Homeless Housing, Assistance and Prevention Round 4 Application

Application Information

Application Due Date: 11/29/2022

This Cognito platform is the submission portal for the Cal ICH HHAP-4 Application. You will be required to upload a full copy of the HHAP-4 Data Tables Template and enter information into the portal from specific parts of the HHAP-4 Local Homelessness Action Plan and Application Template as outlined below.

Please review the following HHAP-4 resources prior to beginning this application:

- [Homeless Housing, Assistance, and Prevention Program Statute](#)
- [HHAP-4 Local Homelessness Action Plan & Application Template](#) and
- [HHAP-4 Data Tables](#)

Application Submission for HHAP-4 Funding

Using the **[HHAP-4 Local Homelessness Action Plan & Application Template](#)** as a guide, applicants must provide the following information in the applicable form section (see below) to submit a complete application for HHAP-4 funding:

1. **Part I: Landscape Analysis of Needs, Demographics, And Funding**: the information required in this section will be provided in Tables 1, 2, and 3 of the HHAP-4 Data Tables file uploaded in the *Document Upload* section.

2. **Part II: Outcome Goals and Strategies for Achieving Those Goals:** the information required in this section will be provided in Tables 4 and 5 of the HHAP-4 Data Tables file uploaded in the *Document Upload* section, **AND** copy and pasted into the fields in the *Outcome Goals and Strategies* section of this application form.

3. **Part III: Narrative Responses:** the information required in this section will be provided by entering the responses to the narrative questions within the *Narrative Responses* section of this application form. Applicants are NOT required to upload a separate document with the responses to these narrative questions, though applicants may do so if they wish. The responses entered into this

Cognito form will be considered the official responses to the required narrative questions.

4. **Part IV: HHAP-4 Funding Plans and Strategic Intent Narrative:** the information required in this section will be provided in Tables 6 and 7 (as applicable), of the HHAP-4 Data Tables file uploaded in the *Document Upload* section, **AND** copy and pasted into the fields in the *Funding Plan Strategic Intent* section of this application form.

5. **Evidence of meeting the requirement to agendize the application at a meeting of the governing board** will be provided as a file upload in the *Document Upload* section.

How to Navigate this Form

This application form is divided into **seven sections**. The actions you must take within each section are described below.

- **Applicant Information:** In this section, indicate (1) whether you will be submitting an individual or joint application, (2) list the eligible applicant jurisdiction(s), and (3) provide information about the Administrative Entity.

- **Document Upload:** In this section, upload (1) the completed HHAP-4 Data Tables as an Excel file, (2) evidence of meeting the requirement to agendize the application at a regular meeting of the governing board where public comments may be received, and (3) any other supporting documentation you may wish to provide to support your application.

- **Part I. Landscape Analysis:** In this section, answer the questions confirming that Tables 1, 2, and 3 have been completed and included in the HHAP-4 Data Tables file uploaded in the previous section.

- **Part II. Outcome Goals and Strategies:** In this section, copy and paste your responses from Tables 4 and 5 of the completed HHAP-4 Data Tables.

- **Part III. Narrative:** In this section, enter your responses from Part III of the HHAP-4 Local Homelessness Action Plan & Application Template.

- **Part IV. HHAP-4 Funding Plan Strategic Intent Narrative:** In this section, enter your responses from Tables 6 and 7 of the completed HHAP-4 Data Tables file, and answer the narrative questions.

- **Certification**: In this section, certify that the information is accurate and submit the application.

Prior to the submission deadline, you can save your progress in this application and come back to it later by clicking the save button. This will provide you with a link to the saved application, and there will be an option to email that link to the email address(es) of your choosing.

After submitting the application, you will not be able to make changes to your responses unless directed by Cal ICH staff.

I have reviewed the HHAP-4 statute, FAQs, and application template documents
Yes

I am a representative from an eligible CoC, Large City, and/or County
Yes

Applicant Information

List the eligible applicant(s) submitting this application for HHAP-4 funding below and check the corresponding box to indicate whether the applicant(s) is/are applying individually or jointly.

Eligible Applicant(s) and Individual or Joint Designation
Individual

This application represents the individual application for HHAP-4 funding on behalf of the following eligible applicant jurisdiction(s):

Eligible Applicant Name
CA-529 Lake County CoC

Administrative Entity Information

Funds awarded based on this application will be administered by the following Administrative Entity:

Administrative Entity
Lake County Behavioral Health Services Department

Contact Person
Scott Abbott

Title
Housing Manager

Contact Person Phone Number
(707) 274-9101 x26124

Contact Person Email
scott.abbott@lakecountyca.gov

*Agreement to Participate in HDIS and HMIS

By submitting this application, we agree to participate in a statewide Homeless Data Integration System, and to enter individuals served by this funding into the local Homeless Management Information System, in accordance with local protocols.

Document Upload

Upload the completed [HHAP-4 Data Tables](#) (in .xlsx format), evidence of meeting the requirement to agendize the application at a regular meeting of the governing body where public comments may be received (such as a Board agenda or meeting minutes), and any other supporting documentation.

HHAP-4 Data Tables
Lake Co CoC data tables HHAP-4 rev 3-14-23.xlsx

Governing Body Meeting Agenda or Minutes
CoC General Meeting 11-3-22 Agenda.pdf

Part I. Landscape Analysis of Needs, Demographics, and Funding

Table 1 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.
Yes

Table 2 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.
Yes

Table 3 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.
Yes

Part II. Outcome Goals and Strategies for Achieving Those Goals

Copy and paste your responses to Tables 4 and 5 from the HHAP-4 Data Tables into the form below. All outcome goals are for the period between July 1, 2022 and June 30, 2025.

Table 4: Outcome Goals

Name of CoC
CA-529 Lake County CoC

1a. Reducing the number of persons experiencing homelessness.

Goal Statement
By the end of the performance period, HDIS data for the Lake County Continuum of Care will show 399 total people accessing services who are experiencing homelessness annually, representing 36 more people and a 10% increase from the baseline.

Goal Narrative
The CoC will continue to fund outreach activities to bring those experiencing homelessness towards emergency, transitional and permanent housing opportunities.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people accessing services who are experiencing homelessness
363	36	10%	399

Decrease/Increase in # of People
Increase

Optional Comments
By increasing local outreach efforts and additional resources, Lake County and its CoC will provide its homeless with the opportunities necessary to lead towards permanent housing for all.

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:
The majority of our unsheltered population, as documented by the CoC's annual PIT counts, are people who are suffering from mental illness and/or drug abuse. These individuals also are those commonly blamed (justifiably or not) for local crime. We seek to reduce this homeless number through the continued outreach efforts, with resident placements where appropriate and welcomed into emergency, transitional or permanent housing units.

Describe the trackable data goal(s) related to this Outcome Goal:
1) number of unsheltered housed; 2) number of unsheltered homeless exiting to transitional or permanent housing; 3) reduction in future HUD PIT count unsheltered homeless.

1b. Reducing the number of persons experiencing homelessness

on a daily basis

Goal Statement
By the end of the performance period, data for the Lake County Continuum of Care will show 372 total people experiencing unsheltered homelessness daily, representing 41 fewer people and a 10% reduction from the baseline.

Goal Narrative
Lake County needs a year-round emergency shelter. Other than a long-standing domestic violence shelter, the county has only recently operated winter shelters and a Covid-prevention emergency shelter. The CoC is working with County of Lake towards the establishment of at least one strategically located permanent emergency shelter.

Baseline Data	Change in # of People	Change as % of Baseline	Target Daily Estimate of # of people experiencing unsheltered homelessness
259	26	10%	233

Decrease/Increase in # of People
Decrease

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:
The county lacks local reliable data on homelessness among veterans, yet this population is significant among the local homeless, particularly the chronically homeless. We seek to conduct better assessment of local need along with better outreach, and to develop culturally appropriate services and programs to bring these veterans in off the streets and into stable housing. As part of this effort the county and its CoC will engage appropriate representatives of the county's two cities, Lakeport and Clearlake, along with the county's seven federally recognized Native American tribes. And although the county works with other adjacent and regional N. CA counties when assessing best practices in particular, Lake County's remote rural location and lack of regional transportation infrastructure inhibit residents' (including the homeless) inter-travel between the county and adjacent counties or larger urban areas.

Describe the trackable data goal(s) related to this Outcome Goal:
1) number of unsheltered housed; 2) number of unsheltered homeless exiting to transitional or permanent housing; 3) reduction in future HUD PIT count unsheltered homeless.

2. Reducing the number of persons who become newly homeless.

2. Reducing the number of persons who become newly homeless.

Goal Statement
By the end of the performance period, HDIS data for the Lake County Continuum of Care will show 233 total people become newly homeless each year, representing 26 fewer people and a 10% reduction from the baseline.

Goal Narrative

Along with the establishment of a permanent year-round emergency shelter, the CoC will continue to fund its Rapid Rehousing efforts so that more households can access permanent, affordable housing.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people who become newly homeless each year
259	26	10%	233

Decrease/Increase in # of People
Decrease

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:
According to local experts, especially with the county Office of Education, we are severely underestimating the number of homeless and at-risk families with minor children. We believe the HUD PIT count misses these families because they tend to be first-time homeless and generally couch surf, live in unsuitable shelter, or otherwise go undetected. Because we believe homelessness is especially harmful to children who therefore suffer trauma, miss school and/or suffer food insecurity because of this, we wish to target these families so that homelessness becomes rare, brief and a one-time occurence.

Describe the trackable data goal(s) related to this Outcome Goal:
We will use the Lake County Office of Education and Lake County Department of Social Services to help track these families and quantify the number who move from homelessness to permanent housing units.

3. Increasing the number of people exiting homelessness into permanent housing.

Goal Statement
By the end of the performance period, HDIS data for the Lake County Continuum of Care will show 132 total people people exiting homelessness into permanent housing annually, representing 12 more people and a 10% increase from the baseline.

Goal Narrative
Along with the establishment of a permanent year-round emergency shelter, the CoC will continue to fund its Rapid Rehousing efforts so that more households can access permanent, affordable housing.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people exiting homelessness into permanent housing
120	12	10%	132

Decrease/Increase in # of People
Increase

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

Besides the chronically homeless who often are mentally ill and/or abusing substances, we also locally want to concentrate on removing unaccompanied youth and parenting youth from the streets and place them into secure housing as quickly as possible. This harm reduction will produce long-term positive results for both these young people and our community.

Describe the trackable data goal(s) related to this Outcome Goal:

Number of youth placed into supportive and eventual permanent housing, as quickly as possible after their entry into homelessness.

4. Reducing the length of time persons remain homeless.

4. Reducing the length of time persons remain homeless.

Goal Statement

By the end of the performance period, HDIS data for the Lake County Continuum of Care will show 79 days as the average length of time that persons are enrolled in street outreach, emergency shelter, transitional housing, safe haven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs annually, representing 8 fewer days and a 9% reduction from the baseline.

Goal Narrative

Along with its continued Rapid Rehousing program, the CoC will actively participate in the county's soon-to-launch Coordinated Entry System. Known as The HUB, this CES will further ensure households seeking assistance will be able to access all needed services without unecessary delays and without falling through the cracks. Entities participating in CES will utilize the CoC's HMIS for reporting so that outcomes can be tracked and successes reported.

Baseline Data	Change in # of Days	Change as % of Baseline	Target Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs
87	8	9%	79

Decrease/Increase in # of Days
Decrease

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

As previously discussed we wish to concentrate on housing the chronically homeless, veterans, and families with children (including parenting youth), homeless populations locally identified as particularly vulnerable. We especially realize that children are impacted over the long-term by homelessness, and that their families' rapid placement into stable housing will be key to their educations and therefore future successes.

Describe the trackable data goal(s) related to this Outcome Goal:
Goals: Increase in number of individuals/households placed into housing as soon after homelessness entry as is possible. We seek to: 1) reduce that wait time by 2 weeks where possible, 2) largely through an increase by ten percent in available RR assistance. The county and CoC already are working with a local nonprofit developer towards the development of an already-permitted permanent supportive housing project.

5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.

Goal Statement
By the end of the performance period, HDIS data for the Lake County Continuum of Care will show 6% of people return to homelessness within 2 years after having exited homelessness to permanent housing, representing 2 fewer people and a 14% reduction from the baseline.

Goal Narrative
The CoC's HMIS reporting, along with its cooporation in the county's new CES, will allow better tracking of assisted households and help provide continued support where necessary to maintain permanent housing.

Baseline Data	Change in % of People	Change as % of Baseline	Target % of people who return to homelessness wihtin 2 years after having exited homelessness to permanent housing
7%	1%	14%	6%

Decrease/Increase in # of People
Decrease

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:
The county has no reliable data at this time, as explained above. However, extra data collection points are currently being added o HMIS by the CoC's administrator, providing these and other data in the near future.

Describe the trackable data goal(s) related to this Outcome Goal:
No more than 10 percent of individuals assisted with housing will return to homelessness. Although this

information is currently not being collected, this datum set is being added to the county's HMIS

6. Increasing successful placements from street outreach.

Goal Statement
By the end of the performance period, HDIS data for the Lake County Continuum of Care will show ??? total people served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing ??? people and a ??? from the baseline.

Goal Narrative
Baseline data are not available. But outreach is certainly necessary, particularly when reaching underserved, special needs populations. The CoC will continue to support outreach efforts but will better track those served and the associated outcomes.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.
0	0	0%	0

Decrease/Increase in # of People
Increase

Optional Comments
Baseline data not available

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:
We do not have local data for this category. However, our experience is that street outreach is particularly useful in reaching unaccompanied youth. Therefore we will further our efforts o create culturally appropriate services and housing to serve these young people, including for those who are pregnant or parenting.

Describe the trackable data goal(s) related to this Outcome Goal:
We intend to house at least five young people (ages 24 or younger) who are homeless. Further, the county and CoC are partnering on creating a Youth Advisory Board which will be guiding the preparation of a Homeless Youth plan which will assess local need, analyze gaps in services and plan for future programs and projects to fill those gaps.

Table 5: Strategies to Achieve Outcome Goals

Strategy 1

Type of Strategy
Increasing investments into, or otherwise scaling

up, specific interventions or program types

Description
The Lake County CoC will increase outreach efforts to bring persons/household experiencing homelessness into emergency housing and/or other opportunities for affordable housing. Housing opportunities will include supportive services, as needed and accepted by those served.

Timeframe
One fiscal year

Entities with Lead Responsibilities
Lake County CoC, in cooperation with County of Lake

Measurable Targets
1) number of unsheltered housed; 2) number of unsheltered homeless exiting to transitional or permanent housing; 3) reduction in future HUD PIT count unsheltered homeless.

Performance Measure(s) to Be Impacted (Check all that apply)
1. Reducing the number of persons experiencing homelessness.
2. Reducing the number of persons who become homeless for the first time.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
6. Increasing successful placements from street outreach
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 2

Type of Strategy
Strengthening the quality or performance of housing
and/or services programs

Description
Develop added local housing expertise (housing development and management, specialized supportive services).

Timeframe
One fiscal year

Entities with Lead Responsibilities
Lake County CoC, in cooperation with County of Lake

Measurable Targets
CoC membership trainings in cultural appropriateness, HUD/state regulations and performance measures, Strategic Plan provisions for special needs populations.

Performance Measure(s) to Be Impacted (Check all that apply)
1. Reducing the number of persons experiencing homelessness.
2. Reducing the number of persons who become homeless for the first time.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
5. Reduing the number of persons who return to homelessness after exiting homelessness to permanent housing.

6. Increasing successful placements from street outreach
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 3

Type of Strategy
Expanding and strengthening cross-system
partnerships and/or collaborative planning

Description
Active CoC participation in the county's new Coordinated Entry System

Timeframe
One fiscal year

Entities with Lead Responsibilities
CoC in cooperation with County of Lake

Measurable Targets
More complete, reliable HMIS data; increase in households experiencing homelessness or housing instability served; increased service to special needs populations.

Performance Measure(s) to Be Impacted (Check all that apply)
1. Reducing the number of persons experiencing homelessness.
2. Reducing the number of persons who become homeless for the first time.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
5. Reduing the number of persons who return to homelessness after exiting homelessness to permanent housing.
6. Increasing successful placements from street outreach
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

*Click **+ Add Strategy** above to add additional strategies as needed.*

Part III. Narrative Responses

Copy and paste your responses to Part III. Narrative Responses from the HHAP-4 Local Homelessness Action Plan & Application Template into the form below.

Question 1

[50220.8(b)(3)(D)] My jurisdiction (e.g., City, County, CoC) collaborated with other overlapping jurisdictions to develop the strategies and goals related to HHAP-4

Q1
Yes

Question 2

[50220.8(b)(3)(D)] My jurisdiction (e.g., City, County, CoC) consulted with each of the following entities to determine how HHAP-4 funds would be used:

Public agencies (governmental entities)
Yes

Private sector partners (philanthropy, local businesses, CBOs, etc.)
Yes

Service providers (direct service providers, outreach, shelter providers, etc.)
Yes

Local governing boards
Yes

People with lived experience
Yes

Other
No

a. Please describe your most notable coordination and collaborative processes with these entities.

Joint cooperation and participation with the Lake County Continuum of Care

Question 3

[50220.8(b)(3)(B) and 50220.8(b)(3)(E)] My jurisdiction (e.g., City, County, CoC) is partnering or plans to use **any round** of HHAP funding to increase partnership with:

People with lived experience
Yes

Is this partnership formal or informal?
Formal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?
Yes

Social services (CalFresh, Medi-cal, CalWORKs, SSI, VA Benefits, etc.)
Yes

Is this partnership formal or informal?
Formal partnering

Is this partnership current or planned?
Current

Do HHAP Funds Support This Partnership?
Yes

Justice entities
Yes

Is this partnership formal or informal?
Formal partnering

Is this partnership current or planned?
Current

Do HHAP Funds Support This Partnership?
Yes

Workforce system
Yes

Is this partnership formal or informal?
Formal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?
Yes

Services for older adults
Yes

Is this partnership formal or informal?
Formal partnering

Is this partnership current or planned?
Current

Do HHAP Funds Support This Partnership?
Yes

Services for people with disabilities
Yes

Is this partnership formal or informal?
Formal partnering

Is this partnership current or planned?
Current

Do HHAP Funds Support This Partnership?
Yes

Child welfare system
Yes

Is this partnership formal or informal?
Formal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?
Yes

Education system
Yes

Is this partnership formal or informal?
Formal partnering

Is this partnership current or planned?
Current

Do HHAP Funds Support This Partnership?
Yes

Local Homeless Coordinated Entry System
Yes

Is this partnership formal or informal?
Formal partnering

Is this partnership current or planned?
Current

Do HHAP Funds Support This Partnership?
Yes

Other (please specify)
No

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a. Please describe your most notable partnership with these groups (e.g. MOUs, shared funding, data sharing agreements, service coordination, etc.)
MOUs, funding agreements, HMIS agreements.

Specifically, the County in cooperation with the CoC is doing the following: 1) actively recruiting additional persons with lived experience to CoC membership and related county advisory boards; 2) coordinating HHAP-funded outreach efforts with county-provided social services such as CalWORKS; 3) pushing local police and sheriff departments, probation department and Superior Court for into CoC participation; 4) specific county and CoC outreach to local First Five commission, Easter Seals, (People Services) nonprofit services for adults with disabilities; Redwood Community Services already active and funded participant; 5) funded activities with county Office of Education, foster care system; 6) the CoC launched its CES three years ago; the county currently launching whole-county HUB Pathways system that links all services into no-gap coordinated efforts that require managed single data entry point use.

Question 4

[50220.8(b)(3)(B) and 50220.8(b)(3)(E)] My jurisdiction (e.g., City, County, CoC) is strengthening its **partnership, strategies, and resources** across:

Managed care plans and resources (such as the Housing and Homelessness Incentive Program [HHIP])
Yes

Physical and behavioral health care systems and resources
Yes

Public health system and resources
Yes

a. Please describe your most notable coordination, planning, and/or sharing of data/information that is occurring within these partnerships.
Formal whole county coordinated entry system is being established. Please see the brief description above for the county's new HUB system for all in-county provided health and social services.

Question 5

[50220.8(b)(3)(F)] Please select what actions your jurisdiction will take to ensure racial/ethnic/gender groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services:

[50220.8(b)(3)(F)] Please select what actions your jurisdiction will take to ensure racial/ethnic/gender groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services:
Disaggregating administrative data for use in decision making processes
Modifying procurement processes
Ensuring those with lived experience have a role in program design, strategy development, and oversight
Developing workgroups and hosting training related to advancing equity

a. Please describe the most notable specific actions the jurisdiction will take regarding equity for racial/ethnic/gender groups.

Quantifying then engaging special needs populations such as LGBTQ+ youth, veterans, Native Americans, undocumented migrants.

Specifically, the CoC is currently finalizing its Strategic Plan addressing the county's special needs populations and adopting both short and lnger-term goals. It is planning to conduct special assessments to determine the specific needs of these populations so it may then pursue projects meeting those needs. Other recent efforts include expanded Native American and veterans participation in the CoC. The CoC also has been working the past year towards the establishment of a Youth Advisory Board; it has received seed money towards this from the John Burton Advocated for Youth (JBAY) organization assisting local efforts towards growing youth involvement in homelessness issues.

Question 6

[50220.8(b)(3)(G)] My jurisdiction (e.g., City, County, CoC) has specific strategies to prevent exits to homelessness from **institutional settings** in partnership with the following mainstream systems:

Physical and behavioral health care systems and managed care plan organizations
Yes, formal partnering

Public health system
Yes, formal partnering

Criminal legal system and system for supporting re-entry from incarceration
Yes, formal partnering

Child welfare system
Yes, formal partnering

Affordable housing funders and providers
Yes, formal partnering

Income support programs
Yes, formal partnering

Education system
Yes, formal partnering

Workforce and employment systems
Yes, formal partnering

Other (please specify)
No

a. Please describe the most notable specific actions the jurisdiction will take to prevent exits to homelessness from institutional settings
Establishment of whole county coordinated entry system called the Pathways HUB. Full launch anticipated early 2023. Please see the response to Question 3 above. Participants in this system will include all local service providers, both private and public, and including the county's managed health plan, the justice and welfare system (including the Probation Department and its foster youth oversight) and the county Office of Education.

Additionally, the county tindividually and through the CoC has been working extensively with its membership partners (including the county Office of Education, Social Services, Behavioral Health

Services and Employment Development Department) to provide housing solutions to those exiting institutional settings. In cooperation with the CoC, County of Lake has committed funding from HHAP and its Permanent Local Housing Allocation towards the development of a permanent supportive housing project for the chronically homeless mentally ill. Additional HHAP funding has been committed towards the continuation of the COVID emergency shelter. Navigation services were provided as part of that shelter.

Question 7

[50220.8(b)(3)(H)] Specific and quantifiable **systems improvements** that the applicant will take to improve the delivery of housing and services to people experiencing homelessness or at risk of homelessness, including, but not limited to, the following:

(I) Capacity building and workforce development for service providers within the jurisdiction, including removing barriers to contracting with culturally specific service providers and building the capacity of providers to administer culturally specific services.
The county through its CoC continues to strengthen its relationships with local tribal governments and Latino-centric community organizations and programs. These entities are currently active CoC participants. The CoC also has established an Equity Committee which is working towards a CoC-wide training for all participants, including county representatives, on cultural appropriateness and the removal of cultural barriers.

(II) Strengthening the data quality of the recipient's Homeless Management Information System.
Lake Co Behavioral Health Services, the CoC's administrator, two years ago hired an HMIS manager. This manager has arranged for the training and certification of county providers; all entities funded by the CoC are required to utilize the HMIS to record services and coordinate among other providers. Further, the county's soon-to-be-launched Pathways HUB coordinated system will include all service entities within the county; extensive training on use with continuing education and quality control measures will be incorporated. Although its main goal will be to ensure no person falls through the cracks, the full coordination of services and maximum utilization of available funding sources will be expected.

(III) Increasing capacity for pooling and aligning housing and services funding from existing, mainstream, and new funding.
In addition to the above, the county's soon-to-be-launched Pathways HUB coordinated system will include all service entities within the county; extensive training on use with continuing education and quality control measures will be incorporated. Although its main goal will be to ensure no person falls through the cracks, the full coordination of services and maximum utilization of available funding sources will be expected and monitored.

(IV) Improving homeless point-in-time counts.
Utilization of HUD-provided consultant who is currently advising on best rural PIT count practices. The CoC also has provided training to ots volunteers in cultural sensitivity and outreach to special populations such as LGBTQ+ youth.

(V) Improving coordinated entry systems to strengthen coordinated entry systems to eliminate racial bias, to create a youth-specific coordinated entry system or youth-specific coordinated entry access points, or to improve the coordinated entry assessment tool to ensure that it contemplates the specific needs of youth experiencing homelessness.
Establishment of county's first coordinated entry system; creation of CoC youth advisory board. As earlier explained, the CoC, with the county's assistance, intends to conduct special assessments to quantify local needs. It already provides HHAP funding to youth-specific programs and services.

Question 8

*Responses to these questions are for informational purposes only.

What **information, guidance, technical assistance, training, and/or alignment of resources and programs** should Cal ICH and other State Agencies prioritize to support jurisdictions in progressing towards their Outcome Goals, Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness, and/or would otherwise help strengthen local partnerships, coordination, planning, and progress toward preventing and ending homelessness?

Information, Guidance, and Technical Assistance
Facilitation of planning processes and collaborative approaches among cross-agency and community-level partners
Technical assistance related to goal setting (generally)
Technical assistance related to goal setting in underserved/disproportionately impacted populationsins
Technical assistance related to achieving outcome goals
Technical assistance on implementing performance-based contracting
Trainings on topics of equity

Alignment of Resources and Programs

In the space below, please describe what Cal ICH and other State Agencies should prioritize related to alignment of resources and programs, strengthening partnerships and collaborations, or any other ways that State can support communities' progress:

Untitled
Provision of more rural-oriented best practices

Part IV. Funding Plan Strategic Intent Narrative

Question 1

Eligibe Use 1

Eligible Use Category Intended to be Supported with HHAP-4
8. Interim sheltering (new and existing)

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)
40.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)
10.00%

Activities to be Supported with HHAP-4
Continuation of year-round homeless shelter, Previous shelter had been funded with temporary COVID funding.

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?
HUD PIT count documents a significant local unsheltered homelessness population. Lake County needs a year-round emergency shelter; this need has been documented by the CoC.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
Previous funding supported a Covid-temporary emergency shelter. Lake County will utilise these HHAP-4 funds towards a permanent year-round shelter which the county does not currently support.

Table 7. Demonstrated Need

# of available shelter beds
483

# of people experiencing unsheltered homelessness in the homeless point-in-time count
259

Shelter vacancy rate (%) in the summer months
20.00%

Shelter vacancy rate (%) in the winter months

14.00%

% of exits from emergency shelters to permanent housing solutions
42.00%

Describe plan to connect residents to permanent housing.
Increased financial assistance such as Rapid Rehousing funds; development of new housing units.

Eligibe Use 2

Eligible Use Category Intended to be Supported with HHAP-4
10. Administrative (up to 7%)

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)
7.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)
0.00%

Activities to be Supported with HHAP-4
Necessary to support shelter and other CoC HHAP-funded activities

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?
Will support above

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
Will support abov

Eligibe Use 3

Eligible Use Category Intended to be Supported with HHAP-4
1. Rapid rehousing

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)
45.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)
10.00%

Activities to be Supported with HHAP-4
Provision of permanent housing to homeless households

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?
Financial assistance towards permanent housing placement for homeless households has been documented by the county and its CoC due to the cost of local housing and houeshold income levels which cannot support those costs.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
Local HUD Section 8 housing choice and VASH vouchers are oversubscribed as demonstrated by the PHA waiting list closures. Rapid Rehousing funding towards permanent housing placements is urgently needed.

Eligibe Use 4

Eligible Use Category Intended to be Supported with HHAP-4
3. Street outreach

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)	**Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)**
8.00%	10.00%

Activities to be Supported with HHAP-4
Continue, expand outreach services, particularly to hard-to-reach populations

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?
Will assist with the prevention of first-time homelessness, the reduction in homeless households and the retention of housing units for the formerly homeless who received assistance with placements.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
CoC is working to identify and better work with under-served populations

Question 2

Please describe how the planned investments of HHAP-4 resources and implementation of the activities to be supported will:

Help drive progress toward achievement of the Outcome Goals and Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness (as identified in Part II above):
More thorough HUD PIT counts; improved outreach among underserved populations; increased affordable housing opportunities.

Help address racial inequities and other inequities in the jurisdiction's homelessness response system:
Including the above, participation in the county's new CES will help address any current inequities.

Be aligned with health and behavioral health care strategies and resources, including resources of local Medi-Cal managed care plans:
The county's new CES fully involves all local public and private health care entities, including the local Medi-Cal managed care plan provider.

Support increased exits to permanent housing among people experiencing homelessness:
Increased funding for Rapid Rehousing; help develop local capacity for increased housing funding and

housing units development.

Certification

I certify that all information included in this Application is true and accurate to the best of my knowledge.

Yes

Table 1. Landscape Analysis of Needs and Demographics		
	People Experiencing Homelessness	**Source and Date Timeframe of Data**
Population and Living Situations		
TOTAL # OF PEOPLE EXPERIENCING HOMELESSNESS	339	2022 HUD PIT count (1-27-22)
# of People Who are **Sheltered** (ES, TH, SH)	80	2022 HUD PIT count (1-27-22)
# of People Who are **Unsheltered**	259	2022 HUD PIT count (1-27-22)
Household Composition		
# of Households **without Children**	64	2021 HUD PIT count (1-28-21)
# of Households with **At Least 1 Adult & 1 Child**	3	2021 HUD PIT count (1-28-21)
# of Households with **Only Children**	0	2021 HUD PIT count (1-28-21)
Sub-Populations and Other Characteristics		
# of Adults Who are Experiencing **Chronic Homelessness**	65	2022 HUD PIT count (1-27-22)
# of Adults Who are Experiencing **Significant Mental Illness**	90	2022 HUD PIT count (1-27-22)
# of Adults Who are Experiencing **Substance Abuse** Disorders	54	2022 HUD PIT count (1-27-22)
# of Adults Who are **Veterans**	16	2022 HUD PIT count (1-27-22)
# of Adults with **HIV/AIDS**	3	2022 HUD PIT count (1-27-22)
# of Adults Who are **Survivors of Domestic Violence**	32	2022 HUD PIT count (1-27-22)
# of **Unaccompanied Youth (under 25)**	29	2022 HUD PIT count (1-27-22)
# of **Parenting Youth (under 25)**	1	2021 HUD PIT count (1-28-21)
# of People Who are **Children of Parenting Youth**	1	2021 HUD PIT count (1-28-21)
Gender Demographics		
# of **Women/Girls**	124	2022 HUD PIT count (1-27-22)
# of **Men/Boys**	214	2022 HUD PIT count (1-27-22)
# of People Who are **Transgender**	1	2022 HUD PIT count (1-27-22)
# of People Who are **Gender Non-Conforming**	0	2022 HUD PIT count (1-27-22)
Ethnicity and Race Demographics		
# of People Who are **Hispanic/Latino**	44	2022 HUD PIT count (1-27-22)
# of People Who are **Non-Hispanic/Non-Latino**	295	2022 HUD PIT count (1-27-22)
# of People Who are **Black or African American**	8	2022 HUD PIT count (1-27-22)
# of People Who are **Asian**	1	2022 HUD PIT count (1-27-22)
# of People Who are **American Indian or Alaska Native**	128	2022 HUD PIT count (1-27-22)
# of People Who are **Native Hawaiian or Other Pacific Islander**	0	2022 HUD PIT count (1-27-22)
# of People Who are **White**	194	2022 HUD PIT count (1-27-22)
# of People Who are **Multiple Races**	8	2022 HUD PIT count (1-27-22)

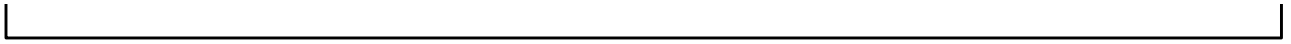*If data is not available, please input N/A in the cell and explain why the data is not available below:*

	Permanent Supportive Housing (PSH)	Rapid Rehousing (RRH)	Transitional Housing (TH)	Interim Housing or Emergency Shelter (IH / ES)	Diversion Services and Assistance (DIV)	Homelessness Prevention Services & Assistance (HP)	Outreach and Engagement Services (O/R)	Other: [Identify]	Source(s) and Timeframe of Data
Table 2. Landscape Analysis of People Being Served									
Household Composition									
# of Households **without Children**	5	43	26	46	3	0	27		2022 HUD PIT count; subcontracted provider reports FY 21-22
# of Households with **At Least 1 Adult & 1 Child**	3	46	0	3	0	0	5		2022 HUD PIT count; subcontracted provider reports FY 21-22
# of Households with **Only Children**	0	1	0	0	0	0	0		2022 HUD PIT count; subcontracted provider reports FY 21-22
Sub-Populations and Other Characteristics									
# of Adults Who are Experiencing **Chronic Homelessness**	5	38	0	8	0	0	0		2022 HUD PIT count; subcontracted provider reports FY 21-222022 HUD PIT count
# of Adults Who are Experiencing **Significant Mental Illness**	1	30	17	17	1	0	0		2022 HUD PIT count; subcontracted provider reports FY 21-22
# of Adults Who are Experiencing **Substance Abuse** Disorders	1	11	21	4	2	0	0		2022 HUD PIT count; subcontracted provider reports FY 21-22
# of Adults Who are **Veterans**	0	1	0	2	0	0	0		2022 HUD PIT count; subcontracted provider reports FY 21-22
# of Adults with **HIV/AIDS**	0	0	1	0	0	0	0		2022 HUD PIT count; subcontracted provider reports FY 21-22
# of Adults Who are **Survivors of Domestic Violence**	0	19	5	12	0	0	0		2022 HUD PIT count; subcontracted provider reports FY 21-22
# of **Unaccompanied Youth (under 25)**	0	9	2	4	0	0	0		2022 HUD PIT count; subcontracted provider reports FY 21-22
# of **Parenting Youth (under 25)**	0	8	0	0	0	0	0		2022 HUD PIT count; subcontracted provider reports FY 21-22
# of People Who are **Children of Parenting Youth**	0	0	0	0	0	0	0		2022 HUD PIT count; subcontracted provider reports FY 21-22
Gender Demographics									
# of **Women/Girls**	7	73	7	23	2	0	0		2022 HUD PIT count; subcontracted provider reports FY 21-22
# of **Men/Boys**	1	30	19	31	1	0	0		2022 HUD PIT count; subcontracted provider reports FY 21-22
# of People Who are **Transgender**	0	0	0	0	0	0	0		2022 HUD PIT count; subcontracted provider reports FY 21-22
# of People Who are **Gender Non-Conforming**	0	0	0	0	0	0	0		2022 HUD PIT count; subcontracted provider reports FY 21-22
Ethnicity and Race Demographics									
# of People Who are **Hispanic/Latino**	0	40	3	10	0	0	0		2022 HUD PIT count; subcontracted provider reports FY 21-22
# of People Who are **Non-Hispanic/Non-Latino**	8	157	23	44	3	0	0		2022 HUD PIT count; subcontracted provider reports FY 21-22
# of People Who are **Black or African American**	0	11	2	3	0	0	0		2022 HUD PIT count; subcontracted provider reports FY 21-22
# of People Who are **Asian**	0	0	0	0	0	0	0		2022 HUD PIT count; subcontracted provider reports FY 21-22
# of People Who are **American Indian or Alaska Native**	6	17	1	4	0	0	14		2022 HUD PIT count; subcontracted provider reports FY 21-22
# of People Who are **Native Hawaiian or Other Pacific Islander**	1	0	0	0	0	0	0		2022 HUD PIT count; subcontracted provider reports FY 21-22
# of People Who are **White**	1	154	17	48	1	0	0		2022 HUD PIT count; subcontracted provider reports FY 21-22
# of People Who are **Multiple Races**	0	7	2	3	0	0	0		2022 HUD PIT count; subcontracted provider reports FY 21-22

*If data is not available, please input N/A in the cell and explain why the data is not available below:

Table 3. Landscape Analysis of State, Federal and Local Funding								
Funding Program *(choose from drop down opt ons)*	**F scal Year** *(se ect al that apply)*	**Total Amount Invested into Homelessness Interventions**	**# of Vouchers** *(f appl cable)*	**Funding Source***	**Intervention Types Supported with Funding** *(select all that apply)*	**Brief Description of Programming and Services Provided**		**Populations Served** *(please x the appropr ate popu at on[s])*

Continuum of Care Program (CoC) - via HUD	FY 2021-2022	$ 19,391.00	n/a	Federal Agency	Systems Support Activities		Planning grants to to develop comprehensive homelessness/homeless prevention plans for CoC; HMIS support.	**X** ALL PEOPLE EXPERIENCING HOMELESSNESS
	FY 2021-2022	$ 6,280.00	n/a		Systems Support Activities			
		$ -						
		$ -						

TARGETED POPULATIONS *(please "x" all that apply)* — Continuum of Care Program:
X People Exp **Chronic Homelessness**	**X** Veterans	**X** Parenting Youth
X People Exp **Severe Mental Illness**	People Exp **HIV/ AIDS**	**X** Children of Parenting Youth
X People Exp **Substance Abuse Disorders**	**X** Unaccompanied Youth	Other *(please enter here)*

Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH	FY 2021-2022	$ 500,000.00	n/a	State Agency	Systems Support Activities		CoC & county program admin; HMIS development & support; establishment of 2 emergency shelters/navigation centers; shelter operations & maintenance.	ALL PEOPLE EXPERIENCING HOMELESSNESS
	FY 2021-2022	$ 445,266.00	n/a		Administrative Activities			
	FY 2021-2022	$ 250,000.00	n/a		Interim Housing/Congregate/Non-Congregate Shelter			
	FY 2021-2022	$ 203,550.00	n/a					

TARGETED POPULATIONS *(please "x" all that apply)* — HHAP:
X People Exp **Chronic Homelessness**	**X** Veterans	Parenting Youth
X People Exp **Severe Mental Illness**	**X** People Exp **HIV/ AIDS**	Children of Parenting Youth
X People Exp **Substance Abuse Disorders**	Unaccompanied Youth	Other *(please enter here)*

No Place Like Home (NPLH) - via HCD	FY 2021-2022	$ 557,845.00	n/a	State Agency	Permanent Supportive and Service-Enriched Housing		County of Lake funding towards the development of a permanent supportive housing project for the chronically homeless mentally ill.	ALL PEOPLE EXPERIENCING HOMELESSNESS
		$ -						
		$ -						
		$ -						

TARGETED POPULATIONS *(please "x" all that apply)* — NPLH:
X People Exp **Chronic Homelessness**	**X** Veterans	Parenting Youth
X People Exp **Severe Mental Illness**	People Exp **HIV/ AIDS**	Children of Parenting Youth
X People Exp **Substance Abuse Disorders**	Unaccompanied Youth	Other *(please enter here)*

Emergency Solutions Grants - CV (ESG-CV) - via HCD	FY 2021-2022	$ 670,006.00	n/a	State Agency	Administrative Activities	Outreach and Engagement	CoC admin; shelter operations; emergency housing assistance & rapid rehousing; CoC HUD PIT count outreach & support; HMIS.	ALL PEOPLE EXPERIENCING HOMELESSNESS
	FY 2021-2022	$ 200,000.00	n/a		Rental Assistance/Rapid Rehousing			
	FY 2022-2023	$ 185,000.00	n/a		Systems Support Activities			
		$ -			Interim Housing/Congregate/Non-Congregate Shelter			

TARGETED POPULATIONS *(please "x" all that apply)* — ESG-CV:
People Exp **Chronic Homelessness**	**X** Veterans	**X** Parenting Youth
X People Exp **Severe Mental Illness**	**X** People Exp **HIV/ AIDS**	**X** Children of Parenting Youth
X People Exp **Substance Abuse Disorders**	**X** Unaccompanied Youth	Other *(please enter here)*

		$ -						ALL PEOPLE EXPERIENCING HOMELESSNESS
		$ -						
		$ -						
		$ -						

TARGETED POPULATIONS *(please "x" all that apply)*:
People Exp **Chronic Homelessness**	Veterans	Parenting Youth
People Exp **Severe Mental Illness**	People Exp **HIV/ AIDS**	Children of Parenting Youth
People Exp **Substance Abuse Disorders**	Unaccompanied Youth	Other *(please enter here)*

* NOTE: Private funder(s) option here could include philanthropy, resources from managed care plans organizations, corporate funders, or other private sources of funding

Table 4. Outcome Goals			

Outcome Goal #1a: Reducing the number of persons experiencing homelessness.

Goal Statement:
By the end of the performance period, HDIS data for the **Lake County Continuum of Care** will show **399** total people accessing services who are experiencing homelessness annually, representing **36 more** people and a **10% increase** from the baseline.

Goal Narrative:
The CoC will continue to fund outreach activities to bring those experiencing homelessness towards emergency, transitional and permanent housing opportunities.

Baseline Data: Annual estimate of number of people accessing services who are experiencing homelessness	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people accessing services who are experiencing homelessness
363	36	10%	399

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*
The majority of our unsheltered population, as documented by the CoC's annual PIT counts, are people who are suffering from mental illness and/or drug abuse. These individuals also are those commonly blamed (justifiably or not) for local crime. We seek to reduce this homeless number through the continued outreach efforts, with resident placements where appropriate and welcomed into emergency, transitional or permanent housing units.	1) number of unsheltered housed; 2) number of unsheltered homeless exiting to transitional or permanent housing; 3) reduction in future HUD PIT count unsheltered homeless.

Outcome Goal #1b. Reducing the number of persons experiencing homelessness on a daily basis.

Goal Statement:
By the end of the performance period, data for the **Lake County Continuum of Care** will show **233** total people experiencing unsheltered homelessness daily, representing **26 fewer** people and a **10% reduction** from the baseline.

Goal Narrative:
Lake County needs a year-round emergency shelter. Other than a long-standing domestic violence shelter, the county has only recently operated winter shelters and a Covid-prevention emergency shelter. The CoC is working with County of Lake towards the establishment of at least one strategically located permanent emergency shelter.

Baseline Data: Daily Estimate of # of people experiencing unsheltered homelessness	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Daily Estimate of # of people experiencing unsheltered homelessness
259	26	10%	233

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*
The county lacks local reliable data on homelessness among veterans, yet this population is significant among the local homeless, particularly the chronically homeless. We seek to conduct better assessment of local need along with better outreach, and to develop culturally appropriate services and programs to bring these veterans in off the streets and into stable housing. As part of this effort the county and its CoC will engage appropriate representatives of the county's two cities, Lakeport and Clearlake, along with the county's seven federally recognized Native American tribes. And although the county works with other adjacent and regional N. CA counties when assessing best practices in particular, Lake County's remote rural location and lack of regional transportation infrastructure inhibit residents' (including the homeless) inter-travel between the	1) number of unsheltered housed; 2) number of unsheltered homeless exiting to transitional or permanent housing; 3) reduction in future HUD PIT count unsheltered homeless.

Outcome Goal #2. Reducing the number of persons who become newly homeless.

Goal Statement:
By the end of the performance period, HDIS data for the **Lake County Continuum of Care** will show **233** total people become newly homeless each year, representing **26 fewer** people and a **10% reduction** from the baseline.

Goal Narrative:
Along with the establishment of a permanent year-round emergency shelter, the CoC will continue to fund its Rapid Rehousing efforts so that more households can access permanent, affordable housing.

Baseline Data: Annual Estimate of # of people who become newly homeless each year	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people who become newly homeless each year
259	26	10%	233

Describe Your Related Goals for		

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*
According to local experts, especially with the county Office of Education, we are severely underestimating the number of homeless and at-risk families with minor children. We believe the HUD PIT count misses these families because they tend to be first-time homeless and generally couch surf, live in unsuitable shelter, or otherwise go undetected. Because we believe homelessness is especially harmful to children who therefore suffer trauma, miss school and/or suffer food insecurity because of this, we wish to target these families so that homelessness becomes rare, brief and a one-time occurence.	We will use the Lake County Office of Education and Lake County Department of Social Services to help track these families and quantify the number who move from homelessness to permanent housing units.

Outcome Goal #3. Increasing the number of people exiting homelessness into permanent housing.

Goal Statement:
By the end of the performance period, HDIS data for the **Lake County Continuum of Care** will show **132** total people people exiting homelessness into permanent housing annually, representing **12 more** people and a **10% increase** from the baseline.

Goal Narrative:
Along with the establishment of a permanent year-round emergency shelter, the CoC will continue to fund its Rapid Rehousing efforts so that more households can access permanent, affordable housing.

Baseline Data: Annual Estimate of # of people exiting homelessness into permanent housing	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people exiting homelessness into permanent housing
120	12	10	132

Describe Your Related Goals for	
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*
Besides the chronically homeless who often are mentally ill and/or abusing substances, we also locally want to concentrate on removing unaccompanied youth and parenting youth from the streets and place them into secure housing as quickly as possible. This harm reduction will produce long-term positive results for both these young people and our community.	Number of youth placed into supportive and eventual permanent housing, as quickly as possible after their entry into homelessness.

Outcome Goal #4. Reducing the length of time persons remain homeless.

Goal Statement:
By the end of the performance period, HDIS data for the **Lake County Continuum of Care** will show **79** days as the average length of time that persons are enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs annually, representing **8 fewer** days and a **9% reduction** from the baseline.

Goal Narrative:
Along with its continued Rapid Rehousing program, the CoC will actively participate in the county's soon-to-launch Coordinated Entry System. Known as The HUB, this CES will further ensure households seeking assistance will be able to access all needed services without unecessary delays and without falling through the cracks. Entities participating in CES will utilize the CoC's HMIS for reporting so that outcomes can be tracked and successes reported.

Baseline Data: Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of Days	Change as % of Baseline	Target Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs
87	8	9%	79

Describe Your Related Goals for	
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*
As previously discussed we wish to concentrate on housing the chronically homeless, veterans, and families with children (including parenting youth), homeless populations locally identified as particularly vulnerable. We especially realize that children are impacted over the long-term by homelessness, and that their families' rapid placement into stable housing will be key to their educations and therefore future successes.	Increase in number of individuals/households placed into housing as soon after homelessness entry as is possible. We seek to: 1) reduce that wait time by 2 weeks where possible, 2) largely through an increase by ten percent in available RR assistance. The county and CoC already are working with a local nonprofit developer towards the development of an already-permitted permanent supportive housing project.

Outcome Goal #5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.

Goal Statement:
By the end of the performance period, HDIS data for the **Lake County Continuum of Care** will show **6%** of people return to homelessness within 2 years after having exited homelessness to permanent housing, representing **2 fewer** people and a **14% reduction** from the baseline.

Goal Narrative:
The CoC's HMIS reporting, along with its cooporation in the county's new CES, will allow better tracking of assisted households and help provide continued support where necessary to maintain permanent housing.

Baseline Data: % of people who return to homelessness within 2 years after having exited homelessness to permanent housing	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in % of People	Change as % of Baseline	Target % of people who return to homelessness wihtin 2 years after having exited homelessness to permanent housing
7%	1	14%	6%

Describe Your Related Goals for	
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*

The county has no reliable data at this time, as explained above. However, extra data collection points are currently being added o HMIS by the CoC's administrator, providing these and other data in the near future.	No more than 10 percent of individuals assisted with housing will return to homelessness. Although this information is currently not being collected, this datum set is being added to the county's HMIS.

Outcome Goal #6. Increasing successful placements from street outreach.

Goal Statement:

By the end of the performance period, HDIS data for the **Lake County Continuum of Care** will show ??? total people served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing **???** people and a **???** from the baseline.

Goal Narrative:

Outreach is certainly necessary, particularly when reaching underserved, special needs populations. The CoC will continue to support outreach efforts but will better track those served and the associated outcomes.

Baseline Data: Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.
not available	not available	not available	
Describe Your Related Goals for			
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	**Describe the trackable data goal(s) related to this Outcome Goal:** *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*		
We do not have local data for this category. However, our experience is that street outreach is particularly useful in reaching unaccompanied youth. Therefore we will further our efforts o create culturally appropriate services and housing to serve these young people, including for those who are pregnant or parenting.	We intend to house at least five young people (ages 24 or younger) who are homeless. Further, the county and CoC are partnering on creating a Youth Advisory Board which will be guiding the preparation of a Homeless Youth plan which will assess local need, analyze gaps in services and plan for future programs and projects to fill those gaps.		

Table 5. Strategies to Achieve Outcome Goals	
Strategy	**Performance Measure to Be Impacted** **(Check all that apply)**
Increasing investments into, or otherwise scaling up, specific interventions or program types	☑ 1. Reducing the number of persons experiencing homelessness.
Description	
The Lake County CoC will increase outreach efforts to bring persons/household experiencing homelessness into emergency housing and/or other opportunities for affordable housing. Housing opportunities will include supportive services, as needed and accepted by those served.	☑ 2. Reducing the number of persons who become homeless for the first time. ☑ 3. Increasing the number of people exiting homelessness into permanent housing.
Timeframe	
One fiscal year	☑ 4. Reducing the length of time persons remain homeless.
Entities with Lead Responsibilities	
Lake County CoC, in cooperation with County of Lake	☐ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
Measurable Targets	☑ 6. Increasing successful placements from street outreach.
1) number of unsheltered housed; 2) number of unsheltered homeless exiting to transitional or permanent housing; 3) reduction in future HUD PIT count unsheltered homeless.	☑ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy	**Performance Measure to Be Impacted** **(Check all that apply)**
Strengthening the quality or performance of housing and/or services programs	
Description	☑ 1. Reducing the number of persons experiencing homelessness.

Develop added local housing expertise (housing development and management, specialized supportive services).	☑ 1. Reducing the number of persons experiencing homelessness.
	☑ 2. Reducing the number of persons who become homeless for the first time.
	☑ 3. Increasing the number of people exiting homelessness into permanent housing.
Timeframe	
One fiscal year	☑ 4. Reducing the length of time persons remain homeless.
Entities with Lead Responsibilities	
Lake County CoC, in cooperation with County of Lake	☑ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
Measurable Targets	
CoC membership trainings in cultural appropriateness, HUD/state regulations and performance measures, Strategic Plan provisions for special needs populations.	☑ 6. Increasing successful placements from street outreach.
	☑ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy	Performance Measure to Be Impacted (Check all that apply)
Expanding and strengthening cross-system partnerships and/or collaborative planning	
Description	
Active CoC participation in the county's new Coordinated Entry System	☑ 1. Reducing the number of persons experiencing homelessness.
	☑ 2. Reducing the number of persons who become homeless for the first time.
	☑ 3. Increasing the number of people exiting homelessness into permanent housing.
Timeframe	
One fiscal year	☑ 4. Reducing the length of time persons remain homeless.
Entities with Lead Responsibilities	

CoC in cooperation with County of Lake	☑ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
Measurable Targets	
More complete, reliable HMIS data; increase in households experiencing homelessness or housing instability served; increased service to special needs populations.	☑ 6. Increasing successful placements from street outreach.
	☑ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy	Performance Measure to Be Impacted (Check all that apply)
	☐ 1. Reducing the number of persons experiencing homelessness.
Description	
	☐ 2. Reducing the number of persons who become homeless for the first time.
	☐ 3. Increasing the number of people exiting homelessness into permanent housing.
Timeframe	
	☐ 4. Reducing the length of time persons remain homeless.
Entities with Lead Responsibilities	
	☐ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
Measurable Targets	
	☐ 6. Increasing successful placements from street outreach.
	☐ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy	Performance Measure to Be Impacted (Check all that apply)
	☐

Description		Performance Measure to Be Impacted (Check all that apply)
		☐ 1. Reducing the number of persons experiencing homelessness.
		☐ 2. Reducing the number of persons who become homeless for the first time.
Timeframe		☐ 3. Increasing the number of people exiting homelessness into permanent housing.
		☐ 4. Reducing the length of time persons remain homeless.
Entities with Lead Responsibilities		
		☐ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
		☐ 6. Increasing successful placements from street outreach.
Measurable Targets		
		☐ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy	Performance Measure to Be Impacted (Check all that apply)
	☐ 1. Reducing the number of persons experiencing homelessness.
Description	
	☐ 2. Reducing the number of persons who become homeless for the first time.
	☐ 3. Increasing the number of people exiting homelessness into permanent housing.
Timeframe	

	☐ 4. Reducing the length of time persons remain homeless.
Entities with Lead Responsibilities	
	☐ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
	☐ 6. Increasing successful placements from street outreach.
Measurable Targets	
	☐ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Table 6. Funding P an Strategic Intent

E g b e Use Category ntended to be Supported w th HHAP 4	Approx mate % o TOTAL HHAP 4 ALLOCAT ON to be sed on th s E g b e Use (%)	Approx ma e % o TOTAL HHAP 4 ALLOCAT ON to be used under th s E g ble Use as part of the Youth Set As de? (%)	Act v t es to be Supported w th HHAP 4	How s th s a strateg c use of HHAP 4 resources that w address needs and gaps w th n the homelessness response system?	How were these decis ons to invest HHAP 4 nto these act v t es nformed by the p anned uses of other state, oca , and/or federa und ng sources (as documented n the Landscape Ana ys s n Par I)?
8. Interim sheltering (new and existing)	40%	10%	Continuation of year-round homeless shelter, Previous shelter had been funded with temporary COVID funding.	HUD PIT count documents a significant local unsheltered homelessness population. Lake County needs a year-round emergency shelter; this need has been documented by the CoC.	Previous funding supported a Covid-temporary emergency shelter. Lake County will utilise these HHAP-4 funds towards a permanent year-round shelter which the county does not currently support.
10. Administrative (up to 7%)	7%	0%	Necessary to support shelter and other CoC HHAP-funded activities	Will support above	Will support above
1. Rapid rehousing	45%	10%%	Provision of permanent housing to homeless households	Financial assistance towards permanent housing placement for homeless households has been documented by the county and its CoC due to the cost of local housing and household income levels which cannot support those costs.	Local HUD Section 8 housing choice and VASH vouchers are oversubscribed as demonstrated by the PHA waiting list closures. Rapid Rehousing funding towards permanent housing placements is urgently needed.
3. Street outreach	8%	10%	Continue, expand outreach services, particularly to hard-to-reach populations	Will assist with the prevention of first-time homelessness, the reduction in homeless households and the retention of housing units for the formerly homeless who received assistance with placements.	CoC is working to identify and better work with under-served populations
Total:	100%	20%			

E g b e Use Category ntended to be Supported w th HHAP 4	Approx mate % o TOTAL HHAP 4 ALLOCAT ON to be sed on th s E g b e Use (%)	Approx ma e % o TOTAL HHAP 4 ALLOCAT ON to be used under th s E g ble Use as part of the Youth Set As de? (%)	Act v t es to be Supported w th HHAP 4	How s th s a strateg c use of HHAP 4 resources that w address needs and gaps w th n the homelessness response system?	How were these decis ons to invest HHAP 4 nto these act v t es nformed by the p anned uses of other state, oca , and/or federa und ng sources (as documented n the Landscape Ana ys s n Par I)?

Table 7. Demonstrated Need	

Complete ONLY if you selected Interim Housing/Congregate/Non-Congregate Shelter as an activity on the Funding Plans tab.

Demonstrated Need	
# of available shelter beds	483
# of people experiencing unsheltered homelessness in the homeless point-in-time count	259
Shelter vacancy rate (%) in the summer months	20%
Shelter vacancy rate (%) in the winter months	14%
% of exits from emergency shelters to permanent housing solutions	42%
Describe plan to connect residents to permanent housing.	
Increased financial assistance such as Rapid Rehousing funds; development of new housing units.	