



California Interagency Council on Homelessness

Homeless Housing, Assistance and Prevention Round 4 Application

Application Information

Application Due Date: 11/29/2022

This Cognito platform is the submission portal for the Cal ICH HHAP-4 Application. You will be required to upload a full copy of the HHAP-4 Data Tables Template and enter information into the portal from specific parts of the HHAP-4 Local Homelessness Action Plan and Application Template as outlined below.

Please review the following HHAP-4 resources prior to beginning this application:

- [Homeless Housing, Assistance, and Prevention Program Statute](#)
- [HHAP-4 Local Homelessness Action Plan & Application Template](#) and
- [HHAP-4 Data Tables](#)

Application Submission for HHAP-4 Funding

Using the [HHAP-4 Local Homelessness Action Plan & Application Template](#) as a guide, applicants must provide the following information in the applicable form section (see below) to submit a complete application for HHAP-4 funding:

1. **Part I: Landscape Analysis of Needs, Demographics, And Funding:** the information required in this section will be provided in Tables 1, 2, and 3 of the HHAP-4 Data Tables file uploaded in the *Document Upload* section.
2. **Part II: Outcome Goals and Strategies for Achieving Those Goals:** the information required in this section will be provided in Tables 4 and 5 of the HHAP-4 Data Tables file uploaded in the *Document Upload* section, **AND** copy and pasted into the fields in the *Outcome Goals and Strategies* section of this application form.
3. **Part III: Narrative Responses:** the information required in this section will be provided by entering the responses to the narrative questions within the *Narrative Responses* section of this application form. Applicants are **NOT** required to upload a separate document with the responses to these narrative questions, though applicants may do so if they wish. The responses entered into this

Cognito form will be considered the official responses to the required narrative questions.

4. **Part IV: HHAP-4 Funding Plans and Strategic Intent Narrative:** the information required in this section will be provided in Tables 6 and 7 (as applicable), of the HHAP-4 Data Tables file uploaded in the *Document Upload* section, **AND** copy and pasted into the fields in the *Funding Plan Strategic Intent* section of this application form.
5. **Evidence of meeting the requirement to agendize the application at a meeting of the governing board** will be provided as a file upload in the *Document Upload* section.

How to Navigate this Form

This application form is divided into **seven sections**. The actions you must take within each section are described below.

- **Applicant Information:** In this section, indicate (1) whether you will be submitting an individual or joint application, (2) list the eligible applicant jurisdiction(s), and (3) provide information about the Administrative Entity.
- **Document Upload:** In this section, upload (1) the completed HHAP-4 Data Tables as an Excel file, (2) evidence of meeting the requirement to agendize the application at a regular meeting of the governing board where public comments may be received, and (3) any other supporting documentation you may wish to provide to support your application.
- **Part I. Landscape Analysis:** In this section, answer the questions confirming that Tables 1, 2, and 3 have been completed and included in the HHAP-4 Data Tables file uploaded in the previous section.
- **Part II. Outcome Goals and Strategies:** In this section, copy and paste your responses from Tables 4 and 5 of the completed HHAP-4 Data Tables.
- **Part III. Narrative:** In this section, enter your responses from Part III of the HHAP-4 Local Homelessness Action Plan & Application Template.
- **Part IV. HHAP-4 Funding Plan Strategic Intent Narrative:** In this section, enter your responses from Tables 6 and 7 of the completed HHAP-4 Data Tables file, and answer the narrative questions.
- **Certification:** In this section, certify that the information is accurate and submit the application.

Prior to the submission deadline, you can save your progress in this application and come back to it later by clicking the save button. This will provide you with a link to the saved application, and there will be an option to email that link to the email address(es) of your choosing.

After submitting the application, you will not be able to make changes to your responses unless directed by Cal ICH staff.

I have reviewed the HHAP-4 statute, FAQs, and application template documents

Yes

I am a representative from an eligible CoC, Large City, and/or County

Yes

Applicant Information

List the eligible applicant(s) submitting this application for HHAP-4 funding below and check the corresponding box to indicate whether the applicant(s) is/are applying individually or jointly.

Eligible Applicant(s) and Individual or Joint Designation

Individual

This application represents the individual application for HHAP-4 funding on behalf of the following eligible applicant jurisdiction(s):

Eligible Applicant Name

CA-604 Bakersfield/Kern County CoC

Administrative Entity Information

Funds awarded based on this application will be administered by the following Administrative Entity:

Administrative Entity

Bakersfield Kern Regional Homeless Collaborative

Contact Person

Anna Laven

Title

Executive Director

Contact Person Phone Number

(310) 592-8557

Contact Person Email

anna.laven@bkrhc.org

***Agreement to Participate in HDIS and HMIS**

By submitting this application, we agree to participate in a statewide Homeless Data Integration System, and to enter individuals served by this funding into the local Homeless Management Information System, in accordance with local protocols.

Document Upload

Upload the completed [HHAP-4 Data Tables](#) (in .xlsx format), evidence of meeting the requirement to agendize the application at a regular meeting of the governing body where public comments may be received (such as a Board agenda or meeting minutes), and any other supporting documentation.

HHAP-4 Data Tables

data_tables_r4 - HHAP 4 Evaluation Amendments(REVISED 2-17-23.xlsx

Governing Body Meeting Agenda or Minutes

Executive Board Agenda Template.docx

Optional Supporting Documents

HHAP4 Draft Budget - Final_2022-11-29.xlsx

Executive Board Agenda.docx

6a_Executive Board Meeting Mins 12_2022.docx

data_tables_r4 - HHAP 4 Evaluation Amendments.xlsx

HHAP4 Draft Budget - Final_2022-11-29_Exec Board review 12082022.xlsx

10e_Copy of hhap4_goal_tool_EB approved.xlsx

data_tables_r4 - HHAP 4 Evaluation Amendments(REVISED 2-17-23.xlsx

Part I. Landscape Analysis of Needs, Demographics, and Funding

Table 1 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.

Yes

Table 2 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.

Yes

Table 3 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.

Yes

Part II. Outcome Goals and Strategies for Achieving Those Goals

Copy and paste your responses to Tables 4 and 5 from the [HHAP-4 Data Tables](#) into the form below. All outcome goals are for the period between July 1, 2022 and June 30, 2025.

Table 4: Outcome Goals

Name of CoC

CA-604 Bakersfield/Kern County CoC

1a. Reducing the number of persons experiencing homelessness.

Goal Statement

By the end of the performance period, HDIS data for the [Bakersfield/Kern] will show [10,000] total people accessing services who are experiencing homelessness annually, representing [2503] [more] people and a [33%] [increase] from the baseline.

Goal Narrative

Our community saw a 41% increase in homelessness in the last two years, averaging an increase of almost 20% each year. Known factors that contribute to homelessness including rise in rent prices and extraordinarily low inventory of affordable housing continue and are expected to significantly impact our community for the foreseeable future. The influence of behavioral health needs and substance use are also contributing factors. Until these systemic challenges are addressed our community seeks to soften the curve. In addition, our community is actively seeking to increase access points into our system in hopes that we can address needs earlier and more quickly. This will, however, mean that our overall numbers will increase. With HHAP and other funding sources, it is anticipated that the community will serve an additional 1,000 people each year earlier in their experience of homelessness.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people accessing services who are experiencing homelessness
7,497	2,503	33%	10,000

Decrease/Increase in # of People

Increase

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

We will focus our delivery of outreach services for rural and BIPOC communities as informed by the landscape and CES SWOT Analysis. Women, Black and Hispanic community members currently under represented in outreach and engagements services, transitional housing and CES access points.

Describe the trackable data goal(s) related to this Outcome Goal:

Monthly review of number of people housed , new inflow, and total number of homeless within our HMIS system. Monthly review of milestones within CES include length of time in CES, contacts, prioritized, matched and housed. Additional funding will be provided to CES (CAPK) to expand the CES services to the Rural and BIPOC Communities to leverage family resources centers to respond in a culturally

responsive way through multilingual educational resources and expanding accessibility based upon their needs. The number of assessed and contacts will be assessed and tracked to ensure opportunities to access housing resources. Flood will provide outreach services and will assess the geographic locations and outreach needs for the or African communities engaged. The Lived Experience Advisory Board will review all documents to ensure they are inclusive to the populations and provide additional feedback and strategies.

1b. Reducing the number of persons experiencing homelessness on a daily basis

Goal Statement

By the end of the performance period, data for the Bakersfield/Kern will show [656] total people experiencing unsheltered homelessness daily, representing 72 less people experiencing homelessness on a daily basis and a [10%] reduction from the baseline.

Goal Narrative

A target of 656 is an ambitious goal in that it would result in the community annually serving between 800 to 1,400 individuals and families getting them off the streets with a safe place to sleep . Between 2018 and 2020 our community saw a rise from 370 to 1,004, or an increase of 171% in two years. without intervention, the rise would result in 2,272 unsheltered by 2024. With the strategies to be implemented by the CoC, City and County, we will soften the curve to 656 instead.

Baseline Data	Change in # of People	Change as % of Baseline	Target Daily Estimate of # of people experiencing unsheltered homelessness
728	-72	10%	656

Decrease/Increase in # of People
Increase

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

Our focus will continue on the five populations on the By Name Lists (Chronic Homeless, Veterans, Youth, Intensive Services and Elderly. When we compare the Census and those experiencing poverty, the African American and Black community's show a dispare impact on homelessness. in our outreach services it specially shows Black/African American and Hispanic communitys are underrepresented.

Describe the trackable data goal(s) related to this Outcome Goal:

HMIS will be reviewed monthly to document trends and areas of concern through the Built for Zero Committee and the data will be reported to the Governing Board on a monthly basis. The outreach services (Flood) will assess the data to ensure we are providing services to the African American, Black and Hispanic communities. Flood's focus will be to hire a diverse workforce and provide a multilingual language, cultrual familiarities and lived experienced. Neighborhood churches and service providers who are fucused on the African American and Black Communities will be engaged on the input and development of additional startegies.

2. Reducing the number of persons who become newly homeless.

2. Reducing the number of persons who become newly homeless.

Goal Statement

By the end of the performance period, HDIS data for the [Bakersfield/Kern] will show [5100] total people become newly homeless each year, representing [965] [more] people and a [23%] [increase] from the baseline.

Goal Narrative

The number of persons who become homeless for the first time nearly doubled from 2020 to 2021. Despite the significant challenges in the community, our providers are anticipated to prevent at least 500 individuals and families a year from becoming homeless. With ERA and other covid relief funds no longer available it is anticipated that additional waves of people experiencing homelessness for the first time will hit the community given the existing less than 2% vacancy rate and soaring rates of substance use in the community. In addition, the community is actively expanding access to CES which we anticipate will increase initial numbers, but should allow the community to respond more effectively to address individual needs. Strategies such as landlord incentives and diversion programs are anticipated to provide prevention support.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people who become newly homeless each year
4,135	965	23%	5,100

Decrease/Increase in # of People

Increase

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

Our first time homeless population are those identifying as white, those fleeing domestic violence, mental illnesses and substance abuse disorders. Based on national trends where many reported increases in the areas are impacts of shelter in place orders, reduced socialization and ability to access resources.

Describe the trackable data goal(s) related to this Outcome Goal:

The CoC, City and County are actively collaboration to improve access to services and leverage CalAIM and other opportunities. Recently BHRS received approval for MHSA innovation funds to support to support behavioral health mobile clinics for those experiencing homelessness. Therapist will be working at the shelters and navigation centers to increase access. Additionally education is being provided regardless of substance abuse impacts, sobering stations and increased use of narcan. The CoC, City and County are actively supporting the relocation of the family shelter to increase bed availability.

3. Increasing the number of people exiting homelessness into permanent housing.

3. Increasing the number of people exiting homelessness into permanent housing.

Goal Statement

By the end of the performance period, HDIS data for the [Bakersfield/Kern] will show [1200] total people exiting homelessness into permanent housing annually, representing [13] [more people and a [1%] [improvement] from the baseline.

Goal Narrative

For the last 18 months our community has seen sub 2% vacancy rates and skyrocketing rent prices. Although additional affordable housing production is in the works, a number of challenges currently exist in preventing those new units from coming online quickly, ranging from supply chain issues, delays in connecting to electrical grid, and rising costs. Approximately 400 additional units are in progress, an approximate 200 individuals and families will be supported with landlord incentive funds, and the county recently rezoned multiple parcels which has the potential to produce an additional 9,000 multi-family housing units.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people exiting homelessness into permanent housing
1,187	13	1%	1,200

Decrease/Increase in # of People
Increase

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

The general outcomes to housing are equitable with the little variation from those experiencing homelessness overall. However, we are working towards creative solutions presented by limited housing supply and rising rental costs.

Describe the trackable data goal(s) related to this Outcome Goal:

HMIS data will be reviewed monthly to review data, document trends and identify areas of concerns. CES produces monthly report tracking the number of head of households prioritized for housing, matched to housing and housed. This information continues to show a significant challenges in finding housing units which we hope to address through landlord incentives, aggressively seeking Homekey and other funding increasing housing production through rezoning, ADU's, capital operating subsidies and other strategies.

4. Reducing the length of time persons remain homeless.

4. Reducing the length of time persons remain homeless.

Goal Statement

By the end of the performance period, HDIS data for the [Bakersfield/Kern] will show [157] days as the average length of time that persons are enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs annually, representing [8] [more] days and a [5%] [increase] from the baseline.

Goal Narrative

The housing rate directly impacts the length of time persons remain homeless. The housing rate was cut in half, and therefore we anticipate that the length of time will sky rocket. Until market conditions move in a positive direction, the length of time homeless will continue to increase.

Baseline Data	Change in # of Days	Change as % of Baseline	Target Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs
149	8	5%	157

Decrease/Increase in # of Days
Increase

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

Chronically homeless individuals or individuals with long length of time on the BNL or match list are always a concern. In addition, families, Black or African-American, American Indian or Alaska Native, Native Hawaiian or Other Pacific Islander, Parenting Youth, and Multiple Races have longer period of homelessness. Transgender also shows a higher rate, but because the sample size is very small, it is harder to generalize trends or assumptions.

Describe the trackable data goal(s) related to this Outcome Goal:

Review match and BNL lists for identified individuals and monthly CES reporting. Landlord incentives will attempt to address the challenge of housing families who need more bedrooms than single adults. Additional efforts will be made to provide training across organizations and to promote equal access to housing resources. Although outcomes for many of these groups are positive, we do want to improve how quickly they can access housing resources, likely tied to the size of the unit needed.

5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.

5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.

Goal Statement

By the end of the performance period, HDIS data for the [Bakersfield/Kern will show [11%] of people return to homelessness within 2 years after having exited homelessness to permanent housing, representing a [1%] [reduction] from the baseline.

Goal Narrative

Once housed, our community is able to maintain stability for those we serve, with particularly strong

outcomes in PSH. These strong results are produced by collaborative efforts across providers. We anticipate continued success in this area.

Baseline Data	Change in % of People	Change as % of Baseline	Target % of people who return to homelessness within 2 years after having exited homelessness to permanent housing
12%	1%	8%	11%

Decrease/Increase in # of People
Decrease

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

In general there is little variation among groups in returns to homelessness. A few outliers among race and ethnicity include White (Non-Hispanic/Non-Latino) and American Indian or Alaska Native (Non-Hispanic/Non-Latino). Most concerning, though a small sample size, was that all those identifying as Transgender, all of whom returned to homelessness, those experiencing significant mental illness and substance use disorder.

Describe the trackable data goal(s) related to this Outcome Goal:

The CoC, City and County continue to work with aftercare providers to address behavioral health and substance use needs and leveraging CalAIM to ensure that the level of support that is needed is provided to those in PSH. We will continue to seek appropriate services for those in the LGBTQ+ population.

6. Increasing successful placements from street outreach.

6. Increasing successful placements from street outreach.

Goal Statement

By the end of the performance period, HDIS data for the [Bakersfield/Kern] will show [540] total people served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing [278] [more] people and a [106%] [increase] from the baseline.

Goal Narrative

The CoC, City and County have made significant investments in improving access to services and street outreach coordination. The three entities are also focused on expanding options in shelter, transitional housing and bridge housing and will produce additional exits.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.
262	278	106%	540

Decrease/Increase in # of People
Increase

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

Outcomes for race and ethnic groups are consistent with unsheltered numbers. We do see a higher rate of placements for women than men over what would be expected. As well, higher rates for significant mental illness and substance use can also be seen, indicating that those most vulnerable are likely being served by street outreach teams.

Describe the trackable data goal(s) related to this Outcome Goal:

Monitoring of data in HMIS. Street outreach will continue to explore innovative ways to engage men who appear to be more service resistant than women. The CoC, City and County will continue to work with street outreach providers to explore data. CES will be expanding outreach and placement into emergency shelter targeting rural areas.

Table 5: Strategies to Achieve Outcome Goals

Strategy 1

Type of Strategy

Building the capacity of homelessness response system to utilize resources, implement best practices, and/or achieve outcomes

Description

Administration of HHAP 4

Timeframe

2 years

Entities with Lead Responsibilities

BKRHC

Measurable Targets

Successful use of HHAP 4 funding

Performance Measure(s) to Be Impacted (Check all that apply)

3. Increasing the number of people exiting homelessness into permanent housing.

Strategy 2

Type of Strategy

Improving data quality, data systems, and/or data analyses to better inform decision-making

Description

HMIS

Timeframe

1 year

Entities with Lead Responsibilities

BKRHC and HMIS Operator

Measurable Targets

Integration of HMIS and CalAIM

Performance Measure(s) to Be Impacted (Check all that apply)

1. Reducing the number of persons experiencing homelessness.
2. Reducing the number of persons who become homeless for the first time.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
6. Increasing successful placements from street outreach
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 3**Type of Strategy**

Increasing investments into, or otherwise scaling up, specific interventions or program types

Description

Youth Emergency Scattered Site Shelter

Timeframe

1 year

Entities with Lead Responsibilities

BKRHC and CVAF

Measurable Targets

Provide up to 30 emergency shelter beds with a 60-65% housing rate

Performance Measure(s) to Be Impacted (Check all that apply)

1. Reducing the number of persons experiencing homelessness.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
6. Increasing successful placements from street outreach
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 4**Type of Strategy**

Increasing investments into, or otherwise scaling up, specific interventions or program types

Description

Shared Housing

Timeframe

1 year

Entities with Lead Responsibilities

Housing Authority or developer

Measurable Targets

PSH beds and people served with PSH

Performance Measure(s) to Be Impacted (Check all that apply)

1. Reducing the number of persons experiencing homelessness.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
6. Increasing successful placements from street outreach
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 5

Type of Strategy

Improving access to supportive services and/or physical health and behavioral health services

Description

Intensive Service Care Group Home (Bridge Housing)

Timeframe

2 years

Entities with Lead Responsibilities

BKRHC, City and County until lead operators are secured

Measurable Targets

200 people served with bridge housing for those with intensive service needs

Performance Measure(s) to Be Impacted (Check all that apply)

1. Reducing the number of persons experiencing homelessness.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
6. Increasing successful placements from street outreach
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 6

Type of Strategy

Increasing investments into, or otherwise scaling up, specific interventions or program types

Description

Diversion Program

Timeframe

1 year

Entities with Lead Responsibilities

BKRHC and Open Door Network

Measurable Targets

107 people to be served and diverted from emergency shelter

Performance Measure(s) to Be Impacted (Check all that apply)

1. Reducing the number of persons experiencing homelessness.
2. Reducing the number of persons who become homeless for the first time.

Strategy 7

Type of Strategy

Strengthening systemic efforts and processes, such as coordinated entry and assessment processes, landlord engagement efforts, housing navigation strategies, and other systemic improvements

Description

CES

Timeframe

2 years

Entities with Lead Responsibilities

CAPK

Measurable Targets

1-2 day response time for incoming calls and activation of face to face contact

Performance Measure(s) to Be Impacted (Check all that apply)

1. Reducing the number of persons experiencing homelessness.
2. Reducing the number of persons who become homeless for the first time.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
6. Increasing successful placements from street outreach
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 8

Type of Strategy

Improving access to supportive services and/or physical health and behavioral health services

Description

Extreme Weather and Communicable Disease Emergency Response through ongoing efforts to address

quarantine, isolation or extreme weather events through scattered site hotel sheltering or other temporary housing options.

Timeframe

2 years

Entities with Lead Responsibilities

BKRHC, Kern County Public Health and Kern County Emergency Operations Center

Measurable Targets

support up to 25 individuals needing isolation, quarantine or shelter from extreme weather

Performance Measure(s) to Be Impacted (Check all that apply)

- 1. Reducing the number of persons experiencing homelessness.
- 3. Increasing the number of people exiting homelessness into permanent housing.
- 4. Reducing the length of time persons remain homeless.
- 6. Increasing successful placements from street outreach

Strategy 9

Type of Strategy

Increasing investments into, or otherwise scaling up, specific interventions or program types

Description

Elderly By Name List Case Management

Timeframe

1 year

Entities with Lead Responsibilities

BKRHC and CVAF

Measurable Targets

Serve 20 elderly homeless individuals with intensive case management support.

Performance Measure(s) to Be Impacted (Check all that apply)

- 1. Reducing the number of persons experiencing homelessness.
- 3. Increasing the number of people exiting homelessness into permanent housing.
- 4. Reducing the length of time persons remain homeless.
- 6. Increasing successful placements from street outreach

Click + Add Strategy above to add additional strategies as needed.

Part III. Narrative Responses

Copy and paste your responses to Part III. Narrative Responses from the [HHAP-4 Local Homelessness Action Plan & Application Template](#) into the form below.

Question 1

[50220.8(b)(3)(D)] My jurisdiction (e.g., City, County, CoC) collaborated with other overlapping jurisdictions to develop the strategies and goals related to HHAP-4

Q1

Yes

Question 2

[50220.8(b)(3)(D)] My jurisdiction (e.g., City, County, CoC) consulted with each of the following entities to determine how HHAP-4 funds would be used:

Public agencies (governmental entities)

Yes

Private sector partners (philanthropy, local businesses, CBOs, etc.)

Yes

Service providers (direct service providers, outreach, shelter providers, etc.)

Yes

Local governing boards

Yes

People with lived experience

Yes

Other

Yes

Other response

Kern County Superintendent of Schools and the Kern County Network for Children

a. Please describe your most notable coordination and collaborative processes with these entities.

The City, County and CoC collaborated closely by collectively holding stakeholder meetings, distributing a survey requesting feedback and holding individual meetings as needed. The three entities coordinated funding strategies to ensure alignment and that funds would be leveraged. The three entities and collaborative members discussed outcome goals through the Planning and Performance Committee.

Question 3

[50220.8(b)(3)(B) and 50220.8(b)(3)(E)] My jurisdiction (e.g., City, County, CoC) is partnering or plans to use **any round** of HHAP funding to increase partnership with:

People with lived experience

Other (please explain)

Other response

We fund the lived experience advisory board and the youth advisory board through other funding sources.

Social services (CalFresh, Medi-cal, CalWORKs, SSI, VA Benefits, etc.)

Yes

Is this partnership formal or informal?

Informal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

Yes

Justice entities

Other (please explain)

Other response

This is in progress through the discharge planning committee.

Workforce system

Yes

Is this partnership formal or informal?

Informal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

No

Services for older adults

Yes

Is this partnership formal or informal?

Formal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

Yes

Services for people with disabilities

Yes

Is this partnership formal or informal?

Informal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

Yes

Child welfare system

Yes

Is this partnership formal or informal?

Formal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

Yes

Education system

Yes

Is this partnership formal or informal?

Formal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

Yes

Local Homeless Coordinated Entry System

Yes

Is this partnership formal or informal?

Formal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

Yes

Other (please specify)

No

a. Please describe your most notable partnership with these groups (e.g. MOUs, shared funding, data sharing agreements, service coordination, etc.)

The CoC, City, and County continue to work to establish and increase opportunities for partnership. Earlier this year a CES SWOT Analysis was completed. The entities are engaging in a strategic action planning process and anticipate stakeholders in these areas will be participants in that work. The Steering Committee for the action plan includes a representative from the local Managed Care Plan (MCP), the chair of the Diversity, Equity, and Inclusion (DEI) Committee and the chair of the Lived Experience Advisory Board. In addition, the CoC operates five By-Name Lists, using case conferencing and change ideas to efficiently focus resources on the unique needs of those groups. Those groups include elderly, youth, chronically homeless, intensive service needs (mental health and substance use), and veterans. A family By Name-List is nearing data integrity and will be launched soon.

1. Local health care and managed care plans

The entities are heavily connected with local MCP's work on CalAIM and HHIP. The CoC is currently working on integrating HMIS with CalAIM activities. The CoC is also one of five communities across the country working on a pilot initiative with Community Solutions and the Institute for Healthcare Initiatives on healthcare and homelessness. The three goals for that project include interfacing data across healthcare and homelessness systems, plotting out discharge planning to identify and address gaps, and developing a regional recuperative care plan. The City has funded a partnership to include a recuperative care dorm in a local navigation center.

2. Public health systems

Over the last two years, the CoC has worked closely with Kern County Public Health during each surge in COVID and has a strong relationship with that department. The CoC convened a working group focusing on encampments and public health is a member. The Chair of the DEI committee for the CoC has also been a participant in the Kern County Public Health initiative to focus on black maternal health and mortality rates. The CoC, County and City also jointly funded a quarantine area using trailers to help temporarily house those affected by covid during the crisis.

3. Behavioral health

One infrastructure change that has made a significant impact is stationing a mental health dispatcher in 911. Kern Behavioral Health and Recovery Services and Clinica Sierra Vista are providing psychiatric outreach and street medicine. Kern County Behavioral Health has also partnered with Outreach providers to increase services on the street. In addition, the City is using HHAP3 funds to fund an in house therapist at each shelter as well as a psychiatrist that can serve all shelters. The goal is to integrate these services into medical eligible activities.

4. Justice entities

Additional collaborations with the police department, sheriff's office and code enforcement units at local government levels have enabled us to view different points of the justice system through a new lens and allow increased understanding of access points in the homelessness response system. It also produced a shift regarding when people are discharged and the use of homeless services as an appropriate resource. Although there is still more work to be done, the CES Committee has made strides in addressing support for justice entities and those coming from post incarceration.

5. People with lived experiences of homelessness

The CoC has two advisory boards focused on those with lived experience and one specifically focused on youth. The CoC currently funds gift cards for the volunteer lived experience participants to recognize the expertise they provide on these two committees. The CoC also has two designated positions on the Governing Board for those with lived experience, one specifically focused on youth.

6. Other (workforce system, services for older adults and people with disabilities, Child Welfare, education system)

Members of the Governing Board include Kern County Superintendent of Schools, Greater Bakersfield Legal Assistance, Aging and Adult Services, and County of Kern Department of Human Services. As mentioned above, the CoC manages youth, elderly, and chronically homeless by-name lists which involves case conferencing across any agency connected to a client on each list. The City funds a workforce program in collaboration with a local non-profit homeless service provider, the County partners with the local community college for workforce and educational training and each shelter has its own program that helps connect participants with workforce training.

Question 4

[50220.8(b)(3)(B) and 50220.8(b)(3)(E)] My jurisdiction (e.g., City, County, CoC) is strengthening its partnership, strategies, and resources across:

Managed care plans and resources (such as the Housing and Homelessness Incentive Program [HHIP])

Yes

Physical and behavioral health care systems and resources

Yes

Public health system and resources

Yes

a. Please describe your most notable coordination, planning, and/or sharing of data/information that is occurring within these partnerships.

In addition to the extensive coordination of the City, County and CoC applications for every round of HHAP Grants 1 through 4, the CoC is currently working on integrating new CalAIM activities with HMIS. This will help to better identify local needs as well as integrate CalAIM funds to better serve our community. The region is also identifying needs for people needing a higher level of service (mental health needs, substance use, assistance with ADL's) through continued collaboration and brainstorming with the regional behavioral health department, medical providers and local education system.

Question 5

[50220.8(b)(3)(F)] Please select what actions your jurisdiction will take to ensure racial/ethnic/gender groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services:

[50220.8(b)(3)(F)] Please select what actions your jurisdiction will take to ensure racial/ethnic/gender groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services:

Disaggregating administrative data for use in decision making processes

Modifying procurement processes

Ensuring those with lived experience have a role in program design, strategy development, and oversight

Developing workgroups and hosting training related to advancing equity

a. Please describe the most notable specific actions the jurisdiction will take regarding equity for racial/ethnic/gender groups.

Using an extensive process that engaged those with lived experience, including youth, DEI committee and Governing Board leadership, the CoC, City and County have adopted three equity-based goals so that we can realize a homeless services system where we are able to address the needs of all we serve and engage diverse, vulnerable populations. In general, our community felt it was important to ensure the strongest presentation of welcoming and equal access across racial and gender lines among service providers, in addition to being aware of urban and rural divides. The CoC membership and those with lived experience expressed a strong interest in creating a foundation of inclusion within the collaborative from which additional strategies could be built. Those actions include regularly monitoring and tracking data, providing cultural equity and consciousness training to administrative leads and line staff, and improving access using language lines across the collaborative membership.

In addition, there are unique challenges in specific activities for which the CoC, City, and County will continue to develop specialized change ideas. The CoC will seek additional information to best

understand how to address those challenges. While black community members are overrepresented among those experiencing homelessness and for street outreach services, their housing outcomes and recidivism rates correlate with their percentage of the population experiencing homelessness. Recidivism rates are generally similar among different racial and ethnic groups. However, men are overrepresented among street outreach and transitional housing, but underrepresented among prevention activities and housing outcomes. Though our recidivism rates are generally even across racial and ethnic groups, those identifying as transgender (a small sample size of 6) all returned to homelessness after being housed. Those with mental health or substance use also had higher rates of return than those without those conditions.

The CoC, City, and County will seek to better understand data by diving deeper into race/ethnicity, gender and single/family status. Thus far, we surmise that women of color with the responsibility of dependent care and lower paying jobs are those more likely to access prevention services in advance of entering homelessness. Meanwhile, single men without dependents and experiencing mental health or substance use challenges wait to use or reject services altogether. If this is true, we have distinct groups we must address using differing strategies. For example, women of color with dependents may require considerable work upstream in the areas of workforce and economic development to stem inflow and reduce reliance on prevention activities. For single men, this may mean focusing on community engagement campaigns that build trust and reduce the stigma of seeking supportive services.

Question 6

[50220.8(b)(3)(G)] My jurisdiction (e.g., City, County, CoC) has specific strategies to prevent exits to homelessness from **institutional settings** in partnership with the following mainstream systems:

Physical and behavioral health care systems and managed care plan organizations

Yes, formal partnering
Yes, informal partnering
Yes, leveraging funding

Public health system

Yes, informal partnering
Yes, leveraging funding

Criminal legal system and system for supporting re-entry from incarceration

Yes, informal partnering

Child welfare system

Yes, formal partnering
Yes, informal partnering
Yes, leveraging funding

Affordable housing funders and providers

Yes, formal partnering
Yes, informal partnering
Yes, leveraging funding

Income support programs

Yes, formal partnering
Yes, informal partnering
Yes, leveraging funding

Education system

Yes, formal partnering
Yes, informal partnering
Yes, leveraging funding

Workforce and employment systems

Yes, formal partnering
Yes, informal partnering
Yes, leveraging funding

Other (please specify)

No

a. Please describe the most notable specific actions the jurisdiction will take to prevent exits to homelessness from institutional settings

The CoC, City, and County are focused on addressing all groups and have prioritized both the physical and mental wellbeing of those exiting homelessness from institutional settings. The three entities are aggressively working on discharge plans, aligning data with healthcare providers, and addressing a myriad of recuperative care needs through a Healthcare and Homelessness Pilot Initiative. Technical assistance and consultation work has included Community Solutions, the Institute for Healthcare Initiatives, and the National Institute for Medical Respite Care. The CoC leadership established a Discharge Planning Committee, which developed a new resource guide outlining locations and policies associated with each emergency shelter provider or homeless services access point.

The CoC is currently working on collaboration with healthcare providers to ensure they are integrated into HMIS. New recuperative care beds will be available at the Brundage Lane Navigation Center later this year- the first of its kind in our region. The three entities are also working with the two managed care plan organizations in Kern County and a representative from the MCP will participate in the steering committee for the strategic action plan currently in development. The three entities have also supported the MCPs as they formulate their HHIP application. The CoC, City, and County have long supported workforce and employment systems, including employment among the homeless service providers and specialized coursework tailored to the needs of those experiencing homelessness, demonstrating strong multi-disciplinary collaboration and support. Although there is more work to be done, particularly in collaboration with the criminal legal system and re-entry from incarceration, all other systems enumerated above are counted on the Executive Board, Governing Board, or Standing Committee leadership.

Question 7

[50220.8(b)(3)(H)] Specific and quantifiable **systems improvements** that the applicant will take to improve the delivery of housing and services to people experiencing homelessness or at risk of homelessness, including, but not limited to, the following:

(I) Capacity building and workforce development for service providers within the jurisdiction, including removing barriers to contracting with culturally specific service providers and building the capacity of providers to administer culturally specific services.

The CoC has begun a training program for administrative leads and line staff to ensure awareness of culturally specific service needs.

(II) Strengthening the data quality of the recipient's Homeless Management Information System.

The HMIS operator is currently developing the HMIS data quality plan in accordance with the recently developed HUD toolkit. The CoC has formed a training committee and both CES and HMIS are providing regular training opportunities. Training opportunities are made available to all collaborative members and a distribution list that boasts nearly 200 organizations or individuals. The three entities are working with the MCPs and with the Healthcare and Homeless Pilot Initiative to capture more clients in the system and

align data. Finally, the CoC has formed a committee to review the expansion of HMIS oversight to elevate the administration of the system.

(III) Increasing capacity for pooling and aligning housing and services funding from existing, mainstream, and new funding.

The CoC, City, and County have developed a master spreadsheet that describes funding sources. In addition, the CoC, City, and County are at the beginning stages of a strategic action plan in which funding needs and gaps will be outlined.

(IV) Improving homeless point-in-time counts.

The CoC recently changed the status of the PIT Count Committee from ad hoc to standing, which means it will be meeting monthly and engaging in work to adjust methodology. While the community wants to continue to capture specific information in relation to local needs, the current PIT Count requires substantial volunteer efforts. The CoC has shifted to a three day PIT count and has partnered with various agencies to help increase volunteer counts.

(V) Improving coordinated entry systems to strengthen coordinated entry systems to eliminate racial bias, to create a youth-specific coordinated entry system or youth-specific coordinated entry access points, or to improve the coordinated entry assessment tool to ensure that it contemplates the specific needs of youth experiencing homelessness.

A CES SWOT analysis was just completed and recommendations for improvement will be implemented with follow-up assistance from the consultant. The CoC also manages a youth By-Name List, allowing for directed and targeted use of resources specific to the needs of youth. The CoC also includes a Youth Action Board whose membership comprises all youth with lived experience and the Governing Board has a specific board member position for a youth with lived experience.

Question 8

***Responses to these questions are for informational purposes only.**

What **information, guidance, technical assistance, training, and/or alignment of resources and programs** should Cal ICH and other State Agencies prioritize to support jurisdictions in progressing towards their Outcome Goals, Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness, and/or would otherwise help strengthen local partnerships, coordination, planning, and progress toward preventing and ending homelessness?

Information, Guidance, and Technical Assistance

Facilitation of planning processes and collaborative approaches among cross-agency and community-level partners

Technical assistance related to goal setting (generally)

Technical assistance related to goal setting in underserved/disproportionately impacted populations

Technical assistance related to achieving outcome goals

Technical assistance on implementing performance-based contracting

Alignment of Resources and Programs

In the space below, please describe what Cal ICH and other State Agencies should prioritize related to alignment of resources and programs, strengthening partnerships and collaborations, or any other ways that State can support communities' progress:

Untitled

Build in technical assistance and funds to help facilitate the integration of CalAIM and mental health funds/strategies into the homeless management system.

Part IV. Funding Plan Strategic Intent Narrative

Question 1

Eligible Use 1

Eligible Use Category Intended to be Supported with HHAP-4

10. Administrative (up to 7%)

Approximate % of TOTAL HHAP-4 ALLOCATION to be used on this Eligible Use(%)

7.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)

0.00%

Activities to be Supported with HHAP-4

Administration of HHAP 4

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?

It will allow us to issue RFPs, manage legal concerns, track and monitor progress of activities funded.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?

NA

Eligible Use 2

Eligible Use Category Intended to be Supported with HHAP-4

5. Systems support

Approximate % of TOTAL HHAP-4 ALLOCATION to be used on this Eligible Use(%)

3.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)

0.00%

Activities to be Supported with HHAP-4

HMIS

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?

Will support data informed decision making, monitoring of activities, and integration with other systems like CalAIM.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?

NA

Eligible Use 3

Eligible Use Category Intended to be Supported with HHAP-4

8. Interim sheltering (new and existing)

Approximate % of TOTAL HHAP-4 ALLOCATION to be used on this Eligible Use(%)

10.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)

10.00%

Activities to be Supported with HHAP-4

Youth scattered site emergency sheltering

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?

Provides highly successful emergency sheltering for youth which is a growing subpopulation

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?

HHAP is a more flexible funding source and can be used very successfully to support youth relative to other funding sources.

Table 7. Demonstrated Need

of available shelter beds

892

of people experiencing unsheltered homelessness in the homeless point-in-time count

728

Shelter vacancy rate (%) in the summer months

35.00%

Shelter vacancy rate (%) in the winter months

30.00%

% of exits from emergency shelters to permanent housing solutions

20.00%

Describe plan to connect residents to permanent housing.

The Dream Center and CVAF have a strong partnership where CVAF provides the scattered site emergency sheltering and the Dream Center provides case management, resulting in a 60-65% permanent housing rate.

Eligible Use 4

Eligible Use Category Intended to be Supported with HHAP-4

6. Delivery of permanent housing

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)
22.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)
0.00%

Activities to be Supported with HHAP-4

Shared Housing

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?

Creating two bedroom multifamily units to be dedicated for shared housing for the next 30 years will help us address outflow which has dramatically reduced due to low vacancy rates and high rental market.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?

Yes, these funds will be leveraged against private funding sources.

Eligible Use 5

Eligible Use Category Intended to be Supported with HHAP-4

8. Interim sheltering (new and existing)

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)
32.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)
0.00%

Activities to be Supported with HHAP-4

Intensive Service Care Group Home (Bridge Housing) - Bringing in current group homes as bridge housing for people who need intensive service. This would be a rental supplement to pay for the gap in funds needed to elevate services at local group homes in order to serve people with higher needs, for example sober living spaces, elderly, ADL needs, intensive mental health needs.

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?

An identified area of need are those with intensive service needs for whom traditional shelter placement is not appropriate or not successful. Many are matched to vouchers but need additional supports during the housing search.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?

Federal funding sources are largely focused on PSH and RRH. HHAP will support funding of a project while the assessment and housing search is in progress for the intensive service needs population.

Table 7. Demonstrated Need

**# of available shelter
beds**
892

**# of people
experiencing
unsheltered
homelessness in the
homeless point-in-time
count**
728

**Shelter vacancy rate
(%) in the summer
months**
35.00%

**Shelter vacancy rate
(%) in the winter
months**
30.00%

**% of exits from
emergency shelters to
permanent housing
solutions**
20.00%

Describe plan to connect residents to permanent housing.
Residents will be connected to permanent housing through CES and existing case management services.

Eligible Use 6

**Eligible Use Category Intended to be Supported
with HHAP-4**
4. Services coordination

**Approximate % of TOTAL HHAP-4 ALLOCATION
to be sed on this Eligible Use(%)**
16.00%

**Approximate % of TOTAL HHAP-4 ALLOCATION
to be used under this Eligible Use as part of the
Youth Set Aside? (%)**
0.00%

Activities to be Supported with HHAP-4
Diversion Program

**How is this a strategic use of HHAP-4 resources that will address needs and gaps within the
homelessness response system?**

Inflow is on the rise and HHAP 1 already funds a small diversion pilot project. These funds will allow that pilot project, found to be successful at diverting clients from emergency shelter for approximately \$2800 per household, to continue for another year.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?

This is a gap in service.

Eligible Use 7

Eligible Use Category Intended to be Supported with HHAP-4

5. Systems support

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)

5.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)

0.00%

Activities to be Supported with HHAP-4

CES

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?

Requests for support have increased exponentially in the last several years and requires that CES grow to meet the demand. The CES SWOT analysis indicated that we have a gap in providing services to our Rural and BIPOC Communities. In order to increase the number of people served in that community we will need to expand CES access points and hire bilingual staff, provide language line access to prevent communication as a barrier. Also, we want to ensure our staff are diverse, cultural and comfortable working with the BIPOC community so they are able to understand their experience and meet them where they are.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?

CES already receives some funding from the HUD Regular NOFO, but because those funds do not grow, even when CES demand grows, alternative funding sources such as HHAP become necessary to support the needed infrastructure.

Eligible Use 8

Eligible Use Category Intended to be Supported with HHAP-4

8. Interim sheltering (new and existing)

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)

2.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)

0.00%

Activities to be Supported with HHAP-4

Extreme Weather and Communicable Disease Emergency Response

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?

Kern County's mountain and desert communities do not have access to emergency shelter which is particularly urgent during extreme weather events. This is also the case that some communicable diseases require isolation and quarantine outside of a congregate shelter setting. Multiple request for motel stays are needed to support our congregate shelters for isolation for those who are ill and diagnosed with a communicable disease to avoid an epidemic in the shelters. Funds support the clients to be able to recover and heal in a safe environment free of group settings and a personal bathroom. These funds prevent our homeless from accessing the emergency rooms and staying in the hospital to avoid the outdoors and congregate shelters. Providing funds for communicable disease response prevents medical bills that the homeless population cannot afford and prevents bad credit and medical bills that can be a barrier to accessing housing.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?

We are working with our local Emergency Operations Center on grant submissions for emergency response, in addition to leverage a small amount of HHAP funding to ensure we can have flexibility in providing services.

Table 7. Demonstrated Need

of available shelter beds
892

of people experiencing unsheltered homelessness in the homeless point-in-time count
728

Shelter vacancy rate (%) in the summer months
35.00%

Shelter vacancy rate (%) in the winter months
30.00%

% of exits from emergency shelters to permanent housing solutions
20.00%

Describe plan to connect residents to permanent housing.

Street outreach and case management services will be provided to ensure engagement, assessment and

use of the CES for connection to housing resources.

Eligible Use 9

Eligible Use Category Intended to be Supported with HHAP-4

4. Services coordination

Approximate % of TOTAL HHAP-4 ALLOCATION to be used on this Eligible Use(%)

3.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)

0.00%

Activities to be Supported with HHAP-4

Elderly By Name List Case Management

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?

Elderly are a growing sub population and a small, privately funded pilot shows success in serving this population when using a low staff/client ratio and scattered site sheltering.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?

We had previously secured private funding for the pilot which now shows success and is worthy of additional funding investment.

Question 2

Please describe how the planned investments of HHAP-4 resources and implementation of the activities to be supported will:

Help drive progress toward achievement of the Outcome Goals and Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness (as identified in Part II above):

Our areas of biggest challenge are increasing inflow and decreasing outflow which vary by sub population. In addition, our recent CES SWOT analysis revealed the need to improve access to services for rural community members.

The CoC, City and County worked collaboratively to determine the planned investment of HHAP 4. A known area of need is among youth, where our inflow increases and our outflow is one of the most productive of any activity. Jointly, we determined to continue to fund emergency sheltering and to improve access to RRH because youth have greater barriers to securing permanent housing.

Shared housing, also to be funded jointly across the three entities, will also address our general outflow challenges, but also allow us to serve the unique needs of several groups, including youth and elderly, for whom living together may prove very successful.

Continuing to provide access to a nimble street outreach program and CES is critical, and a finding of the CES SWOT analysis as we seek to improve response times and increase access across the county. Therefore, the city and CoC are seeking to support those needs.

Addressing the intensive services group and their needs is a significant gap in our community. While we

do generally well once they are housed and stabilized, we need additional options for bridge housing placement while the housing search is underway. This proposed innovative solution to make use of group homes and provide them with additional funding to address the service needs of this group allows us to more rapidly stabilize and permanently house this group. Similarly, providing therapists in shelters, additional case management (especially for elderly) and housing services supervisor will continue to allow us to best serve clients and focus on finding permanent housing solutions for them as quickly as possible.

While our community seeks to improve outflow, we are also seeking to reduce inflow and divert from emergency shelter use. Diversion and CES supports will help to reduce the strain on our system by efficiently preventing homelessness.

Help address racial inequities and other inequities in the jurisdiction's homelessness response system:

Our collective investments focus on specific groups for whom existing services are challenging to access or do not serve their needs. For rural communities which are often disproportionately people of color (Latino, Hispanic), we are seeking to increase access to CES as with prior rounds of HHAP we funded case management and a rural hotel program.

Men, particularly those with behavioral health and substance use needs, are underrepresented in housing outcomes. Many of the interim housing and permanent housing solutions to be funded will target this group.

Youth, often former foster and disproportionately people of color, also have specific needs which we collectively address through proven piloted activities and a new RRH project specific for youth.

Our recidivism rates are generally similar among different racial and ethnic groups, therefore, our efforts are focused on appropriate interventions and access to services that will support the housing journey for those groups more challenging to reach through traditional activities.

Be aligned with health and behavioral health care strategies and resources, including resources of local Medi-Cal managed care plans:

The CoC most recently has worked closely with local managed care plans (Kern Health Systems and Healthnet) on the launch of CalAIM and to support applications to the HHIP (Healthcare for Homeless Incentive Program) to ensure that projects are in alignment with CoC priorities and fill existing gaps in resources. The CoC has hosted stakeholder forums, informational sessions, and has also attended regular meetings with the MCPS to help drive the work around healthcare and homelessness. To that end, CalAIM is anticipated to substantially support these projects through case management, housing navigation and six months of aftercare services to ensure a robust throughput to permanent housing solutions and stability for intensive service needs and elderly clients.

Support increased exits to permanent housing among people experiencing homelessness:

The CoC utilizes a Housing First Approach to provide immediate access to low barrier permanent housing for individuals and families experiencing homelessness. All clients are assessed through the CES, and, based upon their specific needs and level of vulnerability, are provided resources/referrals to any housing options they may qualify for, both in and out of the BKRHC network. If a client is referred to a BKRHC housing program, street outreach workers and shelter case managers make all efforts to facilitate a connection to that provider, and assist, as needed throughout the housing process. The CoC is able to monitor system performance and outflow by activity type and the by name lists allow the CoC to collectively follow the effectiveness of strategies and make course corrections as needed. The jointly funded strategies will support access to services, throughput, and increase interim and permanent housing options.

Certification

I certify that all information included in this Application is true and accurate to the best of my knowledge.

Yes

Table 1. Landscape Analysis of Needs and Demographics

	People Experiencing Homelessness	Source and Date Timeframe of Data
Population and Living Situations		
TOTAL # OF PEOPLE EXPERIENCING HOMELESSNESS	2961	APR 1/1/21 -12/31/21
# of People Who are Sheltered (ES, TH, SH)	994	APR 1/1/21 -12/31/21
# of People Who are Unsheltered	1967	APR 1/1/21 -12/31/21
Household Composition		
# of Households without Children	2670	APR 1/1/21 -12/31/21
# of Households with At Least 1 Adult & 1 Child	290	APR 1/1/21 -12/31/21
# of Households with Only Children	1	APR 1/1/21 -12/31/21
Sub-Populations and Other Characteristics		
# of Adults Who are Experiencing Chronic Homelessness	883	APR 1/1/21 -12/31/21
# of Adults Who are Experiencing Significant Mental Illness	913	APR 1/1/21 -12/31/21
# of Adults Who are Experiencing Substance Abuse Disorders	491	APR 1/1/21 -12/31/21
# of Adults Who are Veterans	74	APR 1/1/21 -12/31/21
# of Adults with HIV/AIDS	19	APR 1/1/21 -12/31/21
# of Adults Who are Survivors of Domestic Violence	332	APR 1/1/21 -12/31/21
# of Unaccompanied Youth (under 25)	235	APR 1/1/21 -12/31/21
# of Parenting Youth (under 25)	38	APR 1/1/21 -12/31/21
# of People Who are Children of Parenting Youth	0	APR 1/1/21 -12/31/21
Gender Demographics		
# of Women/Girls	1278	APR 1/1/21 -12/31/21
# of Men/Boys	1668	APR 1/1/21 -12/31/21
# of People Who are Transgender	12	APR 1/1/21 -12/31/21
# of People Who are Gender Non-Conforming	3	APR 1/1/21 -12/31/21
Ethnicity and Race Demographics		
# of People Who are Hispanic/Latino	991	APR 1/1/21 -12/31/21
# of People Who are Non-Hispanic/Non-Latino	1967	APR 1/1/21 -12/31/21
# of People Who are Black or African American	607	APR 1/1/21 -12/31/21
# of People Who are Asian	20	APR 1/1/21 -12/31/21
# of People Who are American Indian or Alaska Native	71	APR 1/1/21 -12/31/21
# of People Who are Native Hawaiian or Other Pacific Islander	13	APR 1/1/21 -12/31/21
# of People Who are White	2146	APR 1/1/21 -12/31/21
# of People Who are Multiple Races	96	APR 1/1/21 -12/31/21

**If data is not available, please input N/A in the cell and explain why the data is not available below:*

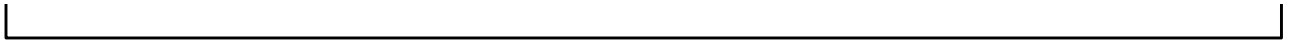


Table 2. Landscape Analysis of People Being Served

	Permanently Supported Housing (#/M)	Rapid Rehousing (RRH)	Transitional Housing (TH)	Emergency Shelter (# / ES)	Diversion Services and Assistance (DIV)	Homelessness Prevention Services & Assistance (HP)	Outreach and Engagement Services (O/E)	Other PH housing only	Other PH housing w/ h no subsidy	Other Services Only	Source(s) and Timeframe of Data
Household Composition											
# of Households without Children	1017	503	374	2763	N/A	148	1238	4	154	1857	APR 1/1/21 -12/31/21
# of Households with At Least 1 Adult & 1 Child	348	387	47	172	N/A	133	16	0	11	68	APR 1/1/21 -12/31/21
# of Households with Only Children	0	0	2	0	N/A	0	4	0	0	2	APR 1/1/21 -12/31/21
Sub Populations and Other Characteristics											
# of Adults Who are Experiencing Chronic Homelessness	555	168	97	841	N/A	0	317	0	94	351	APR 1/1/21 -12/31/21
# of Adults Who are Experiencing Significant Mental Illness	450	224	212	1206	N/A	37	670	3	79	609	APR 1/1/21 -12/31/21
# of Adults Who are Experiencing Substance Abuse Disorders	303	72	224	920	N/A	5	577	1	49	485	APR 1/1/21 -12/31/21
# of Adults Who are Veterans	206	164	124	128	N/A	50	81	4	7	73	APR 1/1/21 -12/31/21
# of Adults with HIV/AIDS	11	7	7	27	N/A	3	22	0	5	22	APR 1/1/21 -12/31/21
# of Adults Who are Survivors of Domestic Violence	63	296	129	588	N/A	28	226	0	22	153	APR 1/1/21 -12/31/21
# of Unaccompanied Youth (under 25)	75	112	27	296	N/A	14	152	1	5	199	APR 1/1/21 -12/31/21
# of Parenting Youth (under 25)	32	56	8	33	N/A	5	15	0	2	19	APR 1/1/21 -12/31/21
# of People Who are Children of Parenting Youth	43	63	3	2	N/A	9	0	0	2	8	APR 1/1/21 -12/31/21
Gender Demographics											
# of Women/Girls	1180	1098	224	1399	N/A	369	533	2	102	1132	APR 1/1/21 -12/31/21
# of Men/Boys	1250	738	321	1917	N/A	302	740	3	109	953	APR 1/1/21 -12/31/21
# of People Who are Transgender	5	3	0	13	N/A	0	6	0	0	7	APR 1/1/21 -12/31/21
# of People Who are Gender Non-Conforming	0	0	0	2	N/A	0	1	0	0	5	APR 1/1/21 -12/31/21
Ethnicity and Race Demographics											
# of People Who are Hispanic/Latino	817	695	218	1289	N/A	273	390	3	68	790	APR 1/1/21 -12/31/21
# of People Who are Non-Hispanic/Non-Latino	1598	1144	327	2040	N/A	398	890	2	143	1301	APR 1/1/21 -12/31/21
# of People Who are Black or African American	691	458	77	793	N/A	252	219	2	50	494	APR 1/1/21 -12/31/21
# of People Who are Asian	2	7	1	23	N/A	0	8	0	0	18	APR 1/1/21 -12/31/21
# of People Who are American Indian or Alaska Native	43	30	11	78	N/A	16	31	0	7	50	APR 1/1/21 -12/31/21
# of People Who are Native Hawaiian or Other Pacific Islander	13	17	1	21	N/A	3	7	0	0	11	APR 1/1/21 -12/31/21
# of People Who are White	1625	1256	445	2292	N/A	372	982	3	142	1435	APR 1/1/21 -12/31/21
# of People Who are Multiple Races	41	66	10	111	N/A	26	32	0	12	81	APR 1/1/21 -12/31/21

*If data is not available, please input N/A in the cell and explain why the data is not available below:

The Diversion project was not yet operating for the specified data range used for the other services listed in this table.

Table 3. Landscape Analysis of State, Federal and Local Funding

Funding Program <i>(choose one or add down options)</i>	Fiscal Year <i>(select all that apply)</i>	Total Amount Invested into Homelessness Interventions	# of Vouchers <i>(if applicable)</i>	Funding Source*	Intervent on Types Supported with Funding <i>(select all that apply)</i>	Brief Description of Program and Services Provided	Populations Served <i>(please select the appropriate population(s))</i>
Other (enter funding source under dotted line)	FY 2021-2022	\$ 20,000.00	n/a	Private Funder(s)	Outreach and Engagement	Funds support 0.25 FIE of an Outreach and Housing Navigation position.	ALL PEOPLE EXPERIENCING HOMELESSNESS TARGETED POPULATIONS (please "x" all that apply) People Exp Chronic Homelessness Veterans Parenting Youth People Exp Severe Mental Illness People Exp HIV/ AIDS Children of Parenting Youth People Exp Substance Abuse Disorders Unaccompanied Youth Other (please enter here)
	FY 2022-2023	\$ 20,000.00	n/a				
		\$ -					
Local business grant		\$ -					
Community Development Block Grant (CDBG) - via HUD	FY 2021-2022	\$ 30,798.00		Federal Agency	Diversion and Homelessness Prevention	City of Bakersfield: Family Reunification Program by Flood Ministries	ALL PEOPLE EXPERIENCING HOMELESSNESS TARGETED POPULATIONS (please "x" all that apply) People Exp Chronic Homelessness Veterans Parenting Youth People Exp Severe Mental Illness People Exp HIV/ AIDS Children of Parenting Youth People Exp Substance Abuse Disorders Unaccompanied Youth Other (please enter here)
		\$ -					
		\$ -					
Emergency Housing Vouchers (EHVs) - via HUD	FY 2021-2022	\$ 11,421,298.00		Federal Agency	Administrative Activities	City of Bakersfield: CARES Emergency Rental Assistance through Department of Treasury by Housing Authority of the County of Kern	ALL PEOPLE EXPERIENCING HOMELESSNESS TARGETED POPULATIONS (please "x" all that apply) People Exp Chronic Homelessness Veterans Parenting Youth People Exp Severe Mental Illness People Exp HIV/ AIDS Children of Parenting Youth People Exp Substance Abuse Disorders Unaccompanied Youth Other (at risk)
	FY 2022-2023	\$ 9,037,138.00					
		\$ -					
California COVID-19 Rent Relief Program - via HCD	FY 2021-2022	\$ 13,621,468.14		Federal Agency	Administrative Activities	City of Bakersfield: ARPA Emergency Rental Assistance through HCD by Housing Authority of the County of Kern	ALL PEOPLE EXPERIENCING HOMELESSNESS TARGETED POPULATIONS (please "x" all that apply) People Exp Chronic Homelessness Veterans Parenting Youth People Exp Severe Mental Illness People Exp HIV/ AIDS Children of Parenting Youth People Exp Substance Abuse Disorders Unaccompanied Youth Other (at risk)
	FY 2022-2023	\$ 10,714,228.92					
		\$ -					
Emergency Solutions Grants (ESG) - via HUD	FY 2021-2022	\$329,169.00		Federal Agency	Administrative Activities	City of Bakersfield: Yearly allocation of ESG of City is approximately \$329,000. Activities include Outreach, Shelter Operations, Rapid Rehousing, Homeless Prevention and Administration by City of Bakersfield	ALL PEOPLE EXPERIENCING HOMELESSNESS TARGETED POPULATIONS (please "x" all that apply) People Exp Chronic Homelessness Veterans Parenting Youth People Exp Severe Mental Illness People Exp HIV/ AIDS Children of Parenting Youth People Exp Substance Abuse Disorders Unaccompanied Youth Other (at risk)
	FY 2022-2023	\$329,169.00					
	FY 2023-2024	\$329,169.00					
	FY 2024-2025	\$329,169.00					
Emergency Solutions Grants - CV (ESG-CV) - via HUD	FY 2021-2022	\$2,663,284.13		Federal Agency	Administrative Activities	City of Bakersfield: Coordinated Entry System through CAHK, Shelter Operators by Mercy House, Rapid Rehousing by BHC, Rapid Rehousing by KCNC, Outreach by Flood	ALL PEOPLE EXPERIENCING HOMELESSNESS TARGETED POPULATIONS (please "x" all that apply) People Exp Chronic Homelessness Veterans Parenting Youth People Exp Severe Mental Illness People Exp HIV/ AIDS Children of Parenting Youth People Exp Substance Abuse Disorders Unaccompanied Youth Other (please enter here)
	FY 2022-2023	\$802,019.87					
		\$ -					
		\$ -					
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH	FY 2021-2022	\$1,080,212.03		State Agency	Systems Support Activities	City of Bakersfield: Shelter Case Management for BHC, Rental Assistance and Youth Rental Assistance (HHAP1)	ALL PEOPLE EXPERIENCING HOMELESSNESS TARGETED POPULATIONS (please "x" all that apply) People Exp Chronic Homelessness Veterans Parenting Youth People Exp Severe Mental Illness People Exp HIV/ AIDS Children of Parenting Youth People Exp Substance Abuse Disorders Unaccompanied Youth Other (please enter here)
	FY 2022-2023	\$3,707,437.78					
	FY 2023-2024	\$3,990,136.38					
	FY 2024-2025	\$ -					
HOME - American Rescue Plan Program (HOME-ARP) - via HCD	FY 2021-2022	\$5,458,039.00		State Agency	Permanent Supportive and Service-Enriched Housing	City of Bakersfield: Undecided	ALL PEOPLE EXPERIENCING HOMELESSNESS TARGETED POPULATIONS (please "x" all that apply) People Exp Chronic Homelessness Veterans Parenting Youth People Exp Severe Mental Illness People Exp HIV/ AIDS Children of Parenting Youth People Exp Substance Abuse Disorders Unaccompanied Youth Other (please enter here)
	FY 2022-2023						
	FY 2023-2024						
	FY 2024-2025						
Other (enter funding source under dotted line)	FY 2021-2022	\$3,184,247.00		Local Agency	Interim Housing/Congregate/Non-Congregate Shelter	City of Bakersfield: PSVS funds used for Brundage Lane Navigation Center Expansion and Services, Flood Outreach Services, Bakersfield Kern Regional Homeless Collaborative Administration, City of Bakersfield Administration, and Bakersfield Homeless Center Employment	ALL PEOPLE EXPERIENCING HOMELESSNESS TARGETED POPULATIONS (please "x" all that apply) People Exp Chronic Homelessness Veterans Parenting Youth People Exp Severe Mental Illness People Exp HIV/ AIDS Children of Parenting Youth People Exp Substance Abuse Disorders Unaccompanied Youth Other (please enter here)
	FY 2022-2023	\$4,956,177.09					
		\$300,000.00					
City of Bakersfield PSVS Funds		\$ -					
Coronavirus Fiscal Recovery Funds (CFRF) - via Treasury	FY 2021-2022	\$ 5,250,000.00		Federal Agency	Interim Housing/Congregate/Non-Congregate Shelter	County: Hotel Isolation and initial rental assistance prior to ERA	ALL PEOPLE EXPERIENCING HOMELESSNESS TARGETED POPULATIONS (please "x" all that apply) People Exp Chronic Homelessness Veterans Parenting Youth People Exp Severe Mental Illness People Exp HIV/ AIDS Children of Parenting Youth People Exp Substance Abuse Disorders Unaccompanied Youth Other (please enter here)
		\$ -					
		\$ -					
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH	FY 2021-2022	\$ 243,138.80		State Agency	Permanent Supportive and Service-Enriched Housing	Rural Outreach, Veteran Outreach, Navigation Center Operating Subsidy, Youth Outreach, rural case management, moving	ALL PEOPLE EXPERIENCING HOMELESSNESS TARGETED POPULATIONS (please "x" all that apply) People Exp Chronic Homelessness Veterans Parenting Youth People Exp Severe Mental Illness People Exp HIV/ AIDS Children of Parenting Youth People Exp Substance Abuse Disorders Unaccompanied Youth Other (please enter here)
	FY 2022-2023	\$ 1,214,917.57					
	FY 2023-2024						
	FY 2024-2025						
Emergency Rental Assistance (ERA) - via Treasury	FY 2021-2022	\$ 23,315,769.00		Federal Agency	Administrative Activities	County of Kern: CARES Emergency Rental Assistance through Department of Treasury by Housing Authority of the County of Kern	ALL PEOPLE EXPERIENCING HOMELESSNESS TARGETED POPULATIONS (please "x" all that apply) People Exp Chronic Homelessness Veterans Parenting Youth People Exp Severe Mental Illness People Exp HIV/ AIDS Children of Parenting Youth People Exp Substance Abuse Disorders Unaccompanied Youth Other (please enter here)
	FY 2022-2023	\$ 12,160,072.80					
		\$ -					
California COVID-19 Rent Relief Program - via HCD	FY 2021-2022	\$ 16,719,840.92		Federal Agency	Administrative Activities	County of Kern: ARPA Emergency Rental Assistance through HCD by	ALL PEOPLE EXPERIENCING HOMELESSNESS TARGETED POPULATIONS (please "x" all that apply) People Exp Chronic Homelessness Veterans Parenting Youth
	FY 2022-2023	\$ 14,393,424.00					

Funding Source	Fiscal Year	Amount	Agency	Program/Activity	Description	Targeted Populations	All People Experiencing Homelessness	Targeted Populations (please "X" all that apply)			
								People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth	
		\$ -	State Agency	Diversion and Homelessness Prevention	Kenia assistance through Family Housing Authority of the County of Kern		EXPERIENCING HOMELESSNESS	People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth	
		\$ -						People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)	
Other (enter funding source under dotted line)	FY 2021-2022	\$ 3,357,845.00	State Agency	Interim Housing/Congregate/Non-Congregate Shelter	Permanent Local Housing Allocation (PLHA): Navigation Center Construction and Operation	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "X" all that apply)			
	FY 2022-2023	\$ 3,695,204.00						People Exp Chronic Homelessness	Veterans	Parenting Youth	
	FY 2023-2024							People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth	
Permanent Local Housing Allocation (PLHA)	FY 2024-2025							People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)	
Other (enter funding source under dotted line)	FY 2021-2022	\$ 130,152.00	State Agency	Systems Support Activities	Pet Assistance Support Program (PAS); Pet Care Support for Navigation Center Clients	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "X" all that apply)			
		\$ -						People Exp Chronic Homelessness	Veterans	Parenting Youth	
		\$ -						People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth	
Pet Assistance Support Program (PAS)		\$ -						People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)	
Emergency Solutions Grants - CV (ESG-CV) - via HUD	FY 2021-2022	\$ 6,190,962.00	Federal Agency	Diversion and Homelessness Prevention	Kern County: Provide outreach, HMS support, Emergency Shelter capability, rapid rehousing.	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "X" all that apply)			
		\$ -						People Exp Chronic Homelessness	Veterans	Parenting Youth	
		\$ -						People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth	
		\$ -						People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)	
Emergency Solutions Grants - CV (ESG-CV) - via HCD	FY 2021-2022	\$ 906,700.00	State Agency	Interim Housing/Congregate/Non-Congregate Shelter	Kern County: Emergency Shelter for BHC/Mission/Women's Center, Rapid Rehousing/Lor Women's Center High Desert	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "X" all that apply)			
		\$ -						People Exp Chronic Homelessness	Veterans	Parenting Youth	
		\$ -						People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth	
		\$ -						People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)	
Emergency Solutions Grants - CV (ESG-CV) - via HUD	FY 2021-2022	\$ 419,432.00	Federal Agency	Diversion and Homelessness Prevention	Kern County: Emergency Shelter for BHC/Mission/Women's Center, Rapid Rehousing BHC .	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "X" all that apply)			
		\$ -						People Exp Chronic Homelessness	Veterans	Parenting Youth	
		\$ -						People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth	
		\$ -						People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)	
Emergency Solutions Grants (ESG) - via HCD	FY 2021-2022	\$ 261,840.00	State Agency	Interim Housing/Congregate/Non-Congregate Shelter	Kern County : Emergency Shelter for Flood Ministries, Emergency Shelter for BHC/Mission, Street Outreach for Flood, Rapid Rehousing	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "X" all that apply)			
	FY 2022-2023	\$ -						People Exp Chronic Homelessness	Veterans	Parenting Youth	
		\$ -						People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth	
		\$ -						People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)	
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH	FY 2021-2022	\$ 210,534.43	State Agency	Administrative Activities	Permanent Supportive and Service-Enriched Housing	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "X" all that apply)			
	FY 2022-2023	\$ 73,188.51		Systems Support Activities	Diversion and Homelessness Prevention			People Exp Chronic Homelessness	Veterans	Parenting Youth	
	FY 2023-2024			Interim Housing/Congregate/Non-Congregate Shelter				People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth	
	FY 2024-2025			Rental Assistance/Rapid Rehousing				People Exp Substance Abuse Disorders	X Unaccompanied Youth	X Other (families)	
Continuum of Care Program (CoC) - via HUD	FY 2022-2023	\$ 6,799,242.00	Federal Agency	Systems Support Activities	CES, HMS, PSH, TH, RRH	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "X" all that apply)			
		\$ -		Rental Assistance/Rapid Rehousing					People Exp Chronic Homelessness	X Veterans	Parenting Youth
		\$ -		Permanent Supportive and Service-Enriched Housing					People Exp Severe Mental Illness	X People Exp HIV/ AIDS	Children of Parenting Youth
		\$ -						People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)	
Other (enter funding source under dotted line)	FY 2021-2022	\$ 125,000.00	Private Funder(s)	Interim Housing/Congregate/Non-Congregate Shelter	Covid at risk project and Mobile Home Units for self-sufficiency		ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "X" all that apply)			
		\$ -		Permanent Supportive and Service-Enriched Housing					People Exp Chronic Homelessness	Veterans	Parenting Youth
		\$ -							People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth
		\$ -						People Exp Substance Abuse Disorders	Unaccompanied Youth	X Other (elderly)	
Emergency Housing Vouchers (EHVs) - via HUD	FY 2021-2022	234 vouchers	Federal Agency	Permanent Supportive and Service-Enriched Housing	Emergency Housing Vouchers (one time) through CES	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "X" all that apply)			
	FY 2022-2023							People Exp Chronic Homelessness	Veterans	Parenting Youth	
		\$ -						People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth	
		\$ -						People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)	
Housing and Disability Advocacy Program (HDAP) - via CDSS	FY 2021-2022	\$ 75,500.00	State Agency	Rental Assistance/Rapid Rehousing	Flood, GBLA providing rental assistance (DHS)	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "X" all that apply)			
		\$ -						People Exp Chronic Homelessness	Veterans	Parenting Youth	
		\$ -						People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth	
		\$ -						People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)	
CalWORKS Housing Support Program (HSP) - via CDSS	FY 2021-2022	\$ 1,642,614.00	State Agency	Rental Assistance/Rapid Rehousing	BHC rental assistance	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "X" all that apply)			
		\$ -						People Exp Chronic Homelessness	Veterans	Parenting Youth	
		\$ -						People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth	
		\$ -						People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)	
Project Roomkey and Rehousing - via CDSS	FY 2021-2022	\$ 59,948.00	State Agency	Interim Housing/Congregate/Non-Congregate Shelter	Case management	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "X" all that apply)			
		\$ -						People Exp Chronic Homelessness	Veterans	Parenting Youth	
		\$ -						People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth	
		\$ -						People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)	
Homekey (via HCD)	FY 2021-2022	\$ 46,148,375.00		Permanent Supportive and Service-Enriched Housing		X	ALL PEOPLE	People Exp Chronic Homelessness	Veterans	Parenting Youth	

		\$ -		State Agency		Acquisition, rehab of multisite PSH	EXPERIENCING HOMELESSNESS	People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth	
		\$ -						People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)	
No Place Like Home (NPLH) - via HCD	FY 2021-2022			State Agency	Permanent Supportive and Service-Enriched Housing			TARGETED POPULATIONS (please "X" all that apply)			
	FY 2022-2023	\$ 1,500,000.00						ALL PEOPLE EXPERIENCING HOMELESSNESS	People Exp Chronic Homelessness	Veterans	Parenting Youth
		\$ -					X	People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth	
		\$ -						People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)	
		\$ -						TARGETED POPULATIONS (please "X" all that apply)			
		\$ -						ALL PEOPLE EXPERIENCING HOMELESSNESS	People Exp Chronic Homelessness	Veterans	Parenting Youth
		\$ -						People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth	
		\$ -						People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)	

* NOTE: Private funder(s) option here could include philanthropy, resources from managed care plans organizations, corporate funders, or other private sources of funding

Table 4. Outcome Goals

Outcome Goal #1a: Reducing the number of persons experiencing homelessness.			
Goal Statement: By the end of the performance period, HDIS data for the [Bakersfield/Kern] will show [10,000] total people accessing services who are experiencing homelessness annually, representing [2503] [more] people and a [33%] [increase] from the baseline.			
<i>*Please be sure to copy and paste the goal statement from this application template to Cognito, and only update the fields in [brackets].</i>			
Goal Narrative: Our community saw a 41% increase in homelessness in the last two years, averaging an increase of almost 20% each year. Known factors that contribute to homelessness including rise in rent prices and extraordinarily low inventory of affordable housing continue and are expected to significantly impact our community for the foreseeable future. The influence of behavioral health needs and substance use are also contributing factors. Until these systemic challenges are addressed our community seeks to soften the curve. In addition, our community is actively seeking to increase access points into our system in hopes that we can address needs earlier and more quickly. This will, however, mean that our overall numbers will increase. With HHAP and other funding sources, it is anticipated that the community will serve an additional 1,000 people each year earlier in their experience of homelessness.			
Baseline Data: Annual estimate of number of people accessing services who are experiencing homelessness	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people accessing services who are experiencing homelessness
7497	2503	33%	10000
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>	
We will focus our delivery of outreach services for rural and BIPOC communities as informed by the landscape and CES SWOT Analysis. Women, Black and Hispanic community members currently underrepresented in outreach and engagements services, transitional housing and CES access points.		Monthly review of number of people housed , new inflow, and total number of homeless within our HMIS system. Monthly review of milestones within CES include length of time in CES, contacts, prioritized, matched and housed. Additional funding will be provided to CES (CAPK) to expand the CES services to the Rural and BIPOC Communities to leverage family resources centers to respond in a culturally responsive way through multilingual educational resources and expanding accessibility based upon their needs. The number of assessed and contacts will be assessed and tracked to ensure opportunities to access housing resources. Flood will provide outreach services, and will assess the geographic	

Outcome Goal #1b. Reducing the number of persons experiencing homelessness on a daily basis.			
Goal Statement: By the end of the performance period, data for the Bakersfield/Kern will show [656] total people experiencing unsheltered homelessness daily, representing 72 less people experiencing homelessness on a daily basis and a [10%] reduction from the baseline.			
<i>*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].</i>			
Goal Narrative: A target of 656 is an ambitious goal in that it would result in the community annually serving between 800 to 1,400 individuals and families getting them off the streets with a safe place to sleep . Between 2018 and 2020 our community saw a rise from 370 to 1,004, or an increase of 171% in two years. without intervention, the rise would result in 2,272 unsheltered by 2024. With the strategies to be implemented by the CoC, City and County, we will soften the curve to 656 instead.			
Baseline Data: Daily Estimate of # of people experiencing unsheltered homelessness	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Daily Estimate of # of people experiencing unsheltered homelessness
728	-72	10%	656
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>	
Our focus will continue on the five populations on the By Name Lists (Chronic Homeless, Veterans, Youth, Intensive Services and Elderly). When we compare the Census and those experiencing poverty, the African American and Black community's show a disparate impact on homelessness. in our outreach services it specially shows Black/African American and Hispanic communities are underrepresented.		HMIS will be reviewed monthly to document trends and areas of concern through the Built for Zero Committee and the data will be reported to the Governing Board on a monthly basis. The outreach services (Flood) will assess the data to ensure we are providing services to the African American, Black and Hispanic communities. Flood's focus will be to hire a diverse workforce and provide a multilingual language, cultural familiarities and lived experienced. Neighborhood churches and service providers who are focused on the African American and Black Communities will be engaged on the input and development	

Outcome Goal #2. Reducing the number of persons who become newly homeless.			
Goal Statement: By the end of the performance period, HDIS data for the [Bakersfield/Kern] will show [5100] total people become newly homeless each year, representing [965] [more] people and a [23%] [increase] from the baseline.			
<i>*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].</i>			
Goal Narrative: The number of persons who become homeless for the first time nearly doubled from 2020 to 2021. Despite the significant challenges in the community, our providers are anticipated to prevent at least 500 individuals and families a year from becoming homeless. With ERA and other covid relief funds no longer available it is anticipated that additional waves of people experiencing homelessness for the first time will hit the community given the existing less than 2% vacancy rate and soaring rates of substance use in the community. In addition, the community is actively expanding access to CES which we anticipate will increase initial numbers, but should allow the community to respond more effectively to address individual needs. Strategies such as landlord incentives and diversion programs are anticipated to provide prevention support.			
Baseline Data: Annual Estimate of # of people who become newly homeless each year	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people who become newly homeless each year
4135	965	23%	5100
Describe Your Related Goals for			

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>
Our first time homeless population are those identifying as white, those fleeing domestic violence, mental illnesses and substance abuse disorders. Based on national trends where many reported increases in the areas are impacts of shelter in place orders, reduced socialization and ability to access resources.	The CoC, City and County are actively collaborating to improve access to services and leverage CalAIM and other opportunities. Recently BHRS received approval for MHSA innovation funds to support to support behavioral health mobile clinics for those experiencing homelessness. Therapist will be working at the shelters and navigation centers to increase accessibility. Additionally education is being provided regardless of substance abuse impacts, sobering stations and increased use of naran. The CoC, City and County are actively supporting the relocation of the family shelter to increase bed availability.

Outcome Goal #3. Increasing the number of people exiting homelessness into permanent housing.

Goal Statement:
By the end of the performance period, HDIS data for the [Bakersfield/Kern] will show [1200] total people exiting homelessness into permanent housing annually, representing [13] [more] people and a [1%] [improvement] from the baseline.

**Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].*

Goal Narrative:
For the last 18 months our community has seen sub 2% vacancy rates and skyrocketing rent prices. Although additional affordable housing production is in the works, a number of challenges currently exist in preventing those new units from coming online quickly, ranging from supply chain issues, delays in connecting to electrical grid, and rising costs. Approximately 400 additional units are in progress, an approximate 200 individuals and families will be supported with landlord incentive funds, and the county recently rezoned

Baseline Data: Annual Estimate of # of people exiting homelessness into permanent housing	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people exiting homelessness into permanent housing
1187	13	1%	1200

Describe Your Related Goals for

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>
The general outcomes to housing are equitable with the little variation from those experiencing homelessness overall. However, we are working towards creative solutions presented by limited housing supply and rising rental costs.	HMIS data will be reviewed monthly to review data, document trends and identify areas of concerns. CES produces monthly report tracking the number of head of households prioritized for housing, matched to housing and housed. This information continues continues to show a significant challenges in finding housing units which we hope to address through landlord incentives, aggressively seeking Homekey and other funding increasing housing production through rezoning, ADU's, capital operating subsidies and other strategies.

Outcome Goal #4. Reducing the length of time persons remain homeless.

Goal Statement:
By the end of the performance period, HDIS data for the [Bakersfield/Kern] will show [157] days as the average length of time that persons are enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs annually, representing [8] [more] days and a [5%] [increase] from the baseline.

**Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].*

Goal Narrative:
The housing rate directly impacts the length of time persons remain homeless. The housing rate was cut in half, and therefore we anticipate that the length of time will sky rocket. Until market conditions move in a positive direction, the length of time homeless will continue to increase.

Baseline Data: Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move in for persons enrolled in rapid rehousing and permanent housing programs
149	-8	5%	157

Describe Your Related Goals for

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>
Chronically homeless individuals or individuals with long length of time on the BNL or match list are always a concern. In addition, families, Black or African-American, American Indian or Alaska Native, Native Hawaiian or Other Pacific Islander, Parenting Youth, and Multiple Races have longer period of homelessness. Transgender also shows a higher rate, but because the sample size is very small, it is harder to generalize trends or assumptions.	Review match and BNL lists for identified individuals and monthly CES reporting. Landlord incentives will attempt to address the challenge of housing families who need more bedrooms than single adults. Additional efforts will be made to provide training across organizations and to promote equal access to housing resources. Although outcomes for many of these groups are positive, we do want to improve how quickly they can access housing resources, likely tied to the size of the unit needed.

Outcome Goal #5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.

Goal Statement:
By the end of the performance period, HDIS data for the [Bakersfield/Kern] will show [11%] of people return to homelessness within 2 years after having exited homelessness to permanent housing, representing a [1%] [reduction] from the baseline.

**Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].*

Goal Narrative:
Once housed, our community is able to maintain stability for those we serve, with particularly strong outcomes in PSH. These strong results are produced by collaborative efforts across providers. We anticipate continued success in this area.

Baseline Data: % of people who return to homelessness within 2 years after having exited homelessness to permanent housing	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in % of People	Change as % of Baseline	Target % of people who return to homelessness within 2 years after having exited homelessness to permanent housing
12%	1%	-8%	11%
Describe Your Related Goals for			
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:		
In general there is little variation among groups in returns to homelessness. A few outliers among race and ethnicity include White (Non-Hispanic/Non-Latino) and American Indian or Alaska Native (Non-Hispanic/Non-Latino). Most concerning, though a small sample size, was that all those identifying as Transgender, all of whom returned to homelessness, those experiencing significant mental illness and substance use disorder.	<i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i> The CoC, City and County continue to work with aftercare providers to address behavioral health and substance use needs and leveraging CalAIM to ensure that the level of support that is needed is provided to those in PSH. We will continue to seek appropriate services for those in the LGBTQ+ population.		

Outcome Goal #6. Increasing successful placements from street outreach.

Goal Statement:
 By the end of the performance period, HDIS data for the [Bakersfield/Kern] will show [540] total people served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing [278] [more] people and a [106%] [increase] from the baseline.

**Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].*

Goal Narrative:
 The CoC, City and County have made significant investments in improving access to services and street outreach coordination. The three entities are also focused on expanding options in shelter, transitional housing and bridge housing and will produce additional exits.

Baseline Data: Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.
262	-278	106%	540
Describe Your Related Goals for			
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:		
Outcomes for race and ethnic groups are consistent with unsheltered numbers. We do see a higher rate of placements for women than men over what would be expected. As well, higher rates for significant mental illness and substance use can also be seen, indicating that those most vulnerable are likely being served by street outreach teams.	<i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i> Monitoring of data in HMIS. Street outreach will continue to explore innovative ways to engage men who appear to be more service resistant than women. The CoC, City and County will continue to work with street outreach providers to explore data. CES will be expanding outreach and placement into emergency shelter targeting rural areas.		

Table 5. Strategies to Achieve Outcome Goals

Strategy	Performance Measure to Be Impacted (Check all that apply)
Description	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. <input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing. <input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless. <input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. <input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach. <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
HMIS	
Timeframe	
Entities with Lead Responsibilities	
Measurable Targets	
To increase the number of those experiencing homelessness on a daily basis who are assessed for services.	

Strategy	Performance Measure to Be Impacted (Check all that apply)
Description	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. <input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing. <input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless. <input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. <input type="checkbox"/> 6. Increasing successful placements from street outreach. <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
Youth Non-Congregate Emergency Shelter	
Timeframe	
1 year extension	
Entities with Lead Responsibilities	
California Veterans Foundation and KCNC Dream Center	
Measurable Targets	
Increase the number of homeless youth with obtaining housing, provide supportive services and assist them in obtaining employment while housed.	

Strategy	Performance Measure to Be Impacted (Check all that apply)
Description	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.
Shared Housing	
Timeframe	

1 year	<input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.
Entities with Lead Responsibilities	<input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless.
Housing Authority	<input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
Measurable Targets	<input type="checkbox"/> 6. Increasing successful placements from street outreach.
Rapidly reduce the length of time homelessness and increase the number of youth in obtaining permanent housing.	<input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy	Performance Measure to Be Impacted (Check all that apply)
Description	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.
Diversion	<input checked="" type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.
Timeframe	<input type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.
2 years	<input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless.
Entities with Lead Responsibilities	<input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
Open Door Network	<input type="checkbox"/> 6. Increasing successful placements from street outreach.
Measurable Targets	<input type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
Reduction in length of time homeless and first time homeless	

Strategy	Performance Measure to Be Impacted (Check all that apply)
Description	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.
Intensive Serive Care Group Home (Bridge Housing)	<input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.
Timeframe	<input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.
2 years	<input type="checkbox"/> 4. Reducing the length of time persons remain homeless.
Entities with Lead Responsibilities	<input checked="" type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
3 entities, need to secure program operator	<input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach.
Measurable Targets	<input type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
Increase the number of chronically homeless and intensive service needs who obtain housing and provide intensive wrap around and support services, so they can maintain their housing. Reduce the number of person who return back into homelessness.	

Strategy	Performance Measure to Be Impacted (Check all that apply)
Description	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.
Shared Housing Coordination	<input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.
Timeframe	<input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.
3 years	<input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless.
Entities with Lead Responsibilities	<input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
	<input type="checkbox"/> 6. Increasing successful placements from street outreach.
Measurable Targets	<input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
Increase the number of homeless exiting to permanent housing and provide an affordable housing option for those with limited income resources. Reduce the length of time homeless.	
Strategy	Performance Measure to Be Impacted (Check all that apply)
Description	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.
CES	<input checked="" type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.
Timeframe	<input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.
1 year	<input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless.
Entities with Lead Responsibilities	<input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
CAPK (CES Operator)	<input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach.
Measurable Targets	<input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
Increase the number of those experiencing homelessness on a daily basis who are assessed for services.	
Strategy	Performance Measure to Be Impacted (Check all that apply)
Description	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.
Extreme Weather/Communicable Disease Response	<input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.
Timeframe	<input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.
2 years	<input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless.
Entities with Lead Responsibilities	<input checked="" type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.

Measurable Targets

Rapidly secure housing placements for voucherred and non-voucherred homeless.
Increase exits into permanent housing and reduce the length of time homeless.

- 6. Increasing successful placements from street outreach.
- Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Table 4 Funding Plan Strategic Intent

		\$	1,862,000.00					
		100%	\$	1,900,000.00				
Percentage of Total HHAP-4 Allocation to be used on this Category	Appximate % of TOTAL HHAP-4 ALLOCATION to be used on this Category (%)	\$		Appximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use of the Youth Set Aside? (%)	Activities to be Supported with HHAP-4	How this category of HHAP-4 resources will address needs and gaps within the homelessness response system?	How were these decisions informed by the planned uses of other state and/or federal funding sources (as documented in the Landscape Analysis in Part 3)?	
10. Administrative (up to 7%)	7%	\$	133,000.00		BKRHC Administration	BKRHC supports the work of the Kern County's Continuum of Care to solve homelessness. Administration costs supports the staff, research and efforts in the activities to address the needs and gaps in the system that causes homelessness. The more support BKRHC can provide to the CoC, will contribute to the collaborative efforts to understand and strategically work toward preventing homelessness.		
8. Interim sheltering (new and existing)	10%	\$	190,000.00	10%	Youth - Emergency Shelter - 1 year extension	The number of homeless youth are increasing, extending funding for the youth emergency shelter will increase the number of youth who obtain housing. Youth will receive supportive services to maintain housing and receive skills to transition successfully from time limited PSH vouchers or rental assistance and become self-sufficient.	HHAP is a more flexible funding source and can be used very successfully to support youth relative to other funding sources.	
4. Services coordination	3%	\$	57,000.00		Elderly by Name List Case Management	Elderly are a growing sub population and a small, privately funded pilot shows success in serving this population when using a low staff/client ratio and scattered site sheltering.	We had previously secured private funding for the pilot which now shows success and is worthy of additional funding investment.	
6. Delivery of permanent housing	22%	\$	418,000.00		Shared Housing Coordination	Creating two bedroom multifamily units to be dedicated for shared housing for the next 30 years will help us address outflow which has dramatically reduced due to low vacancy rates and high rental market. There is a lack of affordable housing, the Shared Housing Coordination will house two or more people in a house or an apartment. The Housing Coordinator will match a landlord to homeless persons seeking housing. The shared housing will give homeless people an opportunity to obtain affordable housing with or without a voucher and receive supportive services for address management and other services. This is a pilot project. These funds will allow that pilot project, found to be successful at diverting clients from emergency shelter for approximately \$200 per household, to continue for another year. Diversion is a preventive measure that helps people experiencing a housing crisis quickly identify and access safe alternatives to regain housing or avoid entering into a homeless shelter. Diversion assistance prevents homelessness by providing a one time flexible financial resource to the community members that would otherwise cause a crisis in employment.	Yes, these funds will be leveraged against private funding sources.	
4. Services coordination	16%	\$	304,000.00		Diversion		This is a gap in service.	
8. Interim sheltering (new and existing)	32%	\$	608,000.00		Intensive Service Care Group Home (Bridge Housing) - Bringing in current group homes as bridge housing for people who need intensive service. This would be a rental supplement to pay for the gap in funds needed to elevate services at local group homes in order to serve people with higher needs, for example sober living spaces, elderly, ADL needs, intensive mental health needs.	An identified area of need are those with intensive service needs for whom traditional shelter placement is not appropriate or not successful. Many are matched to vouchers but need additional supports during the housing search.	Federal funding sources are largely focused on PSH and RHL. HHAP will support funding of a project while the assessment and housing search is in progress for the intensive service needs population.	
5. Systems support	3%	\$	57,000.00		HMS	HMS is the tool used to complete assessments and track data for the homeless system. The more HMS licenses we obtain will increase the number of assessments. The lack of HMS license prevent the number of service providers that can input the data into the system. Services are provided to the homeless on a daily basis and with more HMS licenses front line staff can input the data daily at the point in time that services are occurring.	HMS	
5. Systems support	3%	\$	95,000.00		CES	Requests for support have increased exponentially in the last several years and requires that CES grow to meet the demand. The CES SWOT analysis indicated that we have a gap in providing services to our Rural and BIPOC Communities. In order to increase the number of people served in that community we will need to expand CES access points and hire bilingual staff, provide language line access to prevent communication as a barrier. Also, we want to ensure our staff are diverse, cultural and comfortable working with the BIPOC community so they are able to understand their experience and meet them where they are.	CES already receives some funding from the HUD Regular NOFO, but because those funds do not grow, even when CES demand grows, alternative funding sources such as HHAP become necessary to support the needed infrastructure.	
8. Interim sheltering (new and existing)	2%	\$	38,000.00		Extreme weather/communicable disease Response	Kern County's mountain and desert communities do not have access to emergency shelter which is particularly urgent during extreme weather events. This is also the case that some communicable diseases require isolation and quarantine outside of a congregate shelter setting. Multiple requests for motel stays are needed to support our congregate shelters for isolation for those who are ill and diagnosed with a communicable disease to avoid an epidemic in the shelter. Funds support the clients to be able to recover and heal in a safe environment free of group settings and a personal bathroom. These funds prevent our homeless from accessing the emergency rooms and staying in the hospital to avoid the outdoors and congregate shelters. Providing funds for communicable disease response prevents medical bills that the homeless population cannot afford and prevents bad credit and medical bills that can be a barrier to accessing housing.	We are working with our local Emergency Operations Center on grant submissions for emergency response. In addition to leverage a small amount of HHAP funding to ensure we can have flexibility in providing services.	
Total:		100%		10%				

Table 7. Demonstrated Need

Complete ONLY if you selected Interim Housing/Congregate/Non-Congregate Shelter as an activity on the Funding Plans tab.

Demonstrated Need	
# of available shelter beds	892
# of people experiencing unsheltered homelessness in the homeless point-in-time count	728
Shelter vacancy rate (%) in the summer months	35%
Shelter vacancy rate (%) in the winter months	30%
% of exits from emergency shelters to permanent housing solutions	19.73%
Describe plan to connect residents to permanent housing.	
<p>The CoC utilizes a Housing First Approach to provide immediate access to low barrier permanent housing for individuals and families experiencing homelessness. All clients are assessed through the CES, and, based upon their specific needs and level of vulnerability, are provided resources/referrals to any housing options they may qualify for, both in and out of the BKRHC network. If a client is referred to a BKRHC housing program, street outreach workers and shelter case managers make all efforts to facilitate a connection to that provider, and assist, as needed throughout the housing process. The CoC is able to monitor system performance and outflow by activity type and the by name lists allow the CoC to collectively follow the effectiveness of strategies and make course corrections as needed. The jointly funded strategies will support access to services, throughput, and increase interim and permanent housing options. Some funded activities, such as youth scattered site emergency sheltering, have results as high as 60-65% housing rate.</p>	

This number uses the value as recorded in the 2022 PIT count.
The unsheltered value on table 1 Landscape Analysis uses the unsheltered data from the APR for the specified timeframe.