

## Application Narrative Template

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This section of the toolkit is to assist jurisdictions in thoroughly completing their application narrative document. Below you will find the questions that HHAP program staff will be ensuring are answered in each jurisdiction's narrative document. Applications will not be deemed complete if all the below questions are not addressed in a jurisdiction's narrative attachment. More information on these areas can be found in the [HHAP program guidance](#).

### 1. **SUMMARY OF HOMELESSNESS IN THE CoC, LARGE CITY, OR COUNTY**

To successfully complete this section, applicants must:

**A. Submit their CoC's complete HUD Longitudinal System Assessment (LSA) from June 2018 – June 2019.**

**B. Use the LSA data to provide (as defined by HUD):**

1. Total number of households served in: (1) Emergency Shelter, Safe Haven and Transitional Housing, (2) Rapid Rehousing, and (3) Permanent Supportive Housing.
2. Total number of disabled households served across all interventions.
3. Total number of households experiencing chronic homelessness served across all interventions.
4. Total number of 55+ households served across all interventions.
5. Total number of unaccompanied youth served across all interventions.
6. Total number of veteran households served across all interventions.
7. Number of individuals served across all interventions who were: (1) Female, (2) Male, (3) Transgender, or (4) Gender Non-Conforming.
8. Total number individuals served across all interventions who were: (1) White, Non-Hispanic/Non-Latino (only), (2) White, Hispanic/Latino (only), (3) Black or African American (only), (4) Asian (only), (5) American Indian or Alaska Native (only), (5) Native Hawaiian/Other Pacific Islander (only) or (6) Multiple races

Please see attached LSA.

**Please note:**

- Per HHAP program guidance, CoCs are expected to share the LSA with their regional co-applicants (i.e. applicable large cities and counties that overlap the CoC's jurisdiction). Each entity will submit a copy of the LSA for their CoC.
- Acknowledging that there may be differences in demographics and characteristics within a region, large city and county, applicants may also include additional information and data that is specific to the geography they represent.

**2. DEMONSTRATION OF REGIONAL COORDINATION**

To successfully complete this section, applicants must provide:

**A. Coordinated Entry System (CES) Information**

For Large City and County applicants:

**1. How do you coordinate with your CoC's CES?**

The City of Stockton is an active participant in the Board of Directors and Standing Committees of the CoC, including the CES Committee which provides oversight to the CES on behalf of the Board and Membership.

**2. What, if any, are your jurisdiction's current challenges related to CES, and how do you plan to address these challenges?**

The greatest challenge we as a community face in in operating an efficient and effective CES is the lack of sufficient capacity in shelter and services programs to meet the current demand. Expanding capacity through the implementation of funds like HHAP is our strategy to face down these challenges and make homeless rare, brief and non-recurring in the CoC.

**3. How do you promote the utilization of your CES?**

**a. Specifically, what outreach do you conduct to ensure all individuals experiencing homelessness in your jurisdiction, including those with multiple barriers, are aware of the CES assessment and referral process?**

Because the HMIS is the foundation of our CES system, organizations that contribute information to the HMIS are automatically connected to the CES. Nearly every homeless services provider in San Joaquin County participates in and contributes data to the local HMIS. This allows for efficient and effective communication of the availability of assessment and referral services through CES for the sheltered homeless, as well as those seeking services

through non-shelter programs such as St. Mary's Dining Room. For the unsheltered homeless, our CoC relies on multiple street outreach teams to ensure the unsheltered are aware of the availability of assessment and referral services through CES. Because of our local commitment to "No Wrong Door" and "Housing First", everyone presenting for services is able to access the CES regardless of originating organization or multiple barriers.

## **B. Prioritization Criteria**

### **1. What are the criteria used to prioritize assistance for people experiencing homelessness in your jurisdiction?**

The primary assessment tool used to prioritize assistance for people experiencing homelessness is the Vulnerability Index-Service Prioritization Decision Assistance Tool (VI-SPDAT). Criteria included in the VI-SPDAT include questions which will allow the assessor to determine an individual or families past history of housing and homelessness, risk factors, socialization and functioning, wellness, substance use, etc. In combination with the HUD standard assessment, case managers at local shelters and non-shelter service providers can obtain a reasonably clear picture of the needs of the individual and provide a services plan tailored to those needs.

### **2. How is CES, pursuant to 24 CFR 578.8(a)(8) used for this process?**

The HMIS is the foundation of our CES and utilizes the VI-SPDAT for prioritizing need. The VI-SPDAT has been validated as an effective tool in identifying those persons most in need of assistance by measuring a number of vulnerability factors. RRH and PSH projects within the CoC are committed to providing assistance based on need and work to identify appropriate housing solutions as quickly as possible. That commitment includes using VI-SPDAT as the primary assessment tool. Through the use of a standard assessment tool, organizations participating in the CoC can prioritize need across multiple programs and service delivery systems by comparing like data.

## **C. Coordination of Regional Needs**

### **1. How have you coordinated with your partnering CoC, large city (if applicable), and/or county to identify your share of the regional need to address homelessness?**

Currently there are 464 shelter beds in the City of Stockton and 727 total within San Joaquin County. The vacancy rate in the summer months is a little under 5% and at zero percent during the winter months. Additionally, the percentage of exits from emergency shelters to permanent housing is 11%. In utilizing HHAP funds, our region hopes to serve approximately 1000 unduplicated individuals experiencing homelessness. While the current capacity in our affordable and

permanent supportive housing systems are extremely impacted, as they are Statewide, using HHAP funds we hope to expand permanent housing options for individuals experiencing homelessness to allow for a 10% rate of successful placements to permanent housing.

The 2019 Point in Time Count included 401 volunteers from 91 different organizations across San Joaquin County, including all active members of the CoC, huge numbers of County and City of Stockton staff, and the entire Stockton City Council. Considering that there were just 35 volunteers for the 2017 count, our CoC is confident that the homeless figures determined during the 2019 count are as accurate as reasonably possible for a region of the size, scope and geographic complexity of San Joaquin County. Discussions regarding the “share” of regional need to address homelessness has in large part been informed by the concentrations of unsheltered homeless around the CoC, but also by the fact that just two cities of the County have operating emergency shelters. Discussions regarding the specific solutions to be implemented based upon regional need are ongoing and have been driven in large part by the need to coordinate around funding sources such as HEAP, CESH, PLHA and HHAP, as well as federal sources like CDBG, HOME and ESG. Other discussions include possibilities for inter-agency coordination with San Joaquin County Behavioral Health Services to augment homeless projects within the City with services for those diagnosed with mental illness and/or substance use disorder. Our community has recognized and embraced the need for regional collaboration going as far back as 2015 when the San Joaquin County Board of Supervisors established the Homelessness Task Force in an effort to break down silos and remove barriers to implementing effective services for the homeless. The end goal of the Task Force was to incorporate into the CoC in order to strengthen and expand that effort. The expansion of the CoC began in January of 2019 and is ongoing. Since that time the CoC has been at the center of the effort to promote community-wide strategy and planning efforts around solutions to homelessness. The CoC includes representatives from the County and all seven incorporated cities, every non-profit homeless services agency, law enforcement, health care, and many others. Beginning with the broad County-wide efforts to engage as many local voices as possible in the planning and implementation of HEAP, the CoC has taken the lead on developing priorities for funding and determining needs and gaps in solutions to homelessness. As of the end of 2019, meetings of the full CoC membership include over 100 participants.

## **2. What is your identified share of this need, and how will the requested funds help your jurisdiction meet it?**

The 2019 Point in Time Count found that 921 (59%) of the unsheltered homeless population resided in the City of Stockton the night of the count. The City of

Stockton is a strong partner in the San Joaquin regional response to homelessness, and is committed to coordinating with San Joaquin County and the Continuum of Care to support HHAP projects across the region that meet the need and make homelessness rare, brief and non-recurring. Funds will be prioritized where possible to expand capacity in our emergency shelter and permanent supportive housing systems, depending on the proposals put forward by partner agencies.

#### **D. Creating Sustainable, Long Term Housing Solutions**

##### **1. How is your jurisdiction involved in the efforts to create sustainable, long-term housing solutions for people experiencing homelessness across your region?**

Examples could include, but are not limited to:

- a. Partnering with agencies responsible for city planning and zoning, housing developers, and financial and legal service providers.
- b. Developing or strengthening data and information sharing across and within jurisdictions.
- c. Coordinating with other regional jurisdictions to ensure systems are aligned and all available funding is being used efficiently and effectively.

In addition to working collaboratively with the County and CoC to develop a Regional Strategic Plan on Homelessness, the City of Stockton's Council has identified the development of affordable housing as one of its top priorities and has implemented various General Plan amendments to facilitate the production of a variety of housing types in non-residential and mixed-use zones. The General Plan specifically focused on policies to facilitate development up to 18,400 new housing units within the City's existing limits.

The City goal is to implement the following strategies to increase housing development:

- Continue to take actions to streamline the approval and review processes for multi-family affordable and infill housing projects, working to provide timely and accurate information to developers.
- Conduct trainings to ensure efficient and consistent application of existing provisions providing flexible development standards for affordable and infill housing projects.
- Strive to ensure that application and development fees do not unnecessarily constrain the production of affordable housing, including small infill and single-family ownership housing projects as well as larger multifamily housing developments.

- Maintain and improve access to information regarding housing programs, services, and resources, as well as fair housing laws and consumer information on housing choice.
- Continue to educate staff members who administer and oversee housing programs and code enforcement activities regarding fair housing requirements and issues.
- Continue to support San Joaquin Fair Housing (SJFH), and other related housing service agencies, to maintain and expand access to services, including fair housing moderation, credit counseling, homebuyer counseling, and education on tenants' rights and responsibilities.
- Continue to support San Joaquin Fair Housing (SJFH), and other related housing service agencies, to provide workshops and information sessions for residents, property owners, and property managers on fair housing laws, rights, and requirements, being sure to provide phone numbers and referral information, as appropriate;
- Continue to comply with applicable anti-discrimination requirements, including all applicable federal regulations associated with the use of CPD grant funds under the CDBG, HOME, and ESG programs.

Additionally, the City of Stockton currently has six affordable housing projects in its development pipeline that will result in over 500 units of affordable housing within the next five years with approximately 25 percent or 125 of the units targeting homeless individuals extremely low-income households (ELI incomes at or below 30% AMI).

- Hunter House development is a new construction development of a 120-unit affordable multi-family project located at 610 N. Hunter and 619 N. San Joaquin Streets. Ninety (90) units will be affordable to mentally ill homeless and at risk of becoming homeless veterans, targeting households with incomes at or below 60 percent of the AMI.
- Sierra Vista Phase III Apartments is an affordable 100-unit multi-family new construction replacement housing development. The project will target households with incomes at or below 60 percent of the AMI.
- Partnership in Housing for the Homeless is a new construction development of 13 units of homeless modular housing.
- Park Village Apartments is a 208-unit rehabilitation development, of which 203 units target households at or below 80 percent of the AMI. The development is located at 3830 N. Alvarado Avenue.
- Medici Artist Lofts is a 34-unit mixed-income rehabilitation development in which 24 units will target households with incomes at or below 60 percent of the AMI.
- Liberty Square is an adaptive reuse project that will convert a vacant office building on the Property into seventy four (74) units of multifamily housing in which one-hundred percent (100%) of the housing units will

target very- and extremely- low income households as defined by HUD.

### **3. RESOURCES ADDRESSING HOMELESSNESS**

To successfully complete this section, all applicants must answer the following questions:

#### **a. Existing Programs and Resources**

##### **1. Provide an exhaustive list of all funds (including the program and dollar amount) that your jurisdiction currently uses to provide housing and homeless services for homeless populations.**

This list should include (where applicable), but not be limited to:

- a. Federal Funding (Examples: [YHDP](#), [ESG](#), [CoC](#), [CSBG](#), [HOME-TBRA](#), [CDBG](#))
- b. State Funding (Examples: [HEAP](#), [CESH](#), [CalWORKs HSP](#), [NPLH](#), [VHHP](#), [PHLA](#), [HHC](#), [Whole Person Care](#), [HDAP](#), [BFH](#))
- c. Local Funding

The City of Stockton is an entitlement City of Federal HOME, CDBG and ESG funds. In FY 2019-2020, the City received an allocation of approximately \$4 million from HUD, which were allocated for homeless service-related programs, emergency shelter beds, case management services, and the development of new affordable housing units.

**HOME funds.** The City receives an annual allocation of approximately \$1.1 million of HOME funds from HUD. These funds can only be used to provide affordable housing targeted to households with incomes at or below 80 percent of the AMI (\$56,000 for a family of four). The City Stockton council on January 28, 2020 approved the allocation of approximately \$1.3 million in HOME funds to four (4) projects specifically targeting chronically homeless persons and/or extremely low-income persons with incomes no greater than 30% AMI.

**HOME Community Housing Development Organization funds.** Fifteen percent (15%) of the City's HOME allocations for housing development activities must be set-aside for qualified CHDOs that develop affordable housing in the community it serves.

**Emergency Solutions Grant (ESG).** The City receives an annual allocation of approximately \$292,000 of ESG funds from HUD. These funds can only be used to provide essential services related to homeless street outreach, emergency shelter, homelessness prevention assistance, and rapid re-

housing assistance. For Fiscal Year 2019-2020 the City of Stockton allocated \$281,2730 of ESG funding to the following community based organizations that provide homeless services:

**Gospel Center Rescue Mission allocated \$25,000**

Provides emergency shelter, food, safety, and a second chance for up to 50 homeless men per night.

**Haven of Peace allocated \$21,030**

Provides emergency shelter, food, clothing, basic necessities, and support services for up to 35 homeless single women and women with children.

**Stockton Homeless Shelter allocated \$54,820**

Operates Stockton's and San Joaquin County's only low barrier shelter, providing a safe place for homeless men, women, and families to live while receiving case management and other services to regain self-sufficiency.

**Women's Center Youth and Family Service allocated \$27,830**

DAWN House, Safe House, and Opportunity House provide shelter and supportive services to homeless youth and domestic violence victims and their children. Each shelter program provides basic necessities, specific services tailored to the population it serves, and case management of exit planning to help clients reach their goals.

**Central Valley Low Income Housing allocated \$106,513**

Provides Rapid Rehousing and Homeless Prevention services to formerly homeless persons and those at risk of homelessness.

**Saint Mary's Dining Room allocated \$46,080**

A Kitchen and Dining Room program that also provides clothing, showers and hygiene products, supportive services, medical and dental services. These programs and services are offered at no cost to Stockton's community of those struggling with issues of homelessness and poverty.

**CDBG funds.** The City receives an annual allocation of \$3.3 million of CDBG funds from HUD, which may be used to provide affordable housing to and supportive services to households with incomes at or below 80 percent of the AMI. In Fiscal Year 2019-2020 the City allocated a total of \$550,000 to community based organizations that provide services to low-income Stockton residents and the following specific agencies that work with the homeless community:

**Stockton Homeless Shelter** allocated \$125,000

## Case Management Services

### **Emergency Food Bank** allocated \$33,500

Deliver produce weekly or bi-weekly to 29 partner agencies, which are then distributed to their clients. Food/Meals served annually: 363,000 lbs./27,650 people.

### **Second Harvest Food Bank** allocated \$20,000

Operates 3 hunger relief programs serving 18 non-profits in Stockton, 15 Senior Brown Bag sites, and 9 youth program sites for low-income children.

### **Bread of Life** allocated \$15,000

Monthly food distribution program that works with the Emergency Food Bank and St. Mary's Dining Hall to obtain and distribute food resources to low-income and homeless persons

### **Gospel Center Rescue Mission** allocated \$73,932

Rehab of men's shelter bathroom and laundry area.

### **San Joaquin fair Housing** allocated \$150,000

Provide education on tenant and landlord rights and responsibilities; mediation to resolve housing issues for tenants, property management, and owners and counseling for landlords and tenants

### **Salvation Army** allocated \$24,000

Purchase non-perishable food for the food pantry

**LMIHf funds.** Under the Low-and-Moderate Income Housing Fund, the City receives annual Program Income from the Successor Agency to the former Redevelopment Agency of the City of Stockton from payments on loans owed to the City. Redevelopment Dissolution Law requires that twenty percent (20%) of each City loan payment be deducted and transferred to the LMIHF. The payment of \$665,114 was received and approved by the State Department of Finance on the annual Recognized Obligation Payment Schedule in FY 2019 (ROPS FY2019-20). These funds must be used for affordable housing activities within the City of Stockton and are not restricted to a specific project area. In Fiscal Year 2019-2020 the City of Stockton allocated LMIHF funds to Medici Artist Lofts an affordable housing development targeting households with 10 units set-aside for households with incomes between 30 and 45 percent of the area median income as published by HUD, which are typically comprised of

Stockton's most vulnerable residents.

**2. How are these resources integrated or coordinated with applicants from overlapping jurisdictions (i.e. CoC, large city, and/or county)?**

The City of Stockton has heavily participated with the CoC and the County in developing the joint Regional Strategic Plan, which lays out a clear priority to strengthen cross-jurisdictional coordination around funding and resources. In addition, the City is collaborating with County staff to identify available resources and gaps in the delivery of services to develop the City's Five-Year Consolidated Plan and Annual Action Plan to ensure that Stockton low-income resident needs are addressed. For HHAP, the jurisdictions plan to issue one joint Notice of Funding Availability (see more details below).

**3. What gaps currently exist in housing and homeless services for homeless populations in your jurisdiction?**

The City of Stockton has identified the following gaps in housing and homeless services for homeless populations in Stockton:

- A shortage of supportive affordable housing targeting homeless and chronically homeless persons with on-site supportive case management services.
- Reduced levels of federal CDBG and HOME funding as needs increase and providers seek more support for funding to provide services the funding has not kept up with the demand for services.
- Significant increases in the cost of fair market rents.
- Increased demand for services due to significant homeless population growth in the City of Stockton.

**b. HHAP Funding Plans**

- 1. Explain, in detail, how your jurisdiction plans to use the full amount of HHAP funds (including the youth set-aside) and how it will complement existing funds to close the identified gaps in housing and homeless services for the homeless population in your jurisdiction.**

The City of Stockton, San Joaquin County, and San Joaquin Continuum of Care believe in the need for a coordinated response to homelessness in the region,

and therefore have developed the proposed budgets and use of HHAP funding in partnership with one another as follows.

- **Expand and enhance the delivery of low-barrier shelter**
  - New Navigation Centers and Emergency Shelters: We will engage in capital improvement projects to transform existing night-by-night shelters into fully functioning 24-hour emergency shelters or navigation centers, with structural day programming, meals, and recreation.
  - We will also construct new Navigation Center(s) with kennels and storage to further increase capacity.
  - Prevention and Shelter Diversion: We will fund community-based organization staffing positions for operations and housing transition planning for a period of five years, with county teams for specialized on-site services (e.g., benefits, mental health, legal services, homeless court, etc.).
  
- **Develop innovative housing solutions for “hard-to-serve” individuals**
  - Delivery of Permanent Housing, Rental Assistance/Rapid Re-housing: To increase capacity in a challenging rental market, we will master lease or acquire housing (including houses, apartment buildings, motels, and/or trailer parks), supported by 24/7 site management and compliance with house rules, and funding to ensure basic necessities of living.
  - We will fund Navigation and Case Management services to facilitate jail re-entry navigation and housing stabilization planning, with referrals and comprehensive case management from LEAD, NDDAs, PNCC, DSH, and WPC teams, and treatment provided by CMC, BHS, and other primary health care providers.
  
- **Expand inventory of affordable housing stock**
  - Landlord Incentives: We will expand our existing Landlord Liaison Program to address a broader homeless population.
  - Rental Assistance/Rapid Rehousing: We will create Flexible Housing Funds to increase the inventory of units that are available for lease by individuals with a housing voucher.
  - Youth Set Aside: We will create youth-focused Flexible Housing Funds for youth ages 12-24 that are experiencing homelessness.
  
- **Strengthen Public Communication and Partner Coordination**
  - Infrastructure Development: We will improve and strengthen the use of HMIS and CCN for care coordination by funding community-

based organization positions and providing technical assistance to collect and enter data.

- **Deepen Administrative Capacity and Oversight**
  - Administrative: We will enhance staffing support for the CoC, City, and County by funding permanent staff positions at the CoC for a Director and Administrative Assistant and providing administrative support to project management as needed at the City and County.

**2. How will you ensure that HHAP funded projects will align and comply with the core components of Housing First as defined in Welfare and Institutions Code § 8255(b)?**

On May 9, 2017, the Stockton City Council adopted Guiding Principles and action items in alignment with recommendations by a county-wide Homelessness Task Force to provide the framework for making decisions related to homelessness. Guiding Principle 2 is to “work collaboratively to reduce or eliminate upfront barriers to housing.” This includes a commitment to “seek out all available funds to enhance the “Housing First” model access to permanent housing.” This commitment will ensure that HHAP projects funded by the City of Stockton are in alignment with Housing First principles.

**4. PARTNERS ADDRESSING HOMELESSNESS**

To successfully complete this section, all applicants must answer the following questions:

**A. Collaborating Partner Efforts**

Please note: per [Program Guidance](#), page 9, collaborative partners, at a minimum, should include representatives of local homeless service providers, homeless youth programs, law enforcement, behavioral health, county welfare departments, city and county public officials, educators, workforce development, community clinics, health care providers, public housing authorities, and people with lived experience. If any of these partnerships are not currently active in your jurisdiction, please address in question #3 below.

- 1. Describe, in detail, the collaborative partners who will be working with you on identified HHAP projects and how you will be partnering with them.**

The City of Stockton, San Joaquin County, and the Continuum of Care (CoC) have established a working group to collaborate on the development of a regional Strategic Plan to address homelessness and to work collaboratively to issue one Notice of Funding Availability (NOFA) to allocate HHAP funds. The working group will use the Strategic Plan to better define the needs of the community, develop programs and projects to address homelessness in the County and Stockton, specifically.

Additionally, the City of Stockton's Economic Development Department has established partner relationships with its network of local nonprofit organizations to provide homeless services to Stockton residents. The City has and continues to provide funding to the below agencies to provide critical services, emergency shelter and to develop affordable housing units for Stockton's most vulnerable and low-income residents.

### **Downtown Stockton Alliance**

Portable Bathroom and Shower Unit Program which encompasses the operation of 1 mobile bathroom unit (with three toilets and three showers) that will be made available to homeless persons daily from 8 AM - 5 PM in Downtown Stockton, where it will serve as a public restroom and shower for homeless individuals.

### **Gospel Center Rescue Mission**

Provides emergency shelter, food, safety, and a second chance for up to 50 homeless men per night.

### **Haven of Peace**

Provides emergency shelter, food, clothing, basic necessities, and support services for up to 35 homeless single women and women with children.

### **Stockton Homeless Shelter**

Operates Stockton's and San Joaquin County's only low barrier shelter, providing a safe place for homeless men, women, and families to live while receiving case management and other services to regain self-sufficiency.

### **Women's Center Youth and Family Service**

DAWN House, Safe House, and Opportunity House provide shelter and supportive services to homeless youth and domestic violence victims and their children. Each shelter program provides basic necessities, specific services tailored to the population it serves, and case management of exit planning to help clients reach their goals.

### **Central Valley Low Income Housing**

Provides Rapid Rehousing and Homeless Prevention services to formerly homeless persons and those at risk of homelessness.

### **Saint Mary's Dining Room**

A Kitchen and Dining Room program that also provides clothing, showers and hygiene products, supportive services, medical and dental services. These programs and services are offered at no cost to Stockton's community of those struggling with issues of homelessness and poverty.

### **DCDC Housing First LLC**

Housing Authority of County of San Joaquin (Housing Authority) and Stocktonians Taking Action to Neutralize Drugs (S.T.A.N.D.) formed the Partnership in Housing for the Homeless which is operating under the legal entity of DCDC Housing First LLC. The Partnership in Housing for the Homeless project is a collaborative effort to address the needs of the homeless in the City. They are currently developing 13 units of homeless modular housing.

### **Service First of Northern California**

A nonprofit affordable housing developer proposing the new construction development of a 120-unit affordable multi-family project located at 610 N. Hunter and 619 N. San Joaquin Streets. Ninety (90) units will be affordable to mentally ill homeless and at risk of becoming homeless veterans, targeting households with incomes at or below 60 percent of the AMI.

### **Sierra Vista Phase III Apartments**

San Joaquin County Housing Authority is in the final phase of the development of its affordable 100-unit multi-family new construction replacement housing development, with an increased unit count of 32 units over the former project site of 68 units. The project will target households with incomes at or below 60 percent of the AMI.

### **San Joaquin County Housing Authority**

Committed to providing valuable rental subsidies through its project-based voucher program to various eligible housing developments throughout the

County. The rental subsidies will have a 15-year term and allow the allocated affordable housing developments to leverage non-City funds.

**2. Describe any barriers that you experience in partnering, and how you plan to address them.**

Examples could include: lack of key stakeholders or service providers, political bureaucracy, approval methods, lack of community input, etc.

Barriers to an effective partnership are limited resources, lack of available housing stock, and competing priorities of each of the partner agencies.

The Regional Strategic Plan will assist in addressing the barriers of limited resources, available housing stock and competing priorities through the unified development of the Regional Strategic Plan by the County, CoC and City that champions specific agreed-upon goals and identifies an implementation plan to achieve those goals, and to work together to allocate funding in collaboration.

3. *If no collaborative partners have not been identified at time of application, describe the collaborative process of how you intend to include new and existing partners on HHAP projects.*

**5. SOLUTIONS TO ADDRESS HOMELESSNESS**

To successfully complete this section:

Applicants that did not Submit a Strategic Plan for CESH must:

- **Identify clear, measurable goals that HHAP will be expected to achieve in your jurisdiction.**

Examples:

- Decrease the percent of our jurisdiction's total homeless population that is unsheltered by 10 percentage points annually (baseline of 65% from 2018).
- Reduce the number of people who become homeless for the first time across our jurisdiction by 20% annually (baseline of 2,000 households from 2018)

- Increase the percent of successful shelter exits into permanent housing by 5 percentage points annually (baseline of 60%).

**Please note:** Per HSC § 50219(a)(6) all applicants' measurable goals must include the number of individuals they intend to serve, and the number of individuals they intend to successfully place in permanent housing with HHAP funding.

The City of Stockton, San Joaquin County, and San Joaquin Continuum of Care have identified the following measurable goals, as outlined in our regional strategic plan to end homelessness:

- 200 new housing-focused low-barrier shelter beds are available to people experiencing homelessness in San Joaquin County.
- Fewer than 50% of households experiencing homelessness in San Joaquin County are living without shelter.
- More than 50% of households served by crisis shelters, transitional housing, and Rapid Rehousing programs exit to permanent housing destinations.
- After 2020, the number of people experiencing homelessness for the first time will be reduced by 5% each year, achieving a 20% annual reduction by 2025.
- Reduce by 10% the number of households that return to homelessness in 6 months after exiting to permanent housing.
- Fewer than 15% of formerly homeless households return to homelessness within one year after exiting to permanent housing.
- An additional 50 new PSH opportunities and 100 new RRH opportunities are available for people experiencing homelessness in San Joaquin County.
- Initiate at least 1 pilot project to test efficacy of non-conventional housing options, such as shared housing or ADUs.





February 14, 2020

Secretary Alexis Podesta  
Homeless Housing, Assistance and Prevention (HHAP) Program  
California Homeless Coordinating and Financing Council  
State of California Business, Consumer Services and Housing Agency  
915 Capitol Mall, Suite 350-A  
Sacramento, CA 95814

Dear Secretary Podesta:

San Joaquin County is pleased to submit this letter in support of the City of Stockton and San Joaquin Continuum of Care proposals to the State of California's Homeless Housing, Assistance and Prevention (HHAP) program. We endorse these proposed uses of HHAP funding, which are evidence-based solutions to address homelessness in the San Joaquin region.

The San Joaquin Continuum of Care provides leadership and effective stewardship of resources, as well as facilitates community planning, design, and implementation of programs critical to ending homelessness in San Joaquin County. San Joaquin County serves as the collaborative applicant and administrative entity on behalf of the CoC. The City of Stockton is a strong collaborative partner with both the CoC and the County, participating in regional convenings and sharing resources.

The CoC, County, and City of Stockton have undergone a joint process to assess needs within the region. The funding proposals submitted are in alignment with our identified needs for homelessness response, informed by our 2020 strategic planning process. We will participate in ongoing collaboration around project planning and evaluation through monthly CoC meetings, monthly Strategic Planning Committee meetings, and regular meetings of the funded jurisdictions around HHAP spending and projects. These meetings are attended by staff of the City and County, the appointed CoC Board members, and community stakeholders, and serve as regular opportunities for regional coordination.

Each of our three jurisdictions has reviewed and agrees with the proposed use of funding in our applications as reflective of our respective shares of the regional homeless need to end homelessness. We are excited for this opportunity to expand San Joaquin's capacity to address our immediate homelessness challenges, and strongly support this shared vision for community engagement, partnership, and systems coordination.

Sincerely,

A handwritten signature in blue ink, appearing to read "Adam Cheshire".

Adam Cheshire  
Program Administrator – Homeless Initiatives



**To: Secretary Alexis Podesta**  
**California Homeless Coordinating and Financing Council**  
**State of California Business, Consumer Services and Housing Agency**  
**915 Capitol Mall, Ste. 350-A**  
**Sacramento, CA 95814**

**Re: Homeless Housing, Assistance, and Prevention program**

Dear Secretary Podesta:

The San Joaquin Continuum of Care, San Joaquin County, and the City of Stockton are pleased to submit this letter in support of each jurisdiction's proposal to the State of California's Homeless Housing, Assistance and Prevention (HHAP) program. We endorse these proposed uses of HHAP funding, which are evidence-based solutions to address homelessness in the San Joaquin region.

The San Joaquin Continuum of Care provides leadership and effective stewardship of resources, as well as facilitates community planning, design, and implementation of programs critical to ending homelessness in San Joaquin County. San Joaquin County serves as the collaborative applicant and administrative entity on behalf of the CoC. The City of Stockton is a strong collaborative partner with both the CoC and the County, participating in regional convenings and sharing resources.

The CoC, County, and City of Stockton have undergone a joint process to assess needs within the region. The funding proposals submitted are in alignment with our identified needs for homelessness response, informed by our 2020 strategic planning process. We will participate in ongoing collaboration around project planning and evaluation through monthly CoC meetings, monthly Strategic Planning Committee meetings, and regular meetings of the funded jurisdictions around HHAP spending and projects. These meetings are attended by staff of the City and County, the appointed CoC Board members, and community stakeholders, and serve as regular opportunities for regional coordination.

Each of our three jurisdictions has reviewed and agrees with the proposed use of funding in our applications as reflective of our respective shares of the regional homeless need to end homelessness. We are excited for this opportunity to expand San Joaquin's capacity to address our immediate homelessness challenges, and strongly support this shared vision for community engagement, partnership, and systems coordination.

Sincerely, on behalf of the San Joaquin Continuum of Care,

A handwritten signature in blue ink, appearing to read "Jon Mendelson", is written over a horizontal line.

Jon Mendelson  
Chair, San Joaquin Continuum of Care