



## Homeless Emergency Aid Program (HEAP)

**Reporting Periods** Please Select One

- ☒ September 1, 2018 - September 30, 2019 Report must be submitted no later than January 1, 2020  
☐ October 1, 2019 - September 30, 2020 Report must be submitted no later than January 1, 2021  
☐ October 1, 2020 - June 30, 2021 Report must be submitted no later than September 30, 2021

Submit this report to the Homeless Coordinating and Financing Council by email to [hcfc@bcsh.ca.gov](mailto:hcfc@bcsh.ca.gov)

HEAP Contract # 18-HEAP-00006

Administrative Entity: Kings/Tulare Continuum of Care on Homelessness

Date of Report: 12/15/2019

**Select Either Large City or CoC**

☐ Large City:  ☒ Continuum of Care: Visalia/Kings, Tulare Counties

Contact Person/Title: Machael Smith, Executive Director

Contact Phone Number: 559-387-8738

Contact Email Address: [msmith@kthomellessalliance.org](mailto:msmith@kthomellessalliance.org)

**Section 1: Expenditure Summary**

	Total
Total HEAP Award	\$2,635,249.26
Total HEAP Homeless Youth Funds	\$131,762.46
Total HEAP Funds obligated during reporting period	\$1,799,393.62
Total HEAP funds expended during reporting period	\$59,542.15
Total HEAP administrative funds expended during reporting period	\$34,024.88
Total interest accrued during reporting period	\$15,276.72



## Section 2: Expenditure Detail

For the reporting period, provide the expenditure data for all HEAP allocations (Capital Improvements, Services, Rental Assistance or Subsidies, Homeless Youth Set-Aside and Administrative Costs, Other). For expenditures in the Other category, please provide details on the type of project.

**Note:** The expenditures being reported are not for each individual project, but a summary of all projects funded by HEAP.

### Capital Improvements

New Projects Funded by HEAP	Total # of Beds	Total Homeless Youth Funds Expended	Total Non-Homeless Youth Funds Expended	Total Accrued Interest Funds Expended	Total Funds Expended
Short-Term Shelter	0	\$0.00	\$0.00	\$0.00	\$0.00
Emergency Shelter	0	\$0.00	\$0.00	\$0.00	\$0.00
Navigation Center	0	\$0.00	\$0.00	\$0.00	\$0.00
Transitional Housing	0	\$0.00	\$0.00	\$0.00	\$0.00
Permanent Supportive Housing	0	\$0.00	\$0.00	\$0.00	\$0.00
Other Types of Permanent Housing	0	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total</b>	0.00	\$0.00	\$0.00	\$0.00	\$0.00

Expansion Projects Funded by HEAP	Original # of Beds	# of Beds Added	Total # of Beds	Total Homeless Youth Funds Expended	Total Non-Homeless Youth Funds Expended	Total Accrued Interest Funds Expended	Total Funds Expended
Short-Term Shelter	0	0	0	\$0.00	\$0.00	\$0.00	\$0.00
Emergency Shelter	0	0	0	\$0.00	\$0.00	\$0.00	\$0.00
Navigation Center	0	0	0	\$0.00	\$0.00	\$0.00	\$0.00
Transitional Housing	0	0	0	\$0.00	\$0.00	\$0.00	\$0.00
Permanent Supportive Housing	0	0	0	\$0.00	\$0.00	\$0.00	\$0.00
Other Types of Permanent Housing	0	0	0	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total</b>	0	0	0	\$0.00	\$0.00	\$0.00	\$0.00

Total Increase in Capacity Funded by HEAP	Homeless Youth Funds			Non-Homeless Youth Funds		
	Original # of Nights	# of Nights Added	Total # of Nights	Original # of Nights	# of Nights Added	Total # of Nights
Short-Term Shelter	0	0	0	0	0	0
Emergency Shelter	0	0	0	0	0	0
Navigation Center	0	0	0	0	0	0
Motel Vouchers	0	0	0	0	0	0
Host Home Program	0	0	0	0	0	0
Other Projects: Please list and describe	0	0	0	0	0	0
<b>Total</b>	0	0	0	0	0	0

Other Projects Funded by HEAP	Total Homeless Youth Funds Expended	Total Non-Homeless Youth Funds Expended	Total Accrued Interest Funds Expended	Total Funds Expended
Appliances (washer, dryer, A/C, heater, water heater, etc.)	\$0.00	\$0.00	\$0.00	\$0.00
Mobile Hygiene Units (shower, bathrooms, and/or laundry)	\$0.00	\$0.00	\$0.00	\$0.00

Mobile Health Care Service Units (physical and/or behavioral)	\$0.00	\$0.00	\$0.00	\$0.00
Renovations (new roof, patio covering, painting, etc.)	\$0.00	\$0.00	\$0.00	\$0.00
Safe Parking	\$0.00	\$0.00	\$0.00	\$0.00
Other Projects: Please list and describe	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total</b>	\$0.00	\$0.00	\$0.00	\$0.00

**Services**

Project Type Funded by HEAP	Total Homeless Youth Funds Expended	Total Non-Homeless Youth Funds Expended	Total Accrued Interest Funds Expended	Total Funds Expended
Street Outreach	\$0.00	\$0.00	\$0.00	\$0.00
Day Shelter	\$0.00	\$0.00	\$0.00	\$0.00
Homelessness Prevention	\$0.00	\$0.00	\$0.00	\$0.00
Housing Navigation and Landlord Engagement	\$0.00	\$0.00	\$0.00	\$0.00
Services Only	\$0.00	\$23,642.27	\$0.00	\$23,642.27
Motel Vouchers	\$0.00	\$0.00	\$0.00	\$0.00
Rental Assistance (not reported in Rental Assistance/Subsidies)	\$0.00	\$0.00	\$0.00	\$0.00
Move-in Costs	\$0.00	\$399.00	\$0.00	\$399.00
Host Home Program (not reported in Rental Assistance/Subsidies)	\$0.00	\$0.00	\$0.00	\$0.00
Other (see definition)	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total</b>	\$0.00	\$24,041.27	\$0.00	\$24,041.27

**Rental Assistance or Subsidies**

Project Type Funded by HEAP	Total Homeless Youth Funds Expended	Total Non-Homeless Youth Funds Expended	Total Accrued Interest Funds Expended	Total Funds Expended
Rental Assistance (not reported in Services)	\$0.00	\$1,476.00	\$0.00	\$1,476.00
Rapid Rehousing	\$0.00	\$0.00	\$0.00	\$0.00
Master Leasing	\$0.00	\$0.00	\$0.00	\$0.00
Rental Subsidies	\$0.00	\$0.00	\$0.00	\$0.00
Host Home Program (not reported in Services)	\$0.00	\$0.00	\$0.00	\$0.00
Other: please list and describe. Add a row for each project	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total</b>	\$0.00	\$1,476.00	\$0.00	\$1,476.00

**Other Projects**

Other Projects Funded by HEAP	Total Homeless Youth Funds Expended	Total Non-Homeless Youth Funds Expended	Total Accrued Interest Funds Expended	Total Funds Expended
Other Projects: Please list and describe	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total</b>	\$0.00	\$0.00	\$0.00	\$0.00



### Section 3: Outcomes

Outcome data is for project types funded by HEAP. For the tables asking for the numbers of participants in each project or project type, one participant may be counted in more than one column. The number in the "Total" column, however, should be of the number of unduplicated individuals as opposed to the sum of the numbers in that row.

#### Capital Improvement Projects (New and Expanded) Outcomes

	Homeless Youth HEAP Funds		Non-Homeless Youth HEAP Funds	
	Number of Days Service Provided	Number of Instances Of Service	Number of Days Service Provided	Number of Instances of Service
Mobile Hygiene Services	0	0	0	0
Mobile Healthcare Services	0	0	0	0
Other (please describe)	0	0	0	0

SHORT-TERM SHELTER							
Performance Measures by Subpopulation	Chronically Homeless	Veteran	Unaccompanied Homeless Youth (18-24)	Unaccompanied Homeless Youth (Under 18)	Households (Without Children)	Households (With Children and Adults)	Total Served (Unduplicated)
Number of homeless persons served	0	0	0	0	0	0	0
Number of persons at imminent risk of homelessness served	0	0	0	0	0	0	0
Number of persons served with a prior living situation of "place not meant for habitation"	0	0	0	0	0	0	0
Number of instances of services	0	0	0	0	0	0	0
Number of persons exiting to a permanent housing destination	0	0	0	0	0	0	0
Number of persons exiting to a safe exit, other than permanent housing	0	0	0	0	0	0	0
Average length of stay (in days)	0	0	0	0	0	0	n/a

NAVIGATION CENTER							
Performance Measures by Subpopulation	Chronically Homeless	Veteran	Unaccompanied Homeless Youth (18-24)	Unaccompanied Homeless Youth (Under 18)	Households (Without Children)	Households (With Children and Adults)	Total Served (Unduplicated)
Number of homeless persons served	0	0	0	0	0	0	0
Number of persons at imminent risk of homelessness served	0	0	0	0	0	0	0
Number of persons served with a prior living situation of "place not meant for habitation"	0	0	0	0	0	0	0
Number of instances of services	0	0	0	0	0	0	0
Number of persons exiting to a permanent housing destination	0	0	0	0	0	0	0
Number of persons exiting to a safe exit, other than permanent housing	0	0	0	0	0	0	0
Average length of stay (in days)	0	0	0	0	0	0	n/a

TRANSITIONAL HOUSING							
Performance Measures by Subpopulation	Chronically Homeless	Veteran	Unaccompanied Homeless Youth (18-24)	Unaccompanied Homeless Youth (Under 18)	Households (Without Children)	Households (With Children and Adults)	Total Served (Unduplicated)



## SERVICES OUTCOMES

STREET OUTREACH							
Performance Measures by Subpopulation	Chronically Homeless	Veteran	Unaccompanied Homeless Youth (18-24)	Unaccompanied Homeless Youth (Under 18)	Households (Without Children)	Households (With Children and Adults)	Total Served (Unduplicated)
Number of homeless persons served	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Number of persons at imminent risk of homelessness served	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Number of persons served with a prior living situation of "place not meant for habitation"	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Number of instances of services	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Number of persons exiting to a permanent housing destination	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Number of persons exiting to a safe exit, other than permanent housing	0.00	0.00	0.00	0.00	0.00	0.00	n/a

[illegible]

HOMELESS PREVENTION							
Performance Measures by Subpopulation	Chronically Homeless	Veteran	Unaccompanied Homeless Youth (18-24)	Unaccompanied Homeless Youth (Under 18)	Households (Without Children)	Households (With Children and Adults)	Total Served (Unduplicated)
Number of homeless persons served	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Number of persons at imminent risk of homelessness served	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Number of persons served with a prior living situation of "place not meant for habitation"	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Number of persons exiting to a permanent housing destination	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Number of persons exiting to a safe exit, other than permanent housing	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Instances of services	0.00	0.00	0.00	0.00	0.00	0.00	n/a

[illegible]

Number of instances of services	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Number of persons exiting to a permanent housing destination	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Number of persons exiting to a safe exit, other than permanent housing	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Average length of stay (in days)	0.00	0.00	0.00	0.00	0.00	0.00	n/a

HOUSING NAGIGATION-LANDLORD ENGAGEMENT							
Performance Measures by Subpopulation	Chronically Homeless	Veteran	Unaccompanied Homeless Youth (18-24)	Unaccompanied Homeless Youth (Under 18)	Households (Without Children)	Households (With Children and Adults)	Total Served (Unduplicated)
Number of homeless persons served	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Number of persons at imminent risk of homelessness served	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Number of persons served with a prior living situation of “place not meant for habitation”	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Number of persons exiting to a permanent housing destination	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Number of persons exiting to a safe exit, other than permanent housing	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Instances of services	0.00	0.00	0.00	0.00	0.00	0.00	n/a

SERVICES ONLY							
Performance Measures by Subpopulation	Chronically Homeless	Veteran	Unaccompanied Homeless Youth (18-24)	Unaccompanied Homeless Youth (Under 18)	Households (Without Children)	Households (With Children and Adults)	Total Served (Unduplicated)
Number of homeless persons served	44.00		72.00	0.00	466.00		477.00
Number of persons at imminent risk of homelessness served	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Number of persons served with a prior living situation of “place not meant for habitation”	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Number of persons exiting to a permanent housing destination	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Number of persons exiting to a safe exit, other than permanent housing	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Instances of services	869.00	25.00	204.00	0.00	3815.00		n/a

OTHER: PLEASE LIST							
Performance Measures by Subpopulation	Chronically Homeless	Veteran	Unaccompanied Homeless Youth (18-24)	Unaccompanied Homeless Youth (Under 18)	Households (Without Children)	Households (With Children and Adults)	Total Served (Unduplicated)
Number of homeless persons served	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Number of persons at imminent risk of homelessness served	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Number of persons served with a prior living situation of “place not meant for habitation”	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Number of persons exiting to a permanent housing destination	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Number of persons exiting to a safe exit, other than permanent housing	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Instances of services	0.00	0.00	0.00	0.00	0.00	0.00	n/a

#### RENTAL ASSISTANCE OR SUBSIDIES OUTCOMES

RENTAL ASSISTANCE
-------------------

Performance Measures by Subpopulation	Chronically Homeless	Veteran	Unaccompanied Homeless Youth (18-24)	Unaccompanied Homeless Youth (Under 18)	Households (Without Children)	Households (With Children and Adults)	Total Served (Unduplicated)
Number of homeless persons served	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Number of persons at imminent risk of homelessness served	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Number of persons served with a prior living situation of "place not meant for habitation"	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Number of persons exiting to a permanent housing destination	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Number of persons exiting to a safe exit, other than permanent housing	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Instances of Services	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Average length of stay (in days)	214.00	0.00	0.00	0.00	127.50	0.00	n/a

RAPID REHOUSING							
Performance Measures by Subpopulation	Chronically Homeless	Veteran	Unaccompanied Homeless Youth (18-24)	Unaccompanied Homeless Youth (Under 18)	Households (Without Children)	Households (With Children and Adults)	Total Served (Unduplicated)
Number of homeless persons served	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Number of persons at imminent risk of homelessness served	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Number of persons served with a prior living situation of "place not meant for habitation"	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Number of persons exiting to a permanent housing destination	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Number of persons exiting to a safe exit, other than permanent housing	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Instances of Services	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Average length of stay (in days)	0.00	0.00	0.00	0.00	0.00	0.00	n/a

MASTER LEASING							
Performance Measures by Subpopulation	Chronically Homeless	Veteran	Unaccompanied Homeless Youth (18-24)	Unaccompanied Homeless Youth (Under 18)	Households (Without Children)	Households (With Children and Adults)	Total Served (Unduplicated)
Number of homeless persons served	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Number of persons at imminent risk of homelessness served	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Number of persons served with a prior living situation of "place not meant for habitation"	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Number of persons exiting to a permanent housing destination	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Number of persons exiting to a safe exit, other than permanent housing	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Instances of Services	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Average length of stay (in days)	0.00	0.00	0.00	0.00	0.00	0.00	n/a

[illegible]





[illegible]

Other Types of Permanent Housing	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Safe Parking	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Street Outreach	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Day Shelter	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Homelessness Prevention	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Housing Navigation/Landlord Engagement	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Services Only	228.00	17.00		17.00			203.00
Other: please list and describe	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Rental Assistance and Subsidies		0.00	0.00	0.00	0.00	0.00	0.00

***Ethnicity***

Project Type/Ethnicity	Non-Hispanic/Non-Latino	Hispanic/Latino	Doesn't Know/ Refused to Answer
Short-Term Shelter	0.00	0.00	0.00
Emergency Shelter	0.00	0.00	0.00
Navigation Center	0.00	0.00	0.00
Transitional Housing	0.00	0.00	0.00
Permanent Supportive Housing	0.00	0.00	0.00
Other Types of Permanent Housing	0.00	0.00	0.00
Safe Parking	0.00	0.00	0.00
Street Outreach	0.00	0.00	0.00
Day Shelter	0.00	0.00	0.00
Homelessness Prevention	0.00	0.00	0.00
Housing Navigation/Landlord Engagement	0.00	0.00	0.00
Services Only	124.00	146.00	201.00
Other: please list and describe	0.00	0.00	0.00
Rental Assistance and Subsidies		0.00	0.00



## Section 5: Qualitative Assessment

### 1. Describe how HEAP funds have contributed to your Continuum of Care making progress towards local homeless goals (e.g. additional services provided, capacity created, systems building, investments made, lower waitlists, etc.)

The HEAP funds have been extremely impactful in addressing homelessness in Kings and Tulare Counties. Through the funding, we are in the process of opening a new navigation center (15 beds), two new bridge housing projects (37 beds), a new sponsor based rental assistance project (11 beds), a warming center (100 beds), and a stabilization project. These projects would not have come to fruition without the influx of financial support from the state. The bulk of these projects are scheduled to open Jan/Feb of 2020. Clients will be able to have a safe place to sleep while being connected to services and developing a path to permanent housing. Additionally, service providers will have a designated place to locate clients while working on obtaining documents necessary to secure mainstream benefits and housing. We have also implemented an integrated Pool for Homeless Initiatives Locally (PHIL). PHIL is a collaboration between the Alliance, Tulare County HHSA and Kings County HSA that combines multiple funding streams into one Notice of Funding Availability (NOFA). This is an unprecedented effort focused on dismantling operational silos by consolidating funding opportunities, streamlining processes and increasing transparency.

### 2. Describe how HEAP funds have contributed to your Continuum of Care making progress towards local youth homelessness goals (e.g. additional services provided, capacity created, systems building, investments made, lower waitlist, etc.)

Our Continuum set aside beds in both bridge housing projects exclusively for youth to ensure that they have access to safe shelter rather than sleeping on the streets. Our goal is to quickly identify youth through the warming center, navigation center, and bridge housing projects and connect them to local resources such as mental health, TAY housing, and our local job corp program. These set-aside beds will be leveraged to create momentum with a 100-day challenge we are undertaking as part of a HUD technical assistance cohort set to begin in February 2020.

### 3. Describe the alignment between HEAP-funded activities and "Housing First" principles (as defined in Welfare and Institutions Code section 8255).

All projects funded through HEAP are required to adhere to Housing First principles. With the exception of the warming center and emergency shelter, all projects have to take referrals from the Coordinated Entry System. Policies and Procedures for warming center and emergency shelter projects were reviewed by the CoC to ensure Housing First compliance.

### 4. Please provide any additional feedback on the impact of HEAP funds that you would like to share with the Homeless Coordinating and Financing Council. (Optional)

The flexibility of the HEAP funding has enabled us to develop solutions that are meaningful and appropriate for Kings and Tulare Counties. Disseminating the funding directly to Continuums has further codified the CoC process and, as a result, created stronger communities.

Thank you!

---

**ADDITIONAL COMMENTS:**

While our Annual Report does not show a significant number of people served, substantial progress has been made in our local community with the HEAP fundings. We opted to use HEAP funding for projects that are acquisition, rehab, and/or capital improvements which use a variety of funding sources (HEAP, CESH, and/or HMIOT). We are on track to comply with HEAP expenditure regulations and will have all projects fully operational in the first quarter of 2020.

**ADDITIONAL COMMENTS:**

While our Annual Report does not show a significant number of people served, substantial progress has been made in our local community with the HEAP fundings. We opted to use HEAP funding for projects that are acquisition, rehab, and/or capital improvements which use a variety of funding sources (HEAP, CESH, and/or HMIOT). We are on track to comply with HEAP expenditure regulations and will have all projects fully operational in the first quarter of 2020.

**Submission Certification**

I certify that all information included in this report is true and accurate to the best of my knowledge.

Signature: \_\_\_\_\_



Date: \_\_\_\_\_

2/26/2020Name &  
Title: