



## California Interagency Council on Homelessness

# Homeless Housing, Assistance and Prevention Round 4 Application

## Application Information

**Application Due Date: 11/29/2022**

This Cognito platform is the submission portal for the Cal ICH HHAP-4 Application. You will be required to upload a full copy of the HHAP-4 Data Tables Template and enter information into the portal from specific parts of the HHAP-4 Local Homelessness Action Plan and Application Template as outlined below.

Please review the following HHAP-4 resources prior to beginning this application:

- [Homeless Housing, Assistance, and Prevention Program Statute](#)
- [HHAP-4 Local Homelessness Action Plan & Application Template](#) and
- [HHAP-4 Data Tables](#)

## Application Submission for HHAP-4 Funding

Using the [HHAP-4 Local Homelessness Action Plan & Application Template](#) as a guide, applicants must provide the following information in the applicable form section (see below) to submit a complete application for HHAP-4 funding:

1. **Part I: Landscape Analysis of Needs, Demographics, And Funding:** the information required in this section will be provided in Tables 1, 2, and 3 of the HHAP-4 Data Tables file uploaded in the *Document Upload* section.
2. **Part II: Outcome Goals and Strategies for Achieving Those Goals:** the information required in this section will be provided in Tables 4 and 5 of the HHAP-4 Data Tables file uploaded in the *Document Upload* section, **AND** copy and pasted into the fields in the *Outcome Goals and Strategies* section of this application form.
3. **Part III: Narrative Responses:** the information required in this section will be provided by entering the responses to the narrative questions within the *Narrative Responses* section of this application form. Applicants are **NOT** required to upload a separate document with the responses to these narrative questions, though applicants may do so if they wish. The responses entered into this

Cognito form will be considered the official responses to the required narrative questions.

4. **Part IV: HHAP-4 Funding Plans and Strategic Intent Narrative:** the information required in this section will be provided in Tables 6 and 7 (as applicable), of the HHAP-4 Data Tables file uploaded in the *Document Upload* section, **AND** copy and pasted into the fields in the *Funding Plan Strategic Intent* section of this application form.
5. **Evidence of meeting the requirement to agendize the application at a meeting of the governing board** will be provided as a file upload in the *Document Upload* section.

## **How to Navigate this Form**

This application form is divided into **seven sections**. The actions you must take within each section are described below.

- **Applicant Information:** In this section, indicate (1) whether you will be submitting an individual or joint application, (2) list the eligible applicant jurisdiction(s), and (3) provide information about the Administrative Entity.
- **Document Upload:** In this section, upload (1) the completed HHAP-4 Data Tables as an Excel file, (2) evidence of meeting the requirement to agendize the application at a regular meeting of the governing board where public comments may be received, and (3) any other supporting documentation you may wish to provide to support your application.
- **Part I. Landscape Analysis:** In this section, answer the questions confirming that Tables 1, 2, and 3 have been completed and included in the HHAP-4 Data Tables file uploaded in the previous section.
- **Part II. Outcome Goals and Strategies:** In this section, copy and paste your responses from Tables 4 and 5 of the completed HHAP-4 Data Tables.
- **Part III. Narrative:** In this section, enter your responses from Part III of the HHAP-4 Local Homelessness Action Plan & Application Template.
- **Part IV. HHAP-4 Funding Plan Strategic Intent Narrative:** In this section, enter your responses from Tables 6 and 7 of the completed HHAP-4 Data Tables file, and answer the narrative questions.
- **Certification:** In this section, certify that the information is accurate and submit the application.

Prior to the submission deadline, you can save your progress in this application and come back to it later by clicking the save button. This will provide you with a link to the saved application, and there will be an option to email that link to the email address(es) of your choosing.

After submitting the application, you will not be able to make changes to your responses unless directed by Cal ICH staff.

**I have reviewed the HHAP-4 statute, FAQs, and application template documents**

Yes

**I am a representative from an eligible CoC, Large City, and/or County**

Yes

## **Applicant Information**

List the eligible applicant(s) submitting this application for HHAP-4 funding below and check the corresponding box to indicate whether the applicant(s) is/are applying individually or jointly.

### **Eligible Applicant(s) and Individual or Joint Designation**

Individual

This application represents the individual application for HHAP-4 funding on behalf of the following eligible applicant jurisdiction(s):

### **Eligible Applicant Name**

Napa County

## **Administrative Entity Information**

Funds awarded based on this application will be administered by the following Administrative Entity:

### **Administrative Entity**

Napa County

### **Contact Person**

Jennifer Palmer

### **Title**

Director of Housing & Homeless Services

### **Contact Person Phone Number**

(707) 299-1975

### **Contact Person Email**

jennifer.palmer@countyofnapa.org

### **\*Agreement to Participate in HDIS and HMIS**

By submitting this application, we agree to participate in a statewide Homeless Data Integration System, and to enter individuals served by this funding into the local Homeless Management Information System, in accordance with local protocols.

## Document Upload

Upload the completed [HHAP-4 Data Tables](#) (in .xlsx format), evidence of meeting the requirement to agendaize the application at a regular meeting of the governing body where public comments may be received (such as a Board agenda or meeting minutes), and any other supporting documentation.

### **HHAP-4 Data Tables**

HHAP 4 Tables updated 2 13 23 (1).xlsx

### **Governing Body Meeting Agenda or Minutes**

CoC Board Meeting Agenda November 2022.pdf

### **Optional Supporting Documents**

Napa County 11 29 2022 AgendaPacket.pdf

HHAP 4 Guidance signed.pdf

## **Part I. Landscape Analysis of Needs, Demographics, and Funding**

**Table 1 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.**

Yes

**Table 2 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.**

Yes

**Table 3 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.**

Yes

## Part II. Outcome Goals and Strategies for Achieving Those Goals

Copy and paste your responses to Tables 4 and 5 from the [HHAP-4 Data Tables](#) into the form below. All outcome goals are for the period between July 1, 2022 and June 30, 2025.

### Table 4: Outcome Goals

**Name of CoC**

CA-517 Napa City & County CoC

#### 1a. Reducing the number of persons experiencing homelessness.

**Goal Statement**

By the end of the performance period, HDIS data for the Napa City and County CoC will show 686 total people accessing services who are experiencing homelessness annually, representing 14 fewer people and a 2% reduction from the baseline (700).

**Goal Narrative**

NA

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people accessing services who are experiencing homelessness
700	14	2%	686

**Decrease/Increase in # of People**

Decrease

#### Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

**Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:**

Local data shows that while only 17% of the overall people served in the homeless system have a mental illness, 62% of the people experiencing homelessness in Napa have a mental illness.

**Describe the trackable data goal(s) related to this Outcome Goal:**

Increase the number of people with SMI being served by the system by 5%.

#### 1b. Reducing the number of persons experiencing homelessness on a daily basis

**Goal Statement**

By the end of the performance period, data for the Napa City and County CoC will show 330 total people experiencing unsheltered homelessness daily, representing 36 fewer people and a 10% reduction from the baseline (366).

**Goal Narrative**

NA

Baseline Data	Change in # of People	Change as % of Baseline	Target Daily Estimate of # of people experiencing unsheltered homelessness
366	36	10%	330

**Decrease/Increase in # of People**  
Decrease

## Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

**Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:**

Unaccompanied Youth make up 13% of the unsheltered homeless population, but only 4% of the emergency shelter population.

**Describe the trackable data goal(s) related to this Outcome Goal:**

Reduce the number of unaccompanied youth experiencing unsheltered homelessness by 10% (5 person reduction).

## 2. Reducing the number of persons who become newly homeless.

## 2. Reducing the number of persons who become newly homeless.

### Goal Statement

By the end of the performance period, HDIS data for the Napa City and County CoC will show 300 total people become newly homeless each year, representing 3 fewer people and a 1% reduction from the baseline (303).

### Goal Narrative

NA

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people who become newly homeless each year
303	3	1%	300

**Decrease/Increase in # of People**  
Decrease

## Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

**Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:**

Local data shows that while 34% of the Napa population identifies as Hispanic/Latino, 57% of the people entering homelessness for the first time identify as Hispanic/Latino.

**Describe the trackable data goal(s) related to this Outcome Goal:**

Reduce the number of people who identify as Hispanic/Latino from entering the homeless system for the first time by 5%.

**3. Increasing the number of people exiting homelessness into permanent housing.**

**3. Increasing the number of people exiting homelessness into permanent housing.**

**Goal Statement**

By the end of the performance period, HDIS data for the Napa City and County CoC will show 181 total people exiting homelessness into permanent housing annually, representing 3 more people and a 2% increase from the baseline (178).

**Goal Narrative**

NA

<b>Baseline Data</b>	<b>Change in # of People</b>	<b>Change as % of Baseline</b>	<b>Target Annual Estimate of # of people exiting homelessness into permanent housing</b>
178	3	2%	181

**Decrease/Increase in # of People**

Increase

**Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness**

**Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:**

Local data shows that while 64% of the households served by the system have a disabled household member, only 25% of households exiting to permanent destinations have a disabled household member.

**Describe the trackable data goal(s) related to this Outcome Goal:**

Increase the number of households exited to permanent housing by 5%.

**4. Reducing the length of time persons remain homeless.**

**4. Reducing the length of time persons remain homeless.**

**Goal Statement**

By the end of the performance period, HDIS data for the Napa City and County CoC will show 113 days as the average length of time that persons are enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs annually, representing 0 fewer or more people and a 0% reduction or increase from the baseline.

**Goal Narrative**

Napa County and City CoC believes this baseline data of 113 average days to be off, and therefore the



goal is to not increase the average length of time but maintain this average.

<b>Baseline Data</b>	<b>Change in # of Days</b>	<b>Change as % of Baseline</b>	<b>Target Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs</b>
113	0	0%	113

**Decrease/Increase in # of Days**  
Decrease

**Optional Comments**

Napa County and City CoC believes this baseline data of 113 average days to be off, and therefore the goal is to not increase the average length of time but maintain this average. That was not an option above (only decrease/increase).

**Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness**

**Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:**

Local data shows that while the average person experiencing homelessness in Napa spends 77 days technically homeless, Veterans remain homeless for an average of 128 days.

**Describe the trackable data goal(s) related to this Outcome Goal:**

Reduce the amount of time Veterans spend homeless by 5%.

**5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.**

**5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.**

**Goal Statement**

By the end of the performance period, HDIS data for the Napa City and County CoC will show 8% of people return to homelessness within 2 years after having exited homelessness to permanent housing, a 0% increase from the baseline.

**Goal Narrative**

Napa County and City CoC believes this baseline data of 8% of people who return to homelessness within 2 years after having exited to homelessness to permanent housing to be off, and therefore the goal is to not increase this percentage of time but maintain this average or lower.

<b>Baseline</b>	<b>Change in % of</b>	<b>Change as % of</b>	<b>Target % of people who return to</b>
-----------------	-----------------------	-----------------------	---

<b>Data</b> 8%	<b>People</b> 0%	<b>Baseline</b> 0%	<b>homelessness within 2 years after having exited homelessness to permanent housing</b> 8%
-------------------	---------------------	-----------------------	--

**Decrease/Increase in # of People**  
Decrease

**Optional Comments**

Napa County and City CoC believes this baseline data of 8% of people who return to homelessness within 2 years after having exited to homelessness to permanent housing to be off, and therefore the goal is to not increase this percentage of time but maintain this average or lower. That was not an option above (only decrease/increase).

**Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness**

**Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:**

People who identify as American Indian or Alaskan Native have the highest rates of returns to homelessness, returning to homelessness between 30% - 40% of the time after exiting to permanent housing depending on the specific identity.

**Describe the trackable data goal(s) related to this Outcome Goal:**

Reduce the rates households that identify as American Indian or Alaskan Native return to homelessness by 5%.

**6. Increasing successful placements from street outreach.**

**6. Increasing successful placements from street outreach.**

**Goal Statement**

By the end of the performance period, HDIS data for the Napa City and County CoC will show 25 total people served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing 8 more people and a 50% increase from the baseline.

**Goal Narrative**

NA

<b>Baseline Data</b> 17	<b>Change in # of People</b> 8	<b>Change as % of Baseline</b> 50%	<b>Target Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.</b> 25
----------------------------	-----------------------------------	---------------------------------------	---

**Decrease/Increase in # of People**  
Increase

**Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness**

**Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:**

Community feedback has reported a lack of bilingual and culturally competent outreach workers could be leading to a lower amount of people served who might be monolingual Spanish speakers and/or Hispanic/Latino.

**Describe the trackable data goal(s) related to this Outcome Goal:**

Increase the number of households exited from SO identifying as Hispanic/Latino by 30%.

## Table 5: Strategies to Achieve Outcome Goals

### Strategy 1

**Type of Strategy**

Increasing investments into, or otherwise scaling up, specific interventions or program types

**Description**

Develop and implement a robust Homeless System Diversion Program to help households experiencing or at risk of homelessness seek resolution to quickly exit or avoid shelter or other entry into the homeless system of care.

**Timeframe**

June 2023

**Entities with Lead Responsibilities**

City of Napa, Abode Services Outreach, Napa PD Outreach

**Measurable Targets**

10 people successful diverted from homelessness by June 2023.

**Performance Measure(s) to Be Impacted (Check all that apply)**

1. Reducing the number of persons experiencing homelessness.
2. Reducing the number of persons who become homeless for the first time.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
6. Increasing successful placements from street outreach

### Strategy 2

**Type of Strategy**

Expanding and strengthening cross-system partnerships and/or collaborative planning

**Description**

Expand housing placements for homeless households by using Homekey funding to covert motel beds at Wine Valley Lodge to permanent housing units with supportive services, partnering with the PHA and community non-profits to provide project-based vouchers and supportive services. This goal was not achieved (per our HHAP3 goals) due to construction and permitting delays.

**Timeframe**

March 2023

**Entities with Lead Responsibilities**

City of Napa, Burbank Housing, County of Napa, Housing Authority of the City of Napa, VOICES, Abode Services

**Measurable Targets**

54 leased units at Wine Valley Lodge, including 14 units set aside for Transitional Aged Youth, will be converted to permanent housing with supportive services with occupancy by March 2023.

**Performance Measure(s) to Be Impacted (Check all that apply)**

1. Reducing the number of persons experiencing homelessness.
3. Increasing the number of people exiting homelessness into permanent housing.
5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
6. Increasing successful placements from street outreach

**Strategy 3****Type of Strategy**

Strengthening systemic efforts and processes, such as coordinated entry and assessment processes, landlord engagement efforts, housing navigation strategies, and other systemic improvements

**Description**

Prevent returns to homelessness by using CalAIM Community Supports funding to enhance housing stability through Housing Transition/Navigation, Housing Deposits, and Housing Tenancy and Sustaining Services (HTSS).

**Timeframe**

January 2023

**Entities with Lead Responsibilities**

County of Napa, City of Napa, Abode Services, Queen of the Valley Medical Center

**Measurable Targets**

Have at least 80 individuals actively enrolled in in Housing Navigation services, 65 individuals actively enrolled in Housing Stabilization services, and at least 5 individuals actively enrolled in Housing Deposits by January 2023.

**Performance Measure(s) to Be Impacted (Check all that apply)**

1. Reducing the number of persons experiencing homelessness.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
6. Increasing successful placements from street outreach

**Strategy 4****Type of Strategy**

Expanding and strengthening cross-system partnerships and/or collaborative planning

**Description**

Expand housing placements for homeless households by using Multi-family Housing Program funding and Whole Person Care Pilot Programs financial assistance to convert the vacant Sunrise Napa Assisted Living Facility into Valle Verde/Heritage House (permanent housing). Project will provide 58 SROs, 8 one-bedroom units, and 24 apartment units.

**Timeframe**

December 2023

**Entities with Lead Responsibilities**

Gasser Foundation, Burbank Housing, Abode Services, the City of Napa and Napa County

**Measurable Targets**

Construction to start in June 2022, and is ongoing. Project is on track for units to be occupied by end of 2023.

**Performance Measure(s) to Be Impacted (Check all that apply)**

1. Reducing the number of persons experiencing homelessness.
3. Increasing the number of people exiting homelessness into permanent housing.
5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
6. Increasing successful placements from street outreach

**Strategy 5****Type of Strategy**

Strategic uses of other sources of funding

**Description**

Napa County Adult Protective Services, Child Protective Services, and Self-Sufficiency teams will use Home Safe, HDAP, BFH, and HSP funds to provide homeless prevention and diversion to vulnerable older adults and families.

**Timeframe**

By the end of FY 2024

**Entities with Lead Responsibilities**

Napa County

**Measurable Targets**

By the end of FY2024: Use Home Safe funds to provide prevention and diversion services to 35 vulnerable older adults. Use BFH and HSP funds to provide permanent housing or prevention to 104 families. Use HDAP funds to provide permanent housing or prevention to 50 literally homeless individuals with disabilities.

**Performance Measure(s) to Be Impacted (Check all that apply)**

1. Reducing the number of persons experiencing homelessness.
2. Reducing the number of persons who become homeless for the first time.
5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.

**Strategy 6**

**Type of Strategy**

Strengthening the quality or performance of housing and/or services programs

**Description**

Target outreach services to people currently experiencing unsheltered homelessness with the goal of reducing the number of unsheltered individuals and exits to permanent housing. City of Napa to continue to implement their Outreach program, in tandem with the development of the Diversion Program.

**Timeframe**

January 2023

**Entities with Lead Responsibilities**

City of Napa, Abode Services, Napa PD Outreach

**Measurable Targets**

Exit 25 individuals from Street Outreach to PH by end of 2023

**Performance Measure(s) to Be Impacted (Check all that apply)**

1. Reducing the number of persons experiencing homelessness.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
6. Increasing successful placements from street outreach

**Strategy 7****Type of Strategy**

Strengthening the quality or performance of housing and/or services programs

**Description**

Expand Permanent Supported Housing availability through the CoC-funded PSH Expansion Project.

**Timeframe**

January 2023

**Entities with Lead Responsibilities**

County of Napa, City of Napa, Abode Services, CARE Network/Queen of the Valley Medical Center

**Measurable Targets**

House 5 chronically households in scattered site apartments by January 2023

**Performance Measure(s) to Be Impacted (Check all that apply)**

1. Reducing the number of persons experiencing homelessness.
3. Increasing the number of people exiting homelessness into permanent housing.
5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
6. Increasing successful placements from street outreach

**Strategy 8****Type of Strategy**

Reaching underserved and historically marginalized

communities and populations

**Description**

Establish a CoC Diversity, Equity, and Inclusion working group, to develop, implement, and evaluate a strategic DEI plan for the homeless system of care. This goal was not achieved (per our HHAP3 goals) due internal process delays.

**Timeframe**

March 2023

**Entities with Lead Responsibilities**

CoC Board, County of Napa

**Measurable Targets**

Establish a DEI workgroup with cross system leadership and representation by March 2023.

**Performance Measure(s) to Be Impacted (Check all that apply)**

7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

**Strategy 9**

**Type of Strategy**

Expanding and strengthening partnerships with people with lived expertise

**Description**

Establish an ad hoc committee with the purpose of creating policies/procedures and structure for a Lived Experience Board (LEB) for the Napa City and County CoC.

**Timeframe**

December 2023

**Entities with Lead Responsibilities**

Napa City and County CoC

**Measurable Targets**

Lived Experience Board established by December 2023.

**Performance Measure(s) to Be Impacted (Check all that apply)**

7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

*Click + Add Strategy above to add additional strategies as needed.*

## Part III. Narrative Responses

Copy and paste your responses to Part III. Narrative Responses from the [HHAP-4 Local Homelessness Action Plan & Application Template](#) into the form below.

### Question 1

**[50220.8(b)(3)(D)]** My jurisdiction (e.g., City, County, CoC) collaborated with other overlapping jurisdictions to develop the strategies and goals related to HHAP-4

**Q1**

Yes

### Question 2

**[50220.8(b)(3)(D)]** My jurisdiction (e.g., City, County, CoC) consulted with each of the following entities to determine how HHAP-4 funds would be used:

**Public agencies (governmental entities)**

Yes

**Private sector partners (philanthropy, local businesses, CBOs, etc.)**

Yes

**Service providers (direct service providers, outreach, shelter providers, etc.)**

Yes

**Local governing boards**

Yes

**People with lived experience**

Yes

**Other**

No

**a. Please describe your most notable coordination and collaborative processes with these entities.**

All of the above agencies and partners have been directly involved with the HHAP funding allocation process and have historically been very active in the homeless response system design and evaluation. Between 2015-2017 the Napa City and County CoC partnered with national experts (Corporation for Supportive Housing, CSH, and National Alliance to End Homelessness, NAEH) on a multi-year process to review and transfer the local homeless crisis response system. This work included the introduction of the "Housing-First" service, creating better access to the system for vulnerable individuals, increasing exits to permanent housing, and implementing and expanding the local Coordinated Entry System (CES).

In 2017 Napa County was selected as a Whole Person Care (WPC) Pilot Program, a MediCal waiver program through DHCS meant to serve high utilizers of health care systems. Napa County Housing & Homeless Services was the lead entity for the WPC Pilot. The local pilot program was designed to serve the portion of County's population of individuals experiencing homelessness who are the highest utilizers of emergency services to provide social and housing support services as interventions leading to the prevention or reduction of emergency-response services. Specifically, Napa WPC targeted Medi-Cal eligible individuals experiencing or at-risk of experiencing homelessness, prioritizing services for:



Beneficiaries with multiple barriers to securing housing, Beneficiaries that are high utilizers of multiple systems (HUMS); and, Beneficiaries that have complex care needs, including co-occurring disorders, physical disability, serious mental illness, or substance use disorder. Napa WPC chose to implement a program centered on “Housing First” client-centered care and data-informed decision-making. The overarching objectives were to improve individual health and quality of life, reduce utilization of emergency resources emergency room and in-patient hospitalization beds. Over the course of its six years, the pilot provided the framework for the intensive coordination across jurisdiction partners to successfully execute the broad system-change efforts envisioned. All of the above agencies and partners were involved with the multi-year system transformation and implementation of the WPC program (in some capacity). Napa City and County CoC continues to see success built upon these initiatives, and strengthening our Coordinated Entry System, to ensure we are serving the most vulnerable in the community.

### Question 3

**[50220.8(b)(3)(B) and 50220.8(b)(3)(E)]** My jurisdiction (e.g., City, County, CoC) is partnering or plans to use any round of HHAP funding to increase partnership with:

**People with lived experience**

Other (please explain)

**Other response**

We are applying for HHAP-4 funding to establish a Lived Experience Board, based on CoC recommendation and what the funding need may be.

---

**Social services (CalFresh, Medi-cal, CalWORKs, SSI, VA Benefits, etc.)**

Other (please explain)

**Other response**

These agencies are active in the CoC, and members of the CoC Board. Partnerships are ongoing.

---

**Justice entities**

Other (please explain)

**Other response**

These agencies are active in the CoC, and members of the CoC Board. Partnerships are ongoing.

---

**Workforce system**

Other (please explain)

**Other response**

These agencies are active in the CoC, and members of the CoC Board. Partnerships are ongoing.

---

**Services for older adults**

Other (please explain)

**Other response**

These agencies are active in the CoC, and members of the CoC Board. Partnerships are ongoing.

---

**Services for people with disabilities**

Other (please explain)

**Other response**

These agencies are active in the CoC, and members of the CoC Board. Partnerships are ongoing.

---

**Child welfare system**

Other (please explain)

**Other response**

These agencies are active in the CoC, and members of the CoC Board. Partnerships are ongoing.

---

**Education system**

Other (please explain)

**Other response**

These agencies are active in the CoC, and members of the CoC Board. Partnerships are ongoing.

---

**Local Homeless Coordinated Entry System**

Yes

**Is this partnership formal or informal?**

Formal partnering

**Is this partnership current or planned?**

Current

**Do HHAP Funds Support This Partnership?**

Yes

---

**Other (please specify)**

No

---

**a. Please describe your most notable partnership with these groups (e.g. MOUs, shared funding, data sharing agreements, service coordination, etc.)**

In 2017 Napa County became the Lead Entity for the California Department of Health Care Services (DHCS)'s Whole Person Care (WPC) Pilot Program. The WPC pilot program provided the administrative and delivery infrastructure to implement a new homeless response system fostering deeper connections and partnerships with and among care providers, such as Napa County Mental Health and Drug & Alcohol Programs and CARE network mobile response unit, as well as social service providers including Abode Services, Catholic Charities, Napa County Self-Sufficiency Programs, Family Resource Centers, Bay Area Legal Aid and Fair Housing Agencies, the Housing Authority City of Napa, LGBTQ Connection and VOICES Youth Center, among many other partners. These agencies coordinate via bi-weekly case conferencing to discuss client needs and coordinate care plans. In addition, the City and County rely heavily on these partnerships to design, implement and continuously improve programs to ensure they are meeting the needs of the community. This collaboration amongst City, County and Social Service agencies is critical in ensuring the homeless response system meets the needs of the Napa community.

**Question 4**

**[50220.8(b)(3)(B) and 50220.8(b)(3)(E)]** My jurisdiction (e.g., City, County, CoC) is strengthening its **partnership, strategies, and resources** across:

**Managed care plans and resources (such as the Housing and Homelessness Incentive Program [HHIP])**

Yes

**Physical and behavioral health care systems and resources**

Yes

**Public health system and resources**

Yes

**a. Please describe your most notable coordination, planning, and/or sharing of data/information that is occurring within these partnerships.**

In 2017 Napa County became the Lead Entity for the California Department of Health Care Services (DHCS)'s Whole Person Care (WPC) Pilot Program. The WPC pilot program provided the infrastructure to develop a new homeless response system that led to a deeper connections and partnerships with other care providers, such as behavioral health services, such as Napa County Mental Health, as well as social service providers, such as Abode Services, CARE Network and Catholic Charities. Agencies meet on a frequency (bi-weekly) basis to discuss client needs and coordinate care plans. In addition, the City and County rely heavily on these partnerships to design, implement and tweak programs to ensure they are meeting the needs of the community. This collaboration amongst City, County and Social Service agencies is critical in ensuring we have a homeless response system that meets the needs of our community. Napa County is now implementing DHCS' new multi-year Medi-Cal delivery system initiative, California Advancing and Innovating Medi-Cal (Cal-AIM). The key elements of the Cal-AIM initiative are built off the previous WPC programs. Both WPC and CalAIM program implementations have required signification coordination, planning and sharing data/information.

## Question 5

**[50220.8(b)(3)(F)]** Please select what actions your jurisdiction will take to ensure racial/ethnic/gender groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services:

**[50220.8(b)(3)(F)] Please select what actions your jurisdiction will take to ensure racial/ethnic/gender groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services:**

Disaggregating administrative data for use in decision making processes

Ensuring those with lived experience have a role in program design, strategy development, and oversight

Developing workgroups and hosting training related to advancing equity

**a. Please describe the most notable specific actions the jurisdiction will take regarding equity for racial/ethnic/gender groups.**

Using HHAP funds, the Napa City and County CoC plans to establish a specific "Diversity, Equity, Inclusion and Belonging" workgroup. This will be launched by a robust training for all CoC-members regarding DEIB, with technical assistance provided to establish an ongoing committee or workgroup. The technical assistance will help to establish specific goals and group purpose with the explicit intent of ensuring the Napa City and County CoC is equitable when it comes to administering services and access to services. The goal is to have the training completed by March 2023, with technical assistance being provided throughout 2023, as the group is established.

## Question 6

**[50220.8(b)(3)(G)]** My jurisdiction (e.g., City, County, CoC) has specific strategies to prevent exits to

homelessness from **institutional settings** in partnership with the following mainstream systems:

**Physical and behavioral health care systems and managed care plan organizations**

Yes, informal partnering

**Public health system**

Yes, informal partnering

**Criminal legal system and system for supporting re-entry from incarceration**

Yes, formal partnering

**Child welfare system**

Yes, informal partnering

**Affordable housing funders and providers**

Yes, formal partnering

**Income support programs**

Yes, informal partnering

**Education system**

Yes, informal partnering

**Workforce and employment systems**

Yes, informal partnering

**Other (please specify)**

No

**a. Please describe the most notable specific actions the jurisdiction will take to prevent exits to homelessness from institutional settings**

The goal of Napa's homeless response system is to increase exits to permanent housing, including ensuring exits to homelessness from institutional settings are prevented. To accomplish this, significant funding was allocated to the robust expansion of Outreach services over the last five years. Expanded Outreach services began on the development of an interdisciplinary team of individuals with clinical experience, lived experience, bilingual members, and licensed social workers. Outreach members engage with individuals who are currently experiencing homelessness and those who are at imminent-risk-of homelessness, with the goal of diverting, or solving their homelessness before they reach the point of system entry. Transitions in system funding and service oversight mean the exiting Outreach services that were under contract through the County of Napa are now under the City of Napa beginning with FY22/23, but the overall approach and structure remains intact but expand.

In addition to the dedicated Outreach team, the County of Napa leverages existing funding sources to provide for dedicated Jail-In-Reach services by contract with the City of Napa Police Department. These services include:

1. Establishing contact with and providing outreach services to homeless individuals and families living on streets, in vehicles, encampments, under bridges/freeways and any other location where individuals experiencing unsheltered homelessness reside/congregate in places not meant for human habitation.
2. Partnering with Napa County staff, Homeless Continuum of Care (CoC) service providers, and other outreach providers to coordinate outreach services, case management, and care coordination.
3. Providing problem-solving support to clients to help them find housing options outside of the homeless system. This includes family reunification and facilitation of housing opportunities with friends

and family within the client's support system.

Another critical component of prevention and diversion are the housing navigation, rental assistance, and tenancy care support Napa County Housing & Homeless Services provides and seeks to expand with this application. Evidenced-based practices show vulnerable households are successful in housing when provided the support necessary to achieve and maintain stability. Napa County Housing & Homeless Services application for HHAP3 and HHAP4 funding to support expanded rapid-rehousing rental subsidies, as well as tenancy care case management, ensures households are provided enough to support to attain and maintain their housing and not cycle back through institutional settings or emergency services. Both the City and County meet regularly with public health agencies, law enforcement agencies, child welfare programs, education systems and work force development programs to ensure coordination across the homeless response system to interrupt the cycle of homelessness and increase self-sufficiency.

## Question 7

**[50220.8(b)(3)(H)]** Specific and quantifiable **systems improvements** that the applicant will take to improve the delivery of housing and services to people experiencing homelessness or at risk of homelessness, including, but not limited to, the following:

**(I) Capacity building and workforce development for service providers within the jurisdiction, including removing barriers to contracting with culturally specific service providers and building the capacity of providers to administer culturally specific services.**

From October 2020 to April 2021, The Napa City and County CoC CA517 participated in the Regional Racial Equity Action Lab (REAL). Participation paired interdisciplinary teams of Public Health providers, CA517 CoC representatives, and individuals with lived experience of homelessness with fellow practitioners from all nine Bay Area counties in training and action planning focused on racial equity in homelessness systems of care. The Napa team conducted a dozen interviews with local individuals to understand their experiences with racial inequity, especially around issues of housing and homelessness. Quantitative and qualitative data revealed a strong desire for the creation of a forum for conversations around race and equity and its impact on the local social service system.

Napa County sought HHAP-3 assistance to support the development and implementation of a Diversity, Equity, Inclusion and Belonging (DEIB) working group, to further the work of the Napa REAL committee. Napa County requested HHAP-3 funds to provide foundational training support and ongoing technical assistance for this critical work. The training will be open to all CA517 CoC members, from case management staff working directly with clients to Program Directors and Managers, with the goal of fostering shared understanding of how racial, ethnic and gender inequities surface and impact the Napa County homeless response system to ensure equitable access to services and supports across the system.

The training will be focused on:

- The connections between current issues and the historical and structural roots of inequities and bias through reflection and learning.
- Systems and equity as shared ownership.
- Equitable practices to support increased diversity and inclusion.
- Understand the roles of a CoC, and DEIB workgroup in advancing DEIB.

These trainings will take place early 2023, and the DEIB workgroup will be in place by October 2023.

**(II) Strengthening the data quality of the recipient's Homeless Management Information System.**

Napa County is the lead agency for the CA517 Continuum of Care, as well as the lead HMIS Administrator and oversees the Coordinated Entry System (CES) program. All CoC funds, including the HHAP funding, currently utilize the Coordinated Entry System for placements. Napa's coordinated entry process offers the

same assessment approach at all access points to ensure fair, equitable, and equal access to services within the community. The CoC uses the VI-SPDAT 2.0 as its assessment tool to determine individuals' vulnerability and needs, and the F-VI-SPDAT 2.0 is used for families. Napa County CoC recently introduced the TAY-VI-SPDAT, that is used specifically for transitional aged youth. Staff at designated access points conduct an intake assessment using the VI-SPDAT/F-VI-SPDAT tool. The answers provided result in a numerical score that determines what system resources are most appropriate for the client. The assessment and score is entered into HMIS in an accurate and timely fashion, according to the HMIS Policies & Procedures and HMIS Governance Charter.

Napa County Housing & Homeless Services staff collaborate with service agencies and outreach staff to provide in-field/mobile outreach to clients throughout the County. The system is operated under a "no wrong door" policy, meaning any agency in the County may request that Outreach staff come to their facility to conduct an intake, meeting the client where they are. All HHAP funding in Napa County works directly with HMIS and the Coordinated Entry System. Part of the investment Napa County made with HHAP-3 funding was to increase the technical assistance and capacity within HMIS, to enhance HMIS administration, improve CES infrastructure and provide access to robust training and analytical support. This increased capacity began in October 2022.

**(III) Increasing capacity for pooling and aligning housing and services funding from existing, mainstream, and new funding.**

Napa County Housing & Homeless Services works closely with other agencies, service providers and CA517 CoC members to ensure resources align, to de-duplicate overlaps in services, and to identify gaps in the system. It has been the goal of the Napa County homeless response system to ensure resources are used efficiently and prioritized for those with the highest needs. This is a strength within the local system. Housing & Homeless Services intends to layer HHAP funding with existing State and Federal funding such as CoC, ESG, HEAP, CESH funds. As mentioned previously in this application, the WPC pilot program provided the foundation for the creation of landlord incentive and housing stabilization programs. With HHAP funding, Napa County Housing & Homeless Services plans to build on the success of prior and current Medi-Cal waiver programs, WPC and CalAIM, while supporting the evidenced-based programs (such as Rapid Rehousing) to ensure housing stability and increase the likelihood of self-sufficiency for households exiting the homeless system into permanent housing. The intent of our HHAP funding is to support increased collaboration with services available and funded through CalAIM to maximize rental assistance, housing placement and tenancy support services.

**(IV) Improving homeless point-in-time counts.**

The CA517 CoC conducts the Point-In-Time Count (PIT) annually. In 2020, a new technical assistance provider, Applied Survey Research (ASR) was selected, and a comprehensive-count methodology was implemented. This HUD-approved methodology involved complete coverage of the County, coordination, and involvement with individuals with lived experience of homelessness to identify locations likely to have enumeration, as well as an earlier start time. Additionally, planning efforts included outreach to subpopulations (such as those living in vehicles, families, veterans, youth, and others) to ensure a complete count. Though the full unsheltered and sheltered PIT count is not required annually, the CA517 CoC has historically conducted a PIT every year. The shift in methodology led to better and more realistic PIT count data by every area of the County are counted. The County continues to evaluate the PIT count process to ensure there is success and improvement. This is done through community partner surveys, debriefs and best practices. Napa County participates in quarterly Bay Area PIT Count-focused calls to ensure continuity amongst best practices, as well as ensuring our community partners and volunteers have an opportunity to provide feedback.

**(V) Improving coordinated entry systems to strengthen coordinated entry systems to eliminate racial bias, to create a youth-specific coordinated entry system or youth-specific coordinated entry access points, or to improve the coordinated entry assessment tool to ensure that it contemplates the specific needs of youth experiencing homelessness.**

Napa County is the lead agency for the CA517 CoC, as well as the lead HMIS Administrator and oversees the Coordinated Entry System (CES) program. All CoC funds, including the HHAP funding, currently utilize the CES for housing placements. Napa's CES process offers the same assessment approach at all access points to ensure fair, equitable, and equal access to services within the community. The CA517 CoC uses the VI-SPDAT 2.0 as its assessment tool to determine individuals' vulnerability and needs, and the F-VI-SPDAT 2.0 is used for families. CA517 CoC also recently introduced the TAY-VI-SPDAT, that is used specifically for transitional aged youth. Staff at designated access points conduct an intake assessment using the VI-SPDAT/F-VI-SPDAT tool. The answers provided result in a numerical score that determines what system resources are most appropriate for the client. The assessment and score are entered into HMIS in an accurate and timely fashion, according to the HMIS Policies & Procedures and HMIS Governance Charter.

Napa County Housing & Homeless Services staff collaborate with service agencies and outreach staff to provide in-field/mobile outreach to clients throughout the County. There is a standing bi-weekly housing meeting led by the Housing & Homeless Services staff, where providers discuss the community queue, provide referrals, discuss service coordination, and ensure communication and collaboration. Five to seven agencies participate, though this number fluctuates depending on what agency may be working with a specific individual. Housing & Homeless Services staff ensure the necessary staff and agencies are aware of and attend the meeting. These meetings have been occurring since the coordinated entry system conception in 2017 and have evolved over time to comply with updated HUD CES standards, COVID-19 protocols, and general community program changes. Housing & Homeless Services encourages new service providers to engage with the CES, especially as CalAIM is implemented. The CES system is operated under a "no wrong door" policy, allowing any agency in the system to request Outreach staff come to their facility and conduct intakes, meeting the client where they are.

Lastly, all housing projects funded by City and County affordable housing funds in the last five years, including Project Homekey projects, require dedicated CES set-aside units. There are currently two large permanent supportive housing projects set to open in the next two years in Napa County. The first is a Project Homekey site set to open in early-Spring 2022 providing 54 units dedicated to individuals experiencing homelessness, referred through CES. This includes 14 set-aside units for transitional aged youth. The impact this will have on moving vulnerable, highly acute individuals from the streets and our shelter system into permanent housing will be monumental.

## Question 8

**\*Responses to these questions are for informational purposes only.**

What **information, guidance, technical assistance, training, and/or alignment of resources and programs** should Cal ICH and other State Agencies prioritize to support jurisdictions in progressing towards their Outcome Goals, Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness, and/or would otherwise help strengthen local partnerships, coordination, planning, and progress toward preventing and ending homelessness?

### **Information, Guidance, and Technical Assistance**

Technical assistance related to goal setting (generally)

Technical assistance related to goal setting in underserved/disproportionately impacted populations  
Trainings on topics of equity

### **Alignment of Resources and Programs**

In the space below, please describe what Cal ICH and other State Agencies should prioritize related to alignment of resources and programs, strengthening partnerships and collaborations, or any other ways that State can support communities' progress:



**Untitled**  
NA

# Part IV. Funding Plan Strategic Intent Narrative

## Question 1

### Eligible Use 1

#### Eligible Use Category Intended to be Supported with HHAP-4

5. Systems support

**Approximate % of TOTAL HHAP-4 ALLOCATION to be used on this Eligible Use(%)**

20.00%

**Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)**

8.00%

#### Activities to be Supported with HHAP-4

Development of a Lived Experience CoC committee and ongoing stipends for participation.

#### How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?

To ensure individuals with lived homeless experience are involved in the decision-making processes at the CoC-level, and to ensure they fairly compensated for their time. The purpose of the LEB is to ensure the CoC programs are equitable and there is appropriate representation of the individuals served. This LEB is a best practice around the Country and will be used as a platform to learn about and evaluate the homelessness response system and make recommendations for improvement.

#### How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?

There is currently no funding in our community's landscape analysis budgeted for a Lived Experience Board. This gap in resources was identified by the CoC, and recommended to support the development of a Lived Experiencing Board, and to ensure we are able to fairly compensate participants.

### Eligible Use 2

#### Eligible Use Category Intended to be Supported with HHAP-4

6. Delivery of permanent housing

**Approximate % of TOTAL HHAP-4 ALLOCATION to be used on this Eligible Use(%)**

80.00%

**Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)**

8.00%

#### Activities to be Supported with HHAP-4

Rental assistance subsidy for individuals experiencing homelessness and individuals at imminent risk of homelessness; Case management supportive services to assist individuals experiencing homelessness to with housing navigation to obtain and maintain permanent housing; Tenancy care support- supportive, housing stabilization services for households exiting the homeless system, to increase the likelihood of self-sufficiency and housing retention; Incentives for landlords to increase the number of units available to individuals experiencing homelessness in our coordinated entry system.

#### How is this a strategic use of HHAP-4 resources that will address needs and gaps within the

**homelessness response system?**

To increase access to support services for individuals experiencing homelessness with services tailored to the needs of specific populations for individuals to locate permanent housing, and reduce the likelihood of returns to homelessness by increasing access to tenancy care support to ensure housing stabilization and self-sufficiency.

**How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?**

Funds are being leveraged to support the most vulnerable individuals experiencing homelessness in our community. Napa City and County's PIT numbers increased overall by 10% from the 2020 PIT Count. This decision was made to support the decrease of individuals in the homeless system, and to ensure individuals are not returning back to homelessness.

## Question 2

Please describe how the planned investments of HHAP-4 resources and implementation of the activities to be supported will:

**Help drive progress toward achievement of the Outcome Goals and Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness (as identified in Part II above):**

Napa County plans to use part of the HHAP-4 Funding to support the creation and development of a Lived Experience Board within the Napa City and County Continuum of Care. To ensure individuals with lived homeless experience are involved in the decision-making processes at the CoC-level, and to ensure they fairly compensated for their time. The purpose of the LEB is to ensure the CoC programs are equitable and there is appropriate representation of the individuals served. This LEB is a best practice around the Country and will be used as a platform to learn about and evaluate the homelessness response system and make recommendations for improvement.

**Help address racial inequities and other inequities in the jurisdiction's homelessness response system:**

Napa County plans to use part of the HHAP-3 funds to host a Napa City and County CoC-wide "Diversity, Equity, Inclusion and Belonging Training" as well as technical assistance to create and formalize a "DEIB"-focused subcommittee, with the purpose of ensuring racial equity is addressed within the CoC and programs funded by CoC, and to ensure racial inequities are being addressed at the system response level.

**Be aligned with health and behavioral health care strategies and resources, including resources of local Medi-Cal managed care plans:**

Napa County is currently a CalAIM Community Supports provider and has been working very closely with local Medi-Cal managed care plans with the roll out of all CalAIM programs. Napa County plans to continue to provide CalAIM Community Supports, specifically to individuals experiencing homelessness who are high utilizers of ED/ER services due to co-occurring medical diagnosis.

**Support increased exits to permanent housing among people experiencing homelessness:**

Napa County plans to use a majority of the HHAP-4 funding to provide rental assistance and case management support to individuals experiencing homelessness. To increase access to support services for individuals experiencing homelessness with services tailored to the needs of specific populations for individuals to locate permanent housing, and reduce the likelihood of returns to homelessness by increasing access to tenancy care support to ensure housing stabilization and self-sufficiency.

# Certification

I certify that all information included in this Application is true and accurate to the best of my knowledge.

Yes

Table 1. Landscape Analysis of Needs and Demographics		
	People Experiencing Homelessness	Source and Date Timeframe of Data
<b>Population and Living Situations</b>		
<b>TOTAL # OF PEOPLE EXPERIENCING HOMELESSNESS</b>	494	2022 Point-In-Time Count & HMIS (2/2/22)
# of People Who are <b>Sheltered</b> (ES, TH, SH)	128	2022 Point-In-Time Count & HMIS (2/2/22)
# of People Who are <b>Unsheltered</b>	366	2022 Point-In-Time Count & HMIS (2/2/22)
<b>Household Composition</b>		
# of Households <b>without Children</b>	466	2022 Point-In-Time Count & HMIS (2/2/22)
# of Households with <b>At Least 1 Adult &amp; 1 Child</b>	28	2022 Point-In-Time Count & HMIS (2/2/22)
# of Households with <b>Only Children</b>	0	2022 Point-In-Time Count & HMIS (2/2/22)
<b>Sub Populations and Other Characteristics</b>		
# of Adults Who are Experiencing <b>Chronic Homelessness</b>	133	2022 Point-In-Time Count & HMIS (2/2/22)
# of Adults Who are Experiencing <b>Significant Mental Illness</b>	127	2022 Point-In-Time Count & HMIS (2/2/22)
# of Adults Who are Experiencing <b>Substance Abuse</b> Disorders	99	2022 Point-In-Time Count & HMIS (2/2/22)
# of Adults Who are <b>Veterans</b>	20	2022 Point-In-Time Count & HMIS (2/2/22)
# of Adults with <b>HIV/AIDS</b>	2	2022 Point-In-Time Count & HMIS (2/2/22)
# of Adults Who are <b>Survivors of Domestic Violence</b>	26	2022 Point-In-Time Count & HMIS (2/2/22)
# of <b>Unaccompanied Youth (under 25)</b>	22	2022 Point-In-Time Count & HMIS (2/2/22)
# of <b>Parenting Youth (under 25)</b>	0	2022 Point-In-Time Count & HMIS (2/2/22)
# of People Who are <b>Children of Parenting Youth</b>	0	2022 Point-In-Time Count & HMIS (2/2/22)
<b>Gender Demographics</b>		
# of <b>Women/Girls</b>	170	2022 Point-In-Time Count & HMIS (2/2/22)
# of <b>Men/Boys</b>	320	2022 Point-In-Time Count & HMIS (2/2/22)
# of People Who are <b>Transgender</b>	1	2022 Point-In-Time Count & HMIS (2/2/22)
# of People Who are <b>Gender Non-Conforming</b>	3	2022 Point-In-Time Count & HMIS (2/2/22)
<b>Ethnicity and Race Demographics</b>		
# of People Who are <b>Hispanic/Latino</b>	127	2022 Point-In-Time Count & HMIS (2/2/22)
# of People Who are <b>Non-Hispanic/Non-Latino</b>	365	2022 Point-In-Time Count & HMIS (2/2/22)
# of People Who are <b>Black or African American</b>	33	2022 Point-In-Time Count & HMIS (2/2/22)
# of People Who are <b>Asian</b>	1	2022 Point-In-Time Count & HMIS (2/2/22)
# of People Who are <b>American Indian or Alaska Native</b>	26	2022 Point-In-Time Count & HMIS (2/2/22)
# of People Who are <b>Native Hawaiian or Other Pacific Islander</b>	4	2022 Point-In-Time Count & HMIS (2/2/22)
# of People Who are <b>White</b>	414	2022 Point-In-Time Count & HMIS (2/2/22)
# of People Who are <b>Multiple Races</b>	16	2022 Point-In-Time Count & HMIS (2/2/22)

*\*If data is not available, please input N/A in the cell and explain why the data is not available below:*

Table 2. Landscape Analysis of People Being Served

	Permanent Supportive Housing (PSH)	Rapid Rehousing (RRH)	Transitional Housing (TH)	Interim Housing or Emergency Shelter (IH / ES)	Diversion Services and Assistance (DIV)	Homelessness Prevention Services & Assistance (HP)	Outreach and Engagement Services (O/R)	Other: [Identify]	Source(s) and Timeframe of Data
<b>Household Composition</b>									
# of Households <b>without Children</b>	51	66	13	79	0	0	226		2022 PIT and HIC Count HMIS
# of Households with <b>At Least 1 Adult &amp; 1 Child</b>	1	25	0	5	0	3	3		2022 PIT and HIC Count HMIS
# of Households with <b>Only Children</b>	0	0	0	0	0	0	0		2022 PIT and HIC Count HMIS
<b>Sub-Populations and Other Characteristics</b>									
# of Adults Who are Experiencing <b>Chronic Homelessness</b>	26	51	1	34	0	0	83		2022 PIT and HIC Count HMIS
# of Adults Who are Experiencing <b>Significant Mental Illness</b>	51	58	13	45	0	0	115		2022 PIT and HIC Count HMIS
# of Adults Who are Experiencing <b>Substance Abuse Disorders</b>	10	14	2	13	0	0	53		2022 PIT and HIC Count HMIS
# of Adults Who are <b>Veterans</b>	4	5	0	8	0	1	13		2022 PIT and HIC Count HMIS
# of Adults with <b>HIV/AIDS</b>	4	1	0	2	0	0	1		2022 PIT and HIC Count HMIS
# of Adults Who are <b>Survivors of Domestic Violence</b>	13	40	2	15	0	1	54		2022 PIT and HIC Count HMIS
# of <b>Unaccompanied Youth (under 25)</b>	0	3	7	2	0	0	4		2022 PIT and HIC Count HMIS
# of <b>Parenting Youth (under 25)</b>	0	1	0	0	0	0	0		2022 PIT and HIC Count HMIS
# of People Who are <b>Children of Parenting Youth</b>	0	1	0	0	0	0	0		2022 PIT and HIC Count HMIS
<b>Gender Demographics</b>									
# of <b>Women/Girls</b>	19	80	10	32	0	7	84		2022 PIT and HIC Count HMIS
# of <b>Men/Boys</b>	34	71	3	63	0	8	148		2022 PIT and HIC Count HMIS
# of People Who are <b>Transgender</b>	0	0	0	0	0	0	0		2022 PIT and HIC Count HMIS
# of People Who are <b>Gender Non-Conforming</b>	0	0	0	0	0	0	0		2022 PIT and HIC Count HMIS
<b>Ethnicity and Race Demographics</b>									
# of People Who are <b>Hispanic/Latino</b>	8	61	3	23	0	9	51		2022 PIT and HIC Count HMIS
# of People Who are <b>Non-Hispanic/Non-Latino</b>	46	90	7	71	0	6	179		2022 PIT and HIC Count HMIS
# of People Who are <b>Black or African American</b>	2	10	2	12	0	0	9		2022 PIT and HIC Count HMIS
# of People Who are <b>Asian</b>	1	0	0	1	0	0	1		2022 PIT and HIC Count HMIS
# of People Who are <b>American Indian or Alaska Native</b>	6	10	0	11	0	1	17		2022 PIT and HIC Count HMIS
# of People Who are <b>Native Hawaiian or Other Pacific Islander</b>	0	2	0	2	0	4	4		2022 PIT and HIC Count HMIS
# of People Who are <b>White</b>	44	122	9	64	0	1	191		2022 PIT and HIC Count HMIS
# of People Who are <b>Multiple Races</b>	1	7	1	4	0	9	10		2022 PIT and HIC Count HMIS

*\*If data is not available, please input N/A in the cell and explain why the data is not available below:*

Table 3: Landscape Analysis of State, Federal and Local Funding											
Funding Program	Fiscal Year	To a, Amount (of Homeless Individuals)	# of Vouchers / applicable	Funding Source	Intervention Type / Support / etc. of this apply	6 of Description of Programming and Services Provided	8 of Description of Population Served (please use the appropriate population)				
Homeless (via HUD)	FY 2021-2022	\$ 2,100,000.00		State Agency	Outreach and Engagement	Homeless Round 1 allocation to County of Inyo for coordinated effort of local area use of project for individuals exiting homelessness.	<b>ALL PEOPLE EXPERIENCING HOMELESSNESS</b> People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders				
	FY 2022-2023	\$ 18,133,000.00									
Round 1 Allocation (County)							<b>TARGETED POPULATIONS (please "x" all that apply)</b> Veterans Parenting Youth Children of Parenting Youth Other (please enter text)				
Homeless (via HUD)	FY 2021-2022	\$ 18,133,000.00		State Agency	Permanent Supportive and Service-Enriched Housing	Homeless Round 2 allocation to City of Inyo for conversion of 54 motel rooms into permanent supported housing for chronically homeless, homeless, and transitional age youth, in partnership with Butkirk Housing.	<b>ALL PEOPLE EXPERIENCING HOMELESSNESS</b> People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders				
	FY 2022-2023	\$ -									
Round 2 Allocation (City)							<b>TARGETED POPULATIONS (please "x" all that apply)</b> Veterans Parenting Youth Children of Parenting Youth Other (please enter text)				
Emergency Rental Assistance (ERA) via Treasury	FY 2021-2022	\$ 11,800,000.00		State Agency	Deviation and Homelessness Prevention	ERA & SHIP funds administered through HCD ERAP program reserved for Inyo County, The State Rental Assistance Program is intended to help eligible households cover rental and utility arrears to assist with prospective payments for rent and utilities, and to provide funding for housing stabilization.	<b>ALL PEOPLE EXPERIENCING HOMELESSNESS</b> People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders				
	FY 2022-2023	\$ -									
Emergency Rental Assistance (ERA) via HUD							<b>TARGETED POPULATIONS (please "x" all that apply)</b> Veterans Parenting Youth Children of Parenting Youth Other (please enter text)				
California COVID-19 Relief Fund Program - via HUD	FY 2021-2022	\$ 499,015.00		Federal Agency	Home Housing/Congregate/Non-Congregate	Non-congregate shelter hotel rooms for vulnerable individuals.	<b>ALL PEOPLE EXPERIENCING HOMELESSNESS</b> People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders				
	FY 2022-2023	\$ -									
Emergency Solutions Grants - CY (ESG-CY) - via HUD							<b>TARGETED POPULATIONS (please "x" all that apply)</b> Veterans Parenting Youth Children of Parenting Youth Other (please enter text)				
Multifamily Housing Program (MFH) via HUD	FY 2021-2022	\$ 12,828,871.00		State Agency	Permanent Supportive and Service-Enriched Housing	MFH Round 3 Funding to Butkirk Housing for development of Heritage House & Valley Verde	<b>ALL PEOPLE EXPERIENCING HOMELESSNESS</b> People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders				
	FY 2022-2023	\$ -									
Project Roomkey and Redesign - via CDBG							<b>TARGETED POPULATIONS (please "x" all that apply)</b> Veterans Parenting Youth Children of Parenting Youth Other (please enter text)				
California Housing Support Program (CHSP) - via CDBG	FY 2021-2022	\$ 646,168.00		State Agency	Rental Assistance/ Rapid Rehousing	FY 2021-2023 CHSP allocation to Inyo County HSA, Child Welfare Services, Inyo County Housing Support Program (CHSP) provides ongoing case management, housing assistance, and payment assistance for rental application fees, credit reports, moving expenses, rental payments, utility deposits, and utility deposits. Program regulations.	<b>ALL PEOPLE EXPERIENCING HOMELESSNESS</b> People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders				
	FY 2022-2023	\$ 646,168.00									
Housing and Disability Advocacy Program (HDAP) - via CDBG							<b>TARGETED POPULATIONS (please "x" all that apply)</b> Veterans Parenting Youth Children of Parenting Youth Other (please enter text)				
Home Safe - via CDBG	FY 2021-2022	\$ 543,588.00		State Agency	Deviation and Homelessness Prevention	Home Safe offers a range of strategies to prevent homelessness and support ongoing housing stability for APD clients, including housing-related financial case management, short-term housing assistance, financial counseling, deep cleaning to maintain safe housing, eviction prevention, landlord mediation, and more.	<b>ALL PEOPLE EXPERIENCING HOMELESSNESS</b> People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders				
	FY 2022-2023	\$ 543,588.00									
Bringing Families Home (BFH) - via CDBG							<b>TARGETED POPULATIONS (please "x" all that apply)</b> Veterans Parenting Youth Children of Parenting Youth Other (please enter text)				
Continuum of Care Program (COC) via HUD	FY 2021-2022	\$ 896,307.00		Federal Agency	Administrative Activities	FY 2021 COC award. Funds HSA, CBE, CoC administration, PSI and other projects.	<b>ALL PEOPLE EXPERIENCING HOMELESSNESS</b> People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders				
	FY 2022-2023	\$ -									
Emergency Housing Vouchers (EHV) - via HUD							<b>TARGETED POPULATIONS (please "x" all that apply)</b> Veterans Parenting Youth Children of Parenting Youth Other (please enter text)				
HDIYA Supportive Housing Program Vouchers (HDIYA-SHV) via HUD	FY 2021-2022	\$ -	37.00	Federal Agency	Rental Assistance/ Rapid Rehousing	VAID Voucher allocation 11/21	<b>ALL PEOPLE EXPERIENCING HOMELESSNESS</b> People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders				
	FY 2022-2023	\$ -									
Family Unification Program Vouchers (FUP) - via HUD							<b>TARGETED POPULATIONS (please "x" all that apply)</b> Veterans Parenting Youth Children of Parenting Youth Other (please enter text)				
Housing Choice Vouchers (HCV) via HUD	FY 2021-2022	\$ -	75+	Federal Agency	Deviation and Homelessness Prevention	Vouchers dedicated to CES with	<b>ALL PEOPLE EXPERIENCING HOMELESSNESS</b> People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders				
	FY 2022-2023	\$ -									
Supportive Services for Veterans Families Program (SSVF) - via VA							<b>TARGETED POPULATIONS (please "x" all that apply)</b> Veterans Parenting Youth Children of Parenting Youth Other (please enter text)				
Coronavirus Relief Fund (CRF) - via Treasury	FY 2021-2022	\$ 2,000,000.00		Federal Agency	Permanent Supportive and Service-Enriched Housing	Capital Acquisition costs for 54-unit PSI project.	<b>ALL PEOPLE EXPERIENCING HOMELESSNESS</b> People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders				
	FY 2022-2023	\$ -									
Local General Fund							<b>TARGETED POPULATIONS (please "x" all that apply)</b> Veterans Parenting Youth Children of Parenting Youth Other (please enter text)				
Inyo County General Fund	FY 2021-2022	\$ 1,029,000.00		Local Agency	Outreach and Engagement	City of Inyo General Fund, used for emergency shelter and outreach and engagement system supports and equipment acquisition.	<b>ALL PEOPLE EXPERIENCING HOMELESSNESS</b> People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders				
	FY 2022-2023	\$ 1,200,000.00									
City of Inyo General Fund							<b>TARGETED POPULATIONS (please "x" all that apply)</b> Veterans Parenting Youth Children of Parenting Youth Other (please enter text)				
Other (enter funding source under dotted line)							<b>TARGETED POPULATIONS (please "x" all that apply)</b> Veterans Parenting Youth Children of Parenting Youth Other (please enter text)				
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal CH	FY 2021-2022	\$ 551,450.78		State Agency	Systems Support Activities	HHAP County allocation combined with COC re-dedicated allocation. Funds used to provide RRH rental assistance, and shelter CP upgrades as well as Deviation, Prevention and landlord incentives.	<b>ALL PEOPLE EXPERIENCING HOMELESSNESS</b> People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders				
	FY 2022-2023	\$ -									
HHAP Round 1 Allocation (County)							<b>TARGETED POPULATIONS (please "x" all that apply)</b> Veterans Parenting Youth Children of Parenting Youth Other (please enter text)				
HHAP Round 2 Allocation (County)	FY 2021-2022	\$ 439,445.00		State Agency	Systems Support Activities	HHAP County allocation combined with COC re-dedicated allocation. Funds used to provide RRH rental assistance.	<b>ALL PEOPLE EXPERIENCING HOMELESSNESS</b> People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders				
	FY 2022-2023	\$ -									
HHAP Round 3 Allocation (County)							<b>TARGETED POPULATIONS (please "x" all that apply)</b> Veterans Parenting Youth Children of Parenting Youth Other (please enter text)				
HHAP Round 4 Allocation (County)	FY 2021-2022	\$ 481,934.67		State Agency	Deviation and Homelessness Prevention	COC Allocation directed to the City of Inyo for Deviation/Outreach.	<b>ALL PEOPLE EXPERIENCING HOMELESSNESS</b> People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders				
	FY 2022-2023	\$ -									
HHAP Round 5 Allocation (County)							<b>TARGETED POPULATIONS (please "x" all that apply)</b> Veterans Parenting Youth Children of Parenting Youth Other (please enter text)				
HHAP Round 6 Allocation (County)	FY 2021-2022	\$ 449,852.47		State Agency	Systems Support Activities	Homeless County Allocation for rapid rehousing, system support activities and supportive services.	<b>ALL PEOPLE EXPERIENCING HOMELESSNESS</b> People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders				
	FY 2022-2023	\$ -									
HHAP Round 7 Allocation (County)							<b>TARGETED POPULATIONS (please "x" all that apply)</b> Veterans Parenting Youth Children of Parenting Youth Other (please enter text)				
Emergency Solutions Grants (ESG) via HUD	FY 2021-2022	\$ 200,000.00		State Agency	Outreach and Engagement	City of Inyo allocation for street outreach.	<b>ALL PEOPLE EXPERIENCING HOMELESSNESS</b> People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders				
	FY 2022-2023	\$ -									
COC Allocation							<b>TARGETED POPULATIONS (please "x" all that apply)</b> Veterans Parenting Youth Children of Parenting Youth Other (please enter text)				
Emergency Solutions Grants (ESG) via HUD	FY 2021-2022	\$ 54,433.00		State Agency	Rental Assistance/ Rapid Rehousing	Homeless County allocation Rapid Rehousing ESG.	<b>ALL PEOPLE EXPERIENCING HOMELESSNESS</b> People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders				
	FY 2022-2023	\$ 40,764.00									
County Allocation							<b>TARGETED POPULATIONS (please "x" all that apply)</b> Veterans Parenting Youth Children of Parenting Youth Other (please enter text)				
Other (enter funding source under dotted line)							<b>TARGETED POPULATIONS (please "x" all that apply)</b> Veterans Parenting Youth Children of Parenting Youth Other (please enter text)				
California Housing Support Program (CHSP) via HUD	FY 2021-2022	\$ 181,900.00		State Agency	Systems Support Activities	PHSA County Allocation, tenancy care and housing stabilization services.	<b>ALL PEOPLE EXPERIENCING HOMELESSNESS</b> People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders				
	FY 2022-2023	\$ -									
Other (enter funding source under dotted line)							<b>TARGETED POPULATIONS (please "x" all that apply)</b> Veterans Parenting Youth Children of Parenting Youth Other (please enter text)				
Providence St. Joseph's	FY 2021-2022	\$ 1,000,000.00		Private Funds	Home Housing/Congregate/Non-Congregate Shelter	Providence St. Joseph's contribution for Project Harmony (Valley Lodge Apartments).	<b>ALL PEOPLE EXPERIENCING HOMELESSNESS</b> People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders				
	FY 2022-2023	\$ -									
Other (enter funding source under dotted line)							<b>TARGETED POPULATIONS (please "x" all that apply)</b> Veterans Parenting Youth Children of Parenting Youth Other (please enter text)				

Table 4: Outcome Goals

Outcome Goal #1a: Reducing the number of persons experiencing homelessness			
<b>Goal Statement:</b> By the end of the performance period, HDS data for the Napa City and County CoC will show <b>686 total people</b> accessing services who are experiencing homelessness annually, representing <b>14 fewer people</b> and a <b>2% reduction</b> from the baseline (700).			
<b>Goal Narrative:</b>			
Baseline Data:	Outcome Goals July 1, 2022 - June 30, 2025		
Annual estimate of number of people accessing services who are experiencing homelessness	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people accessing services who are experiencing homelessness
700	14	2%	686
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment.		Describe the trackable data goal(s) related to this Outcome Goal: Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.	
Local data shows that while only 17% of the overall people served in the homeless system have a mental illness, 42% of the people experiencing homelessness in Napa have a mental illness.		Increase the number of people with SM being served by the system by 5%.	

Outcome Goal #1b: Reducing the number of persons experiencing homelessness on a daily basis			
<b>Goal Statement:</b> By the end of the performance period, data for the Napa City and County CoC will show <b>330 total people</b> experiencing unsheltered homelessness daily, representing <b>36 fewer people</b> and a <b>10% reduction</b> from the baseline (366).			
<b>Goal Narrative:</b>			
Baseline Data:	Outcome Goals July 1, 2022 - June 30, 2025		
Daily Estimate of # of people experiencing unsheltered homelessness	Change in # of People	Change as % of Baseline	Target Daily Estimate of # of people experiencing unsheltered homelessness
366	36	10%	330
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment.		Describe the trackable data goal(s) related to this Outcome Goal: Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.	
Unaccompanied Youth make up 13% of the unsheltered homeless population, but only 4% of the emergency shelter population.		Reduce the number of unaccompanied youth experiencing unsheltered homelessness by 10% (5 person reduction)	

Outcome Goal #2: Reducing the number of persons who become newly homeless			
<b>Goal Statement:</b> By the end of the performance period, HDS data for the Napa City and County CoC will show <b>300 total people</b> become newly homeless each year, representing <b>3 fewer people</b> and a <b>1% reduction</b> from the baseline (303).			
<b>Goal Narrative:</b>			
Baseline Data:	Outcome Goals July 1, 2022 - June 30, 2025		
Annual Estimate of # of people who become newly homeless each year	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people who become newly homeless each year
303	3	1%	300
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment.		Describe the trackable data goal(s) related to this Outcome Goal: Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.	
Local data shows that while 34% of the Napa population identifies as Hispanic/Latino, 57% of the people entering homelessness for the first time identify as Hispanic/Latino.		Reduce the number of people who identify as Hispanic/Latino from entering the homeless system for the first time by 2%.	

Outcome Goal #3: Increasing the number of people exiting homelessness into permanent housing			
<b>Goal Statement:</b> By the end of the performance period, HDS data for the Napa City and County CoC will show <b>181 total people</b> exiting homelessness into permanent housing annually, representing <b>3 more people</b> and a <b>2% increase</b> from the baseline (178).			
<b>Goal Narrative:</b>			
Baseline Data:	Outcome Goals July 1, 2022 - June 30, 2025		
Annual Estimate of # of people exiting homelessness into permanent housing	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people exiting homelessness into permanent housing
178	3	2%	181
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment.		Describe the trackable data goal(s) related to this Outcome Goal: Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.	
Local data shows that while 44% of the households served by the system have a disabled household member, only 25% of households exiting to permanent destinations have a disabled household member.		Increase the number of households exited to permanent housing by 2%.	

Outcome Goal #4: Reducing the length of time persons remain homeless			
<b>Goal Statement:</b> By the end of the performance period, HDS data for the Napa City and County CoC will show <b>113 days</b> as the average length of time that persons are enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs annually, representing <b>0 fewer or more people</b> and a <b>0% reduction or increase</b> from the baseline.			
<b>Goal Narrative:</b> Napa County and City CoC believes this baseline data of 113 average days to be off, and therefore the goal is to not increase the average length of time but maintain this average.			
Baseline Data:	Outcome Goals July 1, 2022 - June 30, 2025		
Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs	Change in # of People	Change as % of Baseline	Target Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs
113	0	0%	113
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment.		Describe the trackable data goal(s) related to this Outcome Goal: Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.	
Local data shows that while the average person experiencing homelessness in Napa spends 77 days technically homeless, Veterans remain homeless for an average of 128 days.		Reduce the amount of time Veterans spend homeless by 2%.	

Outcome Goal #5: Reducing the number of persons who return to homelessness within two years of exiting homelessness to permanent housing			
<b>Goal Statement:</b> By the end of the performance period, HDS data for the Napa City and County CoC will show <b>8% of people</b> return to homelessness within 2 years after having exited homelessness to permanent housing, a <b>0% increase</b> from the baseline.			
<b>Goal Narrative:</b> Napa County and City CoC believes this baseline data of 8% of people who return to homelessness within 2 years after having exited to homelessness to permanent housing to be off, and therefore the goal is to not increase this percentage of time but maintain this average or lower.			
Baseline Data:	Outcome Goals July 1, 2022 - June 30, 2025		
% of people who return to homelessness within 2 years after having exited homelessness to permanent housing	Change in % of People	Change as % of Baseline	Target % of people who return to homelessness within 2 years after having exited homelessness to permanent housing
8%		0%	8%
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment.		Describe the trackable data goal(s) related to this Outcome Goal: Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.	
People who identify as American Indian or Alaskan Native have the highest rates of returns to homelessness, returning to homelessness between 30% - 40% of the time, after exiting to permanent housing depending on the specific identity.		Reduce the rate households that identify as American Indian or Alaskan Native return to homelessness by 2%.	

Outcome Goal #6: Increasing success in placements from street outreach			
<b>Goal Statement:</b> By the end of the performance period, HDS data for the Napa City and County CoC will show <b>25 total people</b> served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing <b>8 more people</b> and a <b>50% increase</b> from the baseline.			
<b>Goal Narrative:</b>			
Baseline Data:	Outcome Goals July 1, 2022 - June 30, 2025		
Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.
17	8	50%	25
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment.		Describe the trackable data goal(s) related to this Outcome Goal: Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.	
Community feedback has reported a lack of bilingual and culturally competent outreach workers could be leading to a lower amount of people served who might be monolingual Spanish speakers and/or Hispanic/Latino.		Increase the number of households exited from SO identifying as Hispanic/Latino by 30%.	



Table 5: Strategies to Achieve Outcome Goals	
<p><b>Strategy 1</b></p> <p><b>Increasing investments into, or otherwise scaling up, specific interventions or program types</b></p> <p><b>Description</b></p> <p>Services and treatment at Abode Homeless System Diversion Program to help households experiencing or at risk of homelessness seek resolution to quickly exit or avoid shelter or other entry into the homeless system of care.</p> <p><b>Timeline</b></p> <p>June 2023</p> <p><b>Entities with Lead Responsibilities</b></p> <p>City of Napa, Abode Services Outreach, Napa PD Outreach</p> <p><b>Measurable Targets</b></p> <p>15 people successful diverted from homelessness by June 2023.</p>	<p><b>Performance Measure to Be Impacted (Check all that apply)</b></p> <p><input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.</p> <p><input checked="" type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.</p> <p><input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.</p> <p><input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless.</p> <p><input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.</p> <p><input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach.</p> <p><input type="checkbox"/> 7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.</p>
<p><b>Strategy 2</b></p> <p><b>Expanding and strengthening cross-system partnerships and/or collaborative planning</b></p> <p><b>Description</b></p> <p>Expand housing placements for homeless households by using HomeKey funding to cover rental beds at Wine Valley Lodge to permanent housing units with supportive services, partnership with the PHA and community non-profits to provide project-based vouchers and supportive services. The goal was not achieved (per our SMART goals) due to construction and permitting delays.</p> <p><b>Timeline</b></p> <p>Mar-23</p> <p><b>Entities with Lead Responsibilities</b></p> <p>City of Napa, Burbank Housing, County of Napa, Housing Authority of the City of Napa, VOICES, Abode Services</p> <p><b>Measurable Targets</b></p> <p>45 covered units of Wine Valley Lodge, including 14 units set aside for Transitional Aged Youth, will be converted to permanent housing with supportive services with occupancy by March 2023.</p>	<p><b>Performance Measure to Be Impacted (Check all that apply)</b></p> <p><input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.</p> <p><input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.</p> <p><input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.</p> <p><input type="checkbox"/> 4. Reducing the length of time persons remain homeless.</p> <p><input checked="" type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.</p> <p><input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach.</p> <p><input type="checkbox"/> 7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.</p>
<p><b>Strategy 3</b></p> <p><b>Strengthening systemic and/or process, tools to economize entry and assessment processes, landlord engagement efforts, housing navigation strategies, and other practices</b></p> <p><b>Description</b></p> <p>Prevent returns to homelessness by using CoAIM Community Supports funding to enhance housing stability through Housing Transition/Navigation, Housing Deposits, and Housing Tenancy and Sustaining Services (HTSS).</p> <p><b>Timeline</b></p> <p>Jan-23</p> <p><b>Entities with Lead Responsibilities</b></p> <p>County of Napa, City of Napa, Abode Services, Queen of the Valley Medical Center</p> <p><b>Measurable Targets</b></p> <p>Have at least 80 individuals actively enrolled in Housing Navigation services, 45 individuals actively enrolled in Housing Stabilization services, and at least 5 individuals actively enrolled in Housing Deposits by January 2023.</p>	<p><b>Performance Measure to Be Impacted (Check all that apply)</b></p> <p><input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.</p> <p><input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.</p> <p><input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.</p> <p><input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless.</p> <p><input checked="" type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.</p> <p><input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach.</p> <p><input type="checkbox"/> 7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.</p>
<p><b>Strategy 4</b></p> <p><b>Expanding and strengthening cross-system partnerships and/or collaborative planning</b></p> <p><b>Description</b></p> <p>Expand housing placements for homeless households by using Multifamily Housing Program funding and Whole Person Care Pilot Program financial assistance to convert the vacant Sunrise Napa Assisted Living Facility into Valle Verde/Heritage House (permanent housing) Project will provide 88 SROs, 8 one-bedroom units, and 24 apartment units.</p> <p><b>Timeline</b></p> <p>By end of 2023</p> <p><b>Entities with Lead Responsibilities</b></p> <p>Gasser Foundation, Burbank Housing, Abode Services, the City of Napa and Napa County</p> <p><b>Measurable Targets</b></p> <p>Construction to start in 06/2022, and is ongoing. Project is on track for units to be occupied by end of 2023.</p>	<p><b>Performance Measure to Be Impacted (Check all that apply)</b></p> <p><input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.</p> <p><input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.</p> <p><input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.</p> <p><input type="checkbox"/> 4. Reducing the length of time persons remain homeless.</p> <p><input checked="" type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.</p> <p><input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach.</p> <p><input type="checkbox"/> 7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.</p>
<p><b>Strategy 5</b></p> <p><b>Strategic uses of other sources of funding</b></p> <p><b>Description</b></p> <p>Napa County Adult Protective Services, Child Protective Services, and Self-Sufficiency Teams will use Home Safe, SBAC, BPH, and HEP funds to provide homeless prevention and diversion to vulnerable older adults, and families.</p> <p><b>Timeline</b></p> <p>By end of FY 2024</p> <p><b>Entities with Lead Responsibilities</b></p> <p>Napa County</p> <p><b>Measurable Targets</b></p> <p>By the end of FY24: Use Home Safe funds to provide prevention and diversion services to 35 vulnerable older adults. Use BPH and HEP funds to provide permanent housing or prevention to 104 families. Use HDMF funds to provide permanent housing or prevention to 20 formerly homeless individuals with disabilities.</p>	<p><b>Performance Measure to Be Impacted (Check all that apply)</b></p> <p><input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.</p> <p><input checked="" type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.</p> <p><input type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.</p> <p><input type="checkbox"/> 4. Reducing the length of time persons remain homeless.</p> <p><input checked="" type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.</p> <p><input type="checkbox"/> 6. Increasing successful placements from street outreach.</p> <p><input type="checkbox"/> 7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.</p>
<p><b>Strategy 6</b></p> <p><b>Strengthening the quality or performance of housing and/or services programs</b></p> <p><b>Description</b></p> <p>Target outreach services to people currently experiencing unsheltered homelessness with the goal of reducing the number of unsheltered individuals and exit to permanent housing. City of Napa to continue to implement their Outreach program in tandem with the development of the Diversion Program.</p> <p><b>Timeline</b></p> <p>By January 2023</p> <p><b>Entities with Lead Responsibilities</b></p> <p>City of Napa, Abode Services, Napa PD Outreach</p> <p><b>Measurable Targets</b></p> <p>Exit 25 individuals from Street Outreach to PH by end of 2023.</p>	<p><b>Performance Measure to Be Impacted (Check all that apply)</b></p> <p><input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.</p> <p><input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.</p> <p><input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.</p> <p><input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless.</p> <p><input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.</p> <p><input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach.</p> <p><input type="checkbox"/> 7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.</p>
<p><b>Strategy 7</b></p> <p><b>Strengthening the quality or performance of housing and/or services programs</b></p> <p><b>Description</b></p> <p>Expand Permanent Supported Housing availability through the CoC-funded PSH Expansion Project.</p> <p><b>Timeline</b></p> <p>By January 2023</p> <p><b>Entities with Lead Responsibilities</b></p> <p>County of Napa, City of Napa, Abode Services, CARE Network/Queen of the Valley Medical Center</p> <p><b>Measurable Targets</b></p> <p>Have 5 chronically households in scattered site apartments by January 2023.</p>	<p><b>Performance Measure to Be Impacted (Check all that apply)</b></p> <p><input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.</p> <p><input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.</p> <p><input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.</p> <p><input type="checkbox"/> 4. Reducing the length of time persons remain homeless.</p> <p><input checked="" type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.</p> <p><input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach.</p> <p><input type="checkbox"/> 7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.</p>
<p><b>Strategy 8</b></p> <p><b>Reaching underserved and historically marginalized communities and populations</b></p> <p><b>Description</b></p> <p>Establish a CoC Diversity, Equity, and Inclusion working group, to develop, implement, and evaluate a strategic DEI plan for the homeless system of care. The goal was not achieved (per our SMART goals) due internet access delays.</p> <p><b>Timeline</b></p> <p>Mar-23</p> <p><b>Entities with Lead Responsibilities</b></p> <p>CoC Board, County of Napa</p> <p><b>Measurable Targets</b></p> <p>Establish a DEI working group with cross system leadership and representation by March 2023.</p>	<p><b>Performance Measure to Be Impacted (Check all that apply)</b></p> <p><input type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.</p> <p><input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.</p> <p><input type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.</p> <p><input type="checkbox"/> 4. Reducing the length of time persons remain homeless.</p> <p><input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.</p> <p><input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach.</p> <p><input checked="" type="checkbox"/> 7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.</p>
<p><b>Strategy 9</b></p> <p><b>Expanding and strengthening cross-system partnerships and/or collaborative planning</b></p> <p><b>Description</b></p> <p>Establish an ad hoc committee with the purpose of creating policies/procedures and structure for a lived Experience Board (LEB) for the Napa City and County CoC.</p> <p><b>Timeline</b></p> <p>Dec-23</p> <p><b>Entities with Lead Responsibilities</b></p> <p>Napa City and County CoC</p> <p><b>Measurable Targets</b></p> <p>Lived Experience Board established by December 2023.</p>	<p><b>Performance Measure to Be Impacted (Check all that apply)</b></p> <p><input type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.</p> <p><input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.</p> <p><input type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.</p> <p><input type="checkbox"/> 4. Reducing the length of time persons remain homeless.</p> <p><input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.</p> <p><input type="checkbox"/> 6. Increasing successful placements from street outreach.</p> <p><input checked="" type="checkbox"/> 7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.</p>

Table 6. Funding Plan Strategic Intent

Eligible Use Category Intended to be Supported with HHAP-4	Approximate % of TOTAL HHAP-4 ALLOCATION to be used on this Eligible Use (%)	Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)	Activities to be Supported with HHAP 4	How is this a strategic use of HHAP 4 resources that will address needs and gaps within the homelessness response system?	How were these decisions to invest HHAP 4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
5. Systems support	20%	8%	Development of a Lived Experience CoC committee and ongoing stipend for participation.	To ensure individuals with lived homeless experience are involved in the decision-making processes of the CoC-level, and to ensure they fairly compensated for their time. The purpose of the LEB is to ensure the CoC programs are equitable and there is appropriate representation of the individuals served. This LEB is a best practice around the County and will be used as a platform to learn about and evaluate the homelessness response system and make recommendations for improvement.	There is currently no funding in our community's landscape analysis budgeted for a Lived Experience Board. This gap in resources was identified by the CoC, and recommended to support the development of a Lived Experiencing Board, and to ensure we are able to fairly compensate participants.
6. Delivery of permanent housing	80%	8%	Rental assistance subsidy for individuals experiencing homelessness and individuals at imminent risk of homelessness; Case management supportive services to assist individuals experiencing homelessness to with housing navigation to obtain and maintain permanent housing; Tenancy care support- supportive, housing stabilization services for households exiting the homeless system, to increase the likelihood of self sufficiency and housing retention; Incentives for landlords to increase the number of units available to individuals experiencing homelessness in our coordinated entry system.	To increase access to support services for individuals experiencing homelessness with services tailored to the needs of specific populations for individuals to locate permanent housing, and reduce the likelihood of returns to homelessness by increasing access to tenancy care support to ensure housing stabilization and self-sufficiency.	Funds are being leveraged to support the most vulnerable individuals experiencing homelessness in our community. Napa City and County's PIT numbers increased overall by 10% from the 2020 PIT Count. This decision was made to support the decrease of individuals in the homeless system, and to ensure individuals are not returning back to homelessness.
<b>Total:</b>	<b>100%</b>	<b>15%</b>			