, though applicants may do so if they wish. The responses entered into this

Cognito form will be considered the official responses to the required narrative questions.

4. **Part IV: HHAP-4 Funding Plans and Strategic Intent Narrative:** the information required in this section will be provided in Tables 6 and 7 (as applicable), of the HHAP-4 Data Tables file uploaded in the *Document Upload* section, **AND** copy and pasted into the fields in the *Funding Plan Strategic Intent* section of this application form.
5. **Evidence of meeting the requirement to agendize the application at a meeting of the governing board** will be provided as a file upload in the *Document Upload* section.

How to Navigate this Form

This application form is divided into **seven sections**. The actions you must take within each section are described below.

- **Applicant Information:** In this section, indicate (1) whether you will be submitting an individual or joint application, (2) list the eligible applicant jurisdiction(s), and (3) provide information about the Administrative Entity.
- **Document Upload:** In this section, upload (1) the completed HHAP-4 Data Tables as an Excel file, (2) evidence of meeting the requirement to agendize the application at a regular meeting of the governing board where public comments may be received, and (3) any other supporting documentation you may wish to provide to support your application.
- **Part I. Landscape Analysis:** In this section, answer the questions confirming that Tables 1, 2, and 3 have been completed and included in the HHAP-4 Data Tables file uploaded in the previous section.
- **Part II. Outcome Goals and Strategies:** In this section, copy and paste your responses from Tables 4 and 5 of the completed HHAP-4 Data Tables.
- **Part III. Narrative:** In this section, enter your responses from Part III of the HHAP-4 Local Homelessness Action Plan & Application Template.
- **Part IV. HHAP-4 Funding Plan Strategic Intent Narrative:** In this section, enter your responses from Tables 6 and 7 of the completed HHAP-4 Data Tables file, and answer the narrative questions.
- **Certification:** In this section, certify that the information is accurate and submit the application.

Prior to the submission deadline, you can save your progress in this application and come back to it later by clicking the save button. This will provide you with a link to the saved application, and there will be an option to email that link to the email address(es) of your choosing.

After submitting the application, you will not be able to make changes to your responses unless directed by Cal ICH staff.

I have reviewed the HHAP-4 statute, FAQs, and application template documents

Yes

I am a representative from an eligible CoC, Large City, and/or County

Yes

Applicant Information

List the eligible applicant(s) submitting this application for HHAP-4 funding below and check the corresponding box to indicate whether the applicant(s) is/are applying individually or jointly.

Eligible Applicant(s) and Individual or Joint Designation

Individual

This application represents the individual application for HHAP-4 funding on behalf of the following eligible applicant jurisdiction(s):

Eligible Applicant Name

San Diego County

Administrative Entity Information

Funds awarded based on this application will be administered by the following Administrative Entity:

Administrative Entity

County of San Diego

Contact Person

Megan O'Dowd

Title

Program Coordinator

Contact Person Phone Number

(619) 772-2309

Contact Person Email

megan.odowd@sdcounty.ca.gov

***Agreement to Participate in HDIS and HMIS**

By submitting this application, we agree to participate in a statewide Homeless Data Integration System, and to enter individuals served by this funding into the local Homeless Management Information System, in accordance with local protocols.

Document Upload

Upload the completed [HHAP-4 Data Tables](#) (in .xlsx format), evidence of meeting the requirement to agendaize the application at a regular meeting of the governing body where public comments may be received (such as a Board agenda or meeting minutes), and any other supporting documentation.

HHAP-4 Data Tables

HHAP-Application_Data Tables Revised.xlsx

Governing Body Meeting Agenda or Minutes

Board Approval HHAP_4.pdf

Optional Supporting Documents

HHAP Public Comment.pdf

Part I. Landscape Analysis of Needs, Demographics, and Funding

Table 1 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.

Yes

Table 2 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.

Yes

Table 3 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.

Yes

Part II. Outcome Goals and Strategies for Achieving Those Goals

Copy and paste your responses to Tables 4 and 5 from the [HHAP-4 Data Tables](#) into the form below. All outcome goals are for the period between July 1, 2022 and June 30, 2025.

Table 4: Outcome Goals

Name of CoC

CA-601 San Diego City and County CoC

1a. Reducing the number of persons experiencing homelessness.

Goal Statement

By the end of the performance period, HDIS data for the [San Diego City and County - CA-601] will show [19,797] total people accessing services who are experiencing homelessness annually, representing [2,199] [fewer] people and a [10%] [reduction] from the baseline.

Goal Narrative

The number of people accessing services has increased annually since 2018. The San Diego region is taking action to reverse that trend and reduce the number of people accessing services by 10% from the 2021 baseline by 2025.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people accessing services who are experiencing homelessness
21,996	2,199	10%	19,797

Decrease/Increase in # of People

Decrease

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

The San Diego region is committed to reducing homelessness among Black San Diegans. Black San Diegans experience homelessness at a rate that is 6x higher than non-Black San Diegans. Black San Diegans make up about 5% of the population in San Diego County, but makeup 24.5% of people accessing services who are experiencing homelessness (per HDIS data). The San Diego CoC established the Ad Hoc Committee on Addressing Homelessness Among Black San Diegans to make recommendations on reducing this disparity. Those recommendations are considered in the equity strategies.

Describe the trackable data goal(s) related to this Outcome Goal:

Decrease the percentage of Black San Diegans experiencing homelessness from 24.5% to 20.5% by June 30, 2025. Percentage will be determined using HDIS data for Outcome 1a: Number of people who are Black served/Total number of people served.

1b. Reducing the number of persons experiencing homelessness

on a daily basis

Goal Statement

By the end of the performance period, data for the [San Diego City and County - CA-601] will show [3,695] total people experiencing unsheltered homelessness daily, representing [411] [fewer] people and a [10%] [reduction] from the baseline.

Goal Narrative

The 2022 PIT count showed a 3% increase (4,106) over 2020 (3,971) in the count of people experiencing unsheltered homelessness after 2 years of decline. The San Diego region is committed to making more shelter beds available, deploying more resources to connect people directly from the street to housing, and reducing the number of people experiencing unsheltered homelessness by 10% from the 2021 baseline by 2025.

Baseline Data	Change in # of People	Change as % of Baseline	Target Daily Estimate of # of people experiencing unsheltered homelessness
4,106	411	10%	3,695

Decrease/Increase in # of People

Decrease

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

The San Diego region is committed to reducing the percentage of Black San Diegans experiencing unsheltered homelessness. Black San Diegans make up about 5% of the population in San Diego County, but made up 22.6% of the people experiencing unsheltered homelessness. People with lived experience who are Black who participated in community engagement sessions with the Ad Hoc Committee on Addressing Homelessness Among Black San Diegans, voiced a demand for permanent housing pathways and safe, suitable shelter to meet basic survival needs while they wait for housing.

Describe the trackable data goal(s) related to this Outcome Goal:

Reduce the percentage of Black San Diegans experiencing unsheltered homelessness from 22.6% to 18.6% by June 30, 2025. Percentage will be determined using Point in Time Count data collected in January 2025.

2. Reducing the number of persons who become newly homeless.

2. Reducing the number of persons who become newly homeless.

Goal Statement

By the end of the performance period, HDIS data for the [San Diego City and County - CA-601] will show [11,667] total people become newly homeless each year, representing [486] [fewer] people and a [4%] [reduction] from the baseline.

Goal Narrative

The number of people becoming newly homeless increased from 9,612 in 2021 to 12,153 in 2022. To

address this effort, we are anticipating a 4% decrease due to an increase in prevention efforts including predictive analytics, upstream prevention efforts and senior rental subsidy programs.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people who become newly homeless each year
12,153	486	4%	11,667

Decrease/Increase in # of People
Decrease

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

In 2021, Serving Seniors completed a comprehensive needs assessment with recommendations to combat homelessness among older adults in San Diego, and the RTFH established an Ad Hoc Committee on Aging and Homelessness (chaired by the CEO of Serving Seniors) to address the needs of older adults. Their recommendations were considered in framing goals and strategies for this application.

The homeless population in the San Diego region is aging. Data pulled from the HMIS between October 1, 2020 and September 30, 2021 showed that 27% or just under 10,000 unique individuals who received services were 55 years of age or older, and older adults made up about 41% of the chronically homeless population (3,000 adults). In 2020, one out of every four unsheltered San Diego County residents was an adult age 55 and over and 50% also reported a chronic health condition. Many were homeless for the first time. 2020 Point in Time Count data revealed that 43% of unsheltered seniors (55 years of age or older) were experiencing homelessness for the first time, and 88% became homeless in San Diego.

HDIS data was not provided for the older adult subpopulation. Looking at system data generated from HMIS for the past three HUD federal reporting years (October 1 to September 30) for first time homeless into shelters and permanent housing projects, the percentage of older adults experiencing homelessness for the first time has been decreasing, and additional focus will help to prevent future increases:

2020-2021: 1,953 individuals (21% of all people experiencing homelessness for the first time)
 2019-2020: 2,315 individuals (24% of all people experiencing homelessness for the first time)
 2018-2019 1,859 individuals (26.7% of all people experiencing homelessness for the first time)

Describe the trackable data goal(s) related to this Outcome Goal:

Reduce the number of adults 55 years of age or older who become homeless for the first time from 21% to 18% by June 30, 2025. Performance will be measured using HMIS system data for first time homeless into shelters and permanent housing projects.

3. Increasing the number of people exiting homelessness into permanent housing.

3. Increasing the number of people exiting homelessness into permanent housing.

Goal Statement

By the end of the performance period, HDIS data for the [San Diego City and County - CA-601] will show [4,953] total people exiting homelessness into permanent housing annually, representing [495] [more] people and a [11%] [increase] from the baseline.

Goal Narrative

The number of people exiting homelessness into permanent housing decreased from 4,531 in 2021 to 4,458 in 2022. To address this effort, we are anticipating an 11% increase in permanent housing placements due to an increase in housing resources including the flexible housing pool.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people exiting homelessness into permanent housing
4,458	495	11%	4,953

Decrease/Increase in # of People
Increase

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

The San Diego region is committed to increasing the percentage of Black San Diegans exiting homelessness to permanent housing. Black San Diegans experience homelessness at a rate that is disproportionately higher (6x higher) than non-Black San Diegans and Black San Diegans remain homeless longer. Per HDIS data, the percentage of Black San Diegans exiting to permanent housing was higher than the average for all San Diegans, however, the percentage exiting to permanent housing has declined. The San Diego region aims to increase outflow from homelessness for Black San Diegans to reduce the overall percentage of Black San Diegans experiencing homelessness.

Describe the trackable data goal(s) related to this Outcome Goal:

Increase percentage of Black San Diegans exiting homelessness to permanent housing from 26% to 30% by June 30, 2025.

4. Reducing the length of time persons remain homeless.

4. Reducing the length of time persons remain homeless.

Goal Statement

By the end of the performance period, HDIS data for the [San Diego City and County - CA-601] will show [129] days as the average length of time that persons are enrolled in street outreach, emergency shelter, transitional housing, safe haven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs annually, representing [3] [fewer] days and a [2%] [reduction] from the baseline.

Goal Narrative

The length of time persons remain homeless has increased from 118 days in 2021 to 132 days in 2022. To address this effort, we are anticipating a 2% reduction of 3 days due to an increase in housing resources including expanded outreach, flexible housing pool and diversion efforts.

Baseline Data	Change in # of Days	Change as % of Baseline	Target Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in
132	3	2%	

Decrease/Increase in # of Days
Decrease

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

The San Diego region is committed to decreasing the average length of time Black San Diegans remain homeless. Per HDIS data, the average number of days a person experienced homelessness in San Diego has increased by 14 days from 118 days to 132 days. During the same period, the average number of days Black San Diegans experienced homelessness increased from 143 days to 146 days. The San Diego region aims to reduce the number of days Black San Diegans experience homelessness by 14 days (9.8%) by June 30, 2025.

Describe the trackable data goal(s) related to this Outcome Goal:

Decrease the length of time Black San Diegans remain homeless from 146 days to 132 days by June 30, 2025.

5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.

5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.

Goal Statement

By the end of the performance period, HDIS data for the [San Diego City and County - CA-601] will show [7%] of people return to homelessness within 2 years after having exited homelessness to permanent housing, representing [0] [change] people and a [0%] [change] from the baseline.

Goal Narrative

The number of persons that return to homelessness within two years after exiting to permanent housing has decreased from 11% in 2021 to 7% in 2022. This significant decrease is due to increased diversion efforts, housing stability efforts and upstream prevention. Due to this, our goal is to remain at the 7% metric.

Baseline Data	Change in % of People	Change as % of Baseline	Target % of people who return to homelessness within 2 years after having exited homelessness to permanent housing
7%	0%	0%	7%

Decrease/Increase in # of People

Decrease

Optional Comments

No increase or decrease, required to select an option above so selected decrease.

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

Ending youth and young adult homelessness is both a national and a local priority. In 2019, HUD awarded the San Diego CoC \$7.94 million to develop a youth-driven ecosystem of care to prevent and end youth homelessness. The CoC adopted the San Diego County Coordinated Community Plan to Prevent and End Homelessness to guide strategies and investments. This plan was incorporated as part of the City of San Diego Community Action Plan on Homelessness and the RTFH Regional Community Action Plan to Prevent and End Homelessness in San Diego. Youth made up 2,200 people seeking services in 2020 (HMIS) and 513 people counted in the 2020 Point in Time Count. Per HDIS data, Unaccompanied Youth (18-24 years) made up a higher percentage of the total persons seeking services each year between 2018 and 2020 (4% in 2018, 5% in 2019, and 7% in 2020) and returned to homelessness after exiting homelessness to permanent housing at a rate higher than the average of all persons in 2018 (11% all persons, 13% youth), 2019 (12% all persons, 15% youth), and 2020 (11% all persons, 13% youth).

Describe the trackable data goal(s) related to this Outcome Goal:

Decrease the percentage of Unaccompanied Youth (18-24) who return to homelessness after exiting homelessness to permanent housing from 13% to 11% by June 30, 2025.

6. Increasing successful placements from street outreach.

6. Increasing successful placements from street outreach.

Goal Statement

By the end of the performance period, HDIS data for the [San Diego City and County - CA-601] will show [1,961] total people served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing [383] [more] people and a [24%] [increase] from the baseline.

Goal Narrative

Successful placements from street outreach decreased from 1,961 in 2021 to 1,578 in 2022. To address this effort, we are anticipating a 24% increase in successful placements due to more robust outreach efforts and increased staffing of outreach teams.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.
1,578	383	24%	1,961

Decrease/Increase in # of People

Increase

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

The San Diego region is committed to increasing exits from street outreach to emergency shelter, and transitional housing or permanent housing destinations among Black San Diegans. Black San Diegans make up about 5% of the population in San Diego County, but made up 22.6% of the people experiencing unsheltered homelessness. Black people experiencing homelessness who participated in community engagement sessions with the Ad Hoc Committee on Addressing Homelessness Among Black San Diegans, voiced a demand for permanent housing pathways and safe, suitable shelter to meet basic survival needs while they wait for housing.

Describe the trackable data goal(s) related to this Outcome Goal:

Increase the percentage of Black San Diegans served in street outreach who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations from 27% to 32% by June 30, 2025.

Table 5: Strategies to Achieve Outcome Goals

Strategy 1

Type of Strategy

Strategic uses of other sources of funding

Description

Root Causes and Upstream Prevention: This domain seeks to prevent homelessness by focusing on the root causes of homelessness and upstream prevention strategies. Strategies in this domain include homeless prevention and predictive analytics to better identify interventions before a homeless crisis.

Timeframe

6/30/2025

Entities with Lead Responsibilities

County of San Diego, Health and Human Services Agency, Department of Homeless Solutions and Equitable Communities (HSEC) Office of Homeless Solutions (OHS)

Measurable Targets

Enterprise-wide Homeless Action Plan to be completed by Spring of 2023 and will expand on the County's commitment to preventing homelessness through upstream responses, designed to address the County's role in confronting the interconnected challenges that systemically cause and exacerbate homelessness, and those that can prevent it. The County's strategy for predictive analytics is in development and is anticipated to move forward in 2023. County's eviction prevention program will be implemented in 2022.

Performance Measure(s) to Be Impacted (Check all that apply)

1. Reducing the number of persons experiencing homelessness.
2. Reducing the number of persons who become homeless for the first time.
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 2

Type of Strategy

Improving access to supportive services and/or physical health and behavioral health services

Description

Diversion and Mitigation: This domain focuses on interventions that will prevent people who are on the brink of homelessness from becoming homeless, such as short-term rent assistance, mediation, housing search and connections, legal assistance, and creating alternatives to incarceration for persons experiencing homelessness.

Timeframe

6/30/2025

Entities with Lead Responsibilities

County of San Diego, Health and Human Services Agency, Department of Homeless Solutions and Equitable Communities (HSEC) Office of Homeless Solutions (OHS)

Measurable Targets

Diversion and mitigation efforts require coordination to mobilize County resources quickly and effectively, which may include short-term rent assistance, mediation, housing search and connections, legal assistance, and creating alternatives to incarceration for people experiencing homelessness. Diversion and mitigation also involve integrating homeless prevention and response into other systems, including schools, the justice system, and physical, mental and behavioral health facilities.

Performance Measure(s) to Be Impacted (Check all that apply)

1. Reducing the number of persons experiencing homelessness.
2. Reducing the number of persons who become homeless for the first time.
5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 3**Type of Strategy**

Improving access to supportive services and/or physical health and behavioral health services

Description

Services, Treatment and Outreach: This domain focuses on interventions that include street outreach, harm reduction, clinical, social and housing support services. This also includes a focus on Community Harm Reduction Teams and shelter for persons with substance use disorders.

Timeframe

06/30/2025

Entities with Lead Responsibilities

County of San Diego, Health and Human Services Agency, Department of Homeless Solutions and Equitable Communities (HSEC) Office of Homeless Solutions (OHS)

Measurable Targets

Services and treatment includes the intersection of the County's behavioral health, healthcare, housing and homelessness to create collaborative and multi-disciplinary interventions that provide person-

centered resources and services. Street outreach and case management are being significantly expanded in partnership with 18 local jurisdictions and offers important engagement points for people in unsheltered situations to access services and treatment, and a starting point for the journey to permanent housing and support.

Performance Measure(s) to Be Impacted (Check all that apply)

- 1. Reducing the number of persons experiencing homelessness.
- 4. Reducing the length of time persons remain homeless.
- 6. Increasing successful placements from street outreach
- 7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 4

Type of Strategy

Increasing investments into, or otherwise scaling up, specific interventions or program types

Description

Emergency/Interim Housing/Resources: This domain focuses on interventions for emergency and interim housing needs with assessment, supportive services coordination and housing navigation.

Timeframe

6/30/2025

Entities with Lead Responsibilities

County of San Diego, Health and Human Services Agency, Department of Homeless Solutions and Equitable Communities (HSEC) Office of Homeless Solutions (OHS)

Measurable Targets

County has embarked on a variety of compassionate emergency housing solutions which range from hotel vouchers, safe parking to sleeping cabins, harm reduction interventions and housing, crisis stabilization units and joint ventures with City jurisdictions and

Performance Measure(s) to Be Impacted (Check all that apply)

- 1. Reducing the number of persons experiencing homelessness.
- 4. Reducing the length of time persons remain homeless.
- 6. Increasing successful placements from street outreach
- 7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 5

Type of Strategy

Strategic uses of other sources of funding

Description

Permanent Housing and Support: This domain focuses on providing permanent solutions to affordable housing and the support services individuals may need to maintain permanency.

Timeframe

06/30/2025

Entities with Lead Responsibilities

County of San Diego, Health and Human Services Agency, Department of Homeless Solutions and Equitable Communities (HSEC) Office of Homeless Solutions (OHS)

Measurable Targets

The County is leveraging a variety of state and federal funding sources to create new affordable units both in construction and in the pipeline that will serve low-income families, veterans, seniors, and people with Serious Mental Illness (SMI).

Performance Measure(s) to Be Impacted (Check all that apply)

1. Reducing the number of persons experiencing homelessness.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Click + Add Strategy above to add additional strategies as needed.

Part III. Narrative Responses

Copy and paste your responses to Part III. Narrative Responses from the [HHAP-4 Local Homelessness Action Plan & Application Template](#) into the form below.

Question 1

[50220.8(b)(3)(D)] My jurisdiction (e.g., City, County, CoC) collaborated with other overlapping jurisdictions to develop the strategies and goals related to HHAP-4

Q1

Yes

Question 2

[50220.8(b)(3)(D)] My jurisdiction (e.g., City, County, CoC) consulted with each of the following entities to determine how HHAP-4 funds would be used:

Public agencies (governmental entities)

Yes

Private sector partners (philanthropy, local businesses, CBOs, etc.)

Yes

Service providers (direct service providers, outreach, shelter providers, etc.)

Yes

Local governing boards

Yes

People with lived experience

Yes

Other

No

a. Please describe your most notable coordination and collaborative processes with these entities.

In the development of the HHAP application, the eligible entities – County of San Diego (County), City of San Diego, and Regional Taskforce on Homelessness (RTFH) – held a series of planning and coordination meetings to develop outcome goals, equity measures, and align programs. These meetings will continue quarterly to measure progress, identify opportunities and concerns, and to improve processes and reporting to ensure alignment. In addition, the County and the City of San Diego have had numerous meetings during the design of the Community Harm Reduction Team and Safe Haven models to coordinate referral processes and align the systems to implement the programs included in this application.

The County is in the final stages of creating an enterprise-wide Homeless Solutions and Prevention Action Plan to better address coordination and integration for people who are experiencing and/or at-risk of homelessness across the region, including the alignment of funding such as HHAP-4 to better coordinate housing and services. This effort entails engagement across the County enterprise with a variety of regional stakeholders, including the RTFH, external partners including other jurisdictions, and persons with lived experience. The plan will frame a regional approach to homelessness from the unique position of the County government that recognizes the importance of poverty, trauma, and upstream prevention in the

mainstream systems. This plan is based on the recently adopted Framework for Ending Homelessness and is coordinated with the existing six city plans across the region, including the City of San Diego, and engages the RTFH to ensure coordination with the Continuum of Care and the RTFH convening role. For the development of the plan, the County has contracted with Homebase, a non-profit with robust experience supporting communities and agencies in establishing systems and programs needed to help people who are homeless or at-risk, achieve housing stability, improve health and wellness, maximize economic self-sufficiency, and reclaim their dignity. Phase I of the plan was completed for HHAP-3, a Phase II needs assessment is complete, and Phase III will be complete in Spring 2023.

Question 3

[50220.8(b)(3)(B) and 50220.8(b)(3)(E)] My jurisdiction (e.g., City, County, CoC) is partnering or plans to use any round of HHAP funding to increase partnership with:

People with lived experience

Yes

Is this partnership formal or informal?

Informal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

No

Social services (CalFresh, Medi-cal, CalWORKs, SSI, VA Benefits, etc.)

Yes

Is this partnership formal or informal?

Formal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

No

Justice entities

Yes

Is this partnership formal or informal?

Formal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

No

Workforce system

Yes

Is this partnership formal or informal?

Informal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

No

Services for older adults

Yes

Is this partnership formal or informal?

Formal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

No

Services for people with disabilities

Yes

Is this partnership formal or informal?

Formal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

No

Child welfare system

Yes

Is this partnership formal or informal?

Formal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

No

Education system

Yes

Is this partnership formal or informal?

Informal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

No

Local Homeless Coordinated Entry System

Yes

Is this partnership formal or informal?

Informal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

No

Other (please specify)

Yes

Is this partnership formal or informal?

Informal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

No

Other response

Libraries, park rangers, non-homeless service provider support through the Department of Homeless Solutions and Equitable Communities (HSEC) Outreach Application

a. Please describe your most notable partnership with these groups (e.g. MOUs, shared funding, data sharing agreements, service coordination, etc.)

- The County contracted with the San Diego Housing Federation to hold a series of regionally-based forums for individuals with lived experience of homelessness to provide input into the design of homeless and housing solutions by sub-region of San Diego County. The convenings focused on emergency shelter, safe parking/sleeping site(s), interim/permanent housing, and Day Center access. Participants were provided a stipend for participating as well as a meal. The overall findings of the effort were published in a report and is actively used as a tool for the County in its development of homeless programs.
- The County administers the Housing Disability Advocacy Program, this funding provides people experiencing homelessness who are likely eligible for disability benefits by providing advocacy for disability benefits as well as housing supports. The Housing Disability Advocacy Program has four core requirements: outreach, case management, disability advocacy, and housing assistance. To ensure program success, the County partnered with the Legal Aid Society of San Diego and two contracted partners to provide essential links to resources. The County is currently expanding access to this program with other community partners that can provide case management while the County supports housing and disability advocacy.
- The County's Home Safe Program provides housing stability resources for persons involved with Adult Protective Services and experiencing or at imminent risk of homelessness due to elder or dependent adult

abuse. The program provides a range of strategies to prevent homelessness and support ongoing housing stability for participants, including housing-related intensive case management, short-term housing-related financial assistance, eviction prevention, and landlord mediation. This program has built new collaborations between Adult Protective Services staff and the local homeless system.

- In partnership with local schools, the County is providing outstationed social workers to provide needed and timely supports and services to vulnerable youth and families. These efforts include prevention, housing navigation, and case management services.
- San Diego Advancing and Innovating Medi-Cal (SDAIM) is the County's local implementation of California Innovating and Advancing Medi-Cal (CalAIM). SDAIM represents an important system transformation around how the County reaches and supports people who are Medi-Cal eligible under a new 1115 Waiver program that is one fundamental component to the County's homelessness efforts. SDAIM provides Enhanced Care Management as a benefit to Medi-Cal beneficiaries and offers Community Supports as an optional benefit, to include three housing-specific Community Supports such as housing navigation, housing deposits, and housing tenancy supports. The County Health and Human Services Agency, Department of Homeless Solutions and Equitable Communities is exploring its role in the housing aspects of Enhanced Care Management.
- The County's outreach teams are integrated closely with local homeless stakeholders as multi-disciplinary teams that include behavioral health services, public health, law enforcement, non-profits, faith-based organizations and other entities who serve persons experiencing homelessness. The County's outreach teams work in each of County's 18 jurisdictions and County's unincorporated area for comprehensive and coordinated response.

Question 4

[50220.8(b)(3)(B) and 50220.8(b)(3)(E)] My jurisdiction (e.g., City, County, CoC) is strengthening its partnership, strategies, and resources across:

Managed care plans and resources (such as the Housing and Homelessness Incentive Program [HHIP])

Yes

Physical and behavioral health care systems and resources

Yes

Public health system and resources

Yes

a. Please describe your most notable coordination, planning, and/or sharing of data/information that is occurring within these partnerships.

• SDAIM refers to the local implementation of CalAIM. SDAIM represents an important system transformation around how the County reaches and supports people who are Medi-Cal eligible under a new 1115 Waiver program that is one component fundamental to the County's homelessness efforts. SDAIM is exploring its role in providing Enhanced Care Management for particular populations specifically the three housing-specific Community Supports which are housing navigation, housing deposits and housing tenancy support.

Housing is a key determinant of health and there is a clear connection between the housing and health care needs of people at risk of or experiencing homelessness. Health and medical care providers are critical strategic partners in reaching people and providing them with needed support and treatment to prevent homelessness where possible and ensure any episodes of homelessness are brief, one-time and non-recurring. Properly resourced and aligned, Medi-Cal becomes the connection point not just for physical and behavioral health care, but access to stable housing and a building block for community transformation. SDAIM presents a new funding mechanism that offers long-term sustainability for the supports that can get and keep people with significant health-related needs in a home. It also offers an

opportunity to break down silos between the health, homeless response, and housing sectors so that use of existing funds can be reimagined with a focus on upstream prevention. The County Medical Care Services is leading the work on SDAIM and HSEC leadership and operations staff are also involved.

- Whole Person Care (WPC) was a pilot program within Medi-Cal 2020, California's Section 1115 Medicaid Waiver. WPC was designed to improve the health of high-risk, high-utilizing patients through the coordinated delivery of physical health, behavioral health, housing support, food stability, and other critical community services. The program WPC sunset in December 2021 and transitioned to SDAIM, continuing the progress made through the original pilot program. In the transition, active participants were transferred to their health plans for enhanced case management services. The County is currently evaluating the efforts of the program to ensure learning on best practices and areas of enhancement for future programs.
- The County's outreach teams are integrated closely with local homeless stakeholders as multi-disciplinary teams that include behavioral health services, public health, law enforcement, non-profits, faith-based organizations and other entities who serve persons experiencing homelessness. The County's teams work in each of San Diego County's 18 jurisdictions and County's unincorporated area for comprehensive and coordinated response.

Question 5

[50220.8(b)(3)(F)] Please select what actions your jurisdiction will take to ensure racial/ethnic/gender groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services:

a. Please describe the most notable specific actions the jurisdiction will take regarding equity for racial/ethnic/gender groups.

In June 2020, the County created the Office of Equity and Racial Justice (OERJ). OERJ partners with the community to co-create transformative, enduring, structural and systemic change in San Diego County government. OERJ bridges County departments and community voices to design bold policies and practices to advance equity, champion belonging for all and advocate for people suffering from structural and systemic racism and exclusion. OERJ developed a Budget Equity Tool, to help County departments assess how their budgets benefit and/or burden communities, specifically communities of color and low-income communities, to determine impacts and ensure equitable resource allocation. In addition, the San Diego County Board of Supervisors approved efforts must include an Equity Statement to ensure that the resources it distributes are done so in an equitable manner. OERJ is providing technical assistance to County departments to ensure full understanding and alignment of this effort.

In July 2021, the CoC Advisory Board approved the recommendation to create an Ad Hoc Committee to Address Homelessness Among Black San Diegans. The purpose of the Committee is to explore the factors contributing to disparities among people who are black and experiencing homelessness, listen and engage in an extensive public dialogue with community stakeholders, and develop a series of recommendations that the CoC can take to better address the impacts of systemic racism and its effects within the homeless crisis response system.

The County has implemented multiple frameworks and plans to boost equity amongst services provided to the community. Organizationally, the County has declared racism as a public health crisis and has begun to implement strategic priorities to address this crisis along with increasing policy efforts that influence social determinants of health and promote equity on an institutional level. Furthermore, the County is devoted to training and employing staff members with core competencies in health equity, diversity, and inclusion by providing the skills and trainings required to provide equitable service delivery on all levels of client care. Additionally, by employing a diverse workforce from populations experiencing discrimination and racial inequities at both the County and contractor levels contributes to increased trust, communication, and follow-through with service delivery. On a community level the County is devoted to identifying partnerships and opportunities to repair structural racism, biases, and developing equitable solutions with community input. Monitoring the racial and gender equities of this grant program is a critical component of addressing the issue firsthand to better inform policies, programs, and practices to close existing gaps and achieve health equity. By monitoring the data, the program will reinforce quality

assurance, performance management and inform data-driven decision-making. In alignment with the County’s Framework for Ending Homelessness, the County began to develop the Homelessness Solutions Prevention and Action Plan (Plan) in three phases. Homebase, a nationally recognized expert on system redesign, homelessness and capacity building was selected to assist with developing the Plan around the key components of the Framework for Ending Homelessness. Phase I of the Plan was submitted to meet the HHAP-3 application requirement. Since then we have built on this with a Phase II needs assessment and continue to engage external partners and stakeholders to ensure community input is captured. Phase III is anticipated to be completed in Spring 2023. The Plan will drive needed coordination of housing and supports to individuals countywide, including youth and those who are disproportionately represented in the homeless system including justice-involved individuals, individuals with a range of health and social needs, as well as Black, Indigenous and People of Color. This Plan will also lay the groundwork for establishing measurable outcome goals and strategies to track progress on meeting these needs.

Question 6

[50220.8(b)(3)(G)] My jurisdiction (e.g., City, County, CoC) has specific strategies to prevent exits to homelessness from **institutional settings** in partnership with the following mainstream systems:

Physical and behavioral health care systems and managed care plan organizations

Yes, informal partnering

Public health system

Yes, informal partnering

Criminal legal system and system for supporting re-entry from incarceration

Yes, formal partnering

Child welfare system

Yes, informal partnering

Affordable housing funders and providers

Yes, informal partnering

Income support programs

Yes, informal partnering

Education system

Yes, informal partnering

Workforce and employment systems

Yes, informal partnering

Other (please specify)

No

a. Please describe the most notable specific actions the jurisdiction will take to prevent exits to homelessness from institutional settings

The robust, interconnected nature of the County makes it uniquely positioned to identify and respond to the upstream factors that can lead to and exacerbate – or prevent – homelessness. The County’s efforts will follow the lead of the San Diego County Board of Supervisors in its updated Homelessness Policy A-128 by putting the Social Determinants of Health at the fore of prevention work. In addition, the policy recognizes that poverty, inequitable economic opportunity, and trauma are among the most significant

causes of homelessness; and a comprehensive approach must embrace the economic, physical, and mental well-being of all San Diego County residents. Key components of the County's approach to addressing homelessness include:

- Incorporating a Housing First approach in all interventions;
- An increased regional role in leadership, collaboration, and civic engagement; promoting collaborative leadership to support all vulnerable individuals in the San Diego region;
- An ongoing commitment to planning, initiating and evaluating work with a prevention orientation focus with substantial emphasis on the Social Determinants of Health.
- Improved coordination of existing and future County homeless activities and programs serving as a central point of contact and collaboration for partners;
- Fair and equitable representation for the unincorporated areas of the region;
- Increased supply, access, and availability of key housing interventions, including affordable housing, permanent supportive housing, emergency, interim, specialty, and shared housing;
- Increased economic security and self-sufficiency, including access to supportive services, access to childcare when needed, employment, workforce development, entrepreneurship and other income supports that address the role of poverty and income;
- Equity and improvement of health and stability across all populations experiencing homelessness;
- Development and funding of flexible and responsive programming and resources tailored to serve the unique needs of the various populations experiencing homelessness;
- Development and funding of comprehensive approaches to address impacts related to encampments including public health, environmental health, and safety issues;
- Increased accessibility to services and immediate housing solutions, including during non-traditional business hours with options for those with pets whenever feasible; and
- Amendment of policies and regulatory documents, such as the Zoning Ordinance, as needed, to develop and support programs that provide solutions to homelessness.

Community Care Coordination (C3)

The C3 program provides up to twelve months of comprehensive care coordination, service navigation and housing assistance to adults who have a serious mental illness, are homeless or at-risk of homelessness, and are incarcerated or recently released from custody. All participants have a housing option available to them on the day they are released from jail. During FY 2021/22, 93 individuals were served in the program, 100% of participants had a housing option available to them on the day they were released from jail, and 82% of participants experienced reduced justice involvement as measured by an increase in the number of days lived out of custody in the community compared to the number of days in the 12 months prior to program enrolment.

Community Care Coordination for Veterans (C3V)

The C3V program provides comprehensive Care Coordination, service navigation and housing assistance to justice-involved veterans being released from the Veterans Moving Forward (VMF) program in Vista jail and other local jails. During FY 2021/22, 69 individuals were served, 88% of participants had a housing option available to them on the day they were released from jail, and 87% of participants experienced reduced justice involvement as measured by an increase in the number of days lived out of custody in the community compared to the number of days in the 12 months prior to program enrolment.

Community Care Coordination – Straight to Home (C3STH)

The C3STH program was launched in April 2022. This program provides housing, intensive care coordination and service navigation to individuals who are experiencing homelessness, have high needs, including behavioral health needs and/or chronic physical health conditions, and are exiting local jails. During FY 2021/22, 93% of participants had a housing option available to them on the day they were released from jail.

Community Care Coordination Re-entry Support– Straight to Home (C3RES)

The C3RES program is expected to launch in January 2023. This program will provide intensive care coordination and service navigation to individuals who are at risk of or experiencing homelessness, are justice-involved, including those impacted by Proposition 47 (which aims to maximize alternatives for non-serious, nonviolent crime, and to invest the savings generated from prevention and support programs,

victim services, and mental health and drug treatment) and have a history of mental illness or a substance use disorder, with additional complex factors such as physical health, social, income and legal needs. This program is designed to improve community safety through services to reduce justice system involvement for these individuals while also supporting improved health outcomes.

Question 7

[50220.8(b)(3)(H)] Specific and quantifiable **systems improvements** that the applicant will take to improve the delivery of housing and services to people experiencing homelessness or at risk of homelessness, including, but not limited to, the following:

(I) Capacity building and workforce development for service providers within the jurisdiction, including removing barriers to contracting with culturally specific service providers and building the capacity of providers to administer culturally specific services.

The County has embraced approaches that create a more diverse pool of contracted providers across the Agency enterprise. This is accomplished in procurement policies, including encouragement to bidders to partner and/or sub-contract with other agencies that have a demonstrated history of trust and success delivering services to the focus population. Also, the County is pursuing smaller contracts to a variety of agencies rather than one large contract to one organization to grow provider capacity. In addition, the County has facilitated training for small organizations to help them better understand the procurement process so they are well prepared to apply. The County is also exploring how best to incorporate lived experience perspective into the rating and ranking selection process.

Incorporating community feedback, the County is developing an LGBTQ+ capacity-building skills curriculum for services and housing providers and planning and funding organizations that serve persons experiencing or are at-risk of homelessness within the region. Curriculum topics include sexual orientation versus gender identity, gender non-binary, transgender, diversity within the LGBTQ+ populations, being an ally, youth and young adults, discrimination, fostering safe and affirming environments, physical site improvement suggestions, equity, generational differences, safe family-of-choice reunification, health and mental healthcare needs and fair housing.

(II) Strengthening the data quality of the recipient's Homeless Management Information System.

The RTFH is the CoC Homeless Management Information System (HMIS) Lead Agency for the region supporting more than sixty providers and 1,200 HMIS users with a total program enrollment count of 64,993 unique participants (in 2021). RTFH also provides a myriad of data services, technical support, coordination, training, and leadership in each of the 18 cities in San Diego County, the County, as well as the unincorporated areas. Participation in the HMIS is mandatory for all programs receiving U.S. Department of Housing and Urban Development CoC project funding and for sub-recipients of State HHAP funding. The RTFH will be expanding existing data quality monitoring and training to generate quality data through the following efforts: data quality monitoring, expanding staff customer support, expand training, creating reports and continuous quality improvement.

All State and Federal homeless funding received by the County, as required, utilize HMIS to track client-level data. This includes the newly created HMIS projects for the HSEC Office of Homeless Solutions street outreach teams and the HDAP. Ensuring data quality and timely data entry is critical and is included in all staff training. In addition, annually the RTFH provides each organization data quality reports with a timeline for correction.

(III) Increasing capacity for pooling and aligning housing and services funding from existing, mainstream, and new funding.

The intent of the newly established HSEC is to maximize existing and future regional work on homelessness by creating a unified strategic approach to support the coordination of homeless services and funding. In the year since its inception, this is occurring through countywide leadership, hiring of new

staff, braiding a variety of state, federal and local funds to create effective and sustaining programs and alignment of program delivery models and development of new programs.

Additionally the County has developed a template for a Memorandum of Understanding (MOU) with cities surrounding the unincorporated areas of the County. The MOU declares the intent to establish a shared network of housing solutions for people experiencing homelessness through mutual collaborative efforts and work towards solutions that include: operation, maintenance, and services for low barrier emergency housing and facilities locations, permanent housing and permanent supportive housing. To date the cities of El Cajon, La Mesa, Lemon Grove, and Santee have executed an agreement.

(IV) Improving homeless point-in-time counts.

In 2014, the San Diego County Board of Supervisors approved an on-going initiative to support the annual Point in Time count due to the importance of knowing the scope, impact and potential solutions to address homelessness. The County was recognizing indicators of increasing homelessness and trends and wanted to ensure fidelity to these trends and ensure alignment with County efforts. As a result, the County has played a critical role to support this effort for the last eight years, these efforts include:

- Providing more than 3,422 duplicated volunteers since the initiative's inception (averaging 488 annually), this ensures equity in the count, safeguarding that all census tracts are covered appropriately
- Incentivized participation by setting up a system to pay staff on County time;
- Funding the count through County Community Development Block Grant funding, including ensuring reporting on the unincorporated areas of the County;
- Deployed County homeless outreach staff to lead teams of volunteers; and
- Encouraging contracted homeless outreach providers to volunteer.

By ensuring there are a sufficient number of competent participants, the count is able to effectively be accomplished.

(V) Improving coordinated entry systems to strengthen coordinated entry systems to eliminate racial bias, to create a youth-specific coordinated entry system or youth-specific coordinated entry access points, or to improve the coordinated entry assessment tool to ensure that it contemplates the specific needs of youth experiencing homelessness.

The RTFH, the lead entity managing the Coordinated Entry System (CES), reviewed the outcomes of the youth CES and found that Black youth were over-represented among homeless youth but were under-represented on the community queue to be matched to housing. They ran pivot tables of race and other factors (mental health, education, foster care involvement, parenting, etc.) to identify the most prevalent disparities, then, working with youth providers and youth with lived experience, they then modified the prioritization scoring tool to increase the weight of factors that disproportionately impacted Black youth to increase the number of Black youth on the community queue for housing match. Outcomes are tracked and presented to providers and community stakeholders at least annually to evaluate performance of the tool and to adjust the tool if needed to ensure equity in housing match and enrollment.

Question 8

***Responses to these questions are for informational purposes only.**

What information, guidance, technical assistance, training, and/or alignment of resources and programs should Cal ICH and other State Agencies prioritize to support jurisdictions in progressing towards their Outcome Goals, Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness, and/or would otherwise help strengthen local partnerships, coordination, planning, and progress toward preventing and ending homelessness?

Information, Guidance, and Technical Assistance

Facilitation of planning processes and collaborative approaches among cross-agency and community-level partners

Technical assistance related to goal setting (generally)
Technical assistance related to goal setting in underserved/disproportionately impacted populations
Technical assistance related to achieving outcome goals
Technical assistance on implementing performance-based contracting
Trainings on topics of equity

Alignment of Resources and Programs

In the space below, please describe what Cal ICH and other State Agencies should prioritize related to alignment of resources and programs, strengthening partnerships and collaborations, or any other ways that State can support communities' progress:

Untitled

To better align resources and programs, it would be valuable for Cal ICH to help bridge the gap between a variety of State Programs- Bringing Families Home, Housing Disability Advcoacy Program and HomeSafe - with CalAim Enhanced Case Management Benefits. This would better connect eligible participants with needed services. In addition, if Cal ICH could broaden awareness and education of health plan incentive funding and how service providers can work cooperatively with the health plans to leverage these available funds.

Part IV. Funding Plan Strategic Intent Narrative

Question 1

Eligible Use 1

Eligible Use Category Intended to be Supported with HHAP-4

6. Delivery of permanent housing

Approximate % of TOTAL HHAP-4 ALLOCATION to be used on this Eligible Use(%)

56.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)

56.00%

Activities to be Supported with HHAP-4

Housing Our Youth Program: Specialized housing and care coordination services for youth and youth adults up to and including 24 years of age.

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?

Housing Our Youth focuses on providing permanent solutions to affordable housing and the support services to young adults experiencing homelessness. This resource supports timely exits from street homelessness and long-term stability.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?

The decision to invest in these activities were informed by the planned use of other state, local and federal funding sources by ensuring these efforts address key strategies to: reduce the number of persons experiencing homelessness, increasing the number of people exiting homelessness into permanent housing, reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.

Eligible Use 2

Eligible Use Category Intended to be Supported with HHAP-4

3. Street outreach

Approximate % of TOTAL HHAP-4 ALLOCATION to be used on this Eligible Use(%)

31.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)

0.00%

Activities to be Supported with HHAP-4

C-HRT Team: Outreach and engagement for individuals with chronic substance use; collaboration with City of San Diego.

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?

The C-HRT Team focuses on interventions that include street outreach, harm reduction, clinical, social and housing support services. This key effort helps to place persons experiencing homelessness with

substance use disorders into shelter and other solutions; thus reducing the number of people experiencing street homelessness.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?

The decision to invest in these activities were informed by the planned use of other state, local and federal funding sources by ensuring these efforts address key strategies to: reduce the number of persons experiencing homelessness, reducing the length of time persons remain homeless and increasing successful placements from street outreach.

Eligible Use 3

Eligible Use Category Intended to be Supported with HHAP-4

8. Interim sheltering (new and existing)

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)

12.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)

0.00%

Activities to be Supported with HHAP-4

C-HRT Safe Haven: Safe Haven housing operations for C-HRT clients; collaboration with City of San Diego.

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?

The C-HRT Save Haven provides interventions for emergency and interim housing needs with assessment, supportive services coordination and housing pathways. This program provides critical and essential services to expeditiously place highly vulnerable people into shelter and off the streets on a pathway to recovery and longer-term housing solutions.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?

The decision to invest in these activities were informed by the planned use of other state, local and federal funding sources by ensuring these efforts address key strategies to: reduce the number of persons experiencing homelessness, reducing the length of time persons remain homeless and increasing successful placements from street outreach.

Table 7. Demonstrated Need

of available shelter

beds

4,348

of people experiencing unsheltered homelessness in the homeless point-in-time count

3,971

**Shelter vacancy rate
(%) in the summer
months**

84.00%

**Shelter vacancy rate
(%) in the winter
months**

84.00%

**% of exits from
emergency shelters to
permanent housing
solutions**

30.00%

Describe plan to connect residents to permanent housing.

C-HRT Street Outreach Team will assist with placements of Safe Haven clients in the Coordinated Entry System to match with eligible housing options. In parallel, C-HRT Street outreach will assist with documents and income assistance for clients to be housing ready.

Eligible Use 4

**Eligible Use Category Intended to be Supported
with HHAP-4**

5. Systems support

**Approximate % of TOTAL HHAP-4 ALLOCATION
to be used on this Eligible Use(%)**

7.00%

**Approximate % of TOTAL HHAP-4 ALLOCATION
to be used under this Eligible Use as part of the
Youth Set Aside? (%)**

0.00%

Activities to be Supported with HHAP-4

Emergency Housing Intervention Planning Consultant: The planning, development and implementation of Compassionate Emergency Solutions and Pathways to Housing for persons experiencing homelessness.

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?

The Emergency Housing Planning Consultant will create feasible pathways and plans to develop new and innovative emergency interventions to create a myriad of exit strategies to those experiencing street homelessness.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?

The decision to invest in these activities were informed by the planned use of other state, local and federal funding sources by ensuring these efforts address key strategies to: reduce the number of persons experiencing homelessness, reducing the length of time persons remain homeless and increasing successful placements from street outreach.

Eligible Use 5

Eligible Use Category Intended to be Supported with HHAP-4

10. Administrative (up to 7%)

Approximate % of TOTAL HHAP-4 ALLOCATION to be used on this Eligible Use(%)

4.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)

0.00%

Activities to be Supported with HHAP-4

Oversight of grant activities, including reporting and fiscal management

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?

Administrative funds will support the region in reaching the established HHAP goals and outcomes by ensuring the funds and program are well-managed and effective.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?

The decision to invest in these activities were informed by the planned use of other state, local and federal funding sources by ensuring these efforts address key strategies to reduce the number of persons experiencing homelessness, reducing the length of time persons remain homeless, increasing successful placements from street outreach and increasing the number of people exiting homelessness into permanent housing.

Question 2

Please describe how the planned investments of HHAP-4 resources and implementation of the activities to be supported will:

Help drive progress toward achievement of the Outcome Goals and Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness (as identified in Part II above):

Programs will ensure those underserved and disproportionately impacted by homelessness are served through the above referenced programs.

Help address racial inequities and other inequities in the jurisdiction's homelessness response system:

People with lived experience who are BIPOC will be included in program review and feedback.

Be aligned with health and behavioral health care strategies and resources, including resources of local Medi-Cal managed care plans:

These HHAP programs will leverage current efforts with CalAIM, Whole Person Care and County Behavioral Health Services.

Support increased exits to permanent housing among people experiencing homelessness:

These HHAP programs will help to link persons experiencing homeless to housing and services to increase exits to permanent housing.

Certification

I certify that all information included in this Application is true and accurate to the best of my knowledge.

Yes

Table 1. Landscape Analysis of Needs and Demographics			
	People Experiencing Homelessness	Source and Date Timeframe of Data	Additional Notes
Population and Living Situations			
TOTAL # OF PEOPLE EXPERIENCING HOMELESSNESS	8427	PIT 2022	Person Count
# of People Who are Sheltered (ES, TH, SH)	4321	PIT 2022	Person Count
# of People Who are Unsheltered	4106	PIT 2022	Person Count
Household Composition			
# of Households without Children	29988	HMIS 01/01/2021 - 12/31/2021	Household Count
# of Households with At Least 1 Adult & 1 Child	3036	HMIS 01/01/2021 - 12/31/2021	Household Count
# of Households with Only Children	629	HMIS 01/01/2021 - 12/31/2021	Household Count
Sub Populations and Other Characteristics			
# of Adults Who are Experiencing Chronic Homelessness	10909	HDIS 01/01/2021 - 12/31/2021	Adult and Head of Household
# of Adults Who are Experiencing Significant Mental Illness	12321	HDIS 01/01/2021 - 12/31/2021	Person Count
# of Adults Who are Experiencing Substance Abuse Disorders	7281	HDIS 01/01/2021 - 12/31/2021	Person Count
# of Adults Who are Veterans	4946	HDIS 01/01/2021 - 12/31/2021	Person Count
# of Adults with HIV/AIDS	1004	HDIS 01/01/2021 - 12/31/2021	Person Count
# of Adults Who are Survivors of Domestic Violence	6392	HDIS 01/01/2021 - 12/31/2021	Person Count
# of Unaccompanied Youth (under 25)	3135	HMIS 01/01/2021 - 12/31/2021	Person Count
# of Parenting Youth (under 25)	338	HMIS 01/01/2021 - 12/31/2021	Person Count
# of People Who are Children of Parenting Youth	578	HMIS 01/01/2021 - 12/31/2021	Person Count
Gender Demographics			
# of Women/Girls	15786	HDIS 01/01/2021 - 12/31/2021	Person Count
# of Men/Boys	23453	HDIS 01/01/2021 - 12/31/2021	Person Count

# of People Who are Transgender	175	HDIS 01/01/2021 - 12/31/2021	Person Count
# of People Who are Gender Non-Conforming	3	HDIS 01/01/2021 - 12/31/2021	Person Count
Ethnicity and Race Demographics			
# of People Who are Hispanic/Latino	12770	HDIS 01/01/2021 - 12/31/2021	Person Count
# of People Who are Non-Hispanic/Non-Latino	25576	HDIS 01/01/2021 - 12/31/2021	Person Count
# of People Who are Black or African American	9550	HDIS 01/01/2021 - 12/31/2021	Person Count
# of People Who are Asian	794	HDIS 01/01/2021 - 12/31/2021	Person Count
# of People Who are American Indian or Alaska Native	806	HDIS 01/01/2021 - 12/31/2021	Person Count
# of People Who are Native Hawaiian or Other Pacific Islander	512	HDIS 01/01/2021 - 12/31/2021	Person Count
# of People Who are White	24571	HDIS 01/01/2021 - 12/31/2021	Person Count
# of People Who are Multiple Races	1517	HDIS 01/01/2021 - 12/31/2021	Person Count

**If data is not available, please input N/A in the cell and explain why the data is not available below:*

Table 2. Landscape Analysis of People Being Served

	Permanent Supportive Housing (PSH)	Rapid Rehousing (RRH)	Transitional Housing (TH)	Interim Housing or Emergency Shelter (IH / ES)	Diversion Services and Assistance (DIV)	Homelessness Prevention Services & Assistance (HP)	Outreach and Engagement Services (O/R)	Permanent Housing with Services	Day Shelter	Safe Haven	Services Only	Permanent Housing Only	Coordinated Entry	Other	Source(s) and Timeframe of Data	Additional Notes
Household Composition																
# of Households without Children	4106	2301	1858	7998	829	927	10640	1131	6424	105	9144	263	8542	67	HDIS 01/01/2021 - 12/31/2021 except Diversion source is HMIS	Household Count
# of Households with At Least 1 Adult & 1 Child	379	898	190	1131	123	384	316	21	1	0	622	38	556	0	HDIS 01/01/2021 - 12/31/2021 except Diversion source is HMIS	Household Count
# of Households with Only Children	4	22	10	167	10	107	324	0	21	0	91	0	26	0	HDIS 01/01/2021 - 12/31/2021 except Diversion source is HMIS	Household Count
Sub-Populations and Other Characteristics																
# of Adults Who are Experiencing Chronic Homelessness	1578	861	458	2820	385	22	4176	484	1536	72	2846	67	3429	18	HDIS 01/01/2021 - 12/31/2021 except Diversion source is HMIS	Adult and Head of Household
# of Adults Who are Experiencing Significant Mental Illness	1883	602	909	2635	508	214	4571	548	560	88	3886	84	4458	22	HDIS 01/01/2021 - 12/31/2021 except Diversion source is HMIS	Person Count
# of Adults Who are Experiencing Substance Abuse Disorders	775	216	1060	1849	225	36	2931	232	210	50	1642	14	2230	22	HDIS 01/01/2021 - 12/31/2021 except Diversion source is HMIS	Person Count
# of Adults Who are Veterans	1981	1214	626	610	34	330	575	218	531	65	1643	22	923	2	HDIS 01/01/2021 - 12/31/2021 except Diversion source is HMIS	Person Count
# of Adults with HIV/AIDS	282	30	155	288	16	8	188	25	13	4	321	0	216	2	HDIS 01/01/2021 - 12/31/2021 except Diversion source is HMIS	Person Count
# of Adults Who are Survivors of Domestic Violence	631	622	365	1824	159	183	1998	152	526	20	2049	36	2368	11	HDIS 01/01/2021 - 12/31/2021 except Diversion source is HMIS	Person Count
# of Unaccompanied Youth (under 25)	0	333	351	846	271	0	1069	0	531	1	1379	1	858	0	HMIS 01/01/2021 - 12/31/2021	Person Count
# of Parenting Youth (under 25)	0	145	30	99	17	0	27	0	2	0	154	0	93	0	HMIS 01/01/2021 - 12/31/2021	Person Count
# of People Who are Children of Parenting Youth	0	188	43	132	19	0	29	0	1	0	192	0	105	0	HMIS 01/01/2021 - 12/31/2021	Person Count
Gender Demographics																
# of Women/Girls	1995	2458	814	4800	411	1407	4447	446	2044	23	4624	205	4351	26	HDIS 01/01/2021 - 12/31/2021 except Diversion source is HMIS	Person Count
# of Men/Boys	3519	2883	1704	6929	532	1117	7275	750	4361	80	6669	203	5989	40	HDIS 01/01/2021 - 12/31/2021 except Diversion source is HMIS	Person Count
# of People Who are Transgender	28	24	12	48	7	6	51	7	30	1	73	2	58	0	HDIS 01/01/2021 - 12/31/2021 except Diversion source is HMIS	Person Count
# of People Who are Gender Non-Conforming	0	0	0	1	0	0	2	0	1	0	1	0	0	0	HDIS 01/01/2021 - 12/31/2021 except Diversion source is HMIS	Person Count
Ethnicity and Race Demographics																
# of People Who are Hispanic/Latino	1291	1755	814	4139	333	1080	3455	298	1871	17	3608	120	3309	23	HDIS 01/01/2021 - 12/31/2021 except Diversion source is HMIS	Person Count
# of People Who are Non-Hispanic/Non-Latino	4239	3504	1704	7344	605	1400	7802	894	4536	87	7650	287	7019	44	HDIS 01/01/2021 - 12/31/2021 except Diversion source is HMIS	Person Count
# of People Who are Black or African American	1629	1779	609	2698	259	610	2524	306	1766	14	2970	90	2624	15	HDIS 01/01/2021 - 12/31/2021 except Diversion source is HMIS	Person Count
# of People Who are Asian	114	93	47	278	21	53	189	26	105	1	215	6	204	2	HDIS 01/01/2021 - 12/31/2021 except Diversion source is HMIS	Person Count
# of People Who are American Indian or Alaska Native	97	87	51	281	21	25	284	22	170	1	241	13	235	2	HDIS 01/01/2021 - 12/31/2021 except Diversion source is HMIS	Person Count
# of People Who are Native Hawaiian or Other Pacific Islander	76	93	29	191	4	35	129	18	73	1	142	5	143	0	HDIS 01/01/2021 - 12/31/2021 except Diversion source is HMIS	Person Count
# of People Who are White	3333	2830	1677	7327	577	1464	7783	771	4059	86	6951	270	6562	43	HDIS 01/01/2021 - 12/31/2021 except Diversion source is HMIS	Person Count
# of People Who are Multiple Races	266	275	84	402	44	125	395	46	233	1	550	21	453	5	HDIS 01/01/2021 - 12/31/2021 except Diversion source is HMIS	Person Count

*If data is not available, please input N/A in the cell and explain why the data is not available below:

Funding Program (please list all down payments)	Fiscal Year (see applicable)	Total Amount Invested in Home Assessments	# of Vouchers (if applicable)	Estimated # of vouchers (if applicable)	Funding Source	Intervention Types Supported (if applicable)	Description of Program and Services Provided	Population Served (please specify population)	Targeted Populations (please "Y" all that apply)
Other: Senior Homeless Prevention Case Management	FY 2020-2021	\$ 51,875.00			Local Agency	Administrative Activities	Comprehensive case management, transitional housing, counseling and other crisis intervention services.	ALL PEOPLE EXPERIENCING HOMELESSNESS	<input type="checkbox"/> People Exp Chronic Homelessness <input type="checkbox"/> Veterans <input type="checkbox"/> Parenting Youth <input type="checkbox"/> People Exp Severe Mental Illness <input type="checkbox"/> People Exp HIV/AIDS <input type="checkbox"/> Children of Parenting Youth <input type="checkbox"/> People Exp Substance Abuse Disorders <input type="checkbox"/> Unaccompanied Youth <input checked="" type="checkbox"/> Other (Senior)
	FY 2021-2022	\$ 132,887.00							
County General Fund		\$ -							
Home Safe - via CDS	FY 2020-2021	\$ 262,415.00			State Agency	Administrative Activities	Short-term housing stabilization services and purchasing services for ailing and dependent adults referred by Adult Protective Services.	ALL PEOPLE EXPERIENCING HOMELESSNESS	<input type="checkbox"/> People Exp Chronic Homelessness <input type="checkbox"/> Veterans <input type="checkbox"/> Parenting Youth <input type="checkbox"/> People Exp Severe Mental Illness <input type="checkbox"/> People Exp HIV/AIDS <input type="checkbox"/> Children of Parenting Youth <input type="checkbox"/> People Exp Substance Abuse Disorders <input type="checkbox"/> Unaccompanied Youth <input checked="" type="checkbox"/> Other (Senior)
	FY 2021-2022	\$ 392,974.00							
Home Safe - via CDS		\$ -							
Other: Crisis Residential Services	FY 2020-2021	\$ 4,839,245.67			Federal/State/Local	Interim Housing/Congregate/Non-Congregate Shelter	An alternative to psychiatric hospitalization, providing short-term residential treatment for stabilization.	ALL PEOPLE EXPERIENCING HOMELESSNESS	<input type="checkbox"/> People Exp Chronic Homelessness <input type="checkbox"/> Veterans <input type="checkbox"/> Parenting Youth <input checked="" type="checkbox"/> People Exp Severe Mental Illness <input type="checkbox"/> People Exp HIV/AIDS <input type="checkbox"/> Children of Parenting Youth <input type="checkbox"/> People Exp Substance Abuse Disorders <input type="checkbox"/> Unaccompanied Youth <input checked="" type="checkbox"/> Other (Senior)
	FY 2021-2022	\$ 5,030,996.78							
SDMC, MHSA & Realignment		\$ -							
SDMC		\$ -							
Other: Crisis Stabilization Unit	FY 2020-2021	\$ 1,922,557.58			Federal/State/Local	Diversion and Homelessness Prevention	Mental health services, including but are not limited to, rapid mental health evaluation and psychiatric assessment, crisis intervention, medication, collateral and disposition planning.	ALL PEOPLE EXPERIENCING HOMELESSNESS	<input type="checkbox"/> People Exp Chronic Homelessness <input type="checkbox"/> Veterans <input type="checkbox"/> Parenting Youth <input checked="" type="checkbox"/> People Exp Severe Mental Illness <input type="checkbox"/> People Exp HIV/AIDS <input type="checkbox"/> Children of Parenting Youth <input type="checkbox"/> People Exp Substance Abuse Disorders <input type="checkbox"/> Unaccompanied Youth <input checked="" type="checkbox"/> Other (please enter here)
	FY 2021-2022	\$ 4,058,548.11							
SDMC, MHSA & Realignment		\$ -							
Other: Connections to Community	FY 2020-2021	\$ 1,054,458.97			State Agency	Outreach and Engagement	Recovery supportive services, including outreach and rehabilitation services in a club house peer support environment.	ALL PEOPLE EXPERIENCING HOMELESSNESS	<input type="checkbox"/> People Exp Chronic Homelessness <input type="checkbox"/> Veterans <input type="checkbox"/> Parenting Youth <input checked="" type="checkbox"/> People Exp Severe Mental Illness <input type="checkbox"/> People Exp HIV/AIDS <input type="checkbox"/> Children of Parenting Youth <input type="checkbox"/> People Exp Substance Abuse Disorders <input type="checkbox"/> Unaccompanied Youth <input checked="" type="checkbox"/> Other (please enter here)
	FY 2021-2022	\$ 1,103,422.80							
MHSA		\$ -							
Other: Counseling Cove	FY 2020-2021	\$ 481,333.92			Federal/State/Local	Outreach and Engagement	Walk-in triage and urgent psychiatric services, medication management, group and individual therapy, peer support, case management linkage, outreach and referral services.	ALL PEOPLE EXPERIENCING HOMELESSNESS	<input type="checkbox"/> People Exp Chronic Homelessness <input type="checkbox"/> Veterans <input type="checkbox"/> Parenting Youth <input checked="" type="checkbox"/> People Exp Severe Mental Illness <input type="checkbox"/> People Exp HIV/AIDS <input type="checkbox"/> Children of Parenting Youth <input type="checkbox"/> People Exp Substance Abuse Disorders <input type="checkbox"/> Unaccompanied Youth <input checked="" type="checkbox"/> Other (please enter here)
	FY 2021-2022	\$ 404,171.85							
SDMC, MHSA & Realignment		\$ -							
Other: Adult Substance Use Treatment	FY 2020-2021	\$ 7,144,480.44			Federal/State/Local	Outreach and Engagement	Individual, family and/or group treatment, along with vocational counseling, transitional housing provided to some clients through Recovery Residence.	ALL PEOPLE EXPERIENCING HOMELESSNESS	<input type="checkbox"/> People Exp Chronic Homelessness <input type="checkbox"/> Veterans <input type="checkbox"/> Parenting Youth <input checked="" type="checkbox"/> People Exp Severe Mental Illness <input type="checkbox"/> People Exp HIV/AIDS <input type="checkbox"/> Children of Parenting Youth <input type="checkbox"/> People Exp Substance Abuse Disorders <input type="checkbox"/> Unaccompanied Youth <input checked="" type="checkbox"/> Other (please enter here)
	FY 2021-2022	\$ 7,441,345.93							
DMC-ODS, MHSA & Realignment		\$ -							
Other: Mobile Adolescent Services Team	FY 2020-2021	\$ 161,557.44			State Agency	Outreach and Engagement	Outpatient children's specialty mental health services, including individual and family therapy, case management and medication support.	ALL PEOPLE EXPERIENCING HOMELESSNESS	<input type="checkbox"/> People Exp Chronic Homelessness <input type="checkbox"/> Veterans <input type="checkbox"/> Parenting Youth <input checked="" type="checkbox"/> People Exp Severe Mental Illness <input type="checkbox"/> People Exp HIV/AIDS <input type="checkbox"/> Children of Parenting Youth <input type="checkbox"/> People Exp Substance Abuse Disorders <input type="checkbox"/> Unaccompanied Youth <input checked="" type="checkbox"/> Other (Transitional Youth)
	FY 2021-2022	\$ 178,306.11							
MHSA		\$ -							
Other: Mental Health Outreach Workers	FY 2020-2021	\$ -			State Agency	Outreach and Engagement	Field based outreach and homeless outreach services including triage, screening, short-term case management and linkage to services.	ALL PEOPLE EXPERIENCING HOMELESSNESS	<input checked="" type="checkbox"/> People Exp Chronic Homelessness <input type="checkbox"/> Veterans <input type="checkbox"/> Parenting Youth <input checked="" type="checkbox"/> People Exp Severe Mental Illness <input type="checkbox"/> People Exp HIV/AIDS <input type="checkbox"/> Children of Parenting Youth <input type="checkbox"/> People Exp Substance Abuse Disorders <input type="checkbox"/> Unaccompanied Youth <input checked="" type="checkbox"/> Other (please enter here)
	FY 2021-2022	\$ 1,204,582.67							
MHSA		\$ -							
Other: Mental Health Outpatient Services Clinics	FY 2020-2021	\$ 6,998,329.67			Federal/State/Local	Outreach and Engagement	Walk-in triage and urgent psychiatric services, medication management, group and individual therapy, peer support, case management linkage, outreach and referral services.	ALL PEOPLE EXPERIENCING HOMELESSNESS	<input type="checkbox"/> People Exp Chronic Homelessness <input type="checkbox"/> Veterans <input type="checkbox"/> Parenting Youth <input checked="" type="checkbox"/> People Exp Severe Mental Illness <input type="checkbox"/> People Exp HIV/AIDS <input type="checkbox"/> Children of Parenting Youth <input type="checkbox"/> People Exp Substance Abuse Disorders <input type="checkbox"/> Unaccompanied Youth <input checked="" type="checkbox"/> Other (please enter here)
	FY 2021-2022	\$ 7,399,089.96							
SDMC, MHSA & Realignment		\$ -							
Other: Outpatient Substance Use Treatment	FY 2020-2021	\$ 2,423,417.44			Federal/State/Local	Outreach and Engagement	Perinatal Substance Use Disorder treatment program which include parenting classes, child therapy, life skills development, healthy relationships, recovery groups, classes for improving self-esteem, education, case management support, transportation and onsite childcare.	ALL PEOPLE EXPERIENCING HOMELESSNESS	<input type="checkbox"/> People Exp Chronic Homelessness <input type="checkbox"/> Veterans <input type="checkbox"/> Parenting Youth <input checked="" type="checkbox"/> People Exp Severe Mental Illness <input type="checkbox"/> People Exp HIV/AIDS <input type="checkbox"/> Children of Parenting Youth <input type="checkbox"/> People Exp Substance Abuse Disorders <input type="checkbox"/> Unaccompanied Youth <input checked="" type="checkbox"/> Other (please enter here)
	FY 2021-2022	\$ 3,128,120.47							
DMC-ODS, MHSA & Realignment		\$ -							
Other: Opioid Treatment	FY 2020-2021	\$ 2,235,067.88			Federal/State/Local	Outreach and Engagement	Medication-assisted treatment, case management and counseling.	ALL PEOPLE EXPERIENCING HOMELESSNESS	<input type="checkbox"/> People Exp Chronic Homelessness <input type="checkbox"/> Veterans <input type="checkbox"/> Parenting Youth <input checked="" type="checkbox"/> People Exp Severe Mental Illness <input type="checkbox"/> People Exp HIV/AIDS <input type="checkbox"/> Children of Parenting Youth <input type="checkbox"/> People Exp Substance Abuse Disorders <input type="checkbox"/> Unaccompanied Youth <input checked="" type="checkbox"/> Other (please enter here)
	FY 2021-2022	\$ 2,173,381.85							
DMC-ODS, SARG, MHSA & Realignment		\$ -							
Other: Psychiatric Hospital	FY 2020-2021	\$ 21,251,889.70			State/Local	Interim Housing/Congregate/Non-Congregate Shelter	Triage assessment services, acute stabilization and care and inpatient mental health services provided in an acute-care facility.	ALL PEOPLE EXPERIENCING HOMELESSNESS	<input type="checkbox"/> People Exp Chronic Homelessness <input type="checkbox"/> Veterans <input type="checkbox"/> Parenting Youth <input checked="" type="checkbox"/> People Exp Severe Mental Illness <input type="checkbox"/> People Exp HIV/AIDS <input type="checkbox"/> Children of Parenting Youth <input type="checkbox"/> People Exp Substance Abuse Disorders <input type="checkbox"/> Unaccompanied Youth <input checked="" type="checkbox"/> Other (please enter here)
	FY 2021-2022	\$ 20,206,423.25							
Realignment		\$ -							
Other: Rachel Women's Recovery Center	FY 2020-2021	\$ 613,861.19			Federal/State/Local	Outreach and Engagement	Day center providing recovery supportive services, including linkage to resources.	ALL PEOPLE EXPERIENCING HOMELESSNESS	<input type="checkbox"/> People Exp Chronic Homelessness <input type="checkbox"/> Veterans <input type="checkbox"/> Parenting Youth <input checked="" type="checkbox"/> People Exp Severe Mental Illness <input type="checkbox"/> People Exp HIV/AIDS <input type="checkbox"/> Children of Parenting Youth <input type="checkbox"/> People Exp Substance Abuse Disorders <input type="checkbox"/> Unaccompanied Youth <input checked="" type="checkbox"/> Other (please enter here)
	FY 2021-2022	\$ 624,417.33							
SDMC, MHSA & Realignment		\$ -							
Other: Serial Inebriate Program	FY 2020-2021	\$ 1,339,560.81			Federal/State/Local	Outreach and Engagement	Acute outpatient treatment and case management services for homeless individuals identified as serial inebriates (chronic, homeless alcoholics) in Detox Centers, County Jail, and local emergency rooms for the criminal offense of drunk-in-public) case management services link clients to mental health, physical health, legal and other services.	ALL PEOPLE EXPERIENCING HOMELESSNESS	<input type="checkbox"/> People Exp Chronic Homelessness <input type="checkbox"/> Veterans <input type="checkbox"/> Parenting Youth <input checked="" type="checkbox"/> People Exp Severe Mental Illness <input type="checkbox"/> People Exp HIV/AIDS <input type="checkbox"/> Children of Parenting Youth <input type="checkbox"/> People Exp Substance Abuse Disorders <input type="checkbox"/> Unaccompanied Youth <input checked="" type="checkbox"/> Other (please enter here)
	FY 2021-2022	\$ 1,266,456.55							
DMC-ODS, Realignment		\$ -							
Other: Strengths Based Case Management	FY 2020-2021	\$ 543,271.18			Federal/State/Local	Outreach and Engagement	Assists in accessing needed mental health, medical, educational, social, pre-occupational, vocational, housing supports and rehabilitative and/or other community services.	ALL PEOPLE EXPERIENCING HOMELESSNESS	<input type="checkbox"/> People Exp Chronic Homelessness <input type="checkbox"/> Veterans <input type="checkbox"/> Parenting Youth <input checked="" type="checkbox"/> People Exp Severe Mental Illness <input type="checkbox"/> People Exp HIV/AIDS <input type="checkbox"/> Children of Parenting Youth <input type="checkbox"/> People Exp Substance Abuse Disorders <input type="checkbox"/> Unaccompanied Youth <input checked="" type="checkbox"/> Other (please enter here)
	FY 2021-2022	\$ 526,483.10							
SDMC, MHSA & Realignment		\$ -							
Other: Perinatal Substance Use Homeless Outreach Workers	FY 2020-2021	\$ 753,433.65			State Agency	Outreach and Engagement	Field based outreach and homeless outreach services including triage, screening, and linkage to services.	ALL PEOPLE EXPERIENCING HOMELESSNESS	<input type="checkbox"/> People Exp Chronic Homelessness <input type="checkbox"/> Veterans <input type="checkbox"/> Parenting Youth <input checked="" type="checkbox"/> People Exp Severe Mental Illness <input type="checkbox"/> People Exp HIV/AIDS <input type="checkbox"/> Children of Parenting Youth <input type="checkbox"/> People Exp Substance Abuse Disorders <input type="checkbox"/> Unaccompanied Youth <input checked="" type="checkbox"/> Other (please enter here)
	FY 2021-2022	\$ 1,047,858.98							
MHSA		\$ -							
Other: Substance Use Homeless Outreach Workers	FY 2020-2021	\$ 1,047,858.98			State/Local	Outreach and Engagement	Field based outreach including triage, screening, short-term case management, and linkage to services.	ALL PEOPLE EXPERIENCING HOMELESSNESS	<input checked="" type="checkbox"/> People Exp Chronic Homelessness <input type="checkbox"/> Veterans <input type="checkbox"/> Parenting Youth <input checked="" type="checkbox"/> People Exp Severe Mental Illness <input type="checkbox"/> People Exp HIV/AIDS <input type="checkbox"/> Children of Parenting Youth <input type="checkbox"/> People Exp Substance Abuse Disorders <input type="checkbox"/> Unaccompanied Youth <input checked="" type="checkbox"/> Other (please enter here)
	FY 2021-2022	\$ 223,517.12							
Realignment		\$ -							
Other: Mobile Crisis Response Teams	FY 2020-2021	\$ 1,942,817.74			State/Local	Outreach and Engagement	Supports individuals with a mental health or substance use crisis by dispatching behavioral health experts to emergency calls instead of law enforcement, when appropriate.	ALL PEOPLE EXPERIENCING HOMELESSNESS	<input type="checkbox"/> People Exp Chronic Homelessness <input type="checkbox"/> Veterans <input type="checkbox"/> Parenting Youth <input checked="" type="checkbox"/> People Exp Severe Mental Illness <input type="checkbox"/> People Exp HIV/AIDS <input type="checkbox"/> Children of Parenting Youth <input type="checkbox"/> People Exp Substance Abuse Disorders <input type="checkbox"/> Unaccompanied Youth <input checked="" type="checkbox"/> Other (please enter here)
	FY 2021-2022	\$ 3,201,392.09							
Realignment, Grant Funding		\$ -							

Program Name	Fiscal Year	Amount	Agency	Category	Description	Targeted Populations (please "Y" all that apply)	TARGETED POPULATIONS (please "Y" all that apply)			
							People Exp Chronic Homelessness	Veterans	Children of Parenting Youth	Other (please enter here)
Other: Aserive Community Treatment	FY 2020-2021	\$ 53,149,452.84	Federal/State/Local	Outreach and Engagement	Intensive community support, housing resources and treatment.	ALL PEOPLE EXPERIENCING HOMELESSNESS	X			
	FY 2021-2022	\$ 52,027,831.24								
SDMC, MHSA & Realignment		\$ -								
Other: Adult Residential Substance Use Treatment	FY 2020-2021	\$ 29,410,712.67	Federal/State/Local	Interm Housing/Congregate/Non-Congregate Shelter	Intensive substance use treatment, including individual and group counseling, housing, food, residential case management, and peer support; many programs also provide counseling and other services for families, educational and vocational workshops, life skills and non-residential aftercare.	ALL PEOPLE EXPERIENCING HOMELESSNESS	X			
	FY 2021-2022	\$ 31,711,718.94								
DMC-ODS, SARG, MHSA & Realignment		\$ -								
Other: Paternal Residential Substance Use Treatment	FY 2020-2021	\$ 11,447,564.69	Federal/State/Local	Interm Housing/Congregate/Non-Congregate Shelter	Residential care and Substance Use Disorder treatment for pregnant and parenting women, including recovery services, case management, mental health care, individual and group therapy, childcare, parenting education, job search skills, therapeutic services for children and case management which includes housing resources.	ALL PEOPLE EXPERIENCING HOMELESSNESS	X			
	FY 2021-2022	\$ 11,511,298.53								
DMC-ODS, SARG, MHSA & Realignment		\$ -								
Other: Home Finder	FY 2020-2021	\$ 11,447,564.69	State Agency	Administrative Activities	Housing navigation and time-limited tenancy support services; provides some time-limited rental assistance and connects clients to Project One or All (POFA) subsidies when available.	ALL PEOPLE EXPERIENCING HOMELESSNESS	X			
	FY 2021-2022	\$ 647,113.48								
MHSA		\$ -								
Other: Tenant Peer Support Services	FY 2020-2021	\$ 1,110,208.28	State Agency	Administrative Activities	Housing navigation, on-going tenancy support services, provides time-limited rental assistance and connects clients to permanent supportive housing.	ALL PEOPLE EXPERIENCING HOMELESSNESS	X			
	FY 2021-2022	\$ 1,388,159.64								
MHSA		\$ -								
Other: SAFE Housing	FY 2020-2021	\$ 347,351.00	State Agency	Interm Housing/Congregate/Non-Congregate Shelter	Transitional housing program for referrals from Child Welfare Services.	ALL PEOPLE EXPERIENCING HOMELESSNESS	X			
	FY 2021-2022	\$ 292,800.00								
MHSA		\$ -								
Other: Short Term and Bridge Housing	FY 2020-2021	\$ 922,037.44	State Agency	Interm Housing/Congregate/Non-Congregate Shelter	Shelter beds on a short-term (up to 60 days) basis while waiting for permanent housing options to become available.	ALL PEOPLE EXPERIENCING HOMELESSNESS	X			
	FY 2021-2022	\$ 811,176.37								
MHSA		\$ -								
Other: Uptown Safe Haven	FY 2020-2021	\$ 598,084.96	State Agency	Outreach and Engagement	Transitional housing program for adults with a serious mental illness.	ALL PEOPLE EXPERIENCING HOMELESSNESS	X			
	FY 2021-2022	\$ 574,295.20								
MHSA		\$ -								
Bringing Families Home (BFH) - via CDD3	FY 2020-2021	\$ 714,126.00	State Agency	Rental Assistance/Rapid Rehousing	Financial assistance and housing-related wrap-around supportive services, including but not limited to rental assistance, housing navigation, case management, security deposits, utility payments, moving costs, hotel and motel vouchers, legal services and credit repair.	ALL PEOPLE EXPERIENCING HOMELESSNESS	X			
	FY 2021-2022	\$ 633,095.00								
		\$ -								
Other: Youth Transitional Housing	FY 2020-2021	\$ 12,165,594.00	Federal/State/Local	Administrative Activities	Transitional housing up to 36 months; individualized case management, skill building and after-care support.	ALL PEOPLE EXPERIENCING HOMELESSNESS	X			
	FY 2021-2022	\$ 10,706,190.00								
Realignment, Title XX, Title IV-E		\$ -								
Other: Public Works Sanitation	FY 2020-2021	\$ 1,229,733.00	Local Agency	Systems Support Activities	Clean and disinfected unincorporated County road right of way and drainage facilities repaired by rain and debris associated with homeless encampments.	ALL PEOPLE EXPERIENCING HOMELESSNESS	X			
	FY 2021-2022	\$ 1,573,014.00								
County General Fund/Road Fund		\$ -								
Other: Parks and Recreation Homeless Parks, Cleanup and Outreach	FY 2020-2021	\$ 1,061,994.00	Local Agency	Administrative Activities	Daily/weekly patrols of County park land, removing trash and debris and providing resource information to homeless individuals; working directly with other departments, agencies, and non-profit organizations to provide enforcement, sanitation and outreach.	ALL PEOPLE EXPERIENCING HOMELESSNESS	X			
	FY 2021-2022	\$ 1,084,344.00								
County General Fund		\$ -								
Other: Private Property Code Compliance	FY 2020-2021	\$ 116,315.00	Local Agency	Outreach and Engagement	Conduct assessment and monitoring of sites; work with property owners to clean properties when encampments leave solid/waste; outreach is also conducted with community groups to inform them of process, role and responsibilities.	ALL PEOPLE EXPERIENCING HOMELESSNESS	X			
	FY 2021-2022	\$ 127,126.00								
County General Fund		\$ -								
Other: Maternity Housing/Shelter Program	FY 2020-2021	\$ 125,000.00	State Agency	Outreach and Engagement	Housing with intensive case management services and assists young women develop the skills necessary to live independently, while providing a safe and stable home for themselves and their children.	ALL PEOPLE EXPERIENCING HOMELESSNESS	X			
	FY 2021-2022	\$ 125,000.00								
Prop 10		\$ -								
Other: Landlord Incentive Program	FY 2020-2021	\$ 176,801.00	Local Agency	Outreach and Engagement	Provides incentives to landlords to increase affordable housing availability.	ALL PEOPLE EXPERIENCING HOMELESSNESS	X			
	FY 2021-2022	\$ 353,568.00								
County General Fund		\$ -								
Emergency Rental Assistance (ERA) - via Treasury	FY 2020-2021	\$ 45,643,264.00	Federal Agency	Division and Homelessness Prevention	Rental assistance and utilities payments for those households impacted by COVID-19.	ALL PEOPLE EXPERIENCING HOMELESSNESS	X			
	FY 2021-2022	\$ 187,032,257.00								
		\$ -								
Other: Tenant Legal Services	FY 2020-2021	\$ -	Federal Agency	Division and Homelessness Prevention	Provides legal services to people who are at risk of becoming homeless.	ALL PEOPLE EXPERIENCING HOMELESSNESS	X			
	FY 2021-2022	\$ 1,832,191.48								
ARPA funds - via Treasury		\$ -								
Emergency Solutions Grants (ESG) - via HUD and State	FY 2020-2021	\$ 2,925,215.28	Federal Agency	Interm Housing/Congregate/Non-Congregate Shelter	Provides funds to support Homeless Prevention, Rapid Rehousing, Emergency Shelter Operations, and Street Outreach.	ALL PEOPLE EXPERIENCING HOMELESSNESS	X			
	FY 2021-2022	\$ 8,122,893.09								
		\$ -								
Other: Information and Referral for People with HIV/AIDS	FY 2020-2021	\$ 88,408.21	Federal Agency	Outreach and Engagement	Information and referral services for persons seeking housing and supportive services.	ALL PEOPLE EXPERIENCING HOMELESSNESS	X			
	FY 2021-2022	\$ 89,450.89								
Housing Opportunities for Persons With AIDS (HOPWA) - via HUD		\$ -								
	FY 2020-2021	\$ 822,446.00		Interm Housing/Congregate/Non-Congregate Shelter						

Other: Inclement Weather Program	FY 2021-2022	\$ 440,372.00		Local Agency		Hotel/ Motel vouchers for persons in incorporated areas during times of inclement weather and for urgent needs.	ALL PEOPLE EXPERIENCING HOMELESSNESS	x	People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders	Veterans People Exp HIV/AIDS Unaccompanied Youth	Parenting Youth Children of Parenting Youth Other (please enter here)
County General Fund	FY 2020-2021	\$ 13,493,703.00		Local Agency	Interim Housing/Congregate/Non-Congregate Shelter						
Other: Regional Homeless Assistance Program	FY 2021-2022	\$ 10,056,718.00		Local Agency		Provides emergency housing and case management to unsheltered in incorporated San Diego.	ALL PEOPLE EXPERIENCING HOMELESSNESS	x	People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders	Veterans People Exp HIV/AIDS Unaccompanied Youth	Parenting Youth Children of Parenting Youth Other (please enter here)
County General Fund	FY 2020-2021	\$ 145,987,683.00	10,884.00	Federal Agency	Rental Assistance/Rapid Rehousing Division and Homelessness Prevention	Rental assistance vouchers and public housing.	ALL PEOPLE EXPERIENCING HOMELESSNESS		People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders	Veterans People Exp HIV/AIDS Unaccompanied Youth	Parenting Youth Children of Parenting Youth Other (please enter here)
Housing Choice Vouchers (HCVs) - via HUD	FY 2021-2022	\$ 150,588,804.78	10,788.00	Federal Agency	Rental Assistance/Rapid Rehousing Division and Homelessness Prevention	Rental assistance vouchers and public housing.	ALL PEOPLE EXPERIENCING HOMELESSNESS		People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders	Veterans People Exp HIV/AIDS Unaccompanied Youth	Parenting Youth Children of Parenting Youth Other (please enter here)
Other: Housing for People with HIV/AIDS	FY 2020-2021	\$ 5,462,338.89		Federal Agency	Rental Assistance/Rapid Rehousing Division and Homelessness Prevention	Permanent housing, Tenant Based Rental Subsidies and support services.	ALL PEOPLE EXPERIENCING HOMELESSNESS		People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders	Veterans People Exp HIV/AIDS Unaccompanied Youth	Parenting Youth Children of Parenting Youth Other (People At Risk of Homelessness)
Housing Opportunities for Persons With AIDS (HOPWA) - via HUD	FY 2021-2022	\$ 5,009,989.49		Federal Agency	Rental Assistance/Rapid Rehousing Division and Homelessness Prevention	Permanent housing, Tenant Based Rental Subsidies and support services.	ALL PEOPLE EXPERIENCING HOMELESSNESS		People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders	Veterans People Exp HIV/AIDS Unaccompanied Youth	Parenting Youth Children of Parenting Youth Other (please enter here)
No Place Like Home (NPLH) - via HCD	FY 2020-2021	\$ 24,095,167.00		State Agency	Permanent Supportive and Service-Enriched Housing	Acquire, design, construct, rehabilitate, and preservation of permanent supportive housing for persons who are experiencing homelessness, chronic homelessness or who are at risk of chronic homelessness and who are in need of mental health services.	ALL PEOPLE EXPERIENCING HOMELESSNESS	x	People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders	Veterans People Exp HIV/AIDS Unaccompanied Youth	Parenting Youth Children of Parenting Youth Other (please enter here)
Other: Innovative Housing Trust Fund	FY 2020-2021	\$ 15,192,875.93		Local Agency	Permanent Supportive and Service-Enriched Housing Division and Homelessness Prevention	Leverages County funds to develop affordable housing Countywide.	ALL PEOPLE EXPERIENCING HOMELESSNESS		People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders	Veterans People Exp HIV/AIDS Unaccompanied Youth	Parenting Youth Children of Parenting Youth Other (Low-income individuals and households)
Innovative Housing Trust Fund	FY 2021-2022	\$ 10,122,398.81		Local Agency	Permanent Supportive and Service-Enriched Housing Division and Homelessness Prevention	Leverages County funds to develop affordable housing Countywide.	ALL PEOPLE EXPERIENCING HOMELESSNESS		People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders	Veterans People Exp HIV/AIDS Unaccompanied Youth	Parenting Youth Children of Parenting Youth Other (Low-income individuals and households)
Other: Regional Outreach Services	FY 2020-2021	\$ 1,756,587.00		Federal/State/Local	Interim Housing/Congregate/Non-Congregate Shelter Outreach and Engagement	Collaborative effort between HESA, various law enforcement entities and the Psychiatric Emergency Response Team to assist with accessing housing and services; all regional outreach has been moved into HREC as of July 1, 2021.	ALL PEOPLE EXPERIENCING HOMELESSNESS	x	People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders	Veterans People Exp HIV/AIDS Unaccompanied Youth	Parenting Youth Children of Parenting Youth Other (Senior, Transitional Youth, Families)
IANF, SHAP, Title XIX, and County General Fund	FY 2021-2022	\$ 5,040,356.01		Federal/State/Local	Interim Housing/Congregate/Non-Congregate Shelter Outreach and Engagement	Collaborative effort between HESA, various law enforcement entities and the Psychiatric Emergency Response Team to assist with accessing housing and services; all regional outreach has been moved into HREC as of July 1, 2021.	ALL PEOPLE EXPERIENCING HOMELESSNESS	x	People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders	Veterans People Exp HIV/AIDS Unaccompanied Youth	Parenting Youth Children of Parenting Youth Other (Senior, Transitional Youth, Families)
Other: Whole Person Wellness/Housing Disability Advocacy Program (HDAP)	FY 2020-2021	\$ 9,393,566.00		State Agency	Interim Housing/Congregate/Non-Congregate Shelter Division and Homelessness Prevention	Housing supports and disability benefit application assistance and advocacy to people likely eligible for disability benefits and experiencing homelessness or at risk of homelessness. Includes comprehensive care coordination, service navigation and housing subsidy.	ALL PEOPLE EXPERIENCING HOMELESSNESS	x	People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders	Veterans People Exp HIV/AIDS Unaccompanied Youth	Parenting Youth Children of Parenting Youth Other (please enter here)
Whole Person Wellness/Housing Disability Advocacy Program (HDAP)	FY 2021-2022	\$ 6,240,135.01		State Agency	Rental Assistance/Rapid Rehousing Division and Homelessness Prevention	Housing supports and disability benefit application assistance and advocacy to people likely eligible for disability benefits and experiencing homelessness or at risk of homelessness. Includes comprehensive care coordination, service navigation and housing subsidy.	ALL PEOPLE EXPERIENCING HOMELESSNESS	x	People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders	Veterans People Exp HIV/AIDS Unaccompanied Youth	Parenting Youth Children of Parenting Youth Other (please enter here)
Other: Domestic Violence Shelters	FY 2020-2021	\$ 1,114,372.00		State/Local	Interim Housing/Congregate/Non-Congregate Shelter Division and Homelessness Prevention	Provides safe housing to individuals being domestic violence.	ALL PEOPLE EXPERIENCING HOMELESSNESS		People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders	Veterans People Exp HIV/AIDS Unaccompanied Youth	Parenting Youth Children of Parenting Youth Other (Families)
Domestic Violence Trust Fund/ Reassignment	FY 2021-2022	\$ 1,147,081.90		State/Local	Interim Housing/Congregate/Non-Congregate Shelter Division and Homelessness Prevention	Provides safe housing to individuals being domestic violence.	ALL PEOPLE EXPERIENCING HOMELESSNESS		People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders	Veterans People Exp HIV/AIDS Unaccompanied Youth	Parenting Youth Children of Parenting Youth Other (Families)
Other: Housing Our Youth	FY 2020-2021	\$ 760,907.00		State Agency	Rental Assistance/Rapid Rehousing Division and Homelessness Prevention	Specialized housing assistance to transitional age youth up to age 24 who are at risk of experiencing homelessness.	ALL PEOPLE EXPERIENCING HOMELESSNESS		People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders	Veterans People Exp HIV/AIDS Unaccompanied Youth	Parenting Youth Children of Parenting Youth Other (Transitional Youth)
Homeless Housing Assistance Prevention (HHAP)	FY 2021-2022	\$ 3,451,817.24		State Agency	Rental Assistance/Rapid Rehousing Division and Homelessness Prevention	Specialized housing assistance to transitional age youth up to age 24 who are at risk of experiencing homelessness.	ALL PEOPLE EXPERIENCING HOMELESSNESS		People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders	Veterans People Exp HIV/AIDS Unaccompanied Youth	Parenting Youth Children of Parenting Youth Other (Transitional Youth)
Other: Community Care Coordination (CC3)	FY 2020-2021	\$ 1,174,639.00		State Agency	Rental Assistance/Rapid Rehousing Division and Homelessness Prevention	Provides housing assistance and placement, comprehensive care coordination, service navigation and peer support.	ALL PEOPLE EXPERIENCING HOMELESSNESS	x	People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders	Veterans People Exp HIV/AIDS Unaccompanied Youth	Parenting Youth Children of Parenting Youth Other (Justice Involved)
Homeless Mentality @ Outreach and Treatment Program (HMOT)	FY 2021-2022	\$ 1,547,024.12		State Agency	Rental Assistance/Rapid Rehousing Division and Homelessness Prevention	Provides housing assistance and placement, comprehensive care coordination, service navigation and peer support.	ALL PEOPLE EXPERIENCING HOMELESSNESS	x	People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders	Veterans People Exp HIV/AIDS Unaccompanied Youth	Parenting Youth Children of Parenting Youth Other (Justice Involved)
Other: Community Care Coordination for Veterans (CCV)	FY 2020-2021	\$ 1,024,830.95		Local Agency	Rental Assistance/Rapid Rehousing Division and Homelessness Prevention	Comprehensive Care Coordination, service navigation and housing assistance to justice-involved veterans being released from the Veterans Moving Forward (VMF) model jail.	ALL PEOPLE EXPERIENCING HOMELESSNESS	x	People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders	Veterans People Exp HIV/AIDS Unaccompanied Youth	Parenting Youth Children of Parenting Youth Other (Justice Involved)
County General Fund	FY 2021-2022	\$ -		Local Agency	Rental Assistance/Rapid Rehousing Division and Homelessness Prevention	Comprehensive Care Coordination, service navigation and housing assistance to justice-involved veterans being released from the Veterans Moving Forward (VMF) model jail.	ALL PEOPLE EXPERIENCING HOMELESSNESS	x	People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders	Veterans People Exp HIV/AIDS Unaccompanied Youth	Parenting Youth Children of Parenting Youth Other (Justice Involved)
Other: Community Care Coordination Straight to Home (CC3H)	FY 2020-2021	\$ -		State Agency	Rental Assistance/Rapid Rehousing Division and Homelessness Prevention	Housing, intensive care coordination and service navigation to individuals who are experiencing homelessness, have high needs, including behavioral health needs and/or chronic physical health conditions, and are exiting local jails.	ALL PEOPLE EXPERIENCING HOMELESSNESS	x	People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders	Veterans People Exp HIV/AIDS Unaccompanied Youth	Parenting Youth Children of Parenting Youth Other (please enter here)
Homeless Housing Assistance Prevention (HHAP)	FY 2021-2022	\$ 160,458.27		State Agency	Rental Assistance/Rapid Rehousing Division and Homelessness Prevention	Housing, intensive care coordination and service navigation to individuals who are experiencing homelessness, have high needs, including behavioral health needs and/or chronic physical health conditions, and are exiting local jails.	ALL PEOPLE EXPERIENCING HOMELESSNESS	x	People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders	Veterans People Exp HIV/AIDS Unaccompanied Youth	Parenting Youth Children of Parenting Youth Other (please enter here)
Other: Rotational Shelter Program - Interfaith Shelter Network (RS)	FY 2020-2021	\$ 25,000.00		Federal Agency	Division and Homelessness Prevention Interim Housing/Congregate/Non-Congregate Shelter	Temporary emergency rotational shelter through 60+ participating congregations, include light touch case management to connect to services and/or benefits and employment placements.	ALL PEOPLE EXPERIENCING HOMELESSNESS	x	People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders	Veterans People Exp HIV/AIDS Unaccompanied Youth	Parenting Youth Children of Parenting Youth Other (please enter here)
Community Services Block Grant (CSBG)	FY 2021-2022	\$ 166,408.94		Federal Agency	Division and Homelessness Prevention Interim Housing/Congregate/Non-Congregate Shelter	Temporary emergency rotational shelter through 60+ participating congregations, include light touch case management to connect to services and/or benefits and employment placements.	ALL PEOPLE EXPERIENCING HOMELESSNESS	x	People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders	Veterans People Exp HIV/AIDS Unaccompanied Youth	Parenting Youth Children of Parenting Youth Other (please enter here)
Other: Social Worker at the Library	FY 2020-2021	\$ 93,000.00		Local Agency	Outreach and Engagement Systems Support Activities	Contracts with a social worker to provide counseling and other services out of the U. Capen Library 40 hours per week.	ALL PEOPLE EXPERIENCING HOMELESSNESS		People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders	Veterans People Exp HIV/AIDS Unaccompanied Youth	Parenting Youth Children of Parenting Youth Other (All that needs support)
Library Fund	FY 2021-2022	\$ 93,000.00		Local Agency	Outreach and Engagement Systems Support Activities	Contracts with a social worker to provide counseling and other services out of the U. Capen Library 40 hours per week.	ALL PEOPLE EXPERIENCING HOMELESSNESS		People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders	Veterans People Exp HIV/AIDS Unaccompanied Youth	Parenting Youth Children of Parenting Youth Other (All that needs support)
Other: Stand Down	FY 2020-2021	\$ 3,500.00		Federal Agency	Outreach and Engagement	Intervention program to support homeless veterans with an opportunity to access services and connect with community providers.	ALL PEOPLE EXPERIENCING HOMELESSNESS	x	People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders	Veterans People Exp HIV/AIDS Unaccompanied Youth	Parenting Youth Children of Parenting Youth Other (please enter here)
Homeless Veterans Reintegration Program (HVRI) - Stand Down funding	FY 2021-2022	\$ 3,500.00		Federal Agency	Outreach and Engagement	Intervention program to support homeless veterans with an opportunity to access services and connect with community providers.	ALL PEOPLE EXPERIENCING HOMELESSNESS	x	People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders	Veterans People Exp HIV/AIDS Unaccompanied Youth	Parenting Youth Children of Parenting Youth Other (please enter here)
Other: Public Health Nurses - Homeless Outreach	FY 2020-2021	\$ 668,125.79		State/Local	Outreach and Engagement Interim Housing/Congregate/Non-Congregate Shelter	Homeless Outreach Team where clients are screened and vaccines administered. Additional intervention types supported with funding include delivery of clinical services.	ALL PEOPLE EXPERIENCING HOMELESSNESS	x	People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders	Veterans People Exp HIV/AIDS Unaccompanied Youth	Parenting Youth Children of Parenting Youth Other (please enter here)
MediCal Administrative Activities (MAA), Reassignment and County General Fund	FY 2021-2022	\$ -		State/Local	Outreach and Engagement Interim Housing/Congregate/Non-Congregate Shelter	Homeless Outreach Team where clients are screened and vaccines administered. Additional intervention types supported with funding include delivery of clinical services.	ALL PEOPLE EXPERIENCING HOMELESSNESS	x	People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders	Veterans People Exp HIV/AIDS Unaccompanied Youth	Parenting Youth Children of Parenting Youth Other (please enter here)
Other: Public Health Nurses - Homeless Outreach and Mobile Vaccination PODs	FY 2020-2021	\$ 160,969.04		Federal/State/Local	Outreach and Engagement Interim Housing/Congregate/Non-Congregate Shelter	Point of Dispensing (POD), temporary sites where vaccines can be quickly administered, communicable disease screening, education and prevention. (New this fiscal year, FY20-21 performed at PHA, see below)	ALL PEOPLE EXPERIENCING HOMELESSNESS	x	People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders	Veterans People Exp HIV/AIDS Unaccompanied Youth	Parenting Youth Children of Parenting Youth Other (please enter here)
MediCal Administrative Activities (MAA), Reassignment and County General Fund	FY 2021-2022	\$ -		Federal/State/Local	Outreach and Engagement Interim Housing/Congregate/Non-Congregate Shelter	Point of Dispensing (POD), temporary sites where vaccines can be quickly administered, communicable disease screening, education and prevention. (Program transferred to HCD effective FY21-22)	ALL PEOPLE EXPERIENCING HOMELESSNESS	x	People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders	Veterans People Exp HIV/AIDS Unaccompanied Youth	Parenting Youth Children of Parenting Youth Other (please enter here)
Other: Public Health Nurses - Homeless Outreach and Mobile Vaccination PODs	FY 2020-2021	\$ 1,053,013.00		Federal/State/Local	Outreach and Engagement Interim Housing/Congregate/Non-Congregate Shelter	Point of Dispensing (POD), temporary sites where vaccines can be quickly administered, communicable disease screening, education and prevention. (Program transferred to HCD effective FY21-22)	ALL PEOPLE EXPERIENCING HOMELESSNESS	x	People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders	Veterans People Exp HIV/AIDS Unaccompanied Youth	Parenting Youth Children of Parenting Youth Other (please enter here)
MediCal Administrative Activities (MAA), Reassignment and County General Fund	FY 2021-2022	\$ 444,433.00		Federal/State/Local	Interim Housing/Congregate/Non-Congregate Shelter	Point of Dispensing (POD), temporary sites where vaccines can be quickly administered, communicable disease screening, education and prevention. (Program transferred to HCD effective FY21-22)	ALL PEOPLE EXPERIENCING HOMELESSNESS		People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders	Veterans People Exp HIV/AIDS Unaccompanied Youth	Parenting Youth Children of Parenting Youth Other (please enter here)

Table 4. Outcome Goals

Outcome Goal #1a: Reducing the number of persons experiencing homelessness.			
Goal Statement: By the end of the performance period, HDIS data for the [San Diego City and County - CA-601] will show [19,797] total people accessing services who are experiencing homelessness annually, representing [2,199] [fewer] people and a [10%] [reduction] from the baseline. <i>*Please be sure to copy and paste the goal statement from this application template to Cognito, and only update the fields in [brackets].</i>			
Goal Narrative: The number of people accessing services has increased annually since 2018. The San Diego region is taking action to reverse that trend and reduce the number of people accessing services by 10% from the 2021 baseline by 2025.			
Baseline Data: Annual estimate of number of people accessing services who are experiencing homelessness	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people accessing services who are experiencing homelessness
21,996	2,199 fewer people annually	10% reduction	19,797 people annually
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>	
The San Diego region is committed to reducing homelessness among Black San Diegans. Black San Diegans experience homelessness at a rate that is 6x higher than non-Black San Diegans. Black San Diegans make up about 5% of the population in San Diego County, but make up 24.5% of people accessing services who are experiencing homelessness (per HDIS data). The San Diego CoC established the Ad Hoc Committee on Addressing Homelessness Among Black San Diegans to make recommendations on reducing this disparity. Those recommendations are considered in the equity strategies.		Decrease the percentage of Black San Diegans experiencing homelessness from 24.5% to 20.5% by June 30, 2025. Percentage will be determined using HDIS data for Outcome 1a: Number of people who are Black served/Total number of people served.	

Outcome Goal #1b. Reducing the number of persons experiencing homelessness on a daily basis.			
Goal Statement: By the end of the performance period, data for the [San Diego City and County - CA-601] will show [3,695] total people experiencing unsheltered homelessness daily, representing [411] [fewer] people and a [10%] [reduction] from the baseline. <i>*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].</i>			
Goal Narrative: The 2022 PIT count showed a 3% increase (4,106) over 2020 (3,971) in the count of people experiencing unsheltered homelessness after 2 years of decline. The San Diego region is committed to making more shelter beds available, deploying more resources to connect people directly from the street to housing, and reducing the number of people experiencing unsheltered homelessness by 10% from the 2021 baseline by 2025.			
Baseline Data: Daily Estimate of # of people experiencing unsheltered homelessness	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Daily Estimate of # of people experiencing unsheltered homelessness
4106	411	10% reduction	3,695 people annually
Underserved Populations and Populations Disproportionately Impacted by Homelessness			
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>	
The San Diego region is committed to reducing the percentage of Black San Diegans experiencing unsheltered homelessness. Black San Diegans make up about 5% of the population in San Diego County, but made up 22.6% of the people experiencing unsheltered homelessness. People with lived experience who are Black who participated in community engagement sessions with the Ad Hoc Committee on Addressing Homelessness Among Black San Diegans, voiced a demand for permanent housing pathways and safe, suitable shelter to meet basic survival needs while they wait for housing.		Reduce the percentage of Black San Diegans experiencing unsheltered homelessness from 22.6% to 18.6% by June 30, 2025. Percentage will be determined using Point in Time Count data collected in January 2025.	

Outcome Goal #2. Reducing the number of persons who become newly homeless.			
Goal Statement: By the end of the performance period, HDIS data for the [San Diego City and County - CA-601] will show [11,667] total people become newly homeless each year, representing [486] [fewer] people and a [4%] [reduction] from the baseline. <i>*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].</i>			
Goal Narrative: The number of people becoming newly homeless increased from 9,612 in 2021 to 12,153 in 2022. To address this effort, we are anticipating a 4% decrease due to an increase in prevention efforts including predictive analytics, upstream prevention efforts and senior rental subsidy programs.			
Baseline Data: Annual Estimate of # of people who become newly homeless each year	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people who become newly homeless each year
12,153	486 fewer people annually	4% reduction	11,667 people annually
Underserved Populations and Populations Disproportionately Impacted by Homelessness			
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>	

<p>In 2021, Serving Seniors completed a comprehensive needs assessment with recommendations to combat homelessness among older adults in San Diego, and the RIFH established an Ad Hoc Committee on Aging and Homelessness (chaired by the CEO of Serving Seniors) to address the needs of older adults. Their recommendations were considered in framing goals and strategies for this application.</p> <p>The homeless population in the San Diego region is aging. Data pulled from the HMIS between October 1, 2020 and September 30, 2021 showed that 27% or just under 10,000 unique individuals who received services were 55 years of age or older, and older adults made up about 41% of the chronically homeless population (3,000 adults). In 2020, one out of every four unsheltered San Diego County residents was an adult age 55 and over and 50% also reported a chronic health condition. Many were homeless for the first time. 2020 Point in Time Count data revealed that 43% of unsheltered seniors (55 years of age or older) were experiencing homelessness for the first time, and 88% became homeless in San Diego.</p> <p>HDIS data was not provided for the older adult subpopulation. Looking at system data generated from HMIS for the past three HUD federal reporting years (October 1 to September 30) for first time homeless into shelters and permanent housing projects, the percentage of older adults experiencing homelessness for the first time has been decreasing, and additional focus will help to prevent future increases:</p> <p>2020-2021: 1,953 individuals (21% of all people experiencing homelessness for the first time)</p> <p>2019-2020: 2,315 individuals (24% of all people experiencing homelessness for the first time)</p>	<p>Reduce the number of adults 55 years of age or older who become homeless for the first time from 21% to 18% by June 30, 2025.</p> <p>Performance will be measured using HMIS system data for first time homeless into shelters and permanent housing projects.</p>
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Outcome Goal #3. Increasing the number of people exiting homelessness into permanent housing.

Goal Statement:
By the end of the performance period, HDIS data for the [San Diego City and County - CA-601] will show [4,953] total people exiting homelessness into permanent housing annually, representing [495] [more] people and a [11%] [increase] from the baseline.

**Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].*

Goal Narrative: The number of people exiting homelessness into permanent housing decreased from 4,531 in 2021 to 4,458 in 2022. . To address this effort, we are anticipating an 11% increase in permanent housing placements due to an increase in housing resources including the flexible housing pool.

Baseline Data: Annual Estimate of # of people exiting homelessness into permanent housing	Outcome Goals July 1, 2022 - June 30, 2025		
4,458	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people exiting homelessness into permanent housing
	495 more people annually	11% increase	4,953 people annually

Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment: **Describe the trackable data goal(s) related to this Outcome Goal:**
Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.

The San Diego region is committed to increasing the percentage of Black San Diegans exiting homelessness to permanent housing. Black San Diegans experience homelessness at a rate that is disproportionately higher (6x higher) than non-Black San Diegans and Black San Diegans remain homeless longer. Per HDIS data, the percentage of Black San Diegans exiting to permanent housing was higher than the average for all San Diegans, however, the percentage exiting to permanent housing has declined. The San Diego region aims to increase outflow from homelessness for Black San Diegans to reduce the overall percentage of Black San Diegans experiencing homelessness.

Increase percentage of Black San Diegans exiting homelessness to permanent housing from 26% to 30% by June 30, 2025.

Outcome Goal #4. Reducing the length of time persons remain homeless.

Goal Statement:
By the end of the performance period, HDIS data for the [San Diego City and County - CA-601] will show [129] days as the average length of time that persons are enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs annually, representing [3] [fewer] days and a [2%] [reduction] from the baseline.

**Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].*

Goal Narrative: The length of time persons remain homeless has increased from 118 days in 2021 to 132 days in 2022. To address this effort, we are anticipating a 2.5% reduction of 3 days due to an increase in housing resources including expanded outreach, flexible housing pool and diversion efforts.

Baseline Data: Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs	Outcome Goals July 1, 2022 - June 30, 2025		
132	Change in # of Days	Change as % of Baseline	Target Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move in for persons enrolled in rapid rehousing and permanent housing programs
	3 fewer days annually	2% reduction	129

Describe Your Related Goals for

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment: **Describe the trackable data goal(s) related to this Outcome Goal:**
Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.

The San Diego region is committed to decreasing the average length of time Black San Diegans remain homeless. Per HDIS data, the average number of days a person experienced homelessness in San Diego has increased by 14 days from 118 days to 132 days. During the same period, the average number of days Black San Diegans experienced homelessness increased from 143 days to 146 days. The San Diego region aims to reduce the number of days Black San Diegans experience homelessness by 14 days (9.8%) by June 30, 2025.

Decrease the length of time Black San Diegans remain homeless from 146 days to 132 days by June 30, 2025.

Outcome Goal #5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.

Goal Statement:
By the end of the performance period, HDIS data for the [San Diego City and County - CA-601] will show [7%] of people return to homelessness within 2 years after having exited homelessness to permanent housing, representing [0] [change] people and a [0%] [change] from the baseline.

**Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].*

Goal Narrative: The number of persons that return to homelessness within two years after exiting to permanent housing has decreased from 11% in 2021 to 7% in 2022. This significant decrease is due to increased diversion efforts, housing stability efforts and upstream prevention. Due to this, our goal is to remain at the 7% metric.

Baseline Data: % of people who return to homelessness within 2 years after having exited homelessness to permanent housing	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in % of People	Change as % of Baseline	Target % of people who return to homelessness within 2 years after having exited homelessness to permanent housing
7%	0	0	7% of people annually
Describe Your Related Goals for			
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>	
Ending youth and young adult homelessness is both a national and a local priority. In 2019, HUD awarded the San Diego CoC \$7.94 million to develop a youth-driven ecosystem of care to prevent and end youth homelessness. The CoC adopted the San Diego County Coordinated Community Plan to Prevent and End Homelessness to guide strategies and investments. This plan was incorporated as part of the City of San Diego Community Action Plan on Homelessness and the RTFH Regional Community Action Plan to Prevent and End Homelessness in San Diego. Youth made up 2,200 people seeking services in 2020 (HMIS) and 513 people counted in the 2020 Point in Time Count. Per HDIS data, Unaccompanied Youth (18-24 years) made up a higher percentage of the total persons seeking services each year between 2018 and 2020 (4% in 2018, 5% in 2019, and 7% in 2020) and returned to homelessness after exiting homelessness to permanent housing at a rate higher than the average of all persons in 2018 (11% all persons, 13% youth), 2019 (12% all persons, 15% youth), and 2020 (11% all persons, 13% youth).		Decrease the percentage of Unaccompanied Youth (18-24) who return to homelessness after exiting homelessness to permanent housing from 13% to 11% by June 30, 2025.	

Outcome Goal #6. Increasing successful placements from street outreach.

Goal Statement:
By the end of the performance period, HDIS data for the [San Diego City and County - CA-601] will show [1,961] total people served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing [383] [more] people and a [24%] [increase] from the baseline.

Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].

Goal Narrative: Successful placements from street outreach decreased from 1,961 in 2021 to 1,578 in 2022. To address this effort, we are anticipating a 24% increase in successful placements due to more robust outreach efforts and increased staffing of outreach teams.

Baseline Data: Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.
1,578	383 more people annually	24% increase	1,961 people annually
Describe Your Related Goals for			
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>	
The San Diego region is committed to increasing exits from street outreach to emergency shelter, and transitional housing or permanent housing destinations among Black San Diegans. Black San Diegans make up about 5% of the population in San Diego County, but made up 22.6% of the people experiencing unsheltered homelessness. Black people experiencing homelessness who participated in community engagement sessions with the Ad Hoc Committee on Addressing Homelessness Among Black San Diegans, voiced a demand for permanent housing pathways and safe, suitable shelter to meet basic survival needs while they wait for housing.		Increase the percentage of Black San Diegans served in street outreach who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations from 27% to 32% by June 30, 2025.	

Table 5. Strategies to Achieve Outcome Goals

Strategy	Performance Measure to Be Impacted (Check all that apply)
Strategic uses of other sources of funding	
Description	
Root Causes and Upstream Prevention: This domain seeks to prevent homelessness by focusing on the root causes of homelessness and upstream prevention strategies. Strategies in this domain include homeless prevention and predictive analytics to better identify interventions before a homeless crisis.	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input checked="" type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. <input type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing. <input type="checkbox"/> 4. Reducing the length of time persons remain homeless. <input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. <input type="checkbox"/> 6. Increasing successful placements from street outreach. <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
Timeframe	
30-Jun-25	
Entities with Lead Responsibilities	
County of San Diego, Health and Human Services Agency, Department of Homeless Solutions and Equitable Communities (HSEC) Office of Homeless Solutions (OHS)	
Measurable Targets	
Enterprise-wide Homeless Action Plan to be completed by Spring of 2023 and will expand on the County's commitment to preventing homelessness through upstream responses, designed to address the County's role in confronting the interconnected challenges that systemically cause and exacerbate homelessness, and those that can prevent it. The County's strategy for predictive analytics is in	

Strategy	Performance Measure to Be Impacted (Check all that apply)
Improving data quality, data systems, and/or data analyses to better inform decision-making	
Description	
Diversion and Mitigation: This domain focuses on interventions that will prevent people who are on the brink of homelessness from becoming homeless, such as short-term rent assistance, mediation, housing search and connections, legal assistance, and creating alternatives to incarceration for persons experiencing homelessness.	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input checked="" type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. <input type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing. <input type="checkbox"/> 4. Reducing the length of time persons remain homeless. <input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. <input type="checkbox"/> 6. Increasing successful placements from street outreach. <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
Timeframe	
30-Jun-25	

Entities with Lead Responsibilities	<input type="checkbox"/> 4. Reducing the length of time persons remain homeless. <input checked="" type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. <input type="checkbox"/> 6. Increasing successful placements from street outreach. <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
County of San Diego, Health and Human Services Agency, Department of Homeless Solutions and Equitable Communities (HSEC) Office of Homeless Solutions (OHS)	
Measurable Targets	
Diversion and mitigation efforts require coordination to mobilize County resources quickly and effectively, which may include short-term rent assistance, mediation, housing search and connections, legal assistance, and creating alternatives to incarceration for people experiencing homelessness. Diversion and mitigation also involve integrating homeless prevention and response into other systems, including	

Strategy	Performance Measure to Be Impacted (Check all that apply)
Improving access to supportive services and/or physical health and behavioral health services	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. <input type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing. <input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless. <input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. <input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach. <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
Description	
Services, Treatment and Outreach: This domain focuses on interventions that include street outreach, harm reduction, clinical, social and housing support services. This also includes a focus on Community Harm Reduction Teams and shelter for persons with substance use disorders.	
Timeframe	
30-Jun-25	
Entities with Lead Responsibilities	
County of San Diego, Health and Human Services Agency, Department of Homeless Solutions and Equitable Communities (HSEC) Office of Homeless Solutions (OHS)	
Measurable Targets	
Services and treatment includes the intersection of the County's behavioral health, healthcare, housing and homelessness to create collaborative and multi-disciplinary interventions that provide person-centered resources and services. Street outreach and case management are being significantly expanded in partnership with 18 local jurisdictions and offers important engagement points for	

Strategy	Performance Measure to Be Impacted (Check all that apply)
Increasing investments into, or otherwise scaling up, specific interventions or program types	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.
Description	

Emergency/Interim Housing/Resources: This domain focuses on interventions for emergency and interim housing needs with assessment, supportive services coordination and housing navigation.
Timeframe
30-Jun-25
Entities with Lead Responsibilities
County of San Diego, Health and Human Services Agency, Department of Homeless Solutions and Equitable Communities (HSEC) Office of Homeless Solutions (OHS)
Measurable Targets
County has embarked on a variety of compassionate emergency housing solutions which range from hotel vouchers, safe parking to sleeping cabins, harm reduction interventions and housing, crisis stabilization units and joint ventures with City jurisdictions and other innovative ways to ensure those experiencing homelessness have a choice that meets their needs.

- 2. Reducing the number of persons who become homeless for the first time.
- 3. Increasing the number of people exiting homelessness into permanent housing.
- 4. Reducing the length of time persons remain homeless.
- 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
- 6. Increasing successful placements from street outreach.
- Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy
Strategic uses of other sources of funding
Description
Permanent Housing and Support: This domain focuses on providing permanent solutions to affordable housing and the support services individuals may need to maintain permanency.
Timeframe
30-Jun-25
Entities with Lead Responsibilities
County of San Diego, Health and Human Services Agency, Department of Homeless Solutions and Equitable Communities (HSEC) Office of Homeless Solutions (OHS)
Measurable Targets

- | Performance Measure to Be Impacted
(Check all that apply) |
|--|
| <input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. |
| <input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. |
| <input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing. |
| <input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless. |
| <input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. |
| <input type="checkbox"/> 6. Increasing successful placements from street outreach. |

The County is leveraging a variety of state and federal funding sources to create new affordable units both in construction and in the pipeline that will serve low income families, veterans, seniors, and people with Serious Mental Illness (SMI).

Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy	Performance Measure to Be Impacted (Check all that apply)
Description	
	<input type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. <input type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.
Timeframe	
	<input type="checkbox"/> 4. Reducing the length of time persons remain homeless.
Entities with Lead Responsibilities	
	<input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
Measurable Targets	
	<input type="checkbox"/> 6. Increasing successful placements from street outreach. <input type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Table 6. Funding Plan Strategic Intent

Eligible Use Category Intended to be Supported with HHAP 4	Approximate % of TOTAL HHAP 4 ALLOCATION to be used on this Eligible Use (%)	Approximate % of TOTAL HHAP 4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)	Activities to be Supported with HHAP 4	How is this a strategic use of HHAP 4 resources that will address needs and gaps within the homelessness response system?	How were these decisions to invest HHAP 4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
6. Delivery of permanent housing	56%	56%	Housing Our Youth Program: Specialized housing and care coordination services for youth and youth adults up to and including 24 years of age.	Housing Our Youth focuses on providing permanent solutions to affordable housing and the support services to young adults experiencing homelessness. This resource supports timely exits from street homelessness and long term stability.	The decision to invest in these activities were informed by the planned use of other state, local and federal funding sources by ensuring these efforts address key strategies to: reduce the number of persons experiencing homelessness, increasing the number of people exiting homelessness into permanent housing, reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
3. Street outreach	21%	N/A	C-HRT Team: Outreach and engagement for individuals with chronic substance use; collaboration with City of San Diego.	The C-HRT Team focuses on interventions that include street outreach, harm reduction, clinical, social and housing support services. This key effort helps to place persons experiencing homelessness with substance use disorders into shelter and other solutions; thus reducing the number of people experiencing street homelessness.	The decision to invest in these activities were informed by the planned use of other state, local and federal funding sources by ensuring these efforts address key strategies to: reduce the number of persons experiencing homelessness, reducing the length of time persons remain homeless and increaing successful placements from street outreach.
8. Interim sheltering (new and existing)	12%	N/A	C-HRT Safe Haven: Safe Haven housing operations for C-HRT clients; collaboratin with City of San Diego.	The C-HRT Save Haven provides interventions for emergency and interim housing needs with assessment, supportive services coordination and housing pathways. This program provides critical and essential services to expeditiously place highly vulnerable people into shelter and off the streets on a pathway to recovery and longer term housing solutions.	The decision to invest in these activities were informed by the planned use of other state, local and federal funding sources by ensuring these efforts address key strategies to: reduce the number of persons experiencing homelessness, reducing the length of time persons remain homeless and increaing successful placements from street outreach.
5. Systems support	7%	N/A	Emergency Housing Intervention Planning Consultant: The planning, development and implementation of Compassionate Emergency Solutions and Paythways to Housing for persons experiencing homelessness.	The Emergency Housing Planning Consultant will create feasible pathways and plans to develop new and innovative emergency interventions to create a myriad of exit strategies to those experiencing street homelessness.	The decision to invest in these activities were informed by the planned use of other state, local and federal funding sources by ensuring these efforts address key strategies to: reduce the number of persons experiencing homelessness, reducing the length of time persons remain homeless and increaing successful placements from street outreach.
10. Administrative (up to 7%)	4%	N/A	Oversight of grant activities, including reporting and fiscal management	Administrative funds will support the region in reaching the established HHAP goals and outcomes by ensuring the funds and program are well-managed and effective.	The decision to invest in these activities were informed by the planned use of other state, local and federal funding sources by ensuring these efforts address key strategies to reduce the number of persons experiencing homelessness, reducing the length of time persons remain homeless, increasing successful placements from street outreach and increasing the number of people exiting homelessness into permanent housing.
Total:	100%	56%			

Table 7. Demonstrated Need

Complete ONLY if you selected Interim Housing/Congregate/Non-Congregate Shelter as an activity on the Funding Plans tab.

Demonstrated Need	
# of available shelter beds	4348
# of people experiencing unsheltered homelessness in the homeless point-in-time count	4106
Shelter vacancy rate (%) in the summer months	16%
Shelter vacancy rate (%) in the winter months	16%
% of exits from emergency shelters to permanent housing solutions	30%
Describe plan to connect residents to permanent housing.	
<p>C-HRT Street Outreach Team will assist with placements of Safe Haven clients in the Coordinated Entry System to match with eligible housing options. In parallel, C-HRT Street outreach will assist with documents and income assistance for clients to be housing ready.</p>	