



California Interagency Council on Homelessness

Homeless Housing, Assistance and Prevention Round 4 Application

Application Information

Application Due Date: 11/29/2022

This Cognito platform is the submission portal for the Cal ICH HHAP-4 Application. You will be required to upload a full copy of the HHAP-4 Data Tables Template and enter information into the portal from specific parts of the HHAP-4 Local Homelessness Action Plan and Application Template as outlined below.

Please review the following HHAP-4 resources prior to beginning this application:

- [Homeless Housing, Assistance, and Prevention Program Statute](#)
- [HHAP-4 Local Homelessness Action Plan & Application Template](#) and
- [HHAP-4 Data Tables](#)

Application Submission for HHAP-4 Funding

Using the [HHAP-4 Local Homelessness Action Plan & Application Template](#) as a guide, applicants must provide the following information in the applicable form section (see below) to submit a complete application for HHAP-4 funding:

1. **Part I: Landscape Analysis of Needs, Demographics, And Funding:** the information required in this section will be provided in Tables 1, 2, and 3 of the HHAP-4 Data Tables file uploaded in the *Document Upload* section.
2. **Part II: Outcome Goals and Strategies for Achieving Those Goals:** the information required in this section will be provided in Tables 4 and 5 of the HHAP-4 Data Tables file uploaded in the *Document Upload* section, **AND** copy and pasted into the fields in the *Outcome Goals and Strategies* section of this application form.
3. **Part III: Narrative Responses:** the information required in this section will be provided by entering the responses to the narrative questions within the *Narrative Responses* section of this application form. Applicants are **NOT** required to upload a separate document with the responses to these narrative questions, though applicants may do so if they wish. The responses entered into this

Cognito form will be considered the official responses to the required narrative questions.

4. **Part IV: HHAP-4 Funding Plans and Strategic Intent Narrative:** the information required in this section will be provided in Tables 6 and 7 (as applicable), of the HHAP-4 Data Tables file uploaded in the *Document Upload* section, **AND** copy and pasted into the fields in the *Funding Plan Strategic Intent* section of this application form.
5. **Evidence of meeting the requirement to agendize the application at a meeting of the governing board** will be provided as a file upload in the *Document Upload* section.

How to Navigate this Form

This application form is divided into **seven sections**. The actions you must take within each section are described below.

- **Applicant Information:** In this section, indicate (1) whether you will be submitting an individual or joint application, (2) list the eligible applicant jurisdiction(s), and (3) provide information about the Administrative Entity.
- **Document Upload:** In this section, upload (1) the completed HHAP-4 Data Tables as an Excel file, (2) evidence of meeting the requirement to agendize the application at a regular meeting of the governing board where public comments may be received, and (3) any other supporting documentation you may wish to provide to support your application.
- **Part I. Landscape Analysis:** In this section, answer the questions confirming that Tables 1, 2, and 3 have been completed and included in the HHAP-4 Data Tables file uploaded in the previous section.
- **Part II. Outcome Goals and Strategies:** In this section, copy and paste your responses from Tables 4 and 5 of the completed HHAP-4 Data Tables.
- **Part III. Narrative:** In this section, enter your responses from Part III of the HHAP-4 Local Homelessness Action Plan & Application Template.
- **Part IV. HHAP-4 Funding Plan Strategic Intent Narrative:** In this section, enter your responses from Tables 6 and 7 of the completed HHAP-4 Data Tables file, and answer the narrative questions.
- **Certification:** In this section, certify that the information is accurate and submit the application.

Prior to the submission deadline, you can save your progress in this application and come back to it later by clicking the save button. This will provide you with a link to the saved application, and there will be an option to email that link to the email address(es) of your choosing.

After submitting the application, you will not be able to make changes to your responses unless directed by Cal ICH staff.

I have reviewed the HHAP-4 statute, FAQs, and application template documents

Yes

I am a representative from an eligible CoC, Large City, and/or County

Yes

Applicant Information

List the eligible applicant(s) submitting this application for HHAP-4 funding below and check the corresponding box to indicate whether the applicant(s) is/are applying individually or jointly.

Eligible Applicant(s) and Individual or Joint Designation

Individual

This application represents the individual application for HHAP-4 funding on behalf of the following eligible applicant jurisdiction(s):

Eligible Applicant Name

City of Riverside

Administrative Entity Information

Funds awarded based on this application will be administered by the following Administrative Entity:

Administrative Entity

City of Riverside

Contact Person

Michelle Davis

Title

Housing Authority Manager

Contact Person Phone Number

(951) 826-5743

Contact Person Email

mdavis@riversideca.gov

***Agreement to Participate in HDIS and HMIS**

By submitting this application, we agree to participate in a statewide Homeless Data Integration System, and to enter individuals served by this funding into the local Homeless Management Information System, in accordance with local protocols.

Document Upload

Upload the completed [HHAP-4 Data Tables](#) (in .xlsx format), evidence of meeting the requirement to agendaize the application at a regular meeting of the governing body where public comments may be received (such as a Board agenda or meeting minutes), and any other supporting documentation.

HHAP-4 Data Tables

data_tables_r4 - City of Riverside - Revised2.cleaned.xlsx

Governing Body Meeting Agenda or Minutes

Agenda - 11-22-22 HHAP 4.pdf

Optional Supporting Documents

OHS_Action Plan_FINAL.pdf

FINAL HOME MOU SIGNED BY ALL AGENCIES.pdf

Part I. Landscape Analysis of Needs, Demographics, and Funding

Table 1 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.

Yes

Table 2 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.

Yes

Table 3 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.

Yes

Part II. Outcome Goals and Strategies for Achieving Those Goals

Copy and paste your responses to Tables 4 and 5 from the [HHAP-4 Data Tables](#) into the form below. All outcome goals are for the period between July 1, 2022 and June 30, 2025.

Table 4: Outcome Goals

Name of CoC

CA-608 Riverside City & County CoC

1a. Reducing the number of persons experiencing homelessness.

Goal Statement

By the end of the performance period, HDIS data for the Riverside City and County CoC will show 9,813 total people accessing services who are experiencing homelessness annually, representing 1,962 more people and a 25% increase from the baseline.

Goal Narrative

This goal will see an increase due to the number of people accessing services as a result of the integrated service delivery system and broadening our "no wrong door" approach and increased outreach investment. We also anticipate serving more people due to the rising cost of housing and inflation. This goal also aligns with our Homelessness Action Plan Goal #2 - Increase the Availability of Services, with a Focus on Physical, Mental Health, and Substance Use Disorder Treatment.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people accessing services who are experiencing homelessness
7,851	1,962	25%	9,813

Decrease/Increase in # of People

Increase

Optional Comments

The City will see an increase in this goal due to the increased number of outreach workers engaging linking homeless individuals and families to program and services due to the rise in rents.

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

Analysis of our local data shows that people who are experiencing significant mental illness and homelessness are accessing services at a decreasing rate of 34%, while all persons accessing services are increasing at a 20% rate.

Describe the trackable data goal(s) related to this Outcome Goal:

Increase the number of people accessing services who are experiencing homelessness and a significant mental illness by 14% by increasing behavioral health, mental health, substance use disorder services, and housing supports through Cross-Departmental/Cross-Sector supports by collaborating with Riverside

1b. Reducing the number of persons experiencing homelessness on a daily basis

Goal Statement

By the end of the performance period, data for the Riverside City and County CoC will show 1,386 total people experiencing unsheltered homelessness daily, representing 594 people and a 30% reduction from the baseline.

Goal Narrative

This goal aligns with our Homelessness Action Plan Goal #2 - Increase the Availability of Services, with a Focus on Physical, Mental Health, and Substance Use Disorder Treatment. The City is leveraging Riverside County HMIS data, 311 local call center data, and 211 United Way to identify newly homeless individuals and experiencing homelessness. As identified in the City's Homelessness Action Plan, the City will address homelessness through:

- Increased outreach services: The City has dedicated its local Measure Z resources towards the hiring of 14 outreach workers who will conduct case management through the community and Santa Ana Riverbottom focusing in areas around high fire danger areas with the support of two nurse outreach workers who will address physical health needs. Moreover, outreach teams will access the Robert Presley Detention Center to provide in-reach activities.
- Collaborating with our local school districts to identify programs and resources to assist newly homeless students and families.
- Funding social work interns with ARPA grant funds to be placed in city libraries to assess and connect homeless individuals and families and low-income residents with resources based on their needs.
- Educating hospitals on proper discharge regulations and resources available to assist homeless individuals being discharged from a hospital or medical facility.
- The City is working with the County to streamline the process for homeless prevention so one entity is contacted and responsible for referrals and connections to services.
- The City is leveraging prevention measures such as shared housing and workforce development and rental assistance.

Baseline Data	Change in # of People	Change as % of Baseline	Target Daily Estimate of # of people experiencing unsheltered homelessness
1,980	594	30%	1,386

Decrease/Increase in # of People

Decrease

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

The analysis of our local data shows that 277 unaccompanied youth experience unsheltered homelessness daily, which is increasing at a higher rate of 58%, than the total number of all persons increased rate of only 28%.

Describe the trackable data goal(s) related to this Outcome Goal:

Decrease the number of unaccompanied youth who experience unsheltered homelessness by 15% by

continuing to invest HHAP and other funding for youth specific interim sheltering and permanent housing services by June 2025. This goal will exceed our overall 10% reduction in the number of people experience unsheltered homelessness.

2. Reducing the number of persons who become newly homeless.

2. Reducing the number of persons who become newly homeless.

Goal Statement

By the end of the performance period, HDIS data for the Riverside City and County CoC will show 2,317 total people become newly homeless each year, representing 1,894 fewer people and a 45% reduction from the baseline.

Goal Narrative

This goal aligns with our Homelessness Action Plan Goal #2 - Increase the availability of services, with a focus on physical, mental health, and substance use disorder treatment.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people who become newly homeless each year
4,211	1,894	45%	2,317

Decrease/Increase in # of People

Decrease

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

Analysis of local data shows that while black or African American people represent 7% of the general population, they make up approximately 26% of all persons who become homeless for the first time each year on a daily basis. The increasing rate in which Black or African American people experience homelessness for the first time is 28%, while the increasing rate in which all individuals experiencing homelessness for the first time is only 17%.

Describe the trackable data goal(s) related to this Outcome Goal:

Reduce the number of Black or African American individuals who become homeless for the first time annually by 10% by incorporating a focus on racial equity data, analysis, and planned activities when submitting and reviewing applications for funding by June 2025. This exceeds our overall 5% reduction in the number of persons experiencing homeless for the first time annually.

3. Increasing the number of people exiting homelessness into permanent housing.

3. Increasing the number of people exiting homelessness into permanent housing.

Goal Statement

By the end of the performance period, HDIS data for the Riverside City and County CoC will show 2,217 total people exiting homelessness into permanent housing annually, representing 512 more people and a 30% increase from the baseline.

Goal Narrative

This goal aligns with our Homelessness Action Plan Goal No. 1 - Increase housing production with a focus on affordability. On a weekly basis Outreach Workers and Case Managers meet to discuss available housing units, status of clients to be housed, and provide additional assistance and solutions to barriers in getting clients housed.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people exiting homelessness into permanent housing
1,705	512	30%	2,217

Decrease/Increase in # of People
Increase

Optional Comments

The City will see an increase in the number of people exiting homelessness into permanent housing.

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

Analysis of local data shows that while black or African American people represent 7% of the general population, they make up approximately 26% of all persons who become homeless for the first time each year on a daily basis. Black and African American population experience homelessness at a higher rate when compared to other populations.

Describe the trackable data goal(s) related to this Outcome Goal:

Increase the number of Black or African American individuals who exit homelessness into permanent housing by 10% by embedding a racial equity lens into all homelessness and housing decisions by June 2025. Implementing Cultural Competency and Diversity, Equity, and Inclusion into professional development will also attribute to our work toward strengthening our racial equity lens. Outreach workers will participate in virtual, self-paced, certificated courses and take pre and post-tests to measure their knowledge before and after training.

4. Reducing the length of time persons remain homeless.

4. Reducing the length of time persons remain homeless.

Goal Statement

By the end of the performance period, HDIS data for the Riverside City and County CoC will show 96 days as the average length of time that persons are enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs annually, representing 41 fewer days and a 30% reduction from the baseline.

Goal Narrative

This goal aligns with our Homelessness Action Plan Goal No. 1 - Increase housing production with a focus on affordability, and Goal No. 2 - Increase the availability of services, with a focus on physical, mental health, and substance use disorder treatment.

Baseline Data	Change in # of Days	Change as % of Baseline	Target Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs
137	41	30%	96

Decrease/Increase in # of Days
Decrease

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

Analysis of local data shows among all persons accessing homeless services, the average number of days from street outreach to move in is 109, whereas, households with at least 1 child, the average length of days from street outreach to move in is 156.

Describe the trackable data goal(s) related to this Outcome Goal:

Decrease the number of days from street outreach to move in for households with at least 1 child by 1% by increasing funding that targets households with children by June 2025.

5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.

5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.

Goal Statement

By the end of the performance period, HDIS data for the Riverside City and County CoC will show 2% of people return to homelessness within 2 years after having exited homelessness to permanent housing, representing 6% fewer people and a 75% reduction from the baseline.

Goal Narrative

This goal aligns with our Homelessness Action Plan Goal No. 1 - Increase housing production with a focus on affordability, and Goal No. 2 - Increase the availability of services, with a focus on physical, mental health, and substance use disorder treatment. The City ensures that up to 24 months of rental assistance can be provided to a household due to the affordable housing waitlists being two years. The City's case

mangers hold weekly case conferencing meetings to discuss client's needs and any barriers that will prevent a household from remaining stably housed.

Baseline Data	Change in % of People	Change as % of Baseline	Target % of people who return to homelessness wihtin 2 years after having exited homelessness to permanent housing
8%	6%	75%	2%

Decrease/Increase in # of People
Decrease

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

Analysis of our local data shows in 2020, 16% of people who are experiencing substance use disorders return to homelessness after exiting homelessness to permanent housing, while only 8% of all persons who return to homelessness after having exited homelessness to permanent housing.

Describe the trackable data goal(s) related to this Outcome Goal:

Decrease the percentage of people who are experiencing substance abuse disorders who return to homelessness after exiting homelessness to permanent housing by 3% by increasing behavioral health, mental health, substance use disorder services, and housing supports through Cross-Departmental/Cross-Sector supports by collaborating with Riverside University Health Systems and the Cal Aim Initiative by June 2023. This will also decrease our overall 5% goal.

6. Increasing successful placements from street outreach.

6. Increasing successful placements from street outreach.

Goal Statement

By the end of the performance period, HDIS data for the Riverside City and County CoC will show 233 total people served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing 54 more people and a 30% increase from the baseline.

Goal Narrative

This goal aligns with our Homelessness Action Plan Goal No. 1 - Increase housing production with a focus on affordability, Goal No. 2 - Increase the availability of services, with a focus on physical, mental health, and substance use disorder treatment, and Goal No. 4 - Increase availability and effectiveness of Emergency Shelter.

On November 28, 2022, the City opened a 23 bed non-congregate shelter. The facility was funded through a combination of HHAP and Community Development Block Grant funds. The City has released a Request for Proposals (RFP) for a design/build non-congregate shelter to provide a minimum of 50 beds that would be funded through HHAP3 funding. The RFP is due at the end of November 2022. The City has been providing motel vouchers to the most vulnerable homeless individuals when emergency shelter and domestic violence shelter beds are not available while our outreach and case management teams work with the individual and/or family to find a more permanent situation.

The City is also looking at vacant city and county owned buildings for potential emergency shelter,

transitional housing and permanent supportive housing programs.

The City's Housing & Homelessness Committee has also requested City staff to research Overnight Camping programs to learn best practices that could possibly be implemented in the city.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.
179	54	30%	233

Decrease/Increase in # of People

Increase

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

Analysis of local data shows that the number of Hispanic/Latino people who are served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations is decreasing despite an increase in the overall number of Hispanics served.

Describe the trackable data goal(s) related to this Outcome Goal:

Increase the number of exits for Hispanic/Latinos that are served in street outreach projects, to emergency shelter, safe haven, transitional housing by 10% by embedding a focus on racial equity lens into all homelessness and housing decisions by June 2025. This will also increase the overall number of all persons.

Table 5: Strategies to Achieve Outcome Goals

Strategy 1

Type of Strategy

Increasing investments into, or otherwise scaling up, specific interventions or program types

Description

Increase supply of permanent supportive housing and other housing opportunities for persons experiencing homelessness including seniors needing ongoing supports.

Timeframe

7/1/2022 - 6/30/2025

Entities with Lead Responsibilities

City of Riverside; Housing developer partners

Measurable Targets

Create new housing opportunities for 25 Senior Households through shared housing program and facilitate the development of 199 units of permanent supportive housing between 7/1/2022 - 6/30/2025.

Performance Measure(s) to Be Impacted (Check all that apply)

- 3. Increasing the number of people exiting homelessness into permanent housing.
- 4. Reducing the length of time persons remain homeless.
- 6. Increasing successful placements from street outreach
- 7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 2

Type of Strategy

Reaching underserved and historically marginalized communities and populations

Description

Increase access to behavioral health services for persons experiencing homelessness

Timeframe

7/1/2022 - 6/30/2025

Entities with Lead Responsibilities

City of Riverside, Path of Life Ministries, and local universities

Measurable Targets

Develop Clinical Social Worker internship program to increase and enhance access to behavioral health services. Reduce unsheltered homelessness of people with serious behavioral health needs including substance use disorders by 5%.

Performance Measure(s) to Be Impacted (Check all that apply)

- 3. Increasing the number of people exiting homelessness into permanent housing.
- 4. Reducing the length of time persons remain homeless.
- 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
- 6. Increasing successful placements from street outreach
- 7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 3

Type of Strategy

Increasing investments into, or otherwise scaling up, specific interventions or program types

Description

Build non-congregate shelter(s)

Timeframe

7/1/2022 - 6/30/2025

Entities with Lead Responsibilities

City of Riverside

Measurable Targets

Increase availability of housing-focused emergency shelter with creation of 50 new units of non-

congregate shelter beds

Performance Measure(s) to Be Impacted (Check all that apply)

- 1. Reducing the number of persons experiencing homelessness.
- 3. Increasing the number of people exiting homelessness into permanent housing.
- 4. Reducing the length of time persons remain homeless.
- 6. Increasing successful placements from street outreach
- 7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 4

Type of Strategy

Expanding and strengthening cross-system partnerships and/or collaborative planning

Description

Enhance homelessness prevention efforts: Increase outreach to at-risk families through school district partnerships, strengthen in-reach services at jail to reduce exits to unsheltered homelessness; strengthen partnerships with workforce development agencies

Timeframe

7/1/2022 - 6/30/2025

Entities with Lead Responsibilities

City of Riverside

Measurable Targets

Reduce unsheltered family homelessness by 50%; Facilitate housing plans with justice-involved individuals pre-release; Connect 50 individuals to workforce/job readiness training.

Performance Measure(s) to Be Impacted (Check all that apply)

- 1. Reducing the number of persons experiencing homelessness.
- 2. Reducing the number of persons who become homeless for the first time.
- 3. Increasing the number of people exiting homelessness into permanent housing.
- 4. Reducing the length of time persons remain homeless.
- 6. Increasing successful placements from street outreach
- 7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 5

Type of Strategy

Improving access to supportive services and/or physical health and behavioral health services

Description

Increase street outreach capacity: Integrate medical services and critical time intervention into street outreach program. Increase capacity of teams for better geographic coverage and expanded hours.

Timeframe

7/1/2022 - 6/30/2025

Entities with Lead Responsibilities

City of Riverside

Measurable Targets

60% of people are engaged and connected to services that further their goals for safe placement and permanent housing.

Performance Measure(s) to Be Impacted (Check all that apply)

1. Reducing the number of persons experiencing homelessness.
2. Reducing the number of persons who become homeless for the first time.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
6. Increasing successful placements from street outreach
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 6

Type of Strategy

Expanding and strengthening cross-system partnerships and/or collaborative planning

Description

Implement the Memorandum for a Coordinated Response to Homelessness with the County of Riverside, which is a collaboration on reducing homelessness and addressing related issues in the City of Riverside.

Timeframe

7/1/2022 - 6/30/2025

Entities with Lead Responsibilities

City of Riverside; County of Riverside

Measurable Targets

60% of people are engaged and connected to services that further their goals for safe placement and permanent housing.

Performance Measure(s) to Be Impacted (Check all that apply)

1. Reducing the number of persons experiencing homelessness.
2. Reducing the number of persons who become homeless for the first time.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
6. Increasing successful placements from street outreach
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Click + Add Strategy above to add additional strategies as needed.

Part III. Narrative Responses

Copy and paste your responses to Part III. Narrative Responses from the [HHAP-4 Local Homelessness Action Plan & Application Template](#) into the form below.

Question 1

[50220.8(b)(3)(D)] My jurisdiction (e.g., City, County, CoC) collaborated with other overlapping jurisdictions to develop the strategies and goals related to HHAP-4

Q1

Yes

Question 2

[50220.8(b)(3)(D)] My jurisdiction (e.g., City, County, CoC) consulted with each of the following entities to determine how HHAP-4 funds would be used:

Public agencies (governmental entities)

Yes

Private sector partners (philanthropy, local businesses, CBOs, etc.)

Yes

Service providers (direct service providers, outreach, shelter providers, etc.)

Yes

Local governing boards

Yes

People with lived experience

Yes

Other

Yes

Other response

The City created a homeless task force made up of members from a public agency, private sector, fair housing, service providers and individuals with lived experience.

a. Please describe your most notable coordination and collaborative processes with these entities.

The Office of Homeless Solutions' most notable coordination was in-person meetings with individuals experiencing homelessness. We had an opportunity to present our Homelessness Action Plan to our target population and gain insight into needed activities, what they wanted to see more of, and what areas we could improve. Through the voices of individuals experiencing homelessness, we can provide and roll out activities that we know are needed. It is crucial to have collaborative processes with all stakeholders, especially those who will interact with programming, as all activities should include client-centered design. Individuals shared the importance of safe, equitable, affordable housing opportunities. People are interested in shared housing, especially senior citizens; having a roommate will alleviate social isolation. Education in the community about the causes of homelessness is critical as folks feel stigmatized and want others to know they are just like us. We meet with homeless neighbors monthly to keep them abreast of the progress made in our plan.

Additionally, we met with our CoC, County partner, local businesses, CBO's, partners, our Homelessness Task Force, the Housing and Homelessness Committee, and City Council to share eligible funding uses. In all the spaces mentioned above, affordable housing, rental subsidies, education, workforce development, and low-barrier shelter were noted as the most important.

Overall, people with lived experience, those currently experiencing homelessness, and all other stakeholders agree on the most critical item, affordable housing.

Question 3

[50220.8(b)(3)(B) and 50220.8(b)(3)(E)] My jurisdiction (e.g., City, County, CoC) is partnering or plans to use any round of HHAP funding to increase partnership with:

People with lived experience

Yes

Is this partnership formal or informal?

Formal partnering

Is this partnership current or planned?

Planned

Do HHAP Funds Support This Partnership?

No

Social services (CalFresh, Medi-cal, CalWORKs, SSI, VA Benefits, etc.)

Yes

Is this partnership formal or informal?

Formal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

No

Justice entities

Yes

Is this partnership formal or informal?

Formal partnering

Is this partnership current or planned?

Planned

Do HHAP Funds Support This Partnership?

Yes

Workforce system

Yes

Is this partnership formal or informal?

Informal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

No

Services for older adults

Yes

Is this partnership formal or informal?

Informal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

No

Services for people with disabilities

Yes

Is this partnership formal or informal?

Informal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

No

Child welfare system

Yes

Is this partnership formal or informal?

Informal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

No

Education system

Yes

Is this partnership formal or informal?

Informal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

No

Local Homeless Coordinated Entry System

Yes

Is this partnership formal or informal?

Formal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

No

Other (please specify)

No

a. Please describe your most notable partnership with these groups (e.g. MOUs, shared funding, data sharing agreements, service coordination, etc.)

The City has entered into a MOU with the County of Riverside for a Coordinated Response to Homelessness, which is a collaboration on reducing homelessness and addressing related issues in the City of Riverside. Each activity will have a city and county lead assigned to them to ensure that these activities move forward.

The City also is a member of the County's Homeless C.A.R.E. Team where county departments, cities and providers come together to brainstorm and identify resources for difficult cases relating to homeless individuals.

Question 4

[50220.8(b)(3)(B) and 50220.8(b)(3)(E)] My jurisdiction (e.g., City, County, CoC) is strengthening its **partnership, strategies, and resources** across:

Managed care plans and resources (such as the Housing and Homelessness Incentive Program [HHIP])

Yes

Physical and behavioral health care systems and resources

Yes

Public health system and resources

Yes

a. Please describe your most notable coordination, planning, and/or sharing of data/information that is occurring within these partnerships.

The City's Housing Authority Manager is the Vice Chair for the Riverside County Continuum of Care. Through her role, she has been involved in HHIP managed care plan development meetings with Molina

and IEHP health care providers.

Question 5

[50220.8(b)(3)(F)] Please select what actions your jurisdiction will take to ensure racial/ethnic/gender groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services:

[50220.8(b)(3)(F)] Please select what actions your jurisdiction will take to ensure racial/ethnic/gender groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services:

Ensuring those with lived experience have a role in program design, strategy development, and oversight
Developing workgroups and hosting training related to advancing equity

a. Please describe the most notable specific actions the jurisdiction will take regarding equity for racial/ethnic/gender groups.

Disproportionate racial/ethnic/gender groups will have priority access to resources and services.

Question 6

[50220.8(b)(3)(G)] My jurisdiction (e.g., City, County, CoC) has specific strategies to prevent exits to homelessness from **institutional settings** in partnership with the following mainstream systems:

Physical and behavioral health care systems and managed care plan organizations

Yes, informal partnering

Public health system

Yes, informal partnering

Criminal legal system and system for supporting re-entry from incarceration

Yes, informal partnering

Child welfare system

Yes, informal partnering

Affordable housing funders and providers

Yes, formal partnering

Income support programs

Yes, informal partnering

Education system

Yes, informal partnering

Workforce and employment systems

Yes, informal partnering

Other (please specify)

No

a. Please describe the most notable specific actions the jurisdiction will take to prevent exits to homelessness from institutional settings

The City of Riverside has 50 recuperative care beds and 28 mental health recuperative care beds that

institutional settings can exit homeless individuals into to assist with stabilizing them before they can be exit into an emergency shelter or permanent housing. The City also works closely with the County of Riverside to ensure that homeless individuals being exited from the Emergency Treatment Center (51/50) or the ARC (County drug and alcohol treatment facility) is connected to a shelter or board and care facility to ensure they are temporary housed and supported with case management.

Question 7

[50220.8(b)(3)(H)] Specific and quantifiable **systems improvements** that the applicant will take to improve the delivery of housing and services to people experiencing homelessness or at risk of homelessness, including, but not limited to, the following:

(I) Capacity building and workforce development for service providers within the jurisdiction, including removing barriers to contracting with culturally specific service providers and building the capacity of providers to administer culturally specific services.

The City of Riverside has engaged with the local chapter Inland Empire NAACP to integrate racial equity into gaps assessment and analysis. The City collaborates with the Center for Social Justice and Civil Liberties Union in conducting a needs assessment on opportunities to better serve communities of color within the homeless response system. The City is an active participant in the regional work to assess and address racial and gender disparities within the Riverside Continuum of Care.

The City follows state and federal procurement processes and has incorporated the following actions into the local process to select qualified providers that meet the needs of people experiencing homelessness including persons in groups that are overrepresented and underserved.

- 1) The City procures new subcontracts through a transparent and equitable process and emphasizes the importance of racial and gender equity.
- 2) The City encourages new partners and providers to apply for funding by marketing funding opportunities and conducting outreach to organizations that serve communities of color, LGBTQ+ populations, youth, and other underserved populations.
- 3) The City incorporates people experiencing homelessness including youth and adults into the selection process and funding decisions by integrating them into the reviewing and scoring of proposals received.
- 4) The City incorporates scoring criteria for applicants to include in their proposals their plans for integrating culturally responsive approaches to ensure racial and gender equity.

(II) Strengthening the data quality of the recipient's Homeless Management Information System.

The City will begin entering its non-State and HUD funded projects in HMIS such as Outreach Services, which is funded with the City's General Fund and local Measure Z funding initiative. The Riverside County Continuum of Care used to have a policy where you could only enter programs in HMIS if it was a requirement of the funder.

(III) Increasing capacity for pooling and aligning housing and services funding from existing, mainstream, and new funding.

The City continues to utilize its HOME Investment Partnerships Program and Permanent Local Housing Allocation funds towards the development of permanent supportive housing and affordable housing units. The City's Measure Z funds continue to be used to cover the cost of rental assistance case managers and landlord incentives. The City is researching an Inclusionary Housing Ordinance and vacant parcel tax to assist in the development of more housing units.

(IV) Improving homeless point-in-time counts.

Leveraging ArcGIS data to ensure we are utilizing captured data to respond to hotspots during PIT Counts helps engage and survey as many people as possible. We are collaborating with the City's IT department

to leverage this data and make sure platforms used by police, fire, and outreach can speak to each other.

(V) Improving coordinated entry systems to strengthen coordinated entry systems to eliminate racial bias, to create a youth-specific coordinated entry system or youth-specific coordinated entry access points, or to improve the coordinated entry assessment tool to ensure that it contemplates the specific needs of youth experiencing homelessness.

The City will continue to work with local school districts, youth shelter operators, and 211 to capture data crucial to understanding the needs of youth. This data will support a tailored approach to an improved coordinated entry assessment tool for youth experiencing homelessness.

Question 8

***Responses to these questions are for informational purposes only.**

What **information, guidance, technical assistance, training, and/or alignment of resources and programs** should Cal ICH and other State Agencies prioritize to support jurisdictions in progressing towards their Outcome Goals, Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness, and/or would otherwise help strengthen local partnerships, coordination, planning, and progress toward preventing and ending homelessness?

Information, Guidance, and Technical Assistance

Facilitation of planning processes and collaborative approaches among cross-agency and community-level partners

Technical assistance related to goal setting (generally)

Technical assistance on implementing performance-based contracting

Trainings on topics of equity

Alignment of Resources and Programs

In the space below, please describe what Cal ICH and other State Agencies should prioritize related to alignment of resources and programs, strengthening partnerships and collaborations, or any other ways that State can support communities' progress:

Untitled

Elevating the voice of our target population is powerful in creating a client-centered approach to addressing homelessness. Through this voice and research of the norms holding this Grand Challenge in place, we can begin working toward preventative measures and putting a stop to homelessness at the front end of the system.

Doing a deep dive into our region-specific data and suggesting evidence-based models that have been successful in other spaces would be appreciated. Matching us with universities working toward addressing social issues will provide a space for learning and growth; innovative ideas that can be implemented and studied over time through pre and post-tests/surveys are beneficial for research.

Part IV. Funding Plan Strategic Intent Narrative

Question 1

Eligible Use 1

Eligible Use Category Intended to be Supported with HHAP-4

1. Rapid rehousing

Approximate % of TOTAL HHAP-4 ALLOCATION to be used on this Eligible Use(%)
20.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)
10.00%

Activities to be Supported with HHAP-4

Rental assistance, security deposits and case management

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?

These funds will be used to help homeless individuals obtain housing and case management will assist the program participant with achieving housing stability and self-sufficiency. This program will lessen the time that an individual is on a By Name List waiting for a home connection. This activity will help support Goal No. 1a, 1b, 3, 4, 5, and 6.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?

The City uses its local Measure Z funds to cover the cost of case management, housing locator and landlord incentives. The HHAP-3 funds will be used to cover rental assistance and security deposits for homeless youth and homeless individuals.

Eligible Use 2

Eligible Use Category Intended to be Supported with HHAP-4

2. Operating subsidies

Approximate % of TOTAL HHAP-4 ALLOCATION to be used on this Eligible Use(%)
14.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)
0.00%

Activities to be Supported with HHAP-4

Operations of a 50 bed non-congregate shelter

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?

These funds will be used to cover the cost of operations of a non-congregate shelter and onsite case managers to help homeless individuals obtain interim and permanent housing. This activity will help support Goal No. 1a, 1b, 3, 4, and 6.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of

other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?

The City will also leverage its Permanent Local Housing Allocation entitlement funds towards ongoing operations of the non-congregate shelters.

Eligible Use 3

Eligible Use Category Intended to be Supported with HHAP-4

3. Street outreach

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)

7.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)

0.00%

Activities to be Supported with HHAP-4

Staffing cost for Street Outreach Case Management

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?

These funds will be used to fund two additional outreach workers to provide case management to homeless individuals living on the streets with the goal of obtaining shelter, interim housing and/or permanent housing. Assessments will be conducted and based on each individual's needs, referrals will be provided to assist with those needs. This activity will help support Goals No. 1a, 1b, 3, and 4.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?

The City will leverage its General Fund and local Measure Z funding to fund 14 Street Outreach Worker positions. These individuals will be part of the Public Safety and Engagement Team, a multidisciplinary collaboration between outreach, code enforcement, police, and fire. The team will offer programs and resources to those living in encampments and on the streets. This team will also be working with the County of Riverside's multidisciplinary team to assist individuals with chronic mental health conditions.

Eligible Use 4

Eligible Use Category Intended to be Supported with HHAP-4

4. Services coordination

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)

3.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)

0.00%

Activities to be Supported with HHAP-4

Operations of the Project Connect Program

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?

These funds will be used to fund the operations of the Project Connect Program that will provide a warm handoff to justice-involved and previously justice-involved individuals. The program operator will connect individuals with shelter or interim housing and other programs based on the unique needs of each

individual. This activity will support Goals No. 1a, 1b, 3, and 4.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?

The City's Office of Homeless Solution Officer will be offering resources to individuals who are incarcerated within the local county jail in the City of Riverside. Upon release these individuals will be connected to supports and services.

Eligible Use 5

Eligible Use Category Intended to be Supported with HHAP-4

5. Systems support

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)

1.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)

0.00%

Activities to be Supported with HHAP-4

Software program related costs for outreach efforts and encampment responses.

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?

These funds will be used to cover the cost of the Outreach Grid system that tracks outreach efforts and encampment responses. The system will also help us track data needed to achieve our HHAP goals and the goals outlined in the City's Homelessness Action Plan.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?

Once Riverside County's HMIS system is able to track GPS locations of encampments and outreach engagements, the City will be able to utilize the County's HMIS system and will no longer need to use Outreach Grid.

Eligible Use 6

Eligible Use Category Intended to be Supported with HHAP-4

6. Delivery of permanent housing

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)

46.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)

0.00%

Activities to be Supported with HHAP-4

Acquisition and rehabilitation of a hotel or motel or an existing building to create an innovative housing solution

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?

These funds will be used to cover the cost of acquisition and rehabilitation of a hotel or motel or an

existing building to create an innovative housing solution. This activity will support Goals No. 1a, 1b, 3, 4, and 6.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?

The City will leverage its HOME Investment Partnerships Program and Permanent Local Housing Allocation entitlement funds to carry out this activity. This activity will help fill the growing need for affordable housing. The City's RHNA very low income and low income requirement is 4,861 units and the City has 689 affordable housing units in the pipeline for development of which 199 of these units are permanent supportive housing units.

Eligible Use 7

Eligible Use Category Intended to be Supported with HHAP-4

7. Prevention and diversion

Approximate % of TOTAL HHAP-4 ALLOCATION to be used on this Eligible Use(%)

2.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)

0.00%

Activities to be Supported with HHAP-4

Cover past due rent for very low-income households at-risk of becoming homeless.

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?

These funds will be used to cover the cost of very low-income households who are behind in their rent and are at-risk of becoming homeless. This activity will support Goal No. 2 and 5.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?

The City is working with the County on creating one call center for homeless prevention so that those in need don't have to call numerous agencies for assistance.

Eligible Use 8

Eligible Use Category Intended to be Supported with HHAP-4

10. Administrative (up to 7%)

Approximate % of TOTAL HHAP-4 ALLOCATION to be used on this Eligible Use(%)

7.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)

0.00%

Activities to be Supported with HHAP-4

Staff relocated costs for overseeing the HHAP-4 grant

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?

These funds will be used to cover staff related costs for overseeing the HHAP-4 grant.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?

N/A

Question 2

Please describe how the planned investments of HHAP-4 resources and implementation of the activities to be supported will:

Help drive progress toward achievement of the Outcome Goals and Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness (as identified in Part II above):

Populations disproportionately impacted by homelessness will be prioritized for programs funded by HHAP-4.

Help address racial inequities and other inequities in the jurisdiction's homelessness response system:

Build a shared understanding through data analysis and stakeholder engagement...

Use data to understand the scope of disparities and overrepresentation based on race and ethnicity in our local homelessness service systems. Map the local stakeholders who have a role in turning the tide on these statistics, including local leaders, culturally specific organizations, religious and faith-based groups, local social service agencies, law enforcement, educators, landlords, housing providers, grantees, and most importantly, people of color with lived experiences of homelessness.

Engage in sometimes difficult conversations with partners to build a shared understanding of the dynamics that perpetuate these statistics locally and commit to continuing these conversations.

Develop a quarterly newsletter that will educate readers on the causes of homelessness, including racial disparities that lead to economic despair, incarceration, and stigmatization.

Be aligned with health and behavioral health care strategies and resources, including resources of local Medi-Cal managed care plans:

The HHAP-4 funded activities will be leveraging health and behavioral health care strategies and resources including outreach and leveraging local Medi-Cal managed care plans to support and expand homeless programs that help homeless individuals exit the street into permanent housing.

Support increased exits to permanent housing among people experiencing homelessness:

The City's Measure Z funding and HHAP-4 funding will help create new permanent supportive housing units and increase outreach services to help homeless individuals and families exit the streets into permanent housing.

Certification

I certify that all information included in this Application is true and accurate to the best of my knowledge.

Yes

Table 1. Landscape Analysis of Needs and Demographics

	People Experiencing Homelessness	Source and Date Timeframe of Data
Population and Living Situations		
TOTAL # OF PEOPLE EXPERIENCING HOMELESSNESS	3,316	2022 PIT Count Data
# of People Who are Sheltered (ES, TH, SH)	1,336	2022 PIT Count Data
# of People Who are Unsheltered	1,980	2022 PIT Count Data
Household Composition		
# of Households without Children	1,825	2022 PIT Count Data
# of Households with At Least 1 Adult & 1 Child	9	2022 PIT Count Data
# of Households with Only Children	19	2022 PIT Count Data
Sub-Populations and Other Characteristics		
# of Adults Who are Experiencing Chronic Homelessness	816	2022 PIT Count Data
# of Adults Who are Experiencing Significant Mental Illness	477	2022 PIT Count Data
# of Adults Who are Experiencing Substance Abuse Disorders	473	2022 PIT Count Data
# of Adults Who are Veterans	195	2022 PIT Count Data
# of Adults with HIV/AIDS	25	2022 PIT Count Data
# of Adults Who are Survivors of Domestic Violence	95	2022 PIT Count Data
# of Unaccompanied Youth (under 25)	313	2022 PIT Count Data
# of Parenting Youth (under 25)	5	2022 PIT Count Data
# of People Who are Children of Parenting Youth	3	2022 PIT Count Data
Gender Demographics		
# of Women/Girls	1,185	2022 PIT Count Data
# of Men/Boys	2,111	2022 PIT Count Data
# of People Who are Transgender	9	2022 PIT Count Data
# of People Who are Gender Non-Conforming	11	2022 PIT Count Data
Ethnicity and Race Demographics		
# of People Who are Hispanic/Latino	1,169	2022 PIT Count Data
# of People Who are Non-Hispanic/Non-Latino	2,147	2022 PIT Count Data
# of People Who are Black or African American	632	2022 PIT Count Data
# of People Who are Asian	36	2022 PIT Count Data
# of People Who are American Indian or Alaska Native	110	2022 PIT Count Data
# of People Who are Native Hawaiian or Other Pacific Islander	27	2022 PIT Count Data
# of People Who are White	1,070	2022 PIT Count Data
# of People Who are Multiple Races	272	2022 PIT Count Data

**If data is not available, please input N/A in the cell and explain why the data is not available below:*

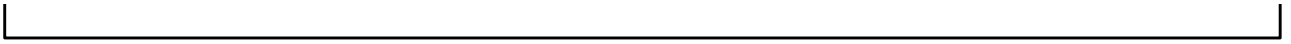


Table 2. Landscape Analysis of People Being Served									
	Permanent Supportive Housing (PSH)	Rapid Rehousing (RRH)	Transitional Housing (TH)	Emergency Shelter (IH / ES)	Diversion Services and Assistance (DIV)	Homelessness Prevention Services & Assistance (HP)	Outreach and Engagement Services (O/R)	Other: [Identify]	Source(s) and Timeframe of Data
Household Composition									
# of Households without Children	940	652	80	2,951	0	249	1,716		
# of Households with At Least 1 Adult & 1 Child	107	674	2	344	0	310	36		
# of Households with Only Children	0	2	0	237	0	5	15		
Sub-Populations and Other Characteristics									
# of Adults Who are Experiencing Chronic Homelessness	146	256	7	665	0	3	727		
# of Adults Who are Experiencing Significant Mental Illness	600	60	21	733	0	13	646		
# of Adults Who are Experiencing Substance Abuse Disorders	40	1	0	43	0	1	16		
# of Adults Who are Veterans	491	208	43	195	0	56	144		
# of Adults with HIV/AIDS	21	7	0	42	0	0	27		
# of Adults Who are Survivors of Domestic Violence	141	172	1	412	0	14	135		
# of Unaccompanied Youth (under 25)	0	2	0	233	0	9	15		
# of Parenting Youth (under 25)	6	92	0	HDIS breakdown provides the total household with children but does not breakdown by parenting youth or the children of parenting youth. STELLA provides this information however the breakdown for TH and ES projects combined	0	Breakdown not available on HDIS, Stella or LSA	Breakdown not available on HDIS, Stella or LSA		
# of People Who are Children of Parenting Youth	9	119	0	HDIS breakdown provides the total household with children but does not breakdown by parenting youth or children of parenting youth. STELLA provides this information however the breakdown for TH and ES projects combined	0	Breakdown not available on HDIS, Stella or LSA	Breakdown not available on HDIS, Stella or LSA		
Gender Demographics									
# of Women/Girls	429	77	23	1,720	0	819	756		
# of Men/Boys	791	15	56	2,354	0	673	1,125		
# of People Who are Transgender	6	0	3	15	0	1	6		
# of People Who are Gender Non-Conforming	1	0	2	9	0	1	2		
Ethnicity and Race Demographics									
# of People Who are Hispanic/Latino	245	33	37	1,655	0	534	577		
# of People Who are Non-Hispanic/Non-Latino	982	59	46	2,413	0	897	1,265		
# of People Who are Black or African American	324	33	23	969	0	335	346		
# of People Who are Asian	9	1	4	43	0	15	16		
# of People Who are American Indian or Alaska Native	27	2	2	82	0	3	45		
# of People Who are Native Hawaiian or Other Pacific Islander	8	2	1	27	0	13	11		
# of People Who are White	560	19	14	1,151	0	360	807		
# of People Who are Multiple Races	51	17	2	110	0	9	31		
	Permanent Supportive Housing Program data used- STELLA Timeframe: 10/01/2020-09/30/2021 and HDIS Data Highlighted yellow (Sup population questions- Mental Health, Substance abuse, and HIV/AIDS)- Timeframe: 07/01/2020-06/30/2021	Rapid Rehousing (RRH) Program data used- STELLA Timeframe: 10/01/2020-09/30/2021 and HDIS Data Highlighted yellow (Sup population questions- Mental Health, Substance abuse, and HIV/AIDS)- Timeframe: 07/01/2020-06/30/2021	Transitional Housing Program(all data source)- HDIS Data and 07/01/2020-06/30/2021 Time frame	Emergency Shelter Program(all data source)- HDIS Data and 07/01/2020-06/30/2021 Time frame	While diversion is an active process throughout our continuum of care, it is currently not being tracked in HIMS and therefore cannot be quantified across the system. We're working on incorporating tracking diversionary services in HIMS this fiscal year.	Homelessness Prevention Program data used- HDIS Data and 07/01/2020-06/30/2021 Time frame	Street Outreach Program data used- HDIS Data and 07/01/2020-06/30/2021 Time frame		

*If data is not available, please input N/A in the cell and explain why the data is not available below:

Table 3. Landscape Analysis of State, Federal and Local Funding

Funding Program <i>(choose from drop down options)</i>	Fiscal Year <i>(select all that apply)</i>	Total Amount Invested into Homelessness Interventions	# of Vouchers <i>(if applicable)</i>	Funding Source*	Intervention Types Supported with Funding <i>(select all that apply)</i>	Brief Description of Programming and Services Provided	Populations Served <i>(please x the appropriate population[s])</i>	
HOME Program - via HUD	FY 2021-2022	\$ 270,958.00	16	Federal Agency	Permanent Supportive and Service-Enriched Housing	Funds support 0.50 FTE of a Case Manager and Supportive Services and Operations of 26 Permanent Supportive Housing Units.	<input checked="" type="checkbox"/> ALL PEOPLE EXPERIENCING HOMELESSNESS <input type="checkbox"/> People Exp Chronic Homelessness <input type="checkbox"/> People Exp Severe Mental Illness <input type="checkbox"/> People Exp Substance Abuse Disorders	
	FY 2022-2023	\$ 479,720.00	26					<input type="checkbox"/> TARGETED POPULATIONS (please "x" all that apply) <input type="checkbox"/> People Exp Chronic Homelessness <input type="checkbox"/> Veterans <input type="checkbox"/> Parenting Youth
	FY 2023-2024	\$ 479,720.00	26					<input type="checkbox"/> People Exp Severe Mental Illness <input type="checkbox"/> People Exp HIV/ AIDS <input type="checkbox"/> Children of Parenting Youth
	FY 2024-2025	\$ 479,720.00	26					<input type="checkbox"/> People Exp Substance Abuse Disorders <input type="checkbox"/> Unaccompanied Youth <input checked="" type="checkbox"/> Other (Disabled)
Emergency Solutions Grants (ESG) - via HCD	FY 2021-2022	\$ 271,229.00	6	Federal Agency	Interim Housing/Congregate/Non-Congregate Shelter Rental Assistance/Rapid Rehousing Administrative Activities	Funds will be to cover the cost of the Emergency Shelter Program operations and rental assistance through the Rapid Re-Housing Program. A minimum of 654 households will be assisted.	<input checked="" type="checkbox"/> ALL PEOPLE EXPERIENCING HOMELESSNESS <input type="checkbox"/> People Exp Chronic Homelessness <input type="checkbox"/> People Exp Severe Mental Illness <input type="checkbox"/> People Exp Substance Abuse Disorders	
	FY 2022-2023	\$ 268,894.00	6					<input type="checkbox"/> TARGETED POPULATIONS (please "x" all that apply) <input type="checkbox"/> People Exp Chronic Homelessness <input checked="" type="checkbox"/> Veterans <input type="checkbox"/> Parenting Youth
	FY 2023-2024	\$ 268,894.00	6					<input type="checkbox"/> People Exp Severe Mental Illness <input type="checkbox"/> People Exp HIV/ AIDS <input type="checkbox"/> Children of Parenting Youth
	FY 2024-2025	\$ 268,894.00	6					<input type="checkbox"/> People Exp Substance Abuse Disorders <input type="checkbox"/> Unaccompanied Youth <input checked="" type="checkbox"/> Other (please enter here)
Emergency Solutions Grants - CV (ESG-CV) - via HUD	FY 2021-2022	\$ 3,069,328.80		Federal Agency	Interim Housing/Congregate/Non-Congregate Shelter Outreach and Engagement	Funds were provided for Congregate and Non-Congregate Shelter operations and increased outreach services.	<input checked="" type="checkbox"/> ALL PEOPLE EXPERIENCING HOMELESSNESS <input type="checkbox"/> People Exp Chronic Homelessness <input type="checkbox"/> People Exp Severe Mental Illness <input type="checkbox"/> People Exp Substance Abuse Disorders	
		\$ -						<input type="checkbox"/> TARGETED POPULATIONS (please "x" all that apply) <input type="checkbox"/> People Exp Chronic Homelessness <input type="checkbox"/> Veterans <input type="checkbox"/> Parenting Youth
		\$ -						<input type="checkbox"/> People Exp Severe Mental Illness <input type="checkbox"/> People Exp HIV/ AIDS <input type="checkbox"/> Children of Parenting Youth
		\$ -						<input type="checkbox"/> People Exp Substance Abuse Disorders <input type="checkbox"/> Unaccompanied Youth <input type="checkbox"/> Other (please enter here)
Local General Fund	FY 2021-2022	\$ 1,380,079.00		Local Agency	Outreach and Engagement Administrative Activities	Funding is used to cover operation costs of the Riverside Access Center that connects homeless individuals to shelter and programs and Outreach teams (Street Outreach, Nurse Outreach and Public Safety & Engagement Team for the Urban and Wildland areas) that conduct needs assessments and makes referrals to shelters and programs based on an individual's needs.	<input checked="" type="checkbox"/> ALL PEOPLE EXPERIENCING HOMELESSNESS <input type="checkbox"/> People Exp Chronic Homelessness <input type="checkbox"/> People Exp Severe Mental Illness <input type="checkbox"/> People Exp Substance Abuse Disorders	
	FY 2022-2023	\$ 3,054,417.00						<input type="checkbox"/> TARGETED POPULATIONS (please "x" all that apply) <input type="checkbox"/> People Exp Chronic Homelessness <input checked="" type="checkbox"/> Veterans <input type="checkbox"/> Parenting Youth
	FY 2023-2024	\$ 2,939,417.00						<input type="checkbox"/> People Exp Severe Mental Illness <input type="checkbox"/> People Exp HIV/ AIDS <input type="checkbox"/> Children of Parenting Youth
	FY 2024-2025	\$ 2,939,417.00						<input type="checkbox"/> People Exp Substance Abuse Disorders <input type="checkbox"/> Unaccompanied Youth <input type="checkbox"/> Other (please enter here)
HOME Program - via HUD	FY 2021-2022	\$ 1,750,000.00	16	Federal Agency	Rental Assistance/Rapid Rehousing Permanent Supportive and Service-Enriched Housing Administrative Activities	Funding is used to provide funding for the development of permanent supportive housing and affordable housing, tenant-based rental assistance and administrative costs.	<input checked="" type="checkbox"/> ALL PEOPLE EXPERIENCING HOMELESSNESS <input type="checkbox"/> People Exp Chronic Homelessness <input type="checkbox"/> People Exp Severe Mental Illness <input type="checkbox"/> People Exp Substance Abuse Disorders	
	FY 2022-2023	\$ 1,919,433.97	12					<input type="checkbox"/> TARGETED POPULATIONS (please "x" all that apply) <input type="checkbox"/> People Exp Chronic Homelessness <input type="checkbox"/> Veterans <input type="checkbox"/> Parenting Youth
	FY 2023-2024	\$ 1,919,433.97	12					<input type="checkbox"/> People Exp Severe Mental Illness <input type="checkbox"/> People Exp HIV/ AIDS <input type="checkbox"/> Children of Parenting Youth
	FY 2024-2025	\$ 1,919,433.97	12					<input type="checkbox"/> People Exp Substance Abuse Disorders <input type="checkbox"/> Unaccompanied Youth <input type="checkbox"/> Other (please enter here)
Permanent Local Housing Allocation	FY 2021-2022	\$ -		State Agency	Interim Housing/Congregate/Non-Congregate Shelter Permanent Supportive and Service-Enriched Housing Administrative Activities	Funding from the Permanent Local Housing Allocation entitlement to support shelter operations and creation of permanent supportive housing units.	<input checked="" type="checkbox"/> ALL PEOPLE EXPERIENCING HOMELESSNESS <input type="checkbox"/> People Exp Chronic Homelessness <input type="checkbox"/> People Exp Severe Mental Illness <input type="checkbox"/> People Exp Substance Abuse Disorders	
	FY 2022-2023	\$ 622,125.00						<input type="checkbox"/> TARGETED POPULATIONS (please "x" all that apply) <input type="checkbox"/> People Exp Chronic Homelessness <input type="checkbox"/> Veterans <input type="checkbox"/> Parenting Youth
	FY 2023-2024	\$ 1,332,397.00						<input type="checkbox"/> People Exp Severe Mental Illness <input type="checkbox"/> People Exp HIV/ AIDS <input type="checkbox"/> Children of Parenting Youth
	FY 2024-2025	\$ 1,332,397.00						<input type="checkbox"/> People Exp Substance Abuse Disorders <input type="checkbox"/> Unaccompanied Youth <input checked="" type="checkbox"/> Other (Youth - 18 - 24 years of age)
HHAP 1 - 3	FY 2022-2023	\$ 1,650,351.48		State Agency	Interim Housing/Congregate/Non-Congregate Shelter Permanent Supportive and Service-Enriched Housing Administrative Activities	HHAP 1 - 3 funding to support rapid rehousing, operating subsidies, street outreach, services coordination, systems support, prevention and diversion and administration	<input checked="" type="checkbox"/> ALL PEOPLE EXPERIENCING HOMELESSNESS <input type="checkbox"/> People Exp Chronic Homelessness <input type="checkbox"/> People Exp Severe Mental Illness <input type="checkbox"/> People Exp Substance Abuse Disorders	
	FY 2023-2024	\$ 7,819,790.42						<input type="checkbox"/> TARGETED POPULATIONS (please "x" all that apply) <input type="checkbox"/> People Exp Chronic Homelessness <input type="checkbox"/> Veterans <input type="checkbox"/> Parenting Youth
	FY 2024-2025	\$ 1,721,664.40						<input type="checkbox"/> People Exp Severe Mental Illness <input type="checkbox"/> People Exp HIV/ AIDS <input type="checkbox"/> Children of Parenting Youth
	FY 2025-2026	\$ 801,162.34						<input type="checkbox"/> People Exp Substance Abuse Disorders <input type="checkbox"/> Unaccompanied Youth <input checked="" type="checkbox"/> Other (Youth - 18 - 24 years of age)
HHAP 4	FY 2023-2024	\$ 4,319,526.32		State Agency	Interim Housing/Congregate/Non-Congregate Shelter Permanent Supportive and Service-Enriched Housing Administrative Activities	HHAP 4 funding to support rapid rehousing, operating subsidies, street outreach, delivery of permanent housing, services coordination, systems support, prevention and diversion and administration	<input checked="" type="checkbox"/> ALL PEOPLE EXPERIENCING HOMELESSNESS <input type="checkbox"/> People Exp Chronic Homelessness <input type="checkbox"/> People Exp Severe Mental Illness <input type="checkbox"/> People Exp Substance Abuse Disorders	
	FY 2024-2025	\$ 1,927,173.29						<input type="checkbox"/> TARGETED POPULATIONS (please "x" all that apply) <input type="checkbox"/> People Exp Chronic Homelessness <input type="checkbox"/> Veterans <input type="checkbox"/> Parenting Youth
	FY 2025-2026	\$ 2,023,778.93						<input type="checkbox"/> People Exp Severe Mental Illness <input type="checkbox"/> People Exp HIV/ AIDS <input type="checkbox"/> Children of Parenting Youth
	FY 2026-2027	\$ 590,088.26						<input type="checkbox"/> People Exp Substance Abuse Disorders <input type="checkbox"/> Unaccompanied Youth <input checked="" type="checkbox"/> Other (Youth - 18 - 24 years of age)

* NOTE: Private funder(s) option here could include philanthropy, resources from managed care plans organizations, corporate funders, or other private sources of funding

Table 4. Outcome Goals

Outcome Goal #1a: Reducing the number of persons experiencing homelessness.			
Goal Statement: By the end of the performance period, HDIS data for the Riverside City and County CoC will show 9,813 total people accessing services who are experiencing homelessness annually, representing 1,962 more people and a 25% increase from the baseline.			
<i>*Please be sure to copy and paste the goal statement from this application template to Cognito, and only update the fields in [brackets].</i>			
Goal Narrative: This goal will see an increase due to the number of people accessing services as a result of the integrated service delivery system and broadening our "no wrong door" approach and increased outreach investment. We also anticipate to serve more people due to factors such as inflation and the rising cost of housing. This goal also aligns with our Homelessness Action Plan Goal #2 - Increase the Availability of Services, with a Focus on Physical, Mental Health, and Substance Use Disorder Treatment.			
Baseline Data: Annual estimate of number of people accessing services who are experiencing homelessness	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people accessing services who are experiencing homelessness
7,851	1,962	25%	9,813
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>	
Analysis of our local data shows that people who are experiencing significant mental illness and homelessness are accessing services at a decreasing rate of 34%, while all persons accessing services are increasing at a 20% rate.		Increase the number of people accessing services who are experiencing homelessness and a significant mental illness by 14% by increasing behavioral health, mental health, substance use disorder services, and housing supports through Cross-Departmental/Cross-Sector supports by collaborating with Riverside University Health Systems and the Cal Aim Initiative by June 2023.	

Outcome Goal #1b: Reducing the number of persons experiencing homelessness on a daily basis.			
Goal Statement: By the end of the performance period, data for the Riverside City and County CoC will show 1,386 total people experiencing unsheltered homelessness daily, representing 594 people and a 30% reduction from the baseline.			
<i>*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].</i>			
Goal Narrative: This goal aligns with our Homelessness Action Plan Goal #2 - Increase the Availability of Services, with a Focus on Physical, Mental Health, and Substance Use Disorder Treatment.			
Baseline Data: Daily Estimate of # of people experiencing unsheltered homelessness	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Daily Estimate of # of people experiencing unsheltered homelessness
1,980	594	30%	1,386
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>	
The analysis of our local data shows that 277 unaccompanied youth experience unsheltered homelessness daily, which is increasing at a higher rate of 58%, than the total number of all persons increased rate of only 28%.		Decrease the number of unaccompanied youth who experience unsheltered homelessness by 15% by continuing to invest HHAP and other funding for youth specific interim sheltering and permanent housing services by June 2025. This goal will exceed our overall 10% reduction in the number of people experience unsheltered homelessness.	

Outcome Goal #2: Reducing the number of persons who become newly homeless.			
Goal Statement: By the end of the performance period, HDIS data for the Riverside City and County CoC will show 2,317 total people become newly homeless each year, representing 1,894 fewer people and a 45% reduction from the baseline.			
<i>*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].</i>			
Goal Narrative: This goal aligns with our Homelessness Action Plan Goal #2 - Increase the availability of services, with a focus on physical, mental health, and substance use disorder treatment.			
Baseline Data: Annual Estimate of # of people who become newly homeless each year	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people who become newly homeless each year
4,211	1,894	45%	2,317
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>	
Analysis of local data shows that while black or African American people represent 7% of the general population, they make up approximately 26% of all persons who become homeless for the first time each year on a daily basis. The increasing rate in which Black or African American people experiencing homelessness for the first time is 28%, while the increasing rate in which all individuals experiencing homelessness for the first time is only 17%.		Reduce the number of Black or African American individuals who become homeless for the first time annually by 10% by incorporating a focus on racial equity data, analysis, and planned activities when submitting and reviewing applications for funding by June 2025. This exceeds our overall 5% reduction in the number of person experiencing homeless for the first time annually.	

Outcome Goal #3. Increasing the number of people exiting homelessness into permanent housing.			
Goal Statement: By the end of the performance period, HDIS data for the Riverside City and County CoC will show 2,217 total people exiting homelessness into permanent housing annually, representing 512 more people and a 30% increase from the baseline.			
<i>*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].</i>			
Goal Narrative: This goal aligns with our Homelessness Action Plan Goal No. 1 - Increase housing production with a focus on affordability.			
Baseline Data: Annual Estimate of # of people exiting homelessness into permanent housing	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people exiting homelessness into permanent housing
1,705	512	30%	2,217
Describe Your Related Goals for			
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>	
Analysis of local data shows that while black or African American people represent 7% of the general population, they make up approximately 26% of all persons who become homeless for the first time each year on a daily basis. Black and African American population experience homelessness at a higher rate when compared to other populations.		Increase the number of Black or African American individuals who exit homelessness into permanent housing by 10% by embedding a racial equity lens into all homelessness and housing decisions by June 2025.	

Outcome Goal #4. Reducing the length of time persons remain homeless.			
Goal Statement: By the end of the performance period, HDIS data for the Riverside City and County CoC will show 96 days as the average length of time that persons are enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs annually, representing 41 fewer days and a 30% reduction from the baseline.			
<i>*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].</i>			
Goal Narrative: This goal aligns with our Homelessness Action Plan Goal No. 1 - Increase housing production with a focus on affordability, and Goal No. 2 - Increase the availability of services, with a focus on physical, mental health, and substance use disorder treatment.			
Baseline Data: Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs
137	41 days	30%	96
Describe Your Related Goals for			
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>	
Analysis of local data shows among all persons accessing homeless services, the average number of days from street outreach to move in is 109, whereas, households with at least 1 child, the average length of days from street outreach to move in is 156.		Decrease the number of days from street outreach to move in for households with at least 1 child by 1% by increasing funding that targets households with children by June 2025.	

Outcome Goal #5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.			
Goal Statement: By the end of the performance period, HDIS data for the Riverside City and County CoC will show 2% of people return to homelessness within 2 years after having exited homelessness to permanent housing, representing 6% fewer people and a 75% reduction from the baseline.			
<i>*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].</i>			
Goal Narrative: This goal aligns with our Homelessness Action Plan Goal No. 1 - Increase housing production with a focus on affordability, and Goal No. 2 - Increase the availability of services, with a focus on physical, mental health, and substance use disorder treatment.			
Baseline Data: % of people who return to homelessness within 2 years after having exited homelessness to permanent housing	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in % of People	Change as % of Baseline	Target % of people who return to homelessness within 2 years after having exited homelessness to permanent housing
8%	6%	75%	2%
Describe Your Related Goals for			
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>	

<p>Analysis of our local data shows in 2020, 16% of people who are experiencing substance use disorders return to homelessness after exiting homelessness to permanent housing, while only 8% of all persons who return to homelessness after having exited homelessness to permanent housing.</p>	<p>Decrease the percentage of people who are experiencing substance abuse disorders who return to homelessness after exiting homelessness to permanent housing by 3% by increasing behavioral health, mental health, substance use disorder services, and housing supports through Cross-Departmental/Cross-Sector supports by collaborating with Riverside University Health Systems and the Cal Aim Initiative by June 2023. This will also decrease our overall 5% goal.</p>
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Outcome Goal #6. Increasing successful placements from street outreach.

Goal Statement:
 By the end of the performance period, HDIS data for the **Riverside City and County CoC** will show **233** total people served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing **54 more** people and a **30% increase** from the baseline.

**Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].*

Goal Narrative:
 This goal aligns with our Homelessness Action Plan Goal No. 1 - Increase housing production with a focus on affordability, Goal No. 2 - Increase the availability of services, with a focus on physical, mental health, and substance use disorder treatment, and Goal No. 4 - Increase availability and effectiveness of Emergency Shelter.

Baseline Data: Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.	Outcome Goals July 1, 2022 - June 30, 2025		Target Annual Estimate of # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.
179	Change in # of People	Change as % of Baseline	233
	54	30%	

Describe Your Related Goals for

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>
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<p>Analysis of local data shows that the number of Hispanic/Latino people who are served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations is decreasing despite an increase in the overall number of Hispanics served.</p>	<p>Increase the number exits for people who Hispanic/Latino that are served in street outreach projects, to emergency shelter, safe haven, transitional housing by 10% by embedding a focus on racial equity lens into all homelessness and housing decisions by June 2025. This will also increase the overall number of all persons.</p>
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Table 5. Strategies to Achieve Outcome Goals

Strategy	Performance Measure to Be Impacted (Check all that apply)
<p>Increasing investments into, or otherwise scaling up, specific interventions or program types</p>	<p><input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.</p> <p><input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.</p> <p><input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.</p> <p><input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless.</p> <p><input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.</p> <p><input type="checkbox"/> 6. Increasing successful placements from street outreach.</p> <p><input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.</p>
<p>Description</p>	
<p>Increase supply of permanent supportive housing and other housing opportunities for persons experiencing homelessness including seniors needing ongoing supports.</p>	
<p>Timeframe</p>	
<p>7/1/2022 - 6/30/2025</p>	
<p>Entities with Lead Responsibilities</p>	
<p>City of Riverside; Housing developer partners</p>	
<p>Measurable Targets</p>	
<p>Create new housing opportunities for 25 Senior Households through shared housing program and facilitate the development of 199 units of permanent supportive housing between 7/1/2022 - 6/30/2025.</p>	

Strategy	Performance Measure to Be Impacted (Check all that apply)
<p>Reaching underserved and historically marginalized communities and populations</p>	<p><input type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.</p> <p><input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.</p> <p><input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.</p>
<p>Description</p>	
<p>Increase access to behavioral health services for persons experiencing homelessness</p>	
<p>Timeframe</p>	

7/1/2022 - 6/30/2025	<input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless. <input checked="" type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. <input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach. <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
City of Riverside, Path of Life Ministries, and local universities	
Develop Clinical Social Worker internship program to increase and enhance access to behavioral health services. Reduce unsheltered homelessness of people with serious behavioral health needs including substance use disorders by 5%.	

Increasing investments into, or otherwise scaling up, specific interventions or program types	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. <input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing. <input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless. <input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. <input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach. <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
Build non-congregate shelter(s)	
7/1/2022 - 6/30/2025	
City of Riverside	
Increase availability of housing-focused emergency shelter with creation of 50 new units of non-congregate shelter beds	

Strategy	Performance Measure to Be Impacted (Check all that apply)
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Expanding and strengthening cross-system partnerships and/or collaborative planning	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input checked="" type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. <input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing. <input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless. <input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. <input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach. <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
Description	
Enhance homelessness prevention efforts; Increase outreach to at-risk families through school district partnerships, strengthen in-reach services at jail to reduce exits to unsheltered homelessness; strengthen partnerships with workforce development agencies	
Timeframe	
7/1/2022 - 6/30/2025	
Entities with Lead Responsibilities	
City of Riverside	
Measurable Targets	
Reduce unsheltered family homelessness by 50%; Facilitate housing plans with justice-involved individuals pre-release; Connect 50 individuals to workforce/job readiness training.	

Strategy	Performance Measure to Be Impacted (Check all that apply)
Improving access to supportive services and/or physical health and behavioral health services	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. <input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing. <input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless.
Description	
Increase street outreach capacity; Integrate medical services and critical time intervention into street outreach program. Increase capacity of teams for better geographic coverage and expanded hours.	
Timeframe	
7/1/2022 - 6/30/2025	
Entities with Lead Responsibilities	

City of Riverside

Measurable Targets

60% of people are engaged and connected to services that further their goals for safe placement and permanent housing.

5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.

6. Increasing successful placements from street outreach.

Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Performance Measure to Be Impacted (Check all that apply)	
Expanding and strengthening cross-system partnerships and/or collaborative planning	
Description	
Implement the Memorandum for a Coordinated Response to Homelessness with the County of Riverside, which is a collaboration on reducing homelessness and addressing related issues in the City of Riverside.	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.
	<input checked="" type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.
	<input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.
	<input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless.
	<input checked="" type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
	<input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach.
	<input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
Timeframe	
7/1/2022 - 6/30/2025	
Entities with Lead Responsibilities	
City of Riverside; County of Riverside	
Measurable Targets	
60% of people are engaged and connected to services that further their goals for safe placement and permanent housing.	

Table 6. Funding Plan Strategic Intent

Eligible Use Category Intended to be Supported with HHAP-4	Approximate % of TOTAL HHAP-4 ALLOCATION to be used on this Eligible Use (%)	Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)	Activities to be Supported with HHAP 4	How is this a strategic use of HHAP 4 resources that will address needs and gaps within the homelessness response system?	How were these decisions to invest HHAP 4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
1. Rapid rehousing	\$ 1,772,113.36	\$ 88,605.67	Rental assistance, security deposits and case management	These funds will be used to help homeless individuals obtain housing and case management will assist the program participant with achieving housing stability and self-sufficiency. This program will lessen the time that an individual is on a By Name List waiting for a home connection. This activity will help support Goal No. 1a, 1b, 3, 4, 5, and 6.	The City uses its local Measure Z funds to cover the cost of case management, housing locator and landlord incentives. The HHAP-3 funds will be used to cover rental assistance and security deposits for homeless youth and homeless individuals.
2. Operating subsidies	\$ 1,240,479.35	0%	Operations of a 50 bed non-congregate shelter	These funds will be used to cover the cost of operations of a non-congregate shelter and onsite case managers to help homeless individuals obtain interim and permanent housing. This activity will help support Goal No. 1a, 1b, 3, 4, and 6.	The City will also leverage its Permanent Local Housing Allocation entitlement funds towards ongoing operations of the non-congregate shelters.
3. Street outreach	\$ 620,239.68	0%	Staffing cost for Street Outreach Case Management	These funds will be used to fund two additional outreach workers to provide case management to homeless individuals living on the streets with the goal of obtaining shelter, interim housing and/or permanent housing. Assessments will be conducted and based on each individual's needs, referrals will be provided to assist with those needs. This activity will help support Goals No. 1a, 1b, 3, and 4.	The City will leverage its General Fund and local Measure Z funds to fund 14 Street Outreach Workers positions who will be working alongside the Public and Safety Engagement Team to offer programs and resources to those living in encampments and on the streets. This team will also be working with the County of Riverside's multidisciplinary team to assist individuals with chronic mental health conditions.
4. Services coordination	\$ 265,817.00	0%	Cover cost of operations of the Project Connect Program	These funds will be used to fund the operations of the Project Connect Program that will connect homeless individuals who were incarcerated and released out into the streets. The program operator will connect individuals with shelter or interim housing and other programs based on each individual's needs. This activity will support Goals No. 1a, 1b, 3, and 4.	The City's Office of Homeless Solution Officer will be offering resources to individuals who are incarcerated in the City of Riverside and upon release from the prison system will become homeless.
5. Systems support	\$ 88,605.67	0%	Software program related costs for outreach efforts and encampment responses.	These funds will be used to cover the cost of the Outreach Grid system that tracks outreach efforts and encampment responses. The system will also help us track data needed to achieve our HHAP goals and the goals outlined in the City's Homelessness Action Plan.	Once Riverside County's HMS system is able to track GPS locations of encampments and outreach engagements, the City will be able to utilize the County's HMS system and will no longer need to use Outreach Grid.
6. Delivery of permanent housing	\$ 4,075,860.73	0%	Acquisition and rehabilitation of a hotel or motel or an existing building to create an innovative housing solution	These funds will be used to cover the cost of acquisition and rehabilitation of a hotel or motel or an existing building to create an innovative housing solution. This activity will support Goals No. 1a, 1b, 3, 4, and 6.	The City will leverage its HOME Investment Partnerships Program and Permanent Local Housing Allocation entitlement funds to carry out this activity. This activity will help fill the growing need for affordable housing. The City's RHNA very low income and low income requirement is 4,861 units and the City has 689 affordable housing units in the pipeline for development of which 199 of these units are permanent supportive housing units.
7. Prevention and diversion	\$ 177,211.34	0%	Cover past due rent for very low income households	These funds will be used to cover the cost of very low income households who are behind in their rent and are at-risk of becoming homeless. This activity will support Goal No. 2 and 5.	The City is working with the County on creating one call center for homeless prevention so that those in need don't have to call numerous agencies for assistance.
10. Administrative (up to 7%)	\$ 620,239.68	0%	Staff relocated costs for overseeing the HHAP-4 grant	These funds will be used to cover staff related costs for overseeing the HHAP-4 grant.	N/A
Total:	\$ 8,860,566.80	\$ 88,605.67			

Table 7. Demonstrated Need

Complete ONLY if you selected Interim Housing/Congregate/Non-Congregate Shelter as an activity on the Funding Plans tab.

Demonstrated Need	
# of available shelter beds	237
# of people experiencing unsheltered homelessness in the homeless point-in-time count	514
Shelter vacancy rate (%) in the summer months	10%
Shelter vacancy rate (%) in the winter months	12%
% of exits from emergency shelters to permanent housing solutions	15%
Describe plan to connect residents to permanent housing.	
<p>Emergency shelter staff will link shelter guests to permanent housing resources without assessing housing “readiness,” so that they can move through the system quickly. This focus includes: prominently displaying information about how to access housing; linking people rapidly to local coordinated entry processes that can further assess their strengths, needs, and preferences; ensuring easy and rapid access to housing navigation services; and providing assistance with collecting documentation necessary for determining program eligibility. The shelter staff will also participate in weekly case conferencing meeting with the City’s housing case managers and housing locator to locate available housing and identify shared housing opportunities. The City recently paid for the emergency shelter case managers and outreach workers to participate in a shared housing workshop to implement the program locally.</p>	